

CHARLES RIVER LABORATORIES INTERNATIONAL INC
Form 10-Q
May 07, 2008

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**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

FORM 10-Q

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

FOR THE QUARTERLY PERIOD ENDED MARCH 29, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM to
Commission file number 001-15943**

**CHARLES RIVER LABORATORIES
INTERNATIONAL, INC.**

(Exact Name of Registrant as specified in its Charter)

DELAWARE
(State of Incorporation)

06-1397316
(I.R.S. Employer Identification No.)

251 BALLARDVALE STREET, WILMINGTON, MASSACHUSETTS 01887

(Address of Principal Executive Offices) (Zip Code)

781-222-6000

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller

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reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of May 1, 2008, there were 68,128,793 shares of the registrant's common stock outstanding.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

FORM 10-Q

For the Quarterly Period Ended March 29, 2008

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Special Note on Factors Affecting Future Results

This Quarterly Report on Form 10-Q contains forward-looking statements regarding future events and the future results of Charles River Laboratories International, Inc. ("Charles River") that are based on current expectations, estimates, forecasts, and projections about the industries in which Charles River operates and the beliefs and assumptions of our management. Words such as "expect," "anticipate," "target," "goal," "project," "intend," "plan," "believe," "seek," "estimate," "will," "likely," "may," "designed," "would," "future," "can," "could" and other similar expressions that are predictions of or indicate future events and trends or which do not relate to historical matters are intended to identify such forward-looking statements. These statements are based on current expectations and beliefs of Charles River and involve a number of risks, uncertainties, and assumptions that are difficult to predict. For example, we may use forward-looking statements when addressing topics such as: future demand for drug discovery and development products and services, including the outsourcing of these services and other cost reduction activities by our customers; future actions by our management; the outcome of contingencies; changes in our business strategy; changes in our business practices and methods of generating revenue; the development and performance of our services and products; market and industry conditions, including competitive and pricing trends; changes in the composition or level of our revenues; our cost structure; the impact of acquisitions and dispositions; the timing of the opening of new and expanded facilities; our expectations with respect to sales growth, efficiency improvements and operating synergies (including the impact of specific actions intended to cause related improvements); changes in our expectations regarding future stock option, restricted stock, performance awards and other equity grants to employees and directors; changes in our expectations regarding our stock repurchases; assessing (or changing our assessment of) our tax positions for financial statement purposes; and our cash flow and liquidity. You should not rely on forward-looking statements because they are predictions and are subject to risks, uncertainties and assumptions that are difficult to predict. Therefore, actual results may differ materially and adversely from those expressed in any forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this document or in the case of statements incorporated by reference, on the date of the document incorporated by reference. Factors that might cause or contribute to such differences include, but are not limited to, those discussed in our Annual Report on Form 10-K for the year ended December 29, 2007 under the section entitled "Risks Related to Our Business and Industry," the section of this Quarterly Report on Form 10-Q entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations" and in our press releases and other financial filings with the Securities and Exchange Commission. We have no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or risks. New information, future events or risks may cause the forward-looking events we discuss in this report not to occur.

Part I. Financial Information**Item 1. Financial Statements****CHARLES RIVER LABORATORIES INTERNATIONAL, INC.****CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)****(dollars in thousands, except per share amounts)**

	Three Months Ended	
	March 29, 2008	March 31, 2007
Net sales related to products	\$ 121,120	\$ 105,477
Net sales related to services	216,565	185,722
Total net sales	337,685	291,199
Costs and expenses		
Cost of products sold	61,934	56,134
Cost of services provided	145,374	119,492
Selling, general and administrative	59,306	53,017
Amortization of intangibles	7,571	7,855
Operating income	63,500	54,701
Other income (expense)		
Interest income	2,789	2,287
Interest expense	(3,455)	(4,346)
Other, net	(837)	149
Income before income taxes and minority interests	61,997	52,791
Provision for income taxes	16,926	15,310
Income before minority interests	45,071	37,481
Minority interests	83	(254)
Income from continuing operations	45,154	37,227
Loss from discontinued businesses, net of tax		(464)
Net income	\$ 45,154	\$ 36,763
Earnings (loss) per common share		
Basic:		
Continuing operations	\$ 0.67	\$ 0.56
Discontinued operations	\$ (0.01)	\$ (0.01)
Net income	\$ 0.67	\$ 0.55
Diluted:		
Continuing operations	\$ 0.64	\$ 0.55
Discontinued operations	\$ (0.01)	\$ (0.01)
Net income	\$ 0.64	\$ 0.54

See Notes to Condensed Consolidated Interim Financial Statements

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(dollars in thousands)

	March 29, 2008	December 29, 2007
Assets		
Current assets		
Cash and cash equivalents	\$ 239,876	\$ 225,449
Trade receivables, net	239,385	213,908
Inventories	90,881	88,023
Other current assets	75,309	79,477
Current assets of discontinued operations	638	1,007
	<u>646,089</u>	<u>607,864</u>
Total current assets	646,089	607,864
Property, plant and equipment, net	788,218	748,793
Goodwill, net	1,122,011	1,120,540
Other intangibles, net	143,184	148,905
Deferred tax asset	83,897	89,255
Other assets	57,141	85,993
Long term assets of discontinued operations	4,187	4,187
	<u>2,844,727</u>	<u>2,805,537</u>
Total assets	\$ 2,844,727	\$ 2,805,537
Liabilities and Shareholders' Equity		
Current liabilities		
Current portion of long-term debt	\$ 33,743	\$ 25,051
Accounts payable	36,772	36,715
Accrued compensation	36,805	53,359
Deferred revenue	97,556	102,021
Accrued liabilities	69,743	61,366
Other current liabilities	27,480	23,268
Current liabilities of discontinued operations	738	748
	<u>302,837</u>	<u>302,528</u>
Total current liabilities	302,837	302,528
Long-term debt	476,367	484,998
Other long-term liabilities	152,024	154,044
	<u>931,228</u>	<u>941,570</u>
Total liabilities	931,228	941,570
Commitments and contingencies		
Minority interests	3,473	3,500
Shareholders' equity		
Preferred stock, \$0.01 par value; 20,000,000 shares authorized; no shares issued and outstanding		
Common stock, \$0.01 par value; 120,000,000 shares authorized; 75,970,036 issued and 68,249,593 outstanding at March 29, 2008 and 75,427,649 issued and 68,135,324 shares outstanding at December 29, 2007	760	754
Capital in excess of par value	1,924,645	1,906,997
Retained earnings	222,683	177,529
Treasury stock, at cost, 7,720,443 shares and 7,292,325 shares at March 29, 2008 and December 29, 2007, respectively	(335,943)	(310,372)
Accumulated other comprehensive income	97,881	85,559
	<u>1,910,026</u>	<u>1,860,467</u>
Total shareholders' equity	1,910,026	1,860,467

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	March 29, 2008	December 29, 2007
	<u> </u>	<u> </u>
	<u> </u>	<u> </u>
Total liabilities and shareholders' equity	\$ 2,844,727	\$ 2,805,537
	<u> </u>	<u> </u>

See Notes to Condensed Consolidated Interim Financial Statements

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(dollars in thousands)

	Three Months Ended	
	March 29, 2008	March 31, 2007
Cash flows relating to operating activities		
Net income	\$ 45,154	\$ 36,763
Less: Loss from discontinued operations		(464)
	45,154	37,227
Adjustments to reconcile net income from continuing operations to net cash provided by operating activities:		
Depreciation and amortization	22,333	19,913
Non-cash compensation	6,321	5,455
Other, net	2,882	1,240
Changes in assets and liabilities:		
Trade receivables	(21,690)	(6,220)
Inventories	(890)	(3,044)
Other assets	(893)	(3,901)
Accounts payable	(3,477)	8,001
Accrued compensation	(17,353)	(11,808)
Deferred revenue	(4,465)	(4,672)
Accrued liabilities	(1,709)	1,290
Other liabilities	4,190	(4,387)
	30,403	39,094
Net cash provided by operating activities		
Cash flows relating to investing activities		
Acquisition of businesses, net of cash acquired	(3,237)	(10,899)
Capital expenditures	(39,704)	(37,924)
Purchases of marketable securities	(1,296)	(92,083)
Proceeds from sales of property, plant and equipment	96	
Proceeds from sale of marketable securities	34,817	84,746
	(9,324)	(56,160)
Net cash used in investing activities		
Cash flows relating to financing activities		
Payments on long-term debt, capital lease obligation and revolving credit agreement		(18,914)
Proceeds from exercises of employee stock options	8,904	4,939
Excess tax benefit from exercises of employee stock options	1,773	1,824
Dividends paid to minority interests		(1,357)
Purchase of treasury stock	(24,783)	(6,294)
	(14,106)	(19,802)
Net cash used in financing activities		
Discontinued operations		
Net cash provided by (used in) operating activities	356	(2,605)
Net cash provided by (used in) discontinued operations	356	(2,605)

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	Three Months Ended	
	<u> </u>	<u> </u>
Effect of exchange rate changes on cash and cash equivalents	7,098	630
Net change in cash and cash equivalents	14,427	(38,843)
Cash and cash equivalents, beginning of period	225,449	175,380
Cash and cash equivalents, end of period	\$ 239,876	\$ 136,537
Supplemental cash flow information		
Capitalized interest	\$ 876	\$ 1,680

See Notes to Condensed Consolidated Interim Financial Statements

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN
SHAREHOLDERS' EQUITY (UNAUDITED)

(dollars in thousands)

	Total	Common Stock	Capital in Excess of Par	Accumulated Earnings	Treasury Stock	Accumulated Other Comprehensive Income
Balance at December 29, 2007	\$ 1,860,467	\$ 754	\$ 1,906,997	\$ 177,529	\$ (310,372)	\$ 85,559
Components of comprehensive income, net of tax:						
Net income	45,154			45,154		
Foreign currency translation adjustment	12,751					12,751
Amortization of pension, net gain/loss and prior service cost	103					103
Unrealized loss on marketable securities	(532)					(532)
Total comprehensive income	57,476					
Tax benefit associated with stock issued under employee compensation plans	2,575		2,575			
Issuance of stock under employee compensation plans	8,758	6	8,752			
Acquisition of treasury shares	(25,571)				(25,571)	
Stock-based compensation	6,321		6,321			
Balance at March 29, 2008	\$ 1,910,026	\$ 760	\$ 1,924,645	\$ 222,683	\$ (335,943)	\$ 97,881

See Notes to Condensed Consolidated Interim Financial Statements

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

(dollars in thousands, except per share amounts)

1. Basis of Presentation

The condensed consolidated interim financial statements are unaudited, and certain information and footnote disclosures related thereto normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been omitted in accordance with Rule 10-01 of Regulation S-X. In the opinion of management, the accompanying unaudited condensed consolidated financial statements were prepared following the same policies and procedures used in the preparation of the audited financial statements and reflect all adjustments (consisting of normal recurring adjustments) considered necessary to state fairly the financial position and results of operations of Charles River Laboratories International, Inc. The results of operations for the interim periods are not necessarily indicative of the results for the entire fiscal year. These condensed consolidated financial statements should be read in conjunction with our Annual Report on Form 10-K for the year ended December 29, 2007.

Certain amounts in prior-year financial statements and related notes have been reclassified to conform with the current year presentation.

2. Business Acquisitions

The results of acquired businesses are included in the accompanying consolidated financial statements from the date of acquisition. Significant acquisitions include the following.

On June 14, 2007, we entered into a joint venture with Shanghai BioExplorer Co., Ltd., a Shanghai, China-based provider of preclinical services, to form Charles River Laboratories Preclinical Services China. We paid \$2,400 in cash for a 75% ownership interest in the joint venture. Additionally, as part of the agreement, the joint venture purchased the net assets of Shanghai BioExplorer for a purchase price of \$1,532 including transaction costs of \$543. Intangible assets of \$935 were recorded by the joint venture based on the preliminary purchase price allocation.

On January 4, 2007, we acquired the remaining 15% of the equity (319,199 common shares) of Charles River Laboratories Japan, Inc., ("Charles River Japan") from Ajinomoto Company Inc., the minority interest partner. As of the effective date of this transaction, we own 100% of Charles River Japan. The purchase price for the equity was 1.3 billion Yen, or approximately \$10,899, which was paid in cash. The purchase price allocation is as follows:

Minority interest acquired	\$ 5,624
Property, plant and equipment	2,224
Deferred tax liability	(4,187)
Intangible asset (customer relationships with 15 year estimated amortization life)	\$ 7,238
	<u>10,899</u>

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

3. Supplemental Balance Sheet Information

The composition of trade receivables is as follows:

	March 29, 2008	December 29, 2007
Customer receivables	\$ 191,937	\$ 165,057
Unbilled revenue	50,778	52,033
Total	242,715	217,090
Less allowance for doubtful accounts	(3,330)	(3,182)
Net trade receivables	\$ 239,385	\$ 213,908

The composition of inventories is as follows:

	March 29, 2008	December 29, 2007
Raw materials and supplies	\$ 12,846	\$ 13,139
Work in process	10,551	9,794
Finished products	67,484	65,090
Inventories	\$ 90,881	\$ 88,023

The composition of other current assets is as follows:

	March 29, 2008	December 29, 2007
Prepaid assets	\$ 28,060	\$ 26,087
Deferred tax asset	25,557	25,506
Marketable securities	8,344	14,958
Prepaid income tax	8,225	7,214
Restricted cash	3,261	3,493
Other	1,862	2,219
Other current assets	\$ 75,309	\$ 79,477

The composition of net property, plant and equipment is as follows:

	March 29, 2008	December 29, 2007
Land	\$ 36,449	\$ 35,934
Buildings	583,974	518,090
Machinery and equipment	371,590	337,215
Leasehold improvements	16,807	17,139
Furniture and fixtures	8,853	7,734

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	<u>March 29, 2008</u>	<u>December 29, 2007</u>
Vehicles	5,277	5,042
Construction in progress	158,902	199,399
	<u>1,181,852</u>	<u>1,120,553</u>
Total	1,181,852	1,120,553
Less accumulated depreciation	(393,634)	(371,760)
	<u>788,218</u>	<u>748,793</u>
Net property, plant and equipment	\$ 788,218	\$ 748,793

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

3. Supplemental Balance Sheet Information (Continued)

Depreciation expense for the three months ended March 29, 2008 and March 31, 2007 was \$14,762 and \$12,058, respectively.

The composition of other assets is as follows:

	March 29, 2008	December 29, 2007
Deferred financing costs	\$ 8,250	\$ 8,632
Cash surrender value of life insurance policies	21,321	22,027
Long term marketable securities	20,592	48,457
Other assets	6,978	6,877
	<u>57,141</u>	<u>85,993</u>
Other assets	\$ 57,141	\$ 85,993

The composition of other current liabilities is as follows:

	March 29, 2008	December 29, 2007
Accrued income taxes	\$ 23,719	\$ 21,438
Current deferred tax liability	1,347	1,347
Accrued interest and other	2,414	483
	<u>27,480</u>	<u>23,268</u>
Other current liabilities	\$ 27,480	\$ 23,268

The composition of other long-term liabilities is as follows:

	March 29, 2008	December 29, 2007
Deferred tax liability	\$ 69,293	\$ 70,914
Long-term pension liability	34,559	35,729
Accrued Executive Supplemental Life Insurance Retirement Plan and Deferred Compensation Plan	29,791	29,293
Other long-term liabilities	18,381	18,108
	<u>152,024</u>	<u>154,044</u>
Other long-term liabilities	\$ 152,024	\$ 154,044

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

4. Marketable Securities

The amortized cost, gross unrealized gains, gross unrealized losses and fair value for marketable securities by major security type were as follows:

March 29, 2008				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<i>Trading Securities</i>				
Mutual funds	2,778		(268)	2,510
U.S. Treasury securities	848	1		849
<i>Available-for-sale Securities</i>				
Auction rate securities	\$ 21,175	\$	\$ (583)	\$ 20,592
Bank time deposits	4,985			4,985
Total securities	\$ 29,786	\$ 1	\$ (851)	\$ 28,936

December 29, 2007				
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<i>Trading Securities</i>				
Mutual funds	2,161	280	(69)	2,372
<i>Available-for-sale Securities</i>				
Auction rate securities	\$ 38,175	\$	\$	\$ 38,175
Corporate debt securities	13,620	21	(91)	13,550
Bank time deposits	4,983			4,983
Government securities and obligations	4,339		(4)	4,335
Total securities	\$ 63,278	\$ 301	\$ (164)	\$ 63,415

As of March 29, 2008 and December 29, 2007, we held \$20,592 and \$38,175 in auction rate securities which are variable rate debt instruments, that bear interest rates structured to reset approximately every 35 days. The auction rate securities owned by us are rated AAA by a major credit rating agency and are guaranteed by the Federal Family Education Loan Program (FFELP). The underlying securities have contractual maturities which are generally greater than ten years. We have classified these investments as long-term consistent with the term of the underlying security. At December 29, 2007, the carrying value of auction rate securities approximates fair value due to the frequent resetting of the interest rates. Due to the current trading environment of these securities, fair value as of March 29, 2008 was determined by management utilizing an independent valuation which was based upon a discounted cash flow methodology incorporating assumptions that reflect the assumptions a marketplace participant would use. We evaluate securities for other-than-temporary impairment on a quarterly basis and more frequently when conditions warrant such evaluation. We have the ability and intent to hold these securities for a period of time sufficient to recover all gross unrealized losses. Accordingly, we have not recognized an other-than-temporary impairment for these securities.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

4. Marketable Securities (Continued)

Maturities of investments are as follows:

	March 29, 2008		December 29, 2007	
	Amortized Cost	Fair Value	Amortized Cost	Fair Value
Due less than one year	\$ 8,611	\$ 8,344	\$ 14,752	\$ 14,958
Due after one year through five years	21,175	20,592	48,526	48,457
	<u>\$ 29,786</u>	<u>\$ 28,936</u>	<u>\$ 63,278</u>	<u>\$ 63,415</u>

Marketable securities due after one year are included in other assets on the consolidated balance sheets.

5. Goodwill and Other Intangible Assets

The following table displays goodwill and other intangible assets not subject to amortization and other intangible assets that continue to be subject to amortization:

	March 29, 2008		December 29, 2007	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Goodwill	\$ 1,134,995	\$ (12,984)	\$ 1,133,432	\$ (12,892)
Other intangible assets not subject to amortization:				
Research models	\$ 3,438	\$	\$ 3,438	\$
Other intangible assets subject to amortization:				
Backlog	60,571	(60,571)	62,250	(62,250)
Customer relationships	225,420	(91,076)	224,871	(85,000)
Customer contracts	1,655	(1,655)	1,655	(1,655)
Trademarks and trade names	4,577	(3,727)	3,274	(2,350)
Standard operating procedures	657	(615)	1,356	(1,310)
Other identifiable intangible assets	10,578	(6,068)	10,819	(6,193)
Total other intangible assets	<u>\$ 306,896</u>	<u>\$ (163,712)</u>	<u>\$ 307,663</u>	<u>\$ (158,758)</u>

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

5. Goodwill and Other Intangible Assets (Continued)

The changes in the gross carrying amount and accumulated amortization of goodwill are as follows:

	Balance at December 29, 2007	Adjustments to Goodwill		Balance at March 29, 2008
		Acquisitions	Other	
Research Models and Services				
Gross carrying amount	\$ 22,006	\$	\$ 455	\$ 22,461
Accumulated amortization	(4,902)		(92)	(4,994)
Preclinical Services				
Gross carrying amount	1,111,426		1,108	1,112,534
Accumulated amortization	(7,990)			(7,990)
Total				
Gross carrying amount	\$ 1,133,432	\$	\$ 1,563	\$ 1,134,995
Accumulated amortization	(12,892)		(92)	(12,984)

6. Long-Term Debt

Long-Term Debt

Long-term debt consists of the following:

	March 29, 2008	December 29, 2007
Senior convertible debentures	\$ 350,000	\$ 350,000
Term loan facilities	159,200	159,200
Revolving credit facility		
Other long-term debt, represents secured and unsecured promissory notes, interest rates between 0% and 11.6% at December 29, 2007, maturing between 2008 and 2013	910	849
Total debt	510,110	510,049
Less: current portion of long-term debt	(33,743)	(25,051)
Long-term debt	\$ 476,367	\$ 484,998

At March 29, 2008, the fair value of our outstanding convertible senior notes was approximately \$474,250, based on their quoted market value, and no conversion triggers were met.

The interest rates applicable to term loans and revolving loans under the credit agreement are, at our option, equal to either the base rate (which is the higher of the prime rate or the federal funds rate plus 0.50%) or the adjusted LIBOR rate plus an interest rate margin based upon our leverage ratio. Based on our leverage ratio, the margin range for LIBOR-based loans is 0.625% to 0.875%. As of March 28, 2008, the interest rate margin was 0.625%.

We had \$5,466 outstanding under letters of credit as of March 29, 2008.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

6. Long-Term Debt (Continued)

Principal maturities of existing debt for the periods set forth in the table below are as follows:

Twelve months ending March	
2009	\$ 33,743
2010	34,542
2011	76,208
2012	15,609
2013	350,008
Total	\$ 510,110

7. Shareholders' Equity***Earnings (Loss) per Share***

Basic earnings per share for the three months ended March 29, 2008 and March 31, 2007 were computed by dividing earnings available to common shareholders for these periods by the weighted average number of common shares outstanding in the respective periods adjusted for contingently issuable shares. The weighted average number of common shares outstanding for the three months ended March 29, 2008 and March 31, 2007 have been adjusted to include common stock equivalents for the purpose of calculating diluted earnings per share for these periods.

Options to purchase 802,025 shares and 2,835,244 shares were outstanding at March 29, 2008 and March 31, 2007, respectively, but were not included in computing diluted earnings per share because their inclusion would have been anti-dilutive.

Basic weighted average shares outstanding for the three months ended March 29, 2008 and March 31, 2007 excluded the weighted average impact of 856,058 and 948,060, respectively, of non-vested fixed restricted stock awards.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

7. Shareholders' Equity (Continued)

The following table illustrates the reconciliation of the numerator and denominator in the computations of the basic and diluted earnings (loss) per share:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Numerator:		
Income from continuing operations for purposes of calculating earnings per share	\$ 45,154	\$ 37,227
Loss from discontinued businesses	\$	\$ (464)
Denominator:		
Weighted average shares outstanding Basic	67,504,848	66,346,152
Effect of dilutive securities:		
2.25% senior convertible debentures	1,421,424	
Stock options and contingently issued restricted stock	1,363,212	1,153,912
Warrants	269,972	132,716
Weighted average shares outstanding Diluted	70,559,456	67,632,780
Basic earnings per share from continuing operations	\$ 0.67	\$ 0.56
Basic earnings (loss) per share from discontinued operations	\$	\$ (0.01)
Diluted earnings per share from continuing operations	\$ 0.64	\$ 0.55
Diluted earnings (loss) per share from discontinued operations	\$	\$ (0.01)

The sum of the earnings per share from continuing operations and the earnings (loss) per share from discontinued operations does not necessarily equal the earnings (loss) per share from net income in the condensed consolidated statements of operations due to rounding.

Treasury Shares

Our Board of Directors has authorized a share repurchase program, originally authorized on July 27, 2005 and subsequently amended on October 26, 2005, May 9, 2006 and August 1, 2007, to acquire up to a total of \$400,000 of common stock. The program does not have a fixed expiration date. In order to facilitate these share repurchases, we entered into Rule 10b5-1 Purchase Plans. As of March 29, 2008, approximately \$75,284 remains authorized for share repurchases.

Share repurchases during the three months ended March 29, 2008 and March 31, 2007 were as follows:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Number of shares of common stock repurchased	352,000	95,200
Total cost of repurchase	\$ 21,116	\$ 4,210

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

7. Shareholders' Equity (Continued)

Additionally, our 2000 Incentive Plan and 2007 Incentive Plan permit the netting of common stock upon vesting of restricted stock awards in order to satisfy individual tax withholding requirements. During the quarters ended March 29, 2008 and March 31, 2007, we acquired 76,118 shares for \$4,455 and 44,340 shares for \$2,084, respectively, as a result of such withholdings.

The timing and amount of any future repurchases will depend on market conditions and corporate considerations.

Warrants

Separately and concurrently with the pricing of the 2013 Notes, we issued warrants for approximately 7.2 million shares of our common stock. The warrants give the holders the right to receive, for no additional consideration, cash or shares (at our option) with a value equal to the appreciation in the price of our shares above \$59.925, and expire between September 13, 2013 and January 22, 2014 over 90 equal increments. The total proceeds from the issuance of the warrants was \$65,423.

As part of our recapitalization in 1999, we issued 150,000 units, each comprised of a \$1,000 senior subordinated note and a warrant to purchase 7.6 shares of our common stock for total proceeds of \$150,000. We allocated the \$150,000 offering proceeds between the senior subordinated notes (\$147,872) and the warrants (\$2,128), based upon the estimated fair value. The portion of the proceeds allocated to the warrants is reflected as capital in excess of par in the accompanying consolidated financial statements. Each warrant entitles the holder, subject to certain conditions, to purchase 7.6 shares of our common stock at an exercise price of \$5.19 per share of common stock, subject to adjustment under some circumstances. Upon exercise, the holders of warrants would be entitled to purchase 147,250 shares of our common stock as of March 29, 2008. The warrants expire on October 1, 2009.

8. Income Taxes

The following table provides a reconciliation of the provision for income taxes on the condensed consolidated statement of income:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Income before income taxes and minority interest	\$ 61,997	\$ 52,791
Effective tax rate	27.3%	29.0%
Provision for income tax	\$ 16,926	\$ 15,310

Our overall effective tax rate was 27.3% in the first quarter of 2008 and 29.0% in the first quarter of 2007. The decrease from the 29.0% effective tax rate in the first quarter of 2007 is primarily attributable to reductions in corporate income tax rates in Germany, Canada and the United Kingdom.

We adopted FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes" ("FIN 48"), an interpretation of FASB Statement No. 109 ("SFAS 109") on December 31, 2006. As a result of the implementation of FIN 48, we recognized no adjustment in the liability for unrecognized income tax benefits. The total amount of unrecognized tax benefits as of the date of adoption was

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

8. Income Taxes (Continued)

\$17,514. At March 29, 2008 the amount of unrecognized tax benefits was \$25,680. The increase from the date of adoption is primarily due to the continuing evaluation of uncertain tax positions. The amount of unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate was \$8,260 at the date of adoption and \$16,013 as of March 29, 2008.

We continue to recognize interest and penalties related to unrecognized tax benefits in income tax expense. The total amount of accrued interest relating to uncertain tax positions as of December 29, 2007 and March 29, 2008 is approximately \$1,753 and \$1,918, respectively. We have not recorded a provision for penalties associated with unrecognized tax benefits.

We conduct business globally and, as a result, we file income tax returns in the U.S. and foreign jurisdictions. In the normal course of business we are subject to examination by taxing authorities throughout the world, including but not limited to such major jurisdictions as Canada, the United Kingdom and the United States. With few exceptions, we are no longer subject to U.S. and international income tax examinations for years before 2002.

We and certain of our subsidiaries are currently under audit in multiple jurisdictions including examinations by Canada Revenue Agency and the Internal Revenue Service in the United States. In regards to the Internal Revenue Service examinations of the 2004 tax returns of the Company and an acquired subsidiary, we filed our formal protest of certain proposed income tax adjustments with the Appeals Division on July 2, 2007. We do not believe that the ultimate settlement of these proposed adjustments will have a material impact to the financial statements. It is likely that the examination phase of the Canadian audit may conclude in 2008. We have appropriately provided for all unrecognized tax benefits

Due to the extensive protocol involved in finalizing audits with the relevant tax authorities, including potential formal legal proceedings, we have concluded that it is not reasonably possible that the total amount of unrecognized tax benefits will significantly change before December 27, 2008.

9. Employee Benefits

The following table provides the components of net periodic benefit cost for our defined benefit plans:

	Pension Benefits		Supplemental Retirement Benefits	
	March 29,2008	March 31,2007	March 29,2008	March 31,2007
Service cost	\$ 1,476	\$ 1,530	\$ 226	\$ 220
Interest cost	3,260	2,836	426	396
Expected return on plan assets	(3,525)	(3,080)		
Amortization of prior service cost	(134)	(132)	125	125
Amortization of net loss (gain)	18	108	96	143
Net periodic benefit cost	\$ 1,095	\$ 1,262	\$ 873	\$ 884

We contributed \$2,630 and \$2,203 to our pension plans during the three months ended March 29, 2008 and March 31, 2007, respectively.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

10. Stock-Based Compensation Plans

Effective January 1, 2006, we adopted, on a modified prospective basis, the provisions of SFAS No. 123(R), "Share-Based Payment (Revised 2004)," ("SFAS No. 123(R)") and related guidance which requires the measurement and recognition of compensation expense for all share-based payment awards made to employees and directors including employee stock options and restricted stock awards based on estimated fair values. Accordingly, stock-based compensation cost is measured at grant date, based on the fair value of the award and is recognized as expense on a straight-line basis over the requisite service period.

The estimated fair value of our stock-based awards, less expected forfeitures, is amortized over the awards' vesting period on a straight-line basis. The effect of recording stock-based compensation for the three months ended March 29, 2008 and March 31, 2007 was as follows:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Stock-based compensation expense by type of award:		
Stock options	\$ 2,987	\$ 2,538
Restricted stock	3,334	2,917
	6,321	5,455
Stock-based compensation expense before tax	6,321	5,455
Income tax benefit	(2,173)	(1,698)
	4,148	3,757
Reduction to net income	\$ 4,148	\$ 3,757
Reduction to earnings per share		
Basic	\$ 0.06	\$ 0.06
Diluted	\$ 0.06	\$ 0.06
Effect on income by line item:		
Cost of sales	\$ 1,866	\$ 1,788
Selling and administration	4,455	3,667
	6,321	5,455
Stock-based compensation expense before tax	6,321	5,455
Income tax benefit	(2,173)	(1,698)
	4,148	3,757
Reduction to net income	\$ 4,148	\$ 3,757

We estimate the fair value of stock options using the Black-Scholes valuation model. Key inputs and assumptions used to estimate the fair value of stock options include the exercise price of the award, the expected option term, the risk-free interest rate over the option's expected term, the expected annual dividend yield and the expected stock price volatility. The expected stock price volatility assumption was determined using the historical volatility of our common stock over the expected life of the option. The risk free interest rate was based on the market yield for the five-year U.S. Treasury security. The expected life of options was determined using historical option exercise activity. Management believes that the valuation technique and the approach utilized to develop the underlying assumptions are appropriate in calculating the fair values of our stock options granted. Estimates of fair value are not intended to predict actual future events or the value ultimately realized by persons who receive equity awards.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

10. Stock-Based Compensation Plans (Continued)

The fair values of stock-based awards granted were estimated on the grant date using the Black-Scholes valuation model with the following weighted-average assumptions:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Expected life (in years)	4.50	5.00
Expected volatility	24%	30%
Risk-free interest rate	2.75%	4.60%
Expected dividend yield	0.0%	0.0%
Weighted-average grant date fair value	\$ 14.84	\$ 16.38

Stock Options

The following table summarizes the stock option activity in the equity incentive plans from December 29, 2007 through March 29, 2008:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (in years)	Aggregate Intrinsic Value
Options outstanding as of December 29, 2007	4,467,803	\$ 40.50		
Options granted	746,020	\$ 58.67		
Options exercised	(243,881)	\$ 35.93		
Options canceled	(35,473)	\$ 44.33		
Options outstanding as of March 29, 2008	4,934,469	\$ 43.45	5.69 years	\$ 76,519
Options exercisable as of March 29, 2008	2,923,992	\$ 39.55	5.32 years	\$ 56,694

As of March 29, 2008, the unrecognized compensation cost related to 1,889,848 unvested stock options expected to vest was \$25,747. This unrecognized compensation will be recognized over an estimated weighted average amortization period of 38 months.

The total intrinsic value of options exercised during the three months ending March 29, 2008 and March 31, 2007 was \$6,276 and \$3,778, respectively, with intrinsic value defined as the difference between the market price on the date of exercise and the grant date price. The total amount of cash received from the exercise of options during the three months ended March 29, 2008 and March 31, 2007 was \$8,758 and \$4,939, respectively. The actual tax benefit realized for the tax deductions from option exercises totaled \$5,634 and \$4,939 for the three months ending March 29, 2008 and March 31, 2007, respectively.

We settle employee stock option exercises with newly issued common shares.

Restricted Stock

Stock compensation expense associated with restricted common stock is charged for the market value on the date of grant, less estimated forfeitures, and is amortized over the awards' vesting period on a straight-line basis.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

10. Stock-Based Compensation Plans (Continued)

The following table summarizes the restricted stock activity from December 29, 2007 through March 29, 2008:

	Restricted Stock	Weighted Average Grant Date Fair Value
	_____	_____
Outstanding December 29, 2007	711,896	\$ 44.25
Granted	328,638	\$ 58.64
Vested	(233,592)	\$ 48.81
Canceled	(11,984)	\$ 44.11

Outstanding March 29, 2008	794,958	\$ 48.86

As of March 29, 2008, the unrecognized compensation cost related to 754,567 shares of unvested restricted stock expected to vest was \$31,680. This unrecognized compensation will be recognized over an estimated weighted average amortization period of 39 months. The total fair value of restricted stock grants that vested during the three months ending March 29, 2008 and March 31, 2007 was \$11,405 and \$6,839, respectively.

Performance Based Stock Award Program

During the first quarter of 2008, compensation expense of \$682 was recorded associated with performance based stock awards. Payout of the total 2008 performance based stock award which can range up to 76,375 shares is contingent upon achievement of individualized challenging goals as determined by our Board of Directors.

11. Commitments and Contingencies

Various lawsuits, claims and proceedings of a nature considered normal to its business are pending against us. In the opinion of management, the outcome of such proceedings and litigation currently pending will not materially affect our consolidated financial statements. In addition, we have certain purchase commitments related to the completion of ongoing capacity expansion which amounts to approximately \$76,000 as of March 29, 2008.

12. Business Segment Information

We report two segments, Research Models and Services (RMS) and Preclinical Services (PCS).

Our RMS segment includes sales of research models, genetically engineered models and services, research animal diagnostics, discovery services, consulting and staffing services, vaccine support and endotoxin and microbial detection. Our PCS segment includes services required to take a drug through the development process including discovery support, toxicology, pathology, biopharmaceutical, bioanalysis, pharmacokinetics and drug metabolism services as well as Phase I clinical trials.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

12. Business Segment Information (Continued)

The following table presents sales to unaffiliated customers and other financial information by product line segment.

	Three Months Ended	
	March 29, 2008	March 31, 2007
Research Models and Services		
Net sales	\$ 168,596	\$ 143,068
Gross margin	76,256	63,654
Operating income	55,813	47,021
Depreciation and amortization	6,659	5,569
Capital expenditures	10,146	7,084
Preclinical Services		
Net sales	\$ 169,089	\$ 148,131
Gross margin	54,121	51,919
Operating income	23,268	23,444
Depreciation and amortization	15,674	14,344
Capital expenditures	29,558	30,840

A reconciliation of segment operating income to consolidated operating income is as follows:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Total segment operating income	\$ 79,081	\$ 70,465
Unallocated corporate overhead	(15,581)	(15,764)
Consolidated operating income	\$ 63,500	\$ 54,701

A summary of unallocated corporate overhead consists of the following:

	Three Months Ended	
	March 29, 2008	March 31, 2007
Stock-based compensation expense	\$ 3,067	\$ 2,555
U.S. retirement plans	1,615	1,842
Audit, tax and related expenses	709	1,207
Salary and bonus	4,341	3,397
Global IT	1,626	1,740
Employee health and fringe cost	1,102	1,868
Consulting and outside services	809	984
Other general unallocated corporate expenses	2,312	2,171
	\$ 15,581	\$ 15,764

Other general unallocated corporate expenses consist of various costs including those associated with departments such as senior executives, corporate accounting, legal, tax, human resources, treasury and investor relations.

CHARLES RIVER LABORATORIES INTERNATIONAL, INC.

NOTES TO CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (Continued)

(dollars in thousands, except per share amounts)

13. Fair Value

Effective December 30, 2007, we adopted SFAS No. 157, "Fair Value Measurements" (SFAS 157) and SFAS No. 159 "The Fair Value Option for Financial Assets and Financial Liabilities" (SFAS 159). SFAS 157 defines fair value, establishes a framework for measuring fair value under GAAP and enhances disclosures about fair value measurements. Fair value is defined under SFAS 157 as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. SFAS 157 establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value which are provided in the table below. SFAS 159 allows an entity the irrevocable option to elect fair value for the initial and subsequent measurement for certain financial assets and liabilities on a contract-by-contract basis. The adoption of both SFAS 157 and SFAS 159 had no impact on our financial statements.

Level 1 Quoted prices in active markets for identical assets or liabilities. Level 1 assets include bank time deposits, mutual funds and U.S. Treasury securities that are traded in an active exchange market.

Level 2 Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. Level 3 assets and liabilities include financial instruments whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques, as well as instruments for which the determination of fair value requires significant management judgment or estimation. This category includes auction rate securities where independent pricing information was not able to be obtained.

Assets measured at fair value on a recurring basis are summarized below:

Fair Value Measurements at
March 29, 2008 using

Assets	Quoted Prices in Active Markets for Identical Assets Level 1	Significant Other Observable Inputs Level 2	Significant Unobservable Inputs Level 3	Assets at Fair Value
Auction rate securities			\$ 20,592	20,592
Bank time deposits	4,985			4,985
Mutual funds	2,510			2,510
U.S. Treasury securities	849			849
Fair value of life policies	13,705			13,705