

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

AMERICAN BILTRITE INC
Form 10-K
March 28, 2002

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTION 13 or 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2001

Commission File Number 1-4773

AMERICAN BILTRITE INC.
(Exact name of registrant as specified in its charter)

DELAWARE
(State or Other Jurisdiction of
Incorporation or organization)

04-1701350
(IRS Employer Identification No.)

57 River Street
Wellesley Hills, MA 02481-2097
(Address of Principal Executive Offices)
(781) 237-6655
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class -----	Name of Exchange on Which Registered -----
Common Stock, \$.01 Par Value	American Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: NONE

1

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of the voting stock of the registrant held by non-affiliates as of March 4, 2002 was \$19.2 million.

The number of shares of the registrant's common stock outstanding as of March 4, 2002 was 3,441,585.

DOCUMENTS INCORPORATED BY REFERENCE

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Part III. Portions of the proxy statement for the annual meeting of stockholders to be held on May 8, 2002, which will be filed by the registrant within 120 days after December 31, 2001.

Some of the information presented in or incorporated by reference in this report constitutes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Although the Registrant believes that its expectations are based on reasonable assumptions, within the bounds of its knowledge of its business and operations, there can be no assurance that actual results will not differ materially from its expectations. Factors that could cause actual results to differ from expectations include: (i) the future cost and timing of payments associated with and availability of insurance coverage for asbestos-related personal injury claims, as well as other environmental, product and general liability claims, (ii) increases in raw material prices, (iii) increased competitive activity from companies in the flooring industry, some of which have greater resources and broader distribution channels than the Registrant, (iv) unfavorable developments in the national economy or in the housing industry in general, (v) shipment delays, depletion of inventory and increased production costs resulting from unforeseen disruptions of operations at any of the Registrant's facilities or distributors, and (vi) changes in distributors of the Company's products.

2

PART I

ITEM 1. BUSINESS

(a) General Development of Business. American Biltrite Inc. ("ABI" or the "Company") was organized in 1908 and is a Delaware corporation. ABI's major operations include its Tape Division as well as a controlling interest in Congoleum Corporation, a Delaware corporation ("Congoleum"), a controlling interest in K&M Associates L.P., a Rhode Island limited partnership ("K&M"), and ownership of two Canadian subsidiaries, American Biltrite (Canada) Ltd. ("AB Canada") and Janus Flooring Corporation ("Janus").

The Tape Division produces adhesive-coated, pressure-sensitive papers and films used to protect material during handling or storage or to serve as a carrier for transferring decals or die-cut lettering. The Division also produces pressure sensitive tapes and adhesive products used for applications in the heating, ventilating and air conditioning (HVAC), footwear, automotive and electrical and electronic industries.

In 1995, ABI acquired a controlling interest in K&M, a national supplier, distributor and servicer of a wide variety of adult, children's and specialty items of fashion jewelry and related accessories. ABI, through wholly owned subsidiaries, owns an aggregate 94.5% interest (7% as sole general partner and 87.5% in limited partner interests) in K&M. K&M wholesales its products to mass merchandisers and other major retailers. It also services certain retail merchandisers' in-store operations in fashion jewelry and related accessories departments by assisting retailers in managing inventory and maintaining displays.

Congoleum is a leading manufacturer of resilient sheet and tile flooring. In 1993, ABI acquired an ownership position in Congoleum in exchange for its U.S. tile business (the "Tile Division"). In 1995, ABI acquired voting control when Congoleum sold a new issue of shares of its Class A common stock to the public which had one vote per share and used the proceeds to redeem most of the two-vote-per-share Class B shares held by the then majority shareholder. ABI's interest has increased further since then as a result of Congoleum's repurchases

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

of its common stock combined with open market purchases by ABI. As of December 31, 2001, ABI's ownership of 151,100 shares of Congoleum's Class A common stock and 4,395,605 shares of Class B common stock represented 69.5% of the voting control of Congoleum.

Outside the United States, the Tape Division operates facilities in Belgium and Singapore, where bulk tape products are converted into various sizes, a sales and distribution facility in Italy, to quickly respond to customer demands in the European and Asian markets and a sales representative office in Shanghai, China. Other international operations include: a wholly-owned Canadian subsidiary, AB Canada, which produces resilient floor tile, rubber tiles and Uni-Turf (a vinyl-based floor covering for use in indoor sports facilities) under license from ABI and industrial products (including conveyor belting, truck and trailer splash guards and sheet rubber material); and a wholly owned Canadian subsidiary, Janus, which produces prefinished solid hardwood flooring. ABI owns 50% of Compania Hulera Sula, S.A. de C.V. ("Hulera Sula"), a Honduran corporation, which produces soles, heels, sandals and other footwear products under license from ABI. Hulera Sula owns 100% of Hulera Sacatepequez, S.A., a Guatemalan corporation which manufactures products in Guatemala similar to those of Hulera Sula. Fomtex, S.A., a Guatemalan corporation 60% owned by Hulera Sula, manufactures foam mattresses, beds and other foam products.

3

For financial reporting purposes, ABI operates in four industry segments: flooring products, tape products, jewelry and the Canadian division which produces flooring and rubber products. See Note 15 of Notes to the Consolidated Financial Statements, set forth in Item 8 below.

(b) Financial Information about Industry Segments. Business segment information is in Note 15 of Notes to the Consolidated Financial Statements, set forth in Item 8 below.

(c) Narrative Description of Business. Marketing, Distribution and Sales. The Tape Division's protective papers and films are sold domestically and throughout the world, principally through distributors, but also directly to certain manufacturers. Other tape products are marketed through the Tape Division's own sales force and by sales representatives and distributors throughout the world. ABI's Belgian, Italian and Singapore facilities sell these products throughout Europe and the Far East. Seasonal variations in the sales and working capital requirements of this division are not significant.

The products of K&M are sold domestically through its own direct sales force and, indirectly, through a wholly-owned subsidiary and through third-party sales representatives. K&M's business and operations experience seasonal variations. In general, fashion jewelry supply, distribution and service businesses respond to the seasonal demands of mass merchandisers and other major retailers, which typically peak in preparation for end-of-year holiday shopping. Accordingly, K&M's working capital needs tend to be greatest in the second and third fiscal quarters, while its revenues tend to be greater toward the end of each fiscal year, especially in the latter part of the third quarter and the first half of the fourth quarter.

AB Canada's floor tile, rubber products and industrial products are marketed principally through distributors.

Janus's prefinished solid hardwood flooring products are marketed in Canada and the United States principally through distributors.

Congoleum currently sells its products through approximately 22 distributors

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

providing approximately 57 distribution points in the United States and Canada, as well as directly to a limited number of mass market retailers. Congoleum considers its distribution network to be very important to maintaining competitive position. While most of its distributors have marketed Congoleum's products for many years, replacements are necessary periodically to maintain the strength of the distribution network. Although Congoleum has more than one distributor in some of its distribution territories and actively manages its credit exposure to its customers, the loss of a major customer could have a materially adverse impact on Congoleum's sales, at least until a suitable replacement is in place. The sales pattern for Congoleum's products is seasonal, with peaks in retail sales typically occurring during March/April/May and September/October. Orders are generally shipped as soon as a truckload quantity has been accumulated, and backorders can be canceled without penalty.

Hulera Sula's footwear and foam products are marketed and distributed in certain Central American countries.

Financial information about products that contributed more than 10% of the Company's consolidated revenue during the last three fiscal years is included in Note 15 of Notes to the Consolidated Financial Statements, set forth in Item 8 below.

4

Working Capital and Cash Flow. In general, ABI's working capital requirements are not affected by accelerated delivery requirements of major customers or by obtaining a continuous allotment of raw material from suppliers. ABI does not provide special rights for customers to return merchandise and does not provide special seasonal or extended terms to its customers. K&M does provide pre-approved allowances in the form of markdowns and return authorizations for end of season merchandise in their service stores.

Congoleum produces goods for inventory and sells on credit to customers. Generally, Congoleum's distributors carry inventory as needed to meet local or rapid delivery requirements. Credit sales are typically subject to a discount if paid within terms.

Raw Materials. ABI generally designs and engineers its own products. Most of the raw materials required by ABI for its manufacturing operations are available from multiple sources; however, ABI does purchase some of its raw materials from a single source or supplier. Any significant delay in or disruption of the supply of raw materials could substantially increase ABI's cost of materials, require product reformulation or require qualification of new suppliers, any one or more of which could materially adversely affect the business, operations or financial condition of ABI. ABI's subsidiary, Congoleum, does not have readily available alternative sources of supply for specific designs of transfer print paper, which are produced utilizing print cylinders engraved to Congoleum's specifications. Although no loss of this source of supply is anticipated, replacement could take a considerable period of time and interrupt production of certain products. Congoleum maintains a raw material inventory and has an ongoing program to develop new sources which will provide continuity of supply for its raw material requirements.

Competition. All businesses in which ABI is engaged are highly competitive, principally based upon pricing of the product, the quality of the product and service to the customer. ABI's tape products compete with some of the largest fully integrated rubber and plastic companies, as well as smaller producers. Included among their competitors are 3M, Fasson, Dupont Kansai, Ivex and R-Tape. AB Canada's flooring products compete with those of other manufacturers of rubber and vinyl floor tiles and with all other types of floor covering. AB

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Canada also competes with Armstrong World Industries, Inc., V.P.I. and Nora and with other manufacturers of alternate floor covering products. In the rubber products category, AB Canada has several competitors, principally among them being Garlock Sealing Division of Goodrich, The Biltrite Corporation and West America Rubber Company.

The market for Congoleum's products is highly competitive. Resilient sheet and tile compete for both residential and commercial customers primarily with carpeting, hardwood, melamine laminate and ceramic tile. In residential applications, both tile and sheet products are used primarily in kitchens, bathrooms, laundry rooms and foyers and, to a lesser extent, in playrooms and basements. Ceramic tile is used primarily in kitchens, bathrooms and foyers. Carpeting is used primarily in bedrooms, family rooms and living rooms. Hardwood flooring and melamine laminate are used primarily in family rooms, foyers and kitchens. Commercial grade resilient flooring faces substantial competition from carpeting, ceramic tile, rubber tile, hardwood flooring and stone in commercial applications. Congoleum believes, based upon its market research, that purchase decisions are influenced primarily by fashion elements such as design, color and style, durability, ease of maintenance, price and ease of installation. Both tile and sheet resilient flooring are easy to replace for repair and redecoration and, in Congoleum's view, have advantages over other floor covering products in terms of both price and ease of installation and maintenance.

5

Congoleum encounters competition from domestic and, to a much lesser extent, foreign manufacturers. Certain of Congoleum's competitors, including Armstrong in the resilient category, have substantially greater financial and other resources than Congoleum.

K&M competes with other companies making similar products on the basis of product pricing and the effectiveness of merchandising services offered. In assessing the effectiveness of K&M products and services, customers tend to focus on margin dollars realized from the sales of product and return on inventory investment needed to generate sales. In its business of supplying and servicing fashion jewelry and accessory products, K&M competes with a variety of suppliers, among them are Liz Claiborne Inc., Jones Apparel Group and a number of other companies offering similar products and/or services. K&M also competes with numerous importers and overseas suppliers of similar items.

Patents and Trademarks. ABI and its subsidiaries own many trademarks, including the Congoleum brand name, the AB(R) logo, TransferRite(R) at the Tape Division and Amtico(R), which is used solely in the Canadian market. K&M also licenses the Anne Klein(R), Anne Klein 2(R), and Guess?(R) trademarks as well as certain others. These trademarks are important for the Company in maintaining its competitive position. The Company also believes that patents and know-how play an important role in maintaining competitive position. For example, Congoleum utilizes a proprietary transfer printing process for certain tile products that it believes produces visual effects that only one other competitor is presently able to duplicate.

Research and Development. Research and development efforts at the Company concentrate on new product development, increasing efficiencies of the various manufacturing processes, and improving the features and performance of existing products. Expenditures for research and development were \$4.9 million, \$5.5 million, and \$5.6 million, on a consolidated basis for the years ended December 31, 2001, 2000 and 1999, respectively.

Key Customers. For the year ended December 31, 2001, two customers of Congoleum each accounted for over 10% of ABI's consolidated sales revenue. These customers

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

were its distributor to the manufactured housing market, LaSalle-Bristol, and its largest general line distributor, Mohawk Industries, Inc. No other customer accounted for more than 10% of consolidated sales. K&M's top three customers in terms of net sales in 2001 together account for approximately 74% of K&M's aggregate net sales. The loss of the largest customer would have a material adverse effect on K&M. Sales to four unaffiliated customers of the Tape Division together constitute approximately 23% of the sales for the Division. The loss of two or more of these customers would have a significant, adverse effect on Tape Division's revenue. See Note 15 of Notes to Consolidated Financial Statements set forth in Item 8 below.

Backlog. The dollar amount of backlog of orders believed to be firm as of December 31, 2001 and 2000 was \$15.7 million and \$14.0 million, respectively. It is anticipated that all of the backlog as of December 31, 2001 will be filled within the current fiscal year. There are no seasonal or other significant aspects of the backlog. In the opinion of management, backlog is not significant to the business of ABI.

6

Environmental Compliance. Because of the nature of the operations conducted by ABI, ABI's facilities are subject to a broad range of federal, state, local and foreign legal and regulatory provisions relating to the environment, including those regulating the discharge of materials into the environment, the handling and disposal of solid and hazardous substances and wastes and the remediation of contamination associated with releases of hazardous substances at ABI facilities and off-site disposal locations. ABI believes that compliance with existing federal, state, local and foreign provisions will not have a material adverse effect upon its capital expenditures, earnings and competitive position.

Congoleum, pursuant to administrative consent orders signed in 1986 and in connection with a prior restructuring, is in the process of implementing cleanup measures at its Trenton sheet facility under New Jersey's Environmental Clean-up Responsibility Act, as amended by the New Jersey Industrial Site Recovery Act. Congoleum does not anticipate that the additional costs of these measures will be material. In connection with the acquisition of the Tile Division, ABI signed a similar consent order with respect to the Trenton tile facility, and Congoleum agreed to be financially responsible for any cleanup measures required.

Congoleum has historically expended substantial amounts for compliance with existing environmental laws and regulations, including those matters described above. Congoleum will continue to be required to expend amounts in the future, due to the nature of past activities at its facilities, to comply with existing environmental laws, and those amounts may be substantial but should not, in Congoleum's judgment, have a material adverse effect on the financial position of Congoleum. Because environmental requirements have grown increasingly strict, however, Congoleum is unable to determine the ultimate cost of compliance with environmental laws and enforcement policies.

See Item 3 below for certain additional information regarding environmental matters.

Employees. As of December 31, 2001, ABI employed approximately 2,850 people.

(d) Financial information about foreign and domestic operations and export sales. Financial information concerning foreign and domestic operations is in Note 15 of Notes to the Consolidated Financial Statements, set forth in Item 8 below. Export sales from the United States were \$24.4 million in 2001, \$25.2 million in 2000 and \$22.9 million in 1999.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

7

ITEM 2. PROPERTIES

At December 31, 2001, ABI owned ten manufacturing plants and a jewelry distribution center and leased additional office and warehousing space as follows:

Location	Square Feet	Owned Or Leased	Industry Segment For Which Properties Used
Trenton, NJ	1,050,000	Owned	Flooring products
Marcus Hook, PA	1,000,000	Owned	Flooring products
Trenton, NJ	282,000	Owned	Flooring products
Finksburg, MD	107,000	Owned	Flooring products
Trenton, NJ	111,000	Leased	Flooring products
Mercerville, NJ	47,000	Leased	Flooring products
Sherbrooke, Quebec	379,000	Owned	Canadian division
Moorestown, NJ	226,000	Owned	Tape products
Lowell, MA	57,000	Owned	Tape products
Ayer, MA	42,000	Leased	Tape products
Renaix, Belgium	84,000	Owned	Tape products
Singapore	32,000	Owned	Tape products
Providence, RI	103,000	Owned	Jewelry products
Toronto, Ontario	200,000	Owned	Flooring products

ABI knows of no material defect in the titles to any such properties or material encumbrances thereon other than the owned properties in Renaix, Belgium, and Singapore which have outstanding mortgages of 64% and 74% of the original cost of the property, respectively. ABI considers that all of its properties are in good condition and have been well maintained.

8

It is estimated that during 2001, ABI's plants for the manufacture of floor covering products operated at approximately 62% of aggregate capacity, its plants for the manufacture of tape products operated at approximately 95% of aggregate capacity and the Canadian division operated at approximately 93% of aggregate capacity. All estimates of aggregate capacity have been made on the basis of a five-day, three-shift operation.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

ITEM 3. LEGAL PROCEEDINGS

ABI is a co-defendant with many other manufacturers and distributors of asbestos-containing products in approximately four hundred and sixty-four pending claims involving approximately 1,400 individuals as of December 31, 2001. The claimants allege personal injury from exposure to asbestos or asbestos-containing products. See Note 10 of Notes to the Consolidated Financial Statements included in Item 8 for detailed information about these claims.

ABI has been named as a Potentially Responsible Party ("PRP") within the meaning of the federal Comprehensive Environmental Response, Compensation and Liability Act, as amended ("CERCLA"), as to two sites in two separate states. See Note 10 of Notes to the Consolidated Financial Statements included in Item 8 for detailed information about these matters.

In addition, ABI has entered into a settlement agreement that resolved one environmental lawsuit. The details are set forth in Note 10 of Notes to the Consolidated Financial Statements included in Item 8.

ABI has been notified by the present owner of a formerly owned site in Maine that it is potentially responsible for response and remediation costs. ABI also is potentially responsible for response and remediation costs as to three state supervised sites, two sites in Massachusetts, and one in New York. See Note 10 of Notes to the Consolidated Financial Statements included in Item 8 for information about ABI's potential liability at these four sites.

As of December 31, 2001, ABI has accrued \$1.75 million representing the estimable and probable amounts for contingencies described above, net of expected recoveries.

As of December 31, 2001 Congoleum was named as a defendant, together in most cases with numerous other defendants, in approximately 6,563 pending lawsuits (including workers' compensation cases) involving approximately 23,139 individuals alleging personal injury or death from exposure to asbestos or asbestos-containing products. See Note 10 of Notes to the Consolidated Financial Statements included in Item 8 for information about Congoleum's potential liabilities to these lawsuits.

Together with a large number (in most cases, hundreds) of other companies, Congoleum is named as a PRP in pending proceedings under CERCLA and similar state laws. See Note 10 of Notes to the Consolidated Financial Statements included in Item 8 for detailed information about these matters.

The Company also accrues remediation costs for certain of the Company's owned facilities on an undiscounted basis. Estimated total cleanup costs, including capital outlays and future maintenance costs for soil and groundwater remediation are primarily based on engineering studies.

In the ordinary course of its business, ABI and its consolidated entities become involved in lawsuits, administrative proceedings, product liability and other matters. In some of these proceedings, plaintiffs may seek to recover large and sometimes unspecified amounts and the matters may remain unresolved for several years. On the basis of information furnished by counsel and others, ABI and its consolidated entities do not believe that these matters, individually or in the aggregate, will have a material adverse effect on their business or financial condition.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Not applicable.

PART II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED SECURITY HOLDER MATTERS

The registrant's Common Stock is traded on the American Stock Exchange (ticker symbol: ABL). At the close of business on March 4, 2002, the closing price of ABI's Common Stock was \$12.80 per share and the approximate number of record holders was 365.

High and low stock prices and dividends for the last two years were:

Quarter Ended	Sale Prices of Common Shares			
	2001		2000	
	High	Low	High	Low
March 31	\$15.38	\$13.50	\$14.50	\$13.00
June 30	14.00	12.10	14.00	12.44
September 30	14.15	10.80	15.75	11.75
December 31	14.51	10.40	15.63	12.38

Quarter Ended	Cash Dividends Per Common Share	
	2001	2000
March 31	\$.125	\$.125
June 30	.125	.125
September 30	.125	.125
December 31	.125	.125
	\$.500	\$.500

10

ITEM 6. SELECTED FINANCIAL DATA

	Years Ended December 31,				
	2001	2000	1999	1998	1997
	(Dollars in thousands, except per share amounts)				
Financial Position					
Total assets	\$372,764	\$365,263	\$344,060	\$336,039	\$299,686
Long-term debt	126,161	112,138	114,105	118,406	94,409
Total stockholders' equity	77,248	79,547	78,381	71,237	65,345

Summary of Operations

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Net sales	\$414,328	\$420,373	\$422,459	\$423,879	\$417,512
Income before other items	2,381	2,098	12,725	15,321	11,922
Noncontrolling interests	435	3,235	(2,992)	(5,145)	(3,777)
Extraordinary item				(1,174)	
Net income	2,816	5,333	9,733	9,002	8,145
Basic income per share	.82	1.52	2.71	2.47	2.24
Diluted income per share	.82	1.51	2.66	2.36	2.18
Cash dividends per common share	.50	.50	.50	.45	.40
Number of shares used in computing:					
Basic income per share	3,455,134	3,518,107	3,591,895	3,641,337	3,633,076
Diluted income per share	3,455,134	3,537,256	3,661,946	3,806,202	3,738,406

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Year Ended December 31, 2001 Compared to Year Ended December 31, 2000

Net sales for the year ended December 31, 2001 were \$414.3 million, a decrease of \$6.0 million or 1.4% from sales in 2000. Sales at the Tape and Canadian Divisions declined as a result of economic conditions. Flooring product segment sales increased due to the inclusion of a full year of sales at Janus, which was acquired in October 2000. Sales at Congoleum declined slightly. Jewelry sales increased due to the acquisition of a line of licensed products combined with growth in sales to existing and new customers.

Cost of products sold was 71.5% of net sales in 2001, up from 71.0% in 2000. This increase was primarily due to decreased sales volume and competitive pricing pressures affecting results at the Tape and Canadian Divisions. Gross profit margins also declined slightly at K&M due to a lower margin

11

mix of sales. Gross profit margins improved at Congoleum due to cost reductions, efficiency improvements, and a more profitable sales mix.

Selling, general and administrative expenses for the year ended December 31, 2001 were \$106.9 million, or 25.8% of net sales, up slightly from \$106.0 million, or 25.2% of net sales, in 2000. The increase in these expenses was primarily due to the growth at K&M arising from the licensed product lines acquired from Swank, Inc. and the inclusion of a full year of expenses at Janus. Selling, general and administrative expenses declined at the Tape Division and Canadian Division but increased as a percentage of sales due to the significant sales declines at both operations. At Congoleum, selling, general and administrative expenses declined in both amount and as a percent of sales due to cost reductions initiated in the first quarter of 2001.

Interest income declined from \$2.0 million in 2000 to \$0.9 million in 2001 due to lower average balances of cash equivalents and short-term investments earning interest at lower rates. Other income increased from \$2.2 million in 2000 to \$3.0 million in 2001 primarily as a result of a \$0.7 million gain on the sale of a warehouse.

Interest expense increased from \$9.4 million in 2000 to \$10.9 million in 2001 due to higher borrowings in 2001.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

The provision for income taxes in 2001 was 43.2% of pre-tax income, up from 26.8% in 2000. The increase in the tax rate was primarily due to the fact that Janus and Congoleum, which had losses in 2001, had lower effective tax rates than the other ABI operations, which had income in 2001. As a result, the tax benefit provided for on these losses was less than the tax expense provided for on the income of the other operations. The effect of expenses not deductible for tax purposes, which has a greater impact on the effective tax rate at lower levels of income, also contributed to the relatively high effective tax rate for 2001.

Net income for the year ended December 31, 2001 was \$2.8 million, down from \$5.3 million in 2000. Income declined at the Tape and Canadian Divisions. Janus incurred a loss in its first full year as part of ABI. The loss at Congoleum was less than the loss in 2000, which included non-recurring charges for a change of distributor. Net income at K&M increased.

Year Ended December 31, 2000 Compared to Year Ended December 31, 1999

Net sales for the year ended December 31, 2000 were \$420.4 million as compared to \$422.5 million for the year ended December 31, 1999, a decrease of \$2.1 million. All of this sales decrease occurred at Congoleum due to declines in sales of promotional goods and products for the manufactured housing industry. Sales increased at ABI's Tape and Canadian Divisions as well as K&M. ABI acquired Janus in October 2000 and its sales are included from the date of the acquisition.

Cost of products sold in 2000 increased to 71.0% of net sales from 68.9% last year. This increase in cost is due mainly to the results at Congoleum, where margins declined due to lower sales and higher raw material and energy costs. At ABI, only nominal increases were incurred with minimal decreases incurred at K&M.

12

As a percentage of sales, selling, general and administrative expenses were approximately the same for both 2000 and 1999.

A non-recurring charge of \$7.7 million was recorded in 2000 for the costs of a major distributor change at Congoleum, the replacement of L.D. Brinkman & Co. with Mohawk Industries. There were two components to the charge. First was Congoleum's share of the costs of establishing Mohawk as a distributor, which include training, meetings, displays and similar costs. Second were the costs to be paid pursuant to the settlement agreement with L.D. Brinkman.

The provision for income taxes declined to 26.8% of pre-tax income in 2000 from 36.7% in 1999. Key among the factors reducing the effective tax rate include a reduction in ABI's provision for taxes caused by Congoleum's 2000 pre-tax loss and lower Canadian taxes due to incentives related to expansion programs.

Net income for the year ended December 31, 2000 was \$5.3 million, down by \$4.4 million from last year's net income of \$9.7 million. ABI and K&M were both profitable. Congoleum was not profitable. Janus was nominally unprofitable since the October 2000 acquisition date. Basic net earnings per share were \$1.52 in 2000, down from \$2.71 in 1999.

Liquidity and Capital Resources

At December 31, 2001, consolidated working capital was \$81.8 million, the ratio of current assets to current liabilities was 1.9 to 1.0, and the debt to equity ratio was 1.78 to 1.0. Debt issued by Congoleum accounts for \$99.7 million or

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

72% of consolidated debt and is not guaranteed or otherwise secured by ABI or its other subsidiaries. Net cash provided by operations during 2001 was \$7.4 million.

Capital expenditures for 2002 are estimated to be approximately \$16.0 million. For ABI and its associated subsidiaries, capital expenditures cover normal replacement of machinery and equipment and process improvements.

In 1998, Congoleum's Board of Directors approved a plan to purchase up to \$5.0 million of Congoleum's common stock. As of December 31, 2001, Congoleum had repurchased 777,665 shares of its common stock for an aggregate cost of \$4.3 million pursuant to this plan. At ABI, based on prior Board authorizations, \$3.0 million is available for the purchase of ABI's common stock. In 2000, ABI's Board of Directors authorized the purchase of up to \$5.0 million of Congoleum's common stock. As of December 31, 2001, ABI had purchased 151,100 shares of Congoleum common stock for \$0.4 million pursuant to that authorization.

In July 2001, the Company, through a Canadian subsidiary, entered into a credit agreement providing a \$7.5 million Canadian dollar (US \$4.9 million) capital loan and increasing an existing operating loan facility to \$10.0 million Canadian dollars (US \$6.5 million). Proceeds of the capital loan were used to fund acquisitions of property and equipment in Canada. The capital loan is payable in 20 equal quarterly installments beginning February 28, 2002 and bears interest at 6.03%. The operating loan is payable on demand and bears interest at a floating rate which averaged 4.65% at December 31, 2001.

In the third quarter of 2001, ABI entered into a Note Purchase and Private Shelf Agreement with Prudential Insurance Company ("Pru Agreement"). Under the terms of this agreement, ABI borrowed

13

\$20 million and used the proceeds to retire existing long-term and revolving debt. The new notes bear interest at 8.16% (reducing to 7.91% if a lower ratio of debt to EBITDA as defined in the Pru Agreement, is attained). Principal is repayable in five annual \$4.0 million installments beginning August 28, 2006.

In September 2001, ABI entered into a new revolving credit agreement. This agreement provides for borrowings of up to \$30 million through September 28, 2004, with interest varying from LIBOR plus 1.0% to LIBOR plus 2.5% depending upon the Company's leverage ratio, as defined.

In December 2001, Congoleum entered into a revolving credit facility, which expires in 2004, that provides for borrowings up to \$30 million depending on levels of, and secured by, inventory and receivables.

Certain borrowing agreements of the Company or its subsidiaries restrict the ability of the Company or the borrowing subsidiary to incur additional indebtedness, pay dividends, or make capital expenditures, and require the maintenance of certain financial ratios and minimum net worth levels. In addition, borrowings under Congoleum's facility are based upon the amount of inventory and accounts receivable available as collateral. These considerations could limit the Company's ability to fully utilize the \$66.3 million available under its existing lines of credit. At December 31, 2001, \$7.7 million was outstanding under these lines and \$1.8 million secured outstanding letters of credit.

Cash requirements for capital expenditures, working capital, debt service, dividends and any share repurchases are expected to be financed from operating activities and borrowings under existing lines of credit.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

The following table summarizes the Company's obligations at December 31, 2001 for future principal payments on its long-term debt and future minimum rental payments on its noncancellable operating leases.

	Payments due by Period (amounts in thousands)						
	Total	Less than 1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	After 5 Years
Long-term debt	\$126,161	\$1,038	\$1,048	\$1,048	\$1,052	\$5,057	\$116,918
Operating leases	18,955	4,560	3,338	2,533	1,776	1,616	5,132

Contingencies

ABI has recorded what it believes are adequate provisions for environmental remediation and product-related liabilities, including provisions for testing for potential remediation of conditions at its own facilities. While ABI believes its estimate of the future amount of these liabilities is reasonable and that they will be paid for the most part over a period of one to seven years, the timing and amount of such payments may differ significantly from ABI's assumptions. Although the effect of future government

14

regulation could have a significant effect on ABI's costs, ABI is not aware of any pending legislation which could significantly affect the liabilities ABI has established for these matters. There can be no assurances that the costs of any future government regulations could be passed along by ABI to its customers.

Certain legal and administrative claims are pending or have been asserted against ABI, which are considered incidental to its business. Among these claims, ABI is a named party in several actions associated with waste disposal sites and asbestos-related claims. These actions include possible obligations to remove or mitigate the effects on the environment of wastes deposited at various sites, including Superfund sites. The exact amount of such future costs to ABI is indeterminable due to such unknown factors as the magnitude of cleanup costs, the timing and extent of the remedial actions that may be required, the determination of ABI's liability in proportion to other potentially responsible parties and the extent to which costs may be recoverable from insurance. ABI has recorded provisions in its financial statements for the estimated probable loss associated with all known environmental and asbestos-related contingencies. The contingencies also include claims for personal injury and/or property damage. (See Note 10 of Notes to Consolidated Financial Statements.)

Critical Accounting Policies

The Company's significant accounting policies are described in Note 1 to the consolidated financial statements included in Item 8 of this Form 10-K. The Company's discussion and analysis of its financial condition and results of operations are based upon the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

in the United States. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, the Company evaluates its estimates, including those related to the carrying value of inventories, realizability of outstanding accounts receivable, sales returns and allowances, reserves for environmental matters and other contingencies, and the provision for income taxes. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. In the past, actual results have not been materially different from the Company's estimates. However, results may differ from these estimates under different assumptions or conditions.

The Company has identified the following as critical accounting policies, based on the significant judgments and estimates used in determining the amounts reported in its consolidated financial statements:

Environmental Contingencies - As discussed previously, the Company has incurred liabilities related to environmental remediation costs at both third party sites and Company owned sites. Management has recorded both liabilities and insurance receivables in its consolidated financial statements for its estimate of future remediation activities. These estimates are based on certain assumptions such as the extent of clean-up activities to be performed, the methods employed in the clean-up activities, the Company's relative share in costs at sites where other parties are involved, and the ultimate insurance coverage available. These projects tend to be long-term in nature, and these assumptions are subject to refinement as facts change. As such, it is possible that the Company may need to revise its recorded liabilities and

15

receivables for environmental costs in future periods resulting in potentially material adjustments to the Company's earnings in future periods.

Valuation of Deferred Tax Assets - The Company will provide for valuation reserves against its deferred tax assets when it becomes more likely than not that the Company will not be able to utilize the tax benefit underlying the asset. In evaluating the recovery of deferred tax assets, management makes certain assumptions as to future events such as the ability to generate future taxable income. It is possible that the facts underlying these assumptions may not materialize in future periods, which may require the Company to record additional deferred tax valuation allowances.

Asbestos Liabilities - As discussed previously, the Company primarily through its subsidiary, Congoleum, is a party to a significant number of lawsuits stemming from its manufacture of asbestos-containing products. The Company has recorded in its consolidated balance sheet a liability and corresponding insurance receivable based on its estimates of the future costs and related insurance recoveries to settle asbestos litigation and pay for related legal and loss handling costs. These estimates are based on a number of subjective assumptions, including the anticipated costs to settle claims, the cost to litigate claims, the number of claims expected to be received, and the applicability and allocation of insurance coverage to these costs. Due to the highly subjective nature of these assumptions, the Company has estimated a wide range of potential future costs and insurance recoveries and, because management believes that no amount within the range is more likely than any other, has recorded a liability and insurance receivable based on the low end of the range in accordance with accounting principles generally accepted in the United

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

States. As such, the selection of a different amount within the range could have a material effect on the Company's consolidated financial statements, as could future developments, which may differ from the assumptions used in developing the Company's estimates.

Pension Plans and Postretirement Benefits - The Company accounts for its defined benefit pension plans in accordance with SFAS No. 87, "Employers' Accounting for Pensions," which requires that amounts recognized in financial statements be determined on an actuarial basis. As permitted by SFAS No. 87, the Company uses a calculated value of plan assets (which is further described below). SFAS No. 87 requires that the effects of the performance of the pension plans' assets and changes in pension liability discount rates on the Company's computation of pension income (expense) be amortized over future periods.

The most significant element in determining the Company's pension income (expense) in accordance with SFAS No. 87 is the expected return on plan assets. In 2001, the Company has assumed that the expected long-term rate of return on plan assets will be 7.5%-9%. The assumed long-term rate of return on assets is applied to a calculated value of plan assets, which recognizes changes in the fair value of plan assets in a systematic manner over four years. This produces the expected return on plan assets that is included in pension income (expense). The difference between this expected return and the actual return on plan assets is deferred. The net deferral of past asset gains (losses) affects the calculated value of plan assets and, ultimately, future pension income (expense).

At the end of each year, the Company determines the discount rate to be used to calculate the present value of plan liabilities. The discount rate is an estimate of the current interest rate at which the pension liabilities could be effectively settled at the end of the year. In estimating this rate, the Company looks to rates of return on high-quality, fixed-income investments that receive one of the two highest ratings given by a recognized ratings agency. At December 31, 2001, the Company determined this rate to be 6.75%-7.25%.

16

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market Risk

The Company is exposed to changes in prevailing market interest rates affecting the return on its investments but does not consider this interest rate market risk exposure to be material to its financial condition or results of operations. The Company invests primarily in highly liquid debt instruments with strong credit ratings and short-term (less than one year) maturities. The carrying amount of these investments approximates fair value due to the short-term maturities. Substantially all of the Company's outstanding long-term debt as of December 31, 2001 consisted of indebtedness with a fixed rate of interest, which is not subject to change based upon changes in prevailing market interest rates.

The Company operates internationally, principally in Canada, Europe and the Far East, giving rise to exposure to market risks from changes in foreign exchange rates. To a certain extent, foreign currency exchange rate movements also affect the Company's competitive position, as exchange rate changes may affect business practices and/or pricing strategies of non-U.S. based competitors. For foreign currency exposures existing at December 31, 2001, a 10% unfavorable movement in currency exchange rates in the near term would not materially affect ABI's consolidated operating results, financial position or cash flows.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Under its current policies, the Company does not use derivative financial instruments, derivative commodity instruments or other financial instruments to manage its exposure to changes in interest rates, foreign currency exchange rates, commodity prices or equity prices.

17

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

American Biltrite Inc. and Subsidiaries

Consolidated Balance Sheets (In thousands of dollars)

	December 31	
	2001	2000
Assets		
Current assets:		
Cash and cash equivalents	\$ 16,804	\$ 16,859
Short-term investments	1,416	12,097
Accounts and notes receivable, less allowances of \$4,227 in 2001 and \$4,092 in 2000 for doubtful accounts and discounts	39,768	45,378
Inventories	93,923	86,786
Deferred income taxes	8,033	5,718
Prepaid expenses and other current assets	11,335	7,173
Total current assets	171,279	174,011
Other assets:		
Goodwill, net	23,773	23,431
Deferred income taxes	1,335	1,530
Other assets	25,718	22,094
	50,826	47,055
Property, plant and equipment, net	150,659	144,197
Total assets	\$372,764	\$365,263

See accompanying notes.

18

American Biltrite Inc. and Subsidiaries

Consolidated Balance Sheets (continued) (In thousands of dollars)

	December 31	
	2001	2000
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$ 28,501	\$ 31,101

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Accrued expenses	48,253	54,654
Notes payable	11,646	11,698
Current portion of long-term debt	1,038	3,713
	-----	-----
Total current liabilities	89,438	101,166
Long-term debt, less current portion	125,123	108,425
Other liabilities	69,003	61,966
Noncontrolling interests	11,952	14,159
Stockholders' equity:		
Common stock, par value \$.01, authorized 15,000,000 shares, issued 4,607,902 shares	46	46
Additional paid-in capital	19,548	19,521
Retained earnings	80,752	79,663
Accumulated other comprehensive income (loss)	(7,966)	(5,514)
	-----	-----
	92,380	93,716
Less cost of shares of common stock in treasury (1,166,317 shares in 2001 and 1,101,517 shares in 2000)	15,132	14,169
	-----	-----
Total stockholders' equity	77,248	79,547
	-----	-----
Total liabilities and stockholders' equity	\$ 372,764	\$ 365,263
	=====	=====

See accompanying notes.

19

American Biltrite Inc. and Subsidiaries

Consolidated Statements of Income
(In thousands of dollars, except per share amounts)

	Years ended December 31		
	2001	2000	1999
	-----	-----	-----
Revenues:			
Net sales	\$414,328	\$420,373	\$422,459
Interest	910	2,041	2,040
Other	3,023	2,158	1,895
	-----	-----	-----
	418,261	424,572	426,394
Costs and expenses:			
Cost of products sold	296,250	298,558	290,940
Selling, general and administrative expenses	106,879	106,022	105,818
Distributor transition costs	--	7,717	--
Interest	10,937	9,407	9,520
	-----	-----	-----
	414,066	421,704	406,278
Income before income taxes and other items	4,195	2,868	20,116
Provision for income taxes	1,814	770	7,391
	-----	-----	-----

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Noncontrolling interests	2,381 435	2,098 3,235	12,725 (2,992)

Net income	\$ 2,816	\$ 5,333	\$ 9,733
=====			
Income per share:			
Basic	\$ 0.82	\$ 1.52	\$ 2.71
=====			
Diluted	\$ 0.82	\$ 1.51	\$ 2.66
=====			

See accompanying notes.

20

American Biltrite Inc. and Subsidiaries
Consolidated Statements of Stockholders' Equity
(In thousands of dollars)

	Common Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock

Balance at December 31, 1998	\$46	\$19,423	\$68,247	\$ (4,906)	\$ (11,573)
Comprehensive income:					
Net income for 1999			9,733		
Other comprehensive income				1,559	
Total comprehensive income					
Dividends declared (\$.50 per share)			(1,795)		
Effects of Congoleum capital transactions			(455)		
Purchase of treasury stock					(1,898)

Balance at December 31, 1999	46	19,423	75,730	(3,347)	(13,471)
Comprehensive income:					
Net income for 2000			5,333		
Other comprehensive loss				(2,167)	
Total comprehensive income					
Tax benefit on exercise of options		98			
Dividends declared (\$.50 per share)			(1,759)		
Effects of Congoleum capital transactions			359		
Exercise of stock options					249
Purchase of treasury stock					(947)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Balance at December 31, 2000	46	19,521	79,663	(5,514)	(14,169)
Comprehensive income:					
Net income for 2001			2,816		
Other comprehensive loss				(2,452)	
Total comprehensive income					
Tax benefit on exercise of options		27			
Dividends declared (\$.50 per share)			(1,727)		
Exercise of stock options					103
Purchase of treasury stock					(1,066)
Balance at December 31, 2001	\$46	\$19,548	\$80,752	\$(7,966)	\$(15,132)

See accompanying notes.

21

American Biltrite Inc. and Subsidiaries

Consolidated Statements of Cash Flows
(In thousands of dollars)

	Years ended December 31		
	2001	2000	1999
Operating activities			
Net income	\$ 2,816	\$ 5,333	\$ 9,733
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	18,773	17,239	16,231
Provision for doubtful accounts	2,777	1,054	2,966
Deferred income taxes	401	(1,705)	2,634
Gain on sale of property, plant and equipment	(809)	--	--
Changes in certain operating assets and liabilities, exclusive of those arising from acquisitions:			
Accounts and notes receivable	4,020	(15,726)	(143)
Inventories	(4,925)	(2,386)	(13,252)
Prepaid expenses and other current assets	(7,503)	(2,811)	(2,342)
Accounts payable and accrued expenses	(8,953)	3,414	7,108
Noncontrolling interests	(435)	(3,235)	2,992
Other	1,258	2,383	(738)
Net cash provided by operating activities	7,420	3,560	25,189
Investing activities			
Purchases of short-term investments	(4,175)	(23,392)	(51,044)
Proceeds from sales of short-term investments	14,856	30,527	31,812
Investments in property, plant and equipment	(25,240)	(20,817)	(26,971)
Proceeds from sale of property, plant and equipment	1,575	--	--
Purchase of Congoleum Class A shares	--	(437)	--
Acquisition of certain Swank assets	(4,646)	--	--
Acquisition of Janus Flooring	--	(2,979)	--

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Purchase of additional partnership interests in K&M	(2,066)	(1,314)	(125)
	-----	-----	-----
Net cash used in investing activities	(19,696)	(18,412)	(46,328)
Financing activities			
Long-term borrowings	24,787	--	--
Payments on long-term debt	(10,715)	(4,630)	(4,259)
Net short-term borrowings (payments)	(52)	11,499	--
Purchase and retirement of Congoleum Class B shares	--	--	(470)
Purchase of treasury shares	(1,066)	(1,144)	(5,381)
Dividends paid	(1,727)	(1,759)	(1,795)
Proceeds from exercise of stock options	103	249	--
	-----	-----	-----
Net cash provided (used) by financing activities	11,330	4,215	(11,905)
Effect of foreign exchange rate changes on cash	891	211	824
	-----	-----	-----
Decrease in cash and cash equivalents	(55)	(10,426)	(32,220)
Cash and cash equivalents at beginning of year	16,859	27,285	59,505
	-----	-----	-----
Cash and cash equivalents at end of year	\$ 16,804	\$ 16,859	\$ 27,285
	=====	=====	=====

See accompanying notes.

22

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements
(In thousands of dollars)

December 31, 2001

1. Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of American Biltrite Inc. and its wholly-owned subsidiaries (referred to as "ABI" or the "Company"), as well as entities over which it has voting control. In 1995, ABI gained voting control over Congoleum Corporation (Congoleum) and K&M Associates L.P. (K&M). Intercompany accounts and transactions, including transactions with associated companies that result in intercompany profit, are eliminated.

Included in other assets on the accompanying balance sheets is ABI's investment in Compania Hulera Sula, S.A., a 50%-owned venture. The investment is accounted for on the cost method due to the uncertainty of the political climate and currency restrictions in Honduras.

Concentration of Credit Risk

The Company performs periodic credit evaluations of its customers' financial condition and generally does not require collateral. Credit losses in previous years have generally been within or below provisions for such losses. For the years ended December 31, 2001, 2000 and 1999, the Company had two customers that accounted for 26%, 24% and 28% of net sales, respectively. At December 31, 2001,

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

2000 and 1999, one customer accounted for 14%, 23% and 20% of trade receivables outstanding, respectively.

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent liabilities, at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

23

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

1. Significant Accounting Policies (continued)

Cash Equivalents

Cash equivalents represent highly liquid debt instruments with maturities of three months or less at the date of purchase. The carrying value of cash equivalents approximates fair value.

Short-Term Investments

The Company invests in highly liquid debt instruments with strong credit ratings. Commercial paper investments with a maturity greater than three months, but less than one year, at the time of purchase are considered to be short-term investments. The carrying amount of the investments approximates fair value due to their short maturity. The Company maintains cash and cash equivalents and short-term investments with certain financial institutions. The Company performs periodic evaluations of the relative credit standing of those financial institutions that are considered in the Company's investment strategy.

Inventories

Inventories are stated at the lower of cost or market. Cost is determined by the last-in, first-out (LIFO) method for most of the Company's domestic inventories and the first-in, first-out (FIFO) method for the Company's foreign inventories.

Property, Plant and Equipment

These assets are stated at cost. Expenditures for maintenance, repairs and renewals are charged to expense; major improvements are capitalized. Depreciation, which is determined using the straight-line method, is provided over the estimated useful lives (thirty to forty years for buildings and building improvements, ten to fifteen years for production equipment and heavy-duty vehicles, and three to ten years for light-duty vehicles and office furnishings and equipment).

24

American Biltrite Inc. and Subsidiaries

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

1. Significant Accounting Policies (continued)

Debt Issue Costs

Costs incurred in connection with the issuance of long-term debt have been capitalized and are being amortized over the life of the related debt agreements. Debt issue costs at December 31, 2001 and 2000 amounted to \$2,162 and \$2,498, respectively, net of accumulated amortization of \$1,148 and \$812, respectively, and are included in other noncurrent assets.

Goodwill

The excess of purchase cost over the fair value of the net assets acquired (goodwill) established for Congoleum is being amortized on a straight-line basis over 40 years. Goodwill associated with the Janus Flooring purchase and K & M transactions (see Note 4) is being amortized over 15 and 20 years, respectively.

At each balance sheet date, the Company evaluates the recoverability of its goodwill using certain financial indicators, such as historical and future ability to generate income from operations. Accumulated amortization amounted to \$11,205 and \$9,803 at December 31, 2001 and 2000, respectively.

Impairment of Long-Lived Assets

In the event that facts and circumstances indicate the Company's assets may be impaired, an evaluation of recoverability would be performed. If an evaluation is required, the estimated future undiscounted cash flows associated with the asset would be compared to the asset's carrying amount to determine if a write-down to fair market value is required.

25

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

1. Significant Accounting Policies (continued)

Environmental Remediation Liabilities

The Company is subject to federal, state, and local environmental laws and regulations. The Company records a liability for environmental remediation claims when a clean-up program or claim payment becomes probable and the costs can be reasonably estimated. The recorded liabilities are not discounted for delays in future payments (see Notes 5, 7 and 10). The Company is a party to a number of lawsuits stemming from its manufacture of asbestos-containing products. The Company records a liability for these cases based on its estimate of costs to resolve both open and incurred but not reported claims. The Company also records an insurance receivable based on its estimate of insurance recoveries for these costs. In estimating the Company's asbestos-related exposures, the Company analyzes and considers the possibility of any uncertainties regarding the legal sufficiency of insurance claims or solvency of insurance carriers.

Revenue Recognition

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Revenue is recognized when products are shipped and title has passed to the customer. Net sales are comprised of the total sales billed during the period less the sales value of estimated returns, trade discounts and customers' allowances. The Company defers recognition of revenue for its estimate of potential sales returns under right-of-return agreements with its customers until the right-of-return period lapses.

Shipping and Handling Costs

Shipping and handling costs for the years ended December 31, 2001, 2000 and 1999 were \$8,442, \$9,457 and \$8,789, respectively, and are included in selling, general and administrative expenses.

Income Taxes

The Company provides for income taxes based upon earnings reported for financial statement purposes. Deferred tax assets and liabilities are determined based upon temporary differences between the financial reporting and tax bases of assets and liabilities.

26

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

1. Significant Accounting Policies (continued)

Stock-Based Compensation

Statement of Financial Accounting Standards (SFAS) No. 123, Accounting for Stock-Based Compensation, requires the recognition of, or disclosure of, compensation expense for grants of stock options or other equity instruments issued to employees based on their fair value at the date of grant. As permitted by SFAS No. 123, the Company follows the disclosure requirements instead of recognition of compensation expense and therefore continues to apply existing accounting rules under APB Opinion No. 25 (APB 25) and related interpretations for its employee stock options. Under APB 25, when the exercise price of the Company's employee stock options equals or exceeds the market price of the underlying stock on the date of grant, no compensation expense is recognized.

Research and Development Costs

Expenditures relating to the development of new products are charged to operations as incurred and amounted to \$4,940, \$5,486 and \$5,620 for the years ended December 31, 2001, 2000 and 1999, respectively.

Foreign Currency Translation

Balance sheet accounts of foreign subsidiaries are translated at the current exchange rate, and income statement items are translated at the average exchange rate for the period; resulting translation adjustments are made directly to accumulated other comprehensive income (loss) in stockholders' equity. Realized exchange gains and losses (immaterial in amount) are included in current operations.

Issuances of Stock by Subsidiaries

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

The Company accounts for issuances of stock by its subsidiaries as capital transactions.

Earnings Per Share

Basic earnings per share have been computed based on the weighted-average number of common shares outstanding during the period. Diluted earnings per share have been computed based upon the weighted-average number of common shares outstanding during the year, adjusted for the dilutive effect of shares issuable upon the exercise of stock options determined based upon average market price for the period.

27

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

1. Significant Accounting Policies (continued)

Changes in Accounting Principles

In December 1999, the Securities and Exchange Commission (SEC) staff issued Staff Accounting Standard Bulletin No. 101, "Revenue Recognition in Financial Statements" (SAB 101), which summarizes certain of the SEC's views in applying accounting principles generally accepted in the United States to revenue recognition in financial statements.

In June 1998, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard No. 133, "Accounting for Derivative Instruments and Hedging Activities" (SFAS 133, as amended by SFAS 138), which requires that an entity recognize all derivatives as either assets or liabilities in the balance sheet and measure those instruments at fair value.

The Company adopted SAB 101 in the fourth quarter of fiscal 2000 and SFAS 133 in the first quarter of fiscal 2001. Adoption of these pronouncements did not have a significant effect on the Company's consolidated financial position or results of operations.

In August 2001, SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" (SFAS No. 144) was issued. The Company will adopt SFAS No. 144 effective January 1, 2002. Among other things, SFAS No. 144 significantly changes the criteria that would have to be met to classify an asset as held-for-sale. This statement supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of" and the provisions of APB Opinion No. 30, "Reporting the Results of Operations - Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions" that relate to reporting the effects of disposal of a segment of a business. The Company is currently assessing the impact of adopting SFAS No. 144 on its consolidated financials statements.

28

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

(In thousands of dollars)

1. Significant Accounting Policies (continued)

In July 2001, the FASB issued SFAS No. 141, "Business Combinations" (SFAS No. 141), and SFAS No. 142, "Goodwill and Other Intangible Assets" (SFAS No. 142). SFAS No. 141 applies to all business combinations completed after June 30, 2001 and requires the use of the purchase method of accounting. SFAS No. 141 also establishes new criteria for determining whether intangible assets should be recognized separately from goodwill. SFAS No. 142 is effective for fiscal years beginning after December 15, 2001. SFAS No. 142 provides that goodwill and intangible assets with indefinite lives will not be amortized, but rather will be tested for impairment on an annual basis. SFAS No. 141 is not expected to have a significant impact on the results of operations or financial position of the Company. While the Company has not fully evaluated the impact of adopting SFAS No. 142, adoption of this standard is expected to result in elimination of approximately \$1.4 million of goodwill amortization expense per year. With the elimination of goodwill amortization for 2001, earnings per share would have been \$1.22.

Reclassifications

Certain amounts in 2000 have been reclassified to permit comparison with 2001 classifications.

2. Inventories

Inventories at December 31 consisted of the following:

	2001	2000
Finished goods	\$69,527	\$63,421
Work-in-process	11,382	9,764
Raw materials and supplies	13,014	13,601
	\$93,923	\$86,786

At December 31, 2001, domestic inventories determined by the LIFO inventory method amounted to \$64,873 (\$62,431 at December 31, 2000). If the FIFO inventory method, which approximates replacement cost, had been used for these inventories, they would have been \$676 and \$1,400 higher at December 31, 2001 and 2000, respectively.

29

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

3. Property, Plant and Equipment

A summary of the major components of property, plant and equipment at December 31 is as follows:

	2001	2000
--	------	------

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Land and improvements	\$ 6,734	\$ 5,753
Buildings	70,119	65,469
Machinery and equipment	237,484	218,346
Construction-in-progress	9,762	15,355
	-----	-----
	324,099	304,923
Less accumulated depreciation	173,440	160,726
	-----	-----
	\$150,659	\$144,197
	=====	=====

Interest is capitalized in connection with the construction of major facilities. Capitalized interest is recorded as part of the asset to which it relates and is amortized over the asset's estimated useful life. Capitalized interest cost was \$330 and \$1,113 for 2001 and 2000, respectively.

Depreciation expense amounted to \$16,986, \$15,720 and \$14,750 in 2001, 2000 and 1999, respectively.

4. Acquisitions and Purchase of Additional Partnership Interests

Congoleum Transactions

During 2000, ABI purchased 151,100 shares of Congoleum's Class A common stock for a total of \$437. Congoleum and ABI's purchase of Congoleum's common stock resulted in an increase in ABI's investment in Congoleum of \$359, which increased retained earnings. ABI's ownership interest increased from 53% at December 31, 1999 to 55% at December 31, 2001. As of December 31, 2001, ABI's combined ownership of Congoleum's Class A and Class B common stock represented 69.5% of the voting control of Congoleum.

30

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

4. Acquisition and Purchase of Additional Partnership Interests (continued)

Acquisition of Certain Swank Assets

In July 2001, K&M acquired certain inventories and receivables of Swank's Ladies Jewelry division in exchange for \$4,646, and entered into related licensing agreements with Anne Klein(R) and Guess?(R). The acquisition was accounted for using purchase accounting, with the purchase price allocated to the assets acquired based on their fair market value at the date of acquisition. The purchase price was allocated to accounts receivable (\$1,532) and inventories (\$3,114). The acquisition's operating results are included in the Company's consolidated statement of income from the date of acquisition.

Acquisition of Janus Flooring

In October 2000, the Company acquired Janus Flooring Corporation, a wood flooring company in Toronto, Canada. The acquisition price was approximately \$3,000. Assets acquired and liabilities assumed consisted of trade accounts receivable (\$426), inventory (\$1,937), prepaid and other current assets (\$372), property, plant and equipment (\$3,183), accounts payable and accrued expenses

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

(\$2,283), and debt (\$2,849). Included in the assets acquired were land and buildings, which the Company sold in 2001 for \$673. In connection with the acquisition, the Company recorded goodwill of \$2,113, which was being amortized over a period of 15 years.

K&M Transactions

During 1995, ABI acquired additional partnership interests in K&M, giving ABI majority ownership and control. In conjunction with the acquisition, ABI also entered into agreements with the remaining limited partners of K&M, providing ABI the option to buy, and providing the limited partners of K&M the option to require ABI to purchase, the remaining partnership interests in K&M. During 2001 and 2000, ABI acquired an additional 10% and 6% interest from the limited partners for total consideration of \$2,066 and \$1,314, respectively. ABI owns a 94.5% partnership interest in K&M at December 31, 2001.

31

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)

(In thousands of dollars)

5. Accrued Expenses

Accrued expenses at December 31 consisted of the following:

	2001	2000
	-----	-----
Accrued advertising and sales promotions	\$24,164	\$20,122
Employee compensation and related benefits	7,757	8,932
Interest	3,887	4,042
Environmental liabilities	1,740	2,442
Distributor start-up costs	--	4,659
Reserve for sales returns	--	4,034
Deferred income taxes	3,598	3,211
Income taxes	1,212	1,898
Other	5,895	5,314
	-----	-----
	\$48,253	\$54,654
	=====	=====

6. Financing Arrangements

Long-term debt at December 31 consisted of the following:

	2001	2000
	-----	-----
8 5/8% Senior Notes, due 2008	\$ 99,674	\$ 99,625
Series A Notes	--	9,000
Notes payable	20,000	--
Other notes	6,487	3,513
	-----	-----
	126,161	112,138
Less current portion	1,038	3,713
	-----	-----

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

\$125,123 \$108,425
=====

32

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

6. Financing Arrangements (continued)

In August 1998, Congoleum issued \$100,000 of 8 5/8% Senior Notes, maturing August 1, 2008, priced at 99.505 to yield 8.70%. The Senior Notes are redeemable at the option of Congoleum, in whole or in part, at any time on or after August 1, 2003, at predetermined redemption prices (ranging from 104% to 100%), plus accrued and unpaid interest to date of redemption. The holders of the Senior Notes have no recourse to the assets of ABI and K&M.

The fair value of Congoleum's long-term debt is based on the quoted market prices for publicly traded issues. The estimated fair value of the 8 5/8% Senior Notes was approximately \$65,000 and \$50,000 at December 31, 2001 and 2000, respectively.

In December 2001, Congoleum entered into a revolving credit facility, which expires in 2004 that provides for borrowings up to \$30,000 depending on levels of inventory and receivables. This agreement provides for a commitment fee based on the average daily unused portion of the commitment equal to three-eighths of one percent and a servicing fee of one-tenth of one percent per annum of the revolver. Borrowings under this facility are collateralized by inventory and receivables. There were no borrowings outstanding under this facility at December 31, 2001, however, the facility provides for standby letters of credit, which totaled \$1,792 at December 31, 2001.

In 1996, ABI entered into a credit agreement with an insurance company providing for the issuance of senior promissory notes aggregating \$30 million. In January 1996, \$15 million principal amount of notes were issued (Series A Notes). The Series A Notes bear interest at 6.7% per annum and are payable in annual installments of \$3 million beginning in 1999. The Series A Notes were repaid in full during 2001 (see below). The fair value of the Series A Notes approximates their carrying value at December 31, 2000.

During the third quarter of 2001, ABI entered into a Note Purchase and Private Shelf Agreement with Prudential Insurance Company ("Pru Agreement"). Under the terms of this agreement, ABI borrowed \$20 million and used the proceeds to retire existing long-term and revolving debt. The new notes bear interest at 8.16% (reducing to 7.91% if a lower ratio of debt to EBITDA as defined in the Pru Agreement, is attained). Principal is repayable in five annual \$4,000 installments beginning August 28, 2006.

33

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

6. Financing Arrangements (continued)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Other notes consist of promissory notes issued in connection with various transactions. In 1998, the Company obtained loans from local banks in connection with the acquisition of buildings in Belgium and Singapore. The loans were for 2,500 Belgian francs and 2,700 Singapore dollars. The loans are payable in equal installments through 2008 and 2018, respectively. The interest rates on the loans are 5.6% for the Belgian loan and 1.5% above the local bank's prime rate (5.0% at December 31, 2001) for the Singapore loan. The loans are secured by the property acquired.

During the third quarter of 2001, ABI also entered into a new revolving credit agreement. This agreement provides for borrowings of up to \$30 million through September 28, 2004, with interest varying based upon the Company's leverage ratio (as defined in that agreement). This agreement provides for a commitment fee based on the average daily unused portion of the commitment, which varies depending on the leverage ratio. At December 31, 2001, the Company had \$4,900 outstanding under this agreement with an interest rate of 3.84%.

In July 2001, the Company, through a Canadian subsidiary, entered into a credit agreement providing a \$7,500 Canadian dollars (US \$4,900) capital loan and increasing an existing operating loan facility to \$10,000 Canadian dollars (US \$6,500). Proceeds of the capital loan were used to fund acquisitions of property and equipment in Canada. The capital loan is payable in 20 equal quarterly installments beginning February 28, 2002 and bears interest at 6.03%. The operating loan is payable on demand and bears interest at a floating rate which averaged 4.65% at December 31, 2001.

In October 2001, the Company renewed a Canadian dollar note agreement for one year providing \$4,500 Canadian dollars (US \$2,900) at an interest rate of 4.67%.

The terms of certain of the Company's loan agreements include restrictions on incurring additional indebtedness, restrictions on some types of payments including dividends, and limitations on capital expenditures. Certain agreements also have covenants requiring maintenance of minimum net worth levels, current ratios, and fixed charge coverage ratios and maximum debt levels and debt to EBITDA ratios. At December 31, 2001, retained earnings which were unrestricted as to such distributions amounted to \$4,022.

Interest paid on all outstanding debt amounted to \$11,119 in 2001, \$10,938 in 2000 and \$10,493 in 1999.

34

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

6. Financing Arrangements (continued)

Principal payments on the Company's long-term obligations due in each of the next five years are as follows:

2002	\$1,038
2003	1,048
2004	1,048
2005	1,052
2006	5,057

7. Other Liabilities

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Benefits paid	(5,636)	(5,532)
	-----	-----
Fair value of plan assets at end of year	\$ 63,102	\$ 67,073
	=====	=====

36

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

8. Pension Plans (continued)

	December 31	
	2001	2000
	-----	-----
Funded status of the plan (underfunded)	\$ (12,352)	\$ (7,156)
Unrecognized net actuarial losses	7,244	250
Unrecognized transition obligation	(664)	(42)
Unamortized prior service cost	(365)	(695)
	-----	-----
Accrued benefit cost	\$ (6,137)	\$ (7,643)
	=====	=====
Amounts recognized in the balance sheet		
Accrued benefit liability	\$ (16,574)	\$ (13,710)
Other asset	813	564
Deferred tax asset	3,513	2,009
Accumulated other comprehensive loss	6,111	3,494
	-----	-----
Net amount recognized	\$ (6,137)	\$ (7,643)
	=====	=====

The intangible asset and deferred tax asset are amounts recorded on Congoleum's balance sheet, which is included in the consolidated financial statements of ABI. The accumulated other comprehensive loss is also recorded on Congoleum's balance sheet; however, ABI's consolidated statements of stockholders' equity reflect its proportionate share, based on its 55.04% ownership interest in Congoleum, of the change in minimum pension liability. At December 31, 2001 and 2000, ABI's accumulated other comprehensive loss included a component for the change in minimum pension liability of \$3,363 and \$1,923, respectively (see Note 12).

	Years ended December 31	
	2001	2000
	-----	-----
Weighted-average assumptions		
Discount rate	6.75% - 7.25%	7.25% - 7.50%
Expected return on plan assets	7.50% - 9.00%	7.50% - 9.00%
Rate of compensation increase	5.00%	5.00%

37

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

8. Pension Plans (continued)

At December 31, 2001, three of the Company's plans have projected benefit obligations in excess of plan assets. The aggregate projected benefit obligations, accumulated benefit obligations and plan assets of these plans were \$59,939, \$58,662 and \$44,003, respectively.

	Years ended December 31		
	2001	2000	1999
Components of net periodic benefit cost			
Service cost	\$ 1,514	\$ 1,588	\$ 1,729
Interest cost	5,183	5,129	4,934
Expected return on assets	(5,739)	(5,896)	(5,521)
Amortization of prior service cost	(195)	(231)	(223)
Amortization of transition obligation	275	273	305
Recognized net actuarial gains	(19)	(430)	(67)
Net periodic benefit cost	\$ 1,019	\$ 433	\$ 1,157

The Company also has three 401(k) defined contribution retirement plans that cover substantially all employees. Eligible employees may contribute up to 12% to 15% of compensation with the Company partially matching contributions. Defined contribution pension expense for the Company was \$1,793, \$1,471, and \$1,658 for the years ended December 2001, 2000 and 1999, respectively.

38

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

9. Postretirement Benefits Other Than Pensions

The Company maintains health and life insurance programs for retirees. The net periodic postretirement benefits cost for these programs for the years ended December 31 is as follows:

	2001			2000			1999		
Service cost	\$ 142	\$ 134	\$ 148						
Interest cost	474	461	480						
Amortization of prior service benefit	(462)	(417)	(409)						
Amortization of net (gain) loss	(9)	(3)	71						
Net periodic benefit cost	\$ 145	\$ 175	\$ 290						
Weighted-average discount rate	7.25%	7.25%	7.25%						

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

The change in benefit obligation and the actuarial and recorded liabilities for these postretirement benefits at December 31, none of which are been funded, were as follows:

	2001	2000
	-----	-----
Change in benefit obligation		
Benefit obligation at end of prior year	\$ 6,800	\$ 7,141
Service cost (with interest)	142	134
Interest cost	474	461
Actuarial loss (gain)	121	(449)
Benefits paid	(504)	(487)
	-----	-----
Benefit obligation at end of year	\$ 7,033	\$ 6,800
	=====	=====

39

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

9. Postretirement Benefits Other Than Pensions (continued)

	Years ended December 31	
	2001	2000
	-----	-----
Funded status (unfunded)	\$ (7,033)	\$ (6,800)
Unrecognized net gain	(829)	(959)
Unrecognized prior service benefit	(1,527)	(1,989)
	-----	-----
Accrued postretirement benefit cost	(9,389)	(9,748)
Less current portion	417	419
	-----	-----
Noncurrent postretirement benefit obligations	\$ (8,972)	\$ (9,329)
	=====	=====

The annual rate of increase in the per capita cost of covered health care benefits was assumed to be 8.0% in 2001; the rate was assumed to decrease gradually to 5.0% over the next five years and remain level thereafter. An increase of one percentage point in the assumed health care cost trend rates for each future year would increase the aggregate of the service and interest cost components of net periodic postretirement benefits cost by \$52 for the year ended December 31, 2001, and would increase the accumulated postretirement benefit obligations by \$492 at December 31, 2001.

10. Commitments and Contingencies

Leases

The Company occupies certain warehouse and office space and uses certain equipment and motor vehicles under lease agreements expiring at various dates through 2010. The leases generally require the Company to pay for utilities,

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

insurance, taxes and maintenance, and some contain renewal options. Total rent expense charged to operations was \$6,173 in 2001, \$4,881 in 2000 and \$4,922 in 1999.

40

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

10. Commitments and Contingencies (continued)

Future minimum payments relating to operating leases are as follows:

2002	\$ 4,560
2003	3,338
2004	2,533
2005	1,776
2006	1,616
Thereafter	5,132

Total future minimum lease payments	\$18,955
	=====

Environmental and Other Liabilities

In the ordinary course of its business, the Company becomes involved in lawsuits, administrative proceedings, product liability and other matters, as more fully described in the following footnote. In some of these proceedings, plaintiffs may seek to recover large and sometimes unspecified amounts, and the matters may remain unresolved for several years. On the basis of information furnished by counsel and others, the Company does not believe that these matters, individually or in the aggregate, will have a material adverse effect on its business or financial condition.

The Company records a liability for environmental remediation claims when it becomes probable that the Company will incur costs relating to a clean-up program or will have to make claim payments and the costs or payments can be reasonably estimated. As assessments are revised and clean-up programs progress, these liabilities are adjusted to reflect such revisions and progress.

Liabilities of Congoleum comprise the substantial majority of the environmental and other liabilities reported on the Company's balance sheet as shown in the following table. Due to the relative magnitude and wide range of estimates of these liabilities and due to the fact that recourse related to these liabilities is limited to Congoleum, these matters are discussed separately following matters for which American Biltrite has actual or potential liability.

41

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

10. Commitments and Contingencies (continued)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

	2001		2000	
	Liability	Receivable	Liability	Receivable

Congoleum				
Environmental liabilities	\$ 5,013	\$ 2,044	\$ 5,051	\$ 2,044
Asbestos product liability	17,773	9,632	15,326	7,132
Other	1,218	200	1,316	--

	24,004	11,876	21,693	9,176

American Biltrite				
Environmental liabilities	2,898	1,250	3,300	1,250
Asbestos product liability	--	--	--	--
Other	100	--	100	--

	2,998	1,250	3,400	1,250

Consolidated				
Environmental liabilities	7,911	3,294	8,351	3,294
Asbestos product liability	17,773	9,632	15,326	7,132
Other	1,318	200	1,416	--

	\$27,002	\$13,126	\$25,093	\$10,426
	=====			
Reporting Classification				
of above amounts				
Accrued expenses	\$ 1,740	--	\$ 2,442	--
Other liabilities	25,262	--	22,651	--
Other current assets	--	\$ 375	--	--
Other assets	--	12,751	--	\$10,426

	\$27,002	\$13,126	\$25,093	\$10,426
	=====			

42

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

10. Commitments and Contingencies (continued)

American Biltrite Inc.

ABI is a co-defendant with many other manufacturers and distributors of asbestos containing products in approximately 464 pending claims involving approximately 1,400 individuals as of December 31, 2001. The claimants allege personal injury

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

or death from exposure to asbestos or asbestos-containing products. Activity related to asbestos claims during the years ended December 31, was as follows:

	2001	2000
	-----	-----
Claims at January 1	330	63
New claims	189	298
Settlements	(15)	(11)
Dismissals	(40)	(20)
	-----	-----
Claims at December 31	464	330
	=====	=====

The total indemnity costs incurred to settle claims during 2001 and 2000 were \$411 and \$62, respectively, all of which were paid by ABI's insurance carriers, as were the related defense costs. The average indemnity cost per resolved claim was approximately \$8 in 2001 and \$2 in 2000. In general, governmental authorities have determined that asbestos-containing sheet and tile products are nonfriable (i.e., cannot be crumbled by hand pressure) because the asbestos was encapsulated in the products during the manufacturing process. Thus, governmental authorities have concluded that these products do not pose a health risk when they are properly maintained in place or properly removed so that they remain nonfriable. The Company has issued warnings not to remove asbestos-containing flooring by sanding or other methods that may cause the product to become friable. ABI believes that these suits are without merit and that, in any event, the damages sought are within the coverages of its applicable liability insurance policies; accordingly, no reserves have been provided for these suits.

43

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

10. Commitments and Contingencies (continued)

ABI has been named as a Potentially Responsible Party ("PRP") within the meaning of the Federal Comprehensive Environmental Response Compensation and Liability Act, as amended ("CERCLA"), with respect to two sites located in separate states. At one of the two sites, which is located in Southington, Connecticut, (the "Southington Site"), an ABI subsidiary ("Ideal") is also named as a PRP. At the Southington Site, the currently estimated aggregate future cost of remediation and monitoring is approximately \$43 million. ABI's and Ideal's share of the aggregate assessments to the PRPs to date is approximately \$140. Subject to a final allocation among the PRPs, ABI's and Ideal's aggregate share of the future remediation costs is currently estimated to be approximately \$465. Under an agreement, Ideal will share a percentage of this cost with the former owner of Ideal's assets. Under an agreement between ABI and The Biltrite Corporation ("TBC"), TBC is liable for 37.5% of the remediation costs incurred by ABI with respect to the Southington Site. Total shared costs are approximately \$100.

At the other site, ABI, together with a number of other PRPs, signed a consent decree and site remediation agreement (the "Agreements"), which, without admission of liability by the PRPs, requires remediation of the ILCO Superfund site located in Leeds, Alabama (the "ILCO Site"). The currently estimated aggregate future cost of remediation and associated transactional costs at the

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

ILCO Site ranges from \$2.3 million to \$10.0 million. Pursuant to a final allocation among consent decree participants, ABI's share of the currently estimated remediation costs range from a refund of approximately \$39 to a payment of about \$120. These estimates consider commitments from de minimus and de maximus settlers, the City of Leeds and its insurers, amounts currently held in an escrow fund, a RCRA Closure Fund refund, and TBC's share, which by agreement is 37.5% of the remediation costs incurred by ABI. ABI's share of future remediation costs will be payable over the next three to six years. ABI and the other settling PRPs also are pursuing litigation against three PRPs who used the ILCO Site and have not settled.

A lawsuit was brought by Olin Corporation, the present owner of a former chemical plant site in Wilmington, Massachusetts (the "Olin Site"), which alleged that ABI and three defendants were liable for a portion of the site's soil and groundwater response and remediation costs at the site. A wholly owned subsidiary of ABI owned and operated the Wilmington plant from 1959 to 1964, and for approximately one month during 1964, ABI held title to the property directly.

44

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

10. Commitments and Contingencies (continued)

In 2000, ABI and TBC entered into a settlement agreement with Olin that resolved all claims and counterclaims among the parties. Under the terms of the agreement, ABI and TBC together paid Olin \$4.1 million in settlement of their share of Olin's \$18 million of alleged past response costs incurred through December 31, 1998. ABI and TBC also agreed to reimburse Olin for 21.7% of Olin's response costs incurred at the site after January 1, 1999, plus an annual reimbursement of \$100 for Olin's internal costs. Under an agreement between ABI and TBC, TBC is liable for 37.5% of the costs that may be incurred by ABI in connection with this lawsuit and 37.5% of the amounts due under the settlement agreement with Olin.

Additional expenditures, principally consisting of remediation and oversight costs, will be required to remediate the site. Olin has estimated that the total response costs for 2002 will be \$2.5 million. For costs beyond 2002, ABI has estimated the range to be between \$16.3 million to \$28.5 million. As of December 31, 2001, ABI has estimated its potential liability for Olin to be in the range of \$2.3 million to \$4.0 million before any recoveries from insurance.

The State of Maine Department of Environmental Protection has put the present owner of a former ABI plant on notice to clean up a dumpsite where there is exposed asbestos from sheet vinyl waste along with other hazardous substances. ABI is currently reviewing the allegations, the condition of the site and its potential liability for its share of any clean-up costs. ABI also is potentially responsible for response and remediation costs with respect to three state-supervised sites, two sites in Massachusetts, and one in New York. At these four sites, ABI's liability will be based upon disposal of allegedly hazardous waste material from its current and former plants. While the exact amount of the future costs to ABI resulting from its liability is indeterminable due to such unknown factors as the magnitude of clean-up costs, the timing and extent of the remedial actions that may be required, determination of ABI's liability in proportion to other responsible parties and the extent to which costs may be recoverable from insurance, ABI believes, based upon current

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

information available, that its liability for these sites will not be material. Under an agreement between ABI and TBC, TBC is liable for 37.5% of the remediation costs, incurred by ABI at these sites.

45

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

10. Commitments and Contingencies (continued)

ABI has made demands against its insurance carriers to provide defense and indemnity for ABI's liabilities at the Southington Site, the ILCO Site, the Olin Site and the state supervised sites in Maine, Massachusetts and New York. An agreement was executed by ABI and its carriers regarding the payment of the defense costs for the Olin Site. ABI and its carriers continue to discuss ABI's remaining demands for insurance coverage for these sites. As of December 31, 2001, the Company has accrued \$3.0 million for ABI's estimable and probable amounts for contingencies described above. Additionally, the Company has recorded an asset related to insurance recoveries, net of reimbursements to certain PRP's, for approximately \$1.3 million.

Congoleum

Congoleum is named, together with a large number (in most cases, hundreds) of other companies, as a PRP in pending proceedings under the CERCLA, as amended, and similar state laws. In two instances, although not named as a PRP, Congoleum has received a request for information. These pending proceedings currently relate to seven disposal sites in New Jersey, Pennsylvania, Maryland, Connecticut and Delaware in which recovery from generators of hazardous substances is sought for the cost of cleaning up the contaminated waste sites. Congoleum's ultimate liability in connection with those sites depends on many factors, including the volume of material contributed to the site, the number of other PRP's and their financial viability, the remediation methods and technology to be used, and the extent to which costs may be recoverable from insurance. However, under CERCLA, and certain other laws, as a PRP, Congoleum can be held jointly and severally liable for all environmental costs associated with a site.

The most significant exposure to which Congoleum has been named a PRP relates to a recycling facility site in Elkton, Maryland. The PRP group at this site is made up of 51 companies, substantially all of which are large financially solvent entities. Two removal actions were substantially complete as of 1998; however, the groundwater remediation phase has not begun, and the remedial investigation/feasibility study related to the groundwater remediation has not been approved. The PRP group estimated that future costs of groundwater remediation, based on engineering and consultant studies conducted, would be approximately \$26 million. Congoleum's proportionate share, based on waste disposed at the site, is estimated to be 6.1%.

46

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

10. Commitments and Contingencies (continued)

Congoleum also accrues remediation costs for certain of Congoleum's owned facilities on an undiscounted basis. Estimated total clean-up costs, including capital outlays and future maintenance costs for soil and groundwater remediation are primarily based on engineering studies.

Although there can be no assurances, Congoleum anticipates that these matters will be resolved over a period of years for amounts (including legal fees and other defense costs) which Congoleum believes based on current estimates of liability and, in part, on insurance coverage, and based on advice from counsel, will not have a material adverse effect on the financial position of Congoleum.

Congoleum is one of many defendants in approximately 6,563 pending claims (including workers' compensation cases) involving approximately 23,139 individuals as of December 31, 2001, alleging personal injury or death from exposure to asbestos or asbestos-containing products. There were 1,754 claims at December 31, 2000 that involved approximately 12,079 individuals. Activity related to asbestos claims during the years ended December 31, was as follows:

	2001	2000
	-----	-----
Claims at January 1	1,754	670
New claims	5,048	1,302
Settlements	(40)	(76)
Dismissals	(199)	(142)
	-----	-----
Claims at December 31	6,563	1,754
	=====	=====

The total indemnity costs incurred to settle claims during 2001 and 2000 were \$1.1 million and \$3.9 million, respectively, which were paid by Congoleum's insurance carriers, as were the related defense costs. Costs per claim vary depending on a number of factors, including the nature of the alleged exposure and the jurisdiction of where the claim was litigated. As of December 31, 2001, Congoleum has incurred asbestos-related claims of \$11.4 million, to resolve claims of over 33,000 claimants, substantially all of which have been paid by Congoleum's insurance carriers. The average indemnity cost per resolved claimant is three hundred and forty dollars (\$340). Over 99% of claims incurred by Congoleum have settled, on average, for amounts less than one hundred dollars (\$100) per claimant.

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

10. Commitments and Contingencies (continued)

Nearly all claims allege that various diseases were caused by exposure to asbestos-containing products, including sheet vinyl and resilient tile manufactured by Congoleum (or in the workers' compensation cases, exposure to asbestos in the course of employment with Congoleum). Congoleum discontinued the manufacture of asbestos-containing sheet vinyl products in 1983 and asbestos-containing tile products in 1974. In general, governmental authorities

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

have determined that asbestos-containing sheet and tile products are nonfriable (i.e. can not be crumpled by hand pressure) because the asbestos was encapsulated in the products during the manufacturing process. Thus, governmental authorities have concluded that these products do not pose a health risk when they are properly maintained in place or properly removed so that they remain nonfriable. Congoleum has issued warnings not to remove asbestos-containing flooring by sanding or other methods that may cause the product to become friable.

Congoleum regularly evaluates its estimated liability to defend and resolve current and reasonably anticipated future asbestos-related claims. It reviews, among other things, recent and historical settlement and trial results, the incidence of past and recent claims, the number of cases pending against it, and asbestos litigation developments that may impact the exposure of Congoleum. One such development, the declarations of bankruptcy by several companies that were typically lead defendants in asbestos-related cases, is likely to have a negative impact on Congoleum's claim experience. The estimates developed are highly uncertain due to the limitations of the available data and the difficulty of forecasting the numerous variables that can affect the range of the liability.

Congoleum periodically updates its evaluation of the range of potential defense and indemnity costs for asbestos-related liabilities and the insurance coverage in place to cover these costs. Congoleum believes that its range of probable and estimable undiscounted losses for asbestos-related claims through the year 2049 ranges from \$53.3 million to \$195.6 million before considering the effects of insurance recoveries. As discussed previously, it is very difficult to forecast a liability for Congoleum's ultimate exposure for asbestos-related claims as there are multiple variables that can affect the timing, severity, and quantity of claims. As such, the Company has concluded that no amount within that range is more likely than any other, and therefore has determined that the amount of the gross liability it should record for asbestos-related claims is equal to \$53 million in accordance with accounting principles generally accepted in the United States.

48

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

10. Commitments and Contingencies (continued)

During the period that Congoleum produced asbestos-containing products, Congoleum purchased primary and excess insurance policies providing in excess of \$1 billion coverage for bodily injury asbestos claims. To date, all claims and defense costs have been paid through primary insurance coverage. At December 31, 2001 Congoleum had \$2.6 million in remaining primary insurance coverage for bodily injury asbestos claims. Once all primary coverage is exhausted, Congoleum expects defense and indemnity costs to be covered by its excess insurance policies. However, it is likely that Congoleum will share in these. The first layer of excess insurance policies provides for \$135 million in coverage. Of this layer, approximately 16% to 28% (depending on the method used to allocate losses) was underwritten by carriers who are presently insolvent. Congoleum anticipates that it will have to pay some or all of the portion of costs resolving asbestos-related claims that are allocable to such insolvent carriers, and that it may in turn be able to recover a portion of such payments from the estates or insurance guaranty funds responsible for the obligations of these carriers.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

The same factors that affect developing forecasts of potential defense and indemnity costs for asbestos-related liabilities also affect estimates of the total amount of insurance that is probable of recovery, as do a number of additional factors. These additional factors include the financial viability of some of the insurance companies, the method in which losses will be allocated to the various insurance policies, the years covered by those policies, and how legal and other loss handling costs will be covered by the insurance policies, and interpretation of the effect on coverage of various policy terms and limits and their relationships. Congoleum has filed suit regarding insurance coverage issues against certain of its primary insurance carriers, the carriers comprising its first layer of excess insurance, state guaranty funds representing insolvent carriers, and its insurance brokers, and has begun settlement negotiations with several of these parties.

Congoleum has determined, based on its review of existing insurance policies and the advice of legal counsel that approximately \$42.5 million of the estimated \$53.3 million gross liability is probable of recovery. This determination was made after considering the terms of the available insurance coverage, the financial viability of the insurance companies and the status of negotiations with its carriers. Congoleum further believes that the criteria, as defined by accounting principles generally accepted in the United States, to offset estimated gross liability with a portion of the probable insurance recovery equal to \$35.5 million, have been met. Additionally, in 2001 Congoleum recorded an asset of \$2.5 million for the probable settlement of disputed insurance coverage. Congoleum also recognized a liability for asbestos product liability of \$2.8 million. The balance of the estimated gross liability of \$17.8 million has been reflected in the balance sheet as a long-term liability. Congoleum has also recorded in the consolidated balance sheet an insurance receivable of \$9.6 million that represents an estimate of

49

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

10. Commitments and Contingencies (continued)

probable insurance recoveries that do not qualify for offsetting against the gross liability and for the probable insurance settlement discussed previously. This insurance receivable has been recorded in other long-term assets.

Since many uncertainties exist surrounding asbestos litigation, Congoleum will continue to evaluate its asbestos-related estimated liability and corresponding estimated insurance assets as well as the underlying assumptions used to derive these amounts. It is reasonably possible that Congoleum's total liability for asbestos-related claims may be greater than the recorded liability and that insurance recoveries may be less than the recorded asset. These uncertainties may result in Congoleum incurring future charges to income to adjust the carrying value of recorded liabilities and assets. Additionally, since Congoleum has recorded an amount representing the low end of the range of exposure for asbestos-related claims, it is possible that over time another amount within the range will be a better estimate of the actual losses. Although the resolution of these claims is anticipated to take decades, amounts recorded for the liability are not discounted, and the effect on results of operations in any given year from a revision to these estimates could be material. Congoleum does not believe, however, that asbestos-related claims will have a material adverse effect on its financial position or liquidity.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Other

In the ordinary course of its business, ABI and Congoleum become involved in lawsuits, administrative proceedings, product liability and other matters. In some of these proceedings, plaintiffs may seek to recover large and sometimes unspecified amounts, and the matters may remain unresolved for several years. On the basis of information furnished by counsel and others, ABI and Congoleum do not believe that these matters, individually or in the aggregate, will have a material adverse effect on their business or financial condition.

50

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

11. Income Taxes

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. Significant components of the Company's deferred tax assets and liabilities as of December 31, were as follows:

	2001	2000
	-----	-----
Deferred tax assets:		
Accruals and reserves	\$ 22,234	\$ 22,110
Net operating losses and credit carryforwards	5,739	2,787
	-----	-----
Total deferred tax assets	27,973	24,897
Less valuation allowance	1,828	1,555
	-----	-----
Net deferred tax assets	26,145	23,342
Deferred tax liabilities:		
Depreciation	15,421	14,332
Insurance	5,334	4,994
Inventory	2,823	2,744
Undistributed domestic earnings	2,427	2,042
Foreign taxes	1,180	975
Other	1,523	1,519
	-----	-----
Total deferred tax liabilities	28,708	26,606
	-----	-----
Net deferred tax liability	\$ (2,563)	\$ (3,264)
	=====	=====

Credit carryforwards consisted primarily of alternative minimum tax credits and state tax credits. Net operating losses consisted of state losses of \$0 and \$900 for 2001 and 2000, respectively. Management has determined that partial valuation allowance is necessary to reduce the deferred tax assets to the amount expected to be realized at December 31, 2001 and 2000.

During 2001, 2000 and 1999, Congoleum recorded a minimum pension liability adjustment. Deferred taxes were adjusted accordingly, and the tax effect reduced or increased Congoleum's retained earnings. The tax benefit (charge) to retained

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

earnings was \$1,504, \$1,434, and \$(748) for the years ended December 31, 2001, 2000 and 1999, respectively. The consolidated statement of stockholders' equity reflects ABI's proportionate share of the net adjustment to retained earnings.

51

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

11. Income Taxes (continued)

The components of earnings (loss) before income taxes for the years ended December 31 are as follows:

	2001	2000	1999
Domestic	\$ 4,884	\$ (663)	\$ 16,726
Foreign	(689)	3,531	3,390
	\$ 4,195	\$ 2,868	\$ 20,116
	=====	=====	=====

Significant components of the provision for income taxes for the years ended December 31 were as follows:

	2001	2000	1999
Current:			
Federal	\$ 1,378	\$ 876	\$ 3,078
Foreign	(117)	1,123	1,295
State	262	476	384
Total current	1,523	2,475	4,757
Deferred:			
Federal	(103)	(1,605)	2,416
Foreign	206	(109)	(3)
State	188	9	221
Total deferred	291	(1,705)	2,634
	\$ 1,814	\$ 770	\$ 7,391
	=====	=====	=====

Deferred income taxes include provisions (benefit) of \$(90), \$(470) and \$260 during 2001, 2000 and 1999, respectively, for ABI's share of the undistributed earnings of Congoleum, which does not file a consolidated tax return with ABI.

52

American Biltrite Inc. and Subsidiaries

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

11. Income Taxes (continued)

The reconciliation of income tax computed at the U.S. federal statutory tax rates to income tax expense for the years ended December 31 was as follows:

	2001	2000	1999

U.S. statutory rate	34.0%	35.0%	35.0%
State income taxes, net of federal benefits and valuation allowance	6.9	7.7	2.0
Undistributed domestic earnings	(2.2)	(15.6)	1.3
Other	4.6	(0.2)	(1.6)

Effective tax rate	43.3%	26.9%	36.7%
	=====		

Undistributed earnings of foreign subsidiaries aggregated approximately \$19,760,000 at December 31, 2001, which, under existing law, will not be subject to U.S. tax until distributed as dividends. Because the earnings have been or are intended to be reinvested in foreign operations, no provision has been made for U.S. income taxes that may be applicable thereto.

Income taxes paid amounted to approximately \$1,257 in 2001, \$5,122 in 2000 and \$5,269 in 1999.

12. Other Comprehensive Income

The Company records unrealized gains or losses on available-for-sale securities, foreign currency translation adjustments and changes in certain minimum pension liabilities in other comprehensive income.

Components of other comprehensive income (loss) for the years ended December 31 consisted of the following:

	2001	2000	1999

Foreign currency translation adjustments	\$(1,012)	\$ (772)	\$ 964
Change in minimum pension liability	(1,440)	(1,395)	595

	\$(2,452)	\$(2,167)	\$1,559
	=====		

53

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

12. Other Comprehensive Income (continued)

Accumulated balances related to each component of other comprehensive loss as of December 31 were as follows:

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

	2001	2000	1999
Foreign currency translations adjustments	\$(4,603)	\$(3,591)	\$(2,819)
Minimum pension liability	(3,363)	(1,923)	(528)
	<u>\$(7,966)</u>	<u>\$(5,514)</u>	<u>\$(3,347)</u>

13. Income Per Share

The following table sets forth the computation of basic and diluted income per share for the years ended December 31:

	2001	2000	1999
(In thousands, except per share amounts)			
Numerator:			
Net income	\$2,816	\$5,333	\$9,733
Denominator:			
Denominator for basic income per share:			
Weighted-average shares	3,455	3,518	3,592
Dilutive employee stock options	--	19	70
Denominator for diluted income per share:			
Adjusted weighted-average shares and assumed conversions	3,455	3,537	3,662
Basic income per share	\$ 0.82	\$ 1.52	\$ 2.71
Diluted income per share	\$ 0.82	\$ 1.51	\$ 2.66

54

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

14. Stock Option Plans

ABI Stock Plans

During 1999, ABI adopted a stock option plan, which permits the issuance of 50,000 options for common stock to non-employee directors. Under the terms of the plan, options granted are nonqualified and are issued at a price equal to 100% of fair market value at the date of grant. Options granted under the plan are exercisable six months after the date of grant.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

ABI maintains a stock award and incentive plan which permits the issuance of options, stock appreciation rights (SARs), limited SARs, restricted stock, restricted stock units and other stock-based awards to selected employees and independent contractors of the Company. The plan reserved 400,000 shares of common stock for grant and provides that the term of each award be determined by the committee of the Board of Directors (Committee) charged with administering the plan. During 1997, the Board of Directors approved an amendment to the plan to increase the number of shares reserved for grant from 400,000 to 550,000.

Under the terms of the plan, options granted may be either nonqualified or incentive stock options and the exercise price, determined by the Committee, may not be less than the fair market value of a share on the date of grant. SARs and limited SARs granted in tandem with an option shall be exercisable only to the extent the underlying option is exercisable and the grant price shall be equal to the exercise price of the underlying option. In addition, the Committee may grant restricted stock to participants of the plan at no cost to them. No SARs or restricted stock have been granted under the plan since its adoption. Other than the restrictions, which limit the sale and transfer of these shares, participants are entitled to all the rights of a shareholder.

55

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

14. Stock Option Plans (continued)

The following tables summarize information about ABI's fixed stock options:

	2001		2000		Shares
	Shares	Weighted-Average Exercise Price	Shares	Weighted-Average Exercise Price	
Outstanding at beginning of year	543,740	\$19.28	555,840	\$18.75	564,000
Granted	3,000	14.00	27,000	14.51	6,000
Exercised	(14,800)	7.00	(35,600)	7.00	(14,800)
Forfeited	(21,500)	20.17	(3,500)	23.63	(14,800)
	-----		-----		-----
Outstanding at end of year	510,440	19.57	543,740	19.28	555,840
	=====		=====		=====
Options exercisable at end of year	450,357		432,357		414,000
Available for grant at end of year	72,580		54,080		77,000

Range of Exercise Price	Outstanding at December 31 2001	Weighted-Average Exercise Price	Exercisable at December 31 2001	Weighted-Average Exercise Price	Weighted-Average Exercise Price
-------------------------	---------------------------------	---------------------------------	---------------------------------	---------------------------------	---------------------------------

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

		Price		Price	
\$12.75 - \$17.25	293,440	\$16.63	275,657	\$16.76	2.34
20.50 - 23.63	217,000	23.54	174,700	23.52	5.07

Congoleum Stock Option Plan

Congoleum maintains a Stock Option Plan and a Directors' Stock Option Plan. Under these plans, options to purchase up to 850,000 shares of Congoleum's Class A common stock may be issued to directors, officers and key employees. These options may be either incentive stock options or nonqualified stock options, and the options' exercise price must be at least equal to the fair value of Congoleum's Class A common stock on the date of grant.

In 2001, Congoleum offered to exchange new stock options to be granted on a future date for all existing outstanding options. January 4, 2002, 667,500 outstanding options (approximately 99%) under the 1995 Plan and all outstanding options under the Non-Employee Directors Plan were voluntarily forfeited. The Company plans to issue new options exactly six months and one day from their cancellation date equal to the amount forfeited.

56

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

14. Stock Option Plans (continued)

Pro Forma Disclosure

Pro forma disclosure, as required by SFAS No. 123, regarding net income and earnings per share has been determined as if the Company had accounted for its employee stock options under the fair value method of the Statement.

The fair value for the ABI options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions for 2001 and 2000, respectively: risk-free interest rate of 4.95% and 6.23%, expected dividend yield of 26.79% and 27.04%, volatility factor of the expected market price of the Company's common stock of .321 and .327, and a weighted-average expected life of the options of seven and one-half years.

The weighted-average fair value of options granted under ABI's 1997 Stock Award and Incentive Plan during 2001 was \$0. The weighted-average fair value of options granted under ABI's 1999 Stock Award and Incentive Plan for directors during 2001 and 2000 was \$0.01 and \$0.01, respectively.

For purposes of pro forma disclosures, the estimated fair value of the ABI options is amortized to expense over the options' vesting period. The impact on pro forma net income may not be representative of compensation expense in future years, when the effect of the amortization of multiple awards would be reflected in the pro forma disclosures.

The Company's pro forma information follows:

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

	Years ended December 31		
	2001	2000	1999

	(In thousands, except per share amounts)		
Net income	\$ 2,816	\$ 5,333	\$ 9,733
Estimated pro forma compensation expense from stock options	(244)	(248)	(402)

Pro forma net income	\$ 2,572	\$ 5,085	\$ 9,331
	=====		
Pro forma income per share:			
Basic	\$ 0.74	\$ 1.45	\$ 2.60
Diluted	0.74	1.44	2.55

57

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

15. Industry Segments

Description of Products and Services

The Company has four reportable segments: flooring products, tape products, jewelry, and a Canadian division that produces flooring and rubber products. Congoleum, which represents the majority of the Company's flooring products segment, manufactures vinyl and vinyl composition floor coverings and sells them primarily through floor covering distributors to retailers, and contractors for commercial and residential use. Effective October 12, 2000, the Company acquired Janus Flooring Corporation, which has been included in the flooring products segment. The tape products segment consists of two production facilities in the United States, and finishing and sales facilities in Belgium and Singapore. The tape products segment manufactures paper, film, HVAC, electrical, shoe, and other tape products for use in industrial and automotive markets. The jewelry segment consists of K&M Associates L.P., a national costume jewelry supplier to mass merchandisers and department stores. The Company's Canadian division produces flooring, rubber products, including materials used by footwear manufacturers, and other industrial products.

Measurement of Segment Profit or Loss and Segment Assets

The Company considers all revenues and expenses to be of an operating nature and, accordingly, allocates them to industry segments regardless of the profit center in which recorded. Costs specific to a segment, such as pension expense, are charged to the segment. Corporate office expenses are allocated to certain segments based on resources allocated. Significant assets of the Corporate office include cash, deferred tax assets, and goodwill. The accounting policies of the reportable segments are the same as those described in the summary of significant accounting policies.

Intersegment sales and transfers are recorded at cost plus an agreed upon intercompany profit on intersegment sales or transfers.

Factors Used to Identify Reportable Segments

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Reportable segments are business units that offer different products and are each managed separately. The Company's Canadian division manufactures certain products, which are similar to products of the flooring segment; however, the Canadian division is managed and reports separately from the flooring segment.

58

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

15. Industry Segments (continued)

Segment Profit and Assets

	Years ended December 31		
	2001	2000	1999
<hr style="border-top: 1px dashed black;"/>			
Revenues			
Revenues from external customers:			
Flooring products	\$ 230,213	\$ 226,291	\$ 245,439
Tape products	82,914	94,773	88,337
Jewelry	61,277	50,202	46,552
Canadian division	39,924	49,107	42,131
	<hr style="border-top: 1px dashed black;"/>		
Total revenues from external customers	414,328	420,373	422,459
Intersegment revenues:			
Flooring products	288	361	568
Tape products	143	154	158
Jewelry	--	--	--
Canadian division	7,949	6,354	6,966
	<hr style="border-top: 1px dashed black;"/>		
Total intersegment revenues	8,380	6,869	7,692
	<hr style="border-top: 1px dashed black;"/>		
Total revenue	422,708	427,242	430,151
Reconciling items			
Intersegment revenues	(8,380)	(6,869)	(7,692)
	<hr style="border-top: 1px dashed black;"/>		
Total consolidated revenues	\$ 414,328	\$ 420,373	\$ 422,459
	<hr style="border-top: 3px double black;"/>		

A major portion of the increase in Jewelry segment revenue in 2001 compared to 2000 was from the acquisition of Swank's Ladies Jewelry Division.

Approximately 53%, 56% and 54% of the Canadian division's revenues from external customers were for flooring products for 2001, 2000 and 1999, respectively. The remaining revenues from the Canadian division's external customers were from sale of rubber and other industrial products.

59

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

(In thousands of dollars)

15. Industry Segments (continued)

	Years ended December 31		
	2001	2000	1999
Interest revenue			
Flooring products	\$ 709	\$ 1,799	\$ 1,836
Tape products	105	25	18
Jewelry	34	48	40
Canadian division	144	131	135
Total segment interest revenue	992	2,003	2,029
Reconciling items			
Corporate office interest revenue	56	98	76
Intersegment interest revenue	(138)	(60)	(65)
Total consolidated interest revenue	\$ 910	\$ 2,041	\$ 2,040
Interest expense			
Flooring products	\$ 8,797	\$ 7,567	\$ 7,938
Tape products	114	144	143
Jewelry	741	1,029	1,044
Canadian division	38	1	--
Total segment interest expense	9,690	8,741	9,125
Reconciling items			
Corporate office interest expense	1,385	726	460
Intersegment interest expense	(138)	(60)	(65)
Total consolidated interest expense	\$ 10,937	\$ 9,407	\$ 9,520

60

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

15. Industry Segments (continued)

	Years ended December 31		
	2001	2000	1999
Depreciation and amortization expense			
Flooring products	\$ 12,533	\$ 11,786	\$ 11,038
Tape products	2,523	2,246	2,230
Jewelry	741	686	695
Canadian division	1,978	1,783	1,562

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Total segment depreciation and amortization	17,775	16,501	15,525
Reconciling items			
Corporate office depreciation and amortization	998	738	706
Total consolidated depreciation and amortization	\$ 18,773	\$ 17,239	\$ 16,231
Segment profit			
Flooring products	\$ (3,912)	\$ (12,158)	\$ 7,648
Tape products	1,143	7,620	6,304
Jewelry	6,440	4,145	3,585
Canadian division	1,717	4,170	3,826
Total segment profit	5,388	3,777	21,363
Reconciling items			
Corporate office loss	(1,121)	(1,005)	(1,184)
Intercompany profit (loss)	(72)	96	(63)
Total consolidated earnings before income taxes and other items	\$ 4,195	\$ 2,868	\$ 20,116

Segment profit or loss is before income tax expense or benefit. Included in the flooring products segment loss for 2000 is a charge of \$9 million (before tax) recorded by Congoleum in connection with a change in distributor (see Note 16).

61

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

15. Industry Segments (continued)

	December 31		
	2001	2000	1999
Segment assets			
Flooring products	\$ 238,885	\$ 244,185	\$ 231,817
Tape products	57,417	53,724	49,876
Jewelry	27,809	19,193	15,737
Canadian division	32,660	29,858	27,146
Total segment assets	356,771	346,960	324,576
Reconciling items			
Corporate office assets	30,043	31,413	26,702
Intersegment accounts receivable	(13,859)	(12,991)	(7,003)
Intersegment profit in inventory	(191)	(119)	(215)

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Total consolidated assets	\$ 372,764	\$ 365,263	\$ 344,060
=====			
Expenditures for additions to long-lived assets			
Flooring products	\$ 10,887	\$ 13,948	\$ 18,670
Tape products	8,303	3,621	2,557
Jewelry	858	457	1,971
Canadian division	5,185	2,769	3,735

Total expenditures for additions to long-lived assets	25,233	20,795	26,933
Reconciling items			
Corporate office expenditure for additions to long-lived assets	7	22	38

Total expenditures for additions to long-lived assets	\$ 25,240	\$ 20,817	\$ 26,971
=====			

62

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued) (In thousands of dollars)

15. Industry Segments (continued)

Geographic Area Information

	Years ended December 31		
	2001	2000	1999

Revenues from external customers			
United States	\$344,266	\$350,852	\$355,174
Canada	37,821	35,661	36,619
Mexico	6,929	7,238	--
Europe	16,599	16,436	15,203
Asia	6,719	7,119	6,818
Other	1,994	3,067	8,645

Total revenues from external customers	\$414,328	\$420,373	\$422,459
=====			

Revenues are attributed to regions based on the location of customers

	Years ended December 31		
	2001	2000	1999

Long-Lived Assets by Area			
United States	\$177,154	\$170,738	\$157,670
Canada	21,094	17,036	11,033
Mexico	9	7	--
Europe	890	1,009	1,104

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Asia	2,338	2,462	2,501
	-----	-----	-----
Total long-lived assets	\$201,485	\$191,252	\$172,308
	=====	=====	=====

16. Distributor Transition Costs

During the third quarter of 2000, Congoleum announced the appointment of Mohawk Industries, Inc. as a national distributor. At the same time, Congoleum announced it was terminating its distribution arrangements with LDBrinkman & Co., who had been its exclusive distributor in much of the southwestern United States, accounting for 21% of Congoleum's sales in 1999. LDBrinkman & Co. contested Congoleum's right to terminate its distributor agreement and the matter went to arbitration in the fourth quarter of 2000. The parties signed a final settlement agreement in February 2001.

63

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

Congoleum recorded a charge of \$7.7 million in the fourth quarter of 2000 to provide for the nonrecurring costs associated with the transition. Included in this charge were certain costs incurred by Congoleum for establishing Mohawk as a distributor, which included training, meetings and legal costs. Congoleum also agreed to subsidize a portion of the costs of merchandising materials for Mohawk such as samples and displays. Also included in the charge were certain termination payments to be made to LDBrinkman pursuant to the terms of the settlement agreement. These costs have all been paid as of December 31, 2001.

Congoleum also re-evaluated its allowance for doubtful accounts in light of the settlement agreement and concluded it should be reduced by \$1.8 million, which was recorded as a credit to bad debt expense in the fourth quarter of 2000.

Congoleum provided right-of-return provisions to LDBrinkman in the settlement agreement whereby LDBrinkman could return certain unsold inventory purchased from Congoleum that met minimize size and quality requirements. Congoleum deferred the recognition of revenue for its estimate of returns of inventory under the rights-of-return agreement. Inventory was returned pursuant to this agreement during the third quarter of 2001 and Congoleum has no further obligations under this provision.

A summary of the distributor transition costs recorded in 2000 appears below:

Costs of establishing Mohawk as a distributor	\$3,076
LDBrinkman termination costs	4,641

	7,717

Impact on gross margin of estimated sales returns	1,291

Total reduction in Congoleum's pre-tax income	9,008
Tax effect	2,959

Total reduction in Congoleum's net income	\$6,049

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

=====

The resolution of this matter did not have a material effect on the results of operations for the year ended December 31, 2001.

64

American Biltrite Inc. and Subsidiaries

Notes to Consolidated Financial Statements (continued)
(In thousands of dollars)

17. Quarterly Financial Information (Unaudited)

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter

(In thousands, except per share amounts)				
2001				

Net sales	\$ 99,697	\$ 98,060	\$111,010	\$105,561
Gross profit	25,312	26,739	33,377	32,650
Net income (loss)	(1,991)	(680)	2,702	2,785
Net income (loss) per share:				
Basic	(0.57)	(0.20)	0.79	0.81
Diluted	(0.57)	(0.20)	0.79	0.81
2000				

Net sales	\$102,445	\$102,398	\$112,685	\$102,845
Gross profit	28,114	28,842	33,009	31,850
Net income	350	984	3,091	908
Net income per share:				
Basic	0.10	0.28	0.88	0.26
Diluted	0.10	0.28	0.87	0.26

65

Report of Ernst & Young LLP, Independent Auditors

Board of Directors and Stockholders
American Biltrite Inc.

We have audited the accompanying consolidated balance sheets of American Biltrite Inc. and subsidiaries (the Company) as of December 31, 2001 and 2000, and the related consolidated statements of income, stockholders' equity, and cash flows for each of the three years in the period ended December 31, 2001. Our audits also include the financial statement schedule listed in the Index at Item 14(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of American Biltrite Inc. and subsidiaries at December 31, 2001 and 2000, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2001, in conformity with accounting principles generally accepted in the United States. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

/s/ ERNST & YOUNG LLP

Boston, Massachusetts
March 1, 2002

66

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

Not applicable.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by this item is contained in ABI's Proxy Statement for its Annual Stockholders' Meeting to be held May 8, 2002 filed with the Securities and Exchange Commission within 120 days after December 31, 2001 and is incorporated herein by reference.

ITEM 11. EXECUTIVE COMPENSATION

The information required by this item is contained in ABI's Proxy Statement for its Annual Stockholders' Meeting to be held May 8, 2002 filed with the Securities and Exchange Commission within 120 days after December 31, 2001 and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this item is contained in ABI's Proxy Statement for its Annual Stockholders' Meeting to be held May 8, 2002 filed with the Securities and Exchange Commission within 120 days after December 31, 2001 and is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this item is contained in ABI's Proxy Statement for its Annual Stockholders' Meeting to be held May 8, 2002 filed with the

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Securities and Exchange Commission within 120 days after December 31, 2001 and is incorporated herein by reference.

67

PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

(a) List of Financial Statements and Financial Statement Schedules

- (1) The following consolidated financial statements of American Biltrite Inc. and subsidiaries are included in Item 8:

Consolidated balance sheets - December 31, 2001 and 2000,
pages 18 & 19

Consolidated statements of income -
Years ended December 31, 2001, 2000 and 1999, page 20

Consolidated statements of stockholders' equity -
Years ended December 31, 2001, 2000 and 1999, page 21

Consolidated statements of cash flows -
Years ended December 31, 2001, 2000 and 1999, page 22

Notes to consolidated financial statements, pages 23 through
65

- (2) The following financial statement schedule is included in Item 14
(d)

SCHEDULE II - Valuation and Qualifying Accounts

All other schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable and therefore have been omitted.

- (3) Listing of Exhibits

The listing of exhibits required under this item is incorporated herein by reference to pages 71 through 74 of this Form 10-K.

- (b) Reports on Form 8-K. None.

- (c) Exhibits: The required exhibits are filed herewith or incorporated by reference following the required Exhibit Index.

- (d) Financial Statement Schedule: The required consolidated financial statement schedule is included on page 69 of this Form 10-K.

68

American Biltrite Inc. and Subsidiaries

Schedule II -- Valuation and Qualifying Accounts

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Years ended December 31, 2001, 2000 and 1999

(Dollars in thousands)

COL. A	COL. B	COL. C	COL. D	COL. E
Description	Balance at Beginning of Period	Charged to Costs and Expenses	Additions Charged to Other Accounts -- Describe	Other
2001				
Allowances for doubtful accounts and cash discounts	\$4,092	\$2,777		
2000				
Allowances for doubtful accounts and cash discounts	\$5,543	\$1,054		
1999				
Allowances for doubtful accounts and cash discounts	\$5,124	\$2,966		

(A) Represents accounts charged off during the year, net of recoveries.

69

Pursuant to the requirement of Section 13 or 15 (d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned,

AMERICAN BILTRITE INC.

(Registrant)

Date: March 12, 2002

by: /s/ Howard N. Feist III

Howard N. Feist III
Vice President Finance and
Chief Financial Officer

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Date: March 12, 2002

 by: /s/ Roger S. Marcus

 Roger S. Marcus, Chairman of
 the Board, Chief Executive
 Officer and Director

Date: March 12, 2002

 by: /s/ Richard G. Marcus

 Richard G. Marcus, President,
 Chief Operating Officer and
 Director

Date: March 12, 2002

 by: /s/ William M. Marcus

 William M. Marcus, Executive
 Vice President, Treasurer,
 Chairman of the Executive
 Committee and Director

Date: March 12, 2002

 by: /s/ John C. Garrels III

 John C. Garrels III, Director

Date: March 12, 2002

 by: /s/ Kenneth I. Watchmaker

 Kenneth I. Watchmaker, Director

Date: March 12, 2002

 by: /s/ Edward J. Lapointe

 Edward J. Lapointe, Controller

Date: March 12, 2002

 by: /s/ Gilbert K. Gailius

 Gilbert K. Gailius, Director

70

INDEX OF EXHIBITS

Exhibit No.	Description	Page No.
3 (1) VII	Restated Certificate of Incorporation	-
3 (2) I	By-Laws, amended and restated as of March 13, 1991	-
4 (1)	Any instrument defining the rights of	-

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

holders of unregistered long-term debt of American Biltrite Inc. that does not authorize the issuance of debt securities in excess of 10 percent of the total assets of American Biltrite Inc. and its subsidiaries on a consolidated basis is not filed as an exhibit to this Report. American Biltrite Inc. agrees to furnish a copy of each such instrument to the Securities and Exchange Commission upon request.

10 (1)	III	Joint Venture Agreement dated as of December 16, 1992 by and among American Biltrite Inc., Resilient Holdings Incorporated, Congoleum Corporation, Hillside Industries Incorporated and Hillside Capital Corporation	-
10 (2)	IV	Closing Agreement dated as of March 11, 1993 by and among American Biltrite Inc., Resilient Holdings Incorporated, Congoleum Corporation, Hillside Industries Incorporated and Hillside Capital Corporation	-
10 (3)	IX, II	1993 Stock Award and Incentive Plan as Amended and Restated as of March 4, 1997	-
10 (4)	VI	K&M Associates L.P. Amended and Restated Agreement of Limited Partnership	-
10 (5)	V	Purchase Agreement dated as of March 31, 1995 by and among Ocean State and certain limited partners of K&M	-

71

Exhibit No.		Description	Page No.

10 (6)	V	Agreement and Plan of Merger dated as of April 1, 1995 by and among the Company, Jewelco Acquisition Co., Inc., AIMPAP, Inc., Arthur I. Maier, Bruce Maier and Edythe J. Wagner	-
10 (7)	V	Option Agreement dated as of April 1, 1995 by and among Ocean State and certain limited partners of K&M	-
10 (8)	V	Agreement and Plan of Merger dated as of May 3, 1995 by and among the Company, Zirconia Acquisition Co., Inc., Wilbur A. Cowett Incorporated and Wilbur A. Cowett	-
10 (9)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and Michael J. Glazerman, Trustee of the Marcus Family Insurance	-

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

Trust u/t/d/ March 1, 1990

10 (10)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and the Marcus Family 1990 Insurance Trust	-
10 (11)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and the Marcus Family 1996 Irrevocable Insurance Trust Dated October 28, 1996	-
10 (12)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and The Richard G. Marcus Irrevocable Insurance Trust of 1990 Dated June 1, 1990	-
10 (13)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and the Roger S. Marcus Irrevocable Insurance Trust Dated November 29, 1996, Richard G. Marcus, Trustee	-

72

Exhibit No.		Description	Page No.

10 (14)	VII, II	Split-Dollar Agreement dated as of December 20, 1996 by and between American Biltrite Inc. and the Roger S. Marcus Irrevocable Insurance Trust Dated November 29, 1996	-
10 (15)	VII, II	Split-Dollar Agreement dated as of January 9, 1997 by and between American Biltrite Inc. and Joseph D. Burns	-
10 (16)	VII, II	Description of Supplemental Retirement Benefits for Gilbert K. Gailius	-
10 (17)	X, II	American Biltrite Inc. Deferred Compensation Plan	-
10 (18)	X	American Biltrite 1999 Stock Option Plan for Non-Employee Directors	-
10 (19)	XI, II	Description of Employment Arrangement for Gilbert K. Gailius	-
10 (20)	II, XII	Split-Dollar Agreement dated as of November 20, 2000 by and between American Biltrite Inc. and Howard N. Feist III	-
11	VIII	Statement Re: Computation of Per Share Earnings	-

Edgar Filing: AMERICAN BILTRITE INC - Form 10-K

21	Subsidiaries of the Registrant (including each subsidiary's jurisdiction of incorporation and the name under which each subsidiary does business)	75 - 76
23 (1)	Consent of Ernst & Young LLP, Independent Auditors	77

73

- I Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1991. (1-4773)
- II Compensatory plans required to be filed as exhibits pursuant to Item 14(c) of Form 10-K.
- III Incorporated by reference to the exhibits filed with the Company's Current Report on Form 8-K filed December 21, 1992. (1-4773)
- IV Incorporated by reference to the exhibits filed with the Company's Current Report on Form 8-K filed March 25, 1993. (1-4773)
- V Incorporated by reference to the exhibits to the Company's Current Report on Form 8-K as amended by the Form 8-K/A filed respectively on May 17, 1995 and July 17, 1995.
- VI Incorporated by reference to Item 14 of the Company's Annual Report on Form 10-K for the year ended December 31, 1995.
- VII Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
- VIII Incorporated by reference to Note 13 of the Company's consolidated financial statements (filed herewith).
- IX Incorporated by reference to the exhibits to the Company's Quarterly Report on Form 10-Q filed on June 28, 1997.
- X Incorporated by reference to the exhibits to the Company's Quarterly Report on Form 10-Q filed on July 3, 1999
- XI Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 1999.
- XII Incorporated by reference to the exhibits to the Company's Annual Report on Form 10-K for the year ended December 31, 2000.

74