

VERTEX PHARMACEUTICALS INC / MA  
Form 10-Q  
November 03, 2011

Use these links to rapidly review the document

[TABLE OF CONTENTS](#)

[Table of Contents](#)

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO  
COMMISSION FILE NUMBER 000-19319**

---

**VERTEX PHARMACEUTICALS INCORPORATED**

(Exact name of registrant as specified in its charter)

**MASSACHUSETTS**  
(State or other jurisdiction of  
incorporation or organization)

**04-3039129**  
(I.R.S. Employer Identification No.)

**130 WAVERLY STREET  
CAMBRIDGE, MASSACHUSETTS**  
(Address of principal executive offices)

**02139-4242**  
(Zip Code)

**(617) 444-6100**  
(Registrant's telephone number, including area code)

---

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Edgar Filing: VERTEX PHARMACEUTICALS INC / MA - Form 10-Q

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer       Accelerated filer       Non-accelerated filer       Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

**Common Stock, par value \$0.01 per share**  
Class

**208,566,194**  
Outstanding at October 28, 2011

---

Table of Contents

**VERTEX PHARMACEUTICALS INCORPORATED  
FORM 10-Q  
FOR THE QUARTER ENDED SEPTEMBER 30, 2011**

**TABLE OF CONTENTS**

|                                      |   | <b>Page</b> |
|--------------------------------------|---|-------------|
| <b>Part I. Financial Information</b> |   |             |
| <u>Item 1.</u>                       | <u>Financial Statements</u>   | <u>2</u>    |
|                                      | Condensed Consolidated Financial Statements (unaudited)   |             |
|                                      | <u>Condensed Consolidated Balance Sheets September 30, 2011 and December 31, 2010</u>   | <u>2</u>    |
|                                      | <u>Condensed Consolidated Statements of Operations Three and Nine Months Ended September 30, 2011 and 2010</u>                        | <u>3</u>    |
|                                      | <u>Condensed Consolidated Statements of Shareholders' Equity and Comprehensive Loss Nine Months Ended September 30, 2011 and 2010</u> | <u>4</u>    |
|                                      | <u>Condensed Consolidated Statements of Cash Flows Nine Months Ended September 30, 2011 and 2010</u>                                  | <u>5</u>    |
|                                      | <u>Notes to Condensed Consolidated Financial Statements</u>   | <u>6</u>    |
| <u>Item 2.</u>                       | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>  | <u>40</u>   |
| <u>Item 3.</u>                       | <u>Quantitative and Qualitative Disclosures About Market Risk</u>   | <u>54</u>   |
| <u>Item 4.</u>                       | <u>Controls and Procedures</u>  | <u>54</u>   |
| <b>Part II. Other Information</b>    |   |             |
| <u>Item 1A.</u>                      | <u>Risk Factors</u>   | <u>55</u>   |
| <u>Item 2.</u>                       | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>  | <u>56</u>   |
| <u>Item 6.</u>                       | <u>Exhibits</u>   | <u>57</u>   |
| <u>Signatures</u>                    |   | <u>58</u>   |

"We," "us," "Vertex" and the "Company" as used in this Quarterly Report on Form 10-Q refer to Vertex Pharmaceuticals Incorporated, a Massachusetts corporation, and its subsidiaries.

"Vertex," "INCIVEK" and "KALYDECO" are registered trademarks of Vertex. Other brands, names and trademarks contained in this Quarterly Report on Form 10-Q, including "INCIVO" and "TELAVIC," are the property of their respective owners.

Table of Contents**Part I. Financial Information****Item 1. Financial Statements**

**Vertex Pharmaceuticals Incorporated**  
**Condensed Consolidated Balance Sheets**

(unaudited)

(in thousands, except share and per share amounts)

|  | September 30,<br>2011(1) | December 31,<br>2010 |
|--|--------------------------|----------------------|
| <b>Assets</b>  |                          |                      |
| Current assets:  |                          |                      |
| Cash and cash equivalents                                | \$ 542,545               | \$ 243,197           |
| Marketable securities, available for sale                | 116,140                  | 788,214              |
| Restricted cash and cash equivalents (Alios)             | 50,580                   |                      |
| Accounts receivable, net                                 | 445,661                  | 12,529               |
| Inventories  | 67,654                   |                      |
| Prepaid expenses and other current assets                | 23,245                   | 13,099               |
| <b>Total current assets</b>                              | <b>1,245,825</b>         | <b>1,057,039</b>     |
| Restricted cash  | 34,119                   | 34,090               |
| Property and equipment, net                              | 101,268                  | 72,333               |
| Intangible assets  | 663,500                  | 518,700              |
| Goodwill   | 33,501                   | 26,102               |
| Other assets   | 13,785                   | 17,182               |
| <b>Total assets</b>                                      | <b>\$ 2,091,998</b>      | <b>\$ 1,725,446</b>  |
| <b>Liabilities and Shareholders' Equity</b>              |                          |                      |
| Current liabilities:                                     |                          |                      |
| Accounts payable   | \$ 49,248                | \$ 35,851            |
| Accrued expenses and other current liabilities           | 229,865                  | 134,414              |
| Accrued interest   | 6,700                    | 3,462                |
| Deferred revenues, current portion                       | 55,695                   | 74,619               |
| Accrued restructuring expense, current portion           | 5,108                    | 5,497                |
| Secured notes (due 2012)                                 | 98,416                   | 136,991              |
| Liability related to sale of future milestone payments   | 94,162                   | 77,799               |
| Income taxes payable (Alios)                             | 9,755                    |                      |
| Other obligations  |                          | 6,150                |
| <b>Total current liabilities</b>                         | <b>548,949</b>           | <b>474,783</b>       |
| Deferred revenues, excluding current portion             | 126,221                  | 160,049              |
| Accrued restructuring expense, excluding current portion | 21,476                   | 24,098               |
| Convertible senior subordinated notes (due 2015)         | 400,000                  | 400,000              |
| Deferred tax liability                                   | 231,184                  | 160,278              |
| Construction financing obligation                        | 25,474                   |                      |
| Other liabilities  | 7,848                    | 2,265                |
| <b>Total liabilities</b>                                 | <b>1,361,152</b>         | <b>1,221,473</b>     |

Edgar Filing: VERTEX PHARMACEUTICALS INC / MA - Form 10-Q

|  |              |              |
|--|--------------|--------------|
| Commitments and contingencies  |              |              |
| Redeemable noncontrolling interest (Alios)   | 36,696       |              |
| Shareholders' equity:  |              |              |
| Preferred stock, \$0.01 par value; 1,000,000 shares authorized; none issued and outstanding at September 30, 2011 and December 31, 2010  |              |              |
| Common stock, \$0.01 par value; 300,000,000 shares authorized at September 30, 2011 and December 31, 2010; 208,460,778 and 203,522,976 shares issued and outstanding at September 30, 2011 and December 31, 2010, respectively | 2,065        | 2,016        |
| Additional paid-in capital   | 4,152,106    | 3,947,433    |
| Accumulated other comprehensive loss   | (945)        | (1,067)      |
| Accumulated deficit  | (3,573,464)  | (3,444,409)  |
| Total Vertex shareholders' equity  | 579,762      | 503,973      |
| Noncontrolling interest (Alios)  | 114,388      |              |
| Total shareholders' equity   | 694,150      | 503,973      |
| Total liabilities and shareholders' equity   | \$ 2,091,998 | \$ 1,725,446 |

- (1) Amounts include the assets and liabilities of Vertex's variable interest entity ("VIE"), Alios BioPharma, Inc. ("Alios"). Vertex's interests and obligations with respect to the VIE's assets and liabilities are limited to those accorded to Vertex in its agreement with Alios. See Note K to these condensed consolidated financial statements for amounts.

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

## Vertex Pharmaceuticals Incorporated

## Condensed Consolidated Statements of Operations

(unaudited)

(in thousands, except per share amounts)

|  | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                |
|--|-------------------------------------|----------------|------------------------------------|----------------|
|  | 2011                                | 2010           | 2011                               | 2010           |
| <b>Revenues:</b>   |                                     |                |                                    |                |
| Product revenues, net  | \$ 419,595                          | \$             | \$ 494,130                         | \$             |
| Royalty revenues   | 8,539                               | 8,173          | 24,610                             | 21,842         |
| Collaborative revenues   | 231,066                             | 15,622         | 328,546                            | 56,004         |
| <b>Total revenues</b>  | <b>659,200</b>                      | <b>23,795</b>  | <b>847,286</b>                     | <b>77,846</b>  |
| <b>Costs and expenses:</b>   |                                     |                |                                    |                |
| Cost of product revenues   | 35,285                              |                | 40,689                             |                |
| Royalty expenses   | 3,121                               | 3,228          | 9,689                              | 9,681          |
| Research and development expenses  | 189,052                             | 170,434        | 521,268                            | 468,528        |
| Sales, general and administrative expenses                                     | 110,654                             | 48,855         | 278,840                            | 125,322        |
| Restructuring expense (credit)   | (419)                               | 866            | 1,082                              | 3,758          |
| Intangible asset impairment charge   | 105,800                             |                | 105,800                            |                |
| <b>Total costs and expenses</b>  | <b>443,493</b>                      | <b>223,383</b> | <b>957,368</b>                     | <b>607,289</b> |
| Income (loss) from operations  | 215,707                             | (199,588)      | (110,082)                          | (529,443)      |
| Interest income  | 77                                  | 493            | 1,681                              | 1,432          |
| Interest expense   | (7,059)                             | (3,951)        | (26,022)                           | (11,589)       |
| Change in fair value of derivative instruments                                 | (8,115)                             | (5,911)        | (15,933)                           | (34,634)       |
| Income (loss) before provision for (benefit from) income taxes                 | 200,610                             | (208,957)      | (150,356)                          | (574,234)      |
| Provision for (benefit from) income taxes                                      | (27,842)                            |                | (3,394)                            |                |
| Net income (loss)  | \$ 228,452                          | \$ (208,957)   | \$ (146,962)                       | \$ (574,234)   |
| Net income (loss) attributable to noncontrolling interest (Alios)              | 7,342                               |                | (17,907)                           |                |
| Net income (loss) attributable to Vertex                                       | \$ 221,110                          | \$ (208,957)   | \$ (129,055)                       | \$ (574,234)   |
| <b>Net income (loss) per share attributable to Vertex common shareholders:</b> |                                     |                |                                    |                |
| Basic  | \$ 1.06                             | \$ (1.04)      | \$ (0.63)                          | \$ (2.87)      |
| Diluted  | \$ 1.02                             | \$ (1.04)      | \$ (0.63)                          | \$ (2.87)      |

Edgar Filing: VERTEX PHARMACEUTICALS INC / MA - Form 10-Q

Shares used in per share calculations:

|         |         |         |         |         |
|---------|---------|---------|---------|---------|
| Basic   | 206,002 | 200,887 | 204,262 | 200,080 |
| Diluted | 219,349 | 200,887 | 204,262 | 200,080 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

## Vertex Pharmaceuticals Incorporated

## Condensed Consolidated Statements of Shareholders' Equity and Comprehensive Loss

(unaudited)

(in thousands)

|  | Common Stock |          | Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Accumulated<br>Deficit | Total Vertex<br>Shareholders'<br>Equity | Noncontrolling<br>Interest<br>(Alios) | Total<br>Shareholders'<br>Equity | Redeemable<br>Noncontrolling<br>Interest<br>(Alios) |
|--|--------------|----------|----------------------------------|--|------------------------|---|---------------------------------------|----------------------------------|---|
|  | Shares       | Amount   |                                  |  |                        |   |                                       |                                  |   |
| Balance,<br>December 31,<br>2009   | 199,955      | \$ 1,982 | \$ 3,784,787                     | \$ (640)   | \$ (2,689,783)         | \$ 1,096,346                            | \$                                    | \$ 1,096,346                     | \$  |
| Unrealized<br>holding gains<br>on marketable<br>securities                 |              |          |                                  | 116  |                        | 116                                     |                                       | 116                              |   |
| Foreign<br>currency<br>translation<br>adjustment                           |              |          |                                  | (153)  |                        | (153)                                   |                                       | (153)                            |   |
| Net loss   |              |          |                                  |  | (574,234)              | (574,234)                               |                                       | (574,234)                        |   |
| Comprehensive<br>loss  |              |          |                                  |  |                        | (574,271)                               |                                       | (574,271)                        |   |
| Issuances of<br>common stock:  |              |          |                                  |  |                        |   |                                       |                                  |   |
| Convertible<br>senior<br>subordinated<br>notes (due<br>2013)<br>conversion | 1,386        | 14       | 31,551                           |  |                        | 31,565                                  |                                       | 31,565                           |   |
| Benefit plans  | 1,760        | 16       | 28,890                           |  |                        | 28,906                                  |                                       | 28,906                           |   |
| Stock-based<br>compensation<br>expense                                     |              |          | 67,550                           |  |                        | 67,550                                  |                                       | 67,550                           |   |
| Balance,<br>September 30,<br>2010  | 203,101      | \$ 2,012 | \$ 3,912,778                     | \$ (677)   | \$ (3,264,017)         | \$ 650,096                              | \$                                    | \$ 650,096                       | \$  |

|  | Common Stock |          | Additional<br>Paid-in<br>Capital | Accumulated<br>Other<br>Comprehensive<br>Income (Loss) | Accumulated<br>Deficit | Total Vertex<br>Shareholders'<br>Equity | Noncontrolling<br>Interest<br>(Alios) | Total<br>Shareholders'<br>Equity | Redeemable<br>Noncontrolling<br>Interest<br>(Alios) |
|--|--------------|----------|----------------------------------|--|------------------------|---|---------------------------------------|----------------------------------|---|
|  | Shares       | Amount   |                                  |  |                        |   |                                       |                                  |   |
| Balance,<br>December 31,<br>2010                               | 203,523      | \$ 2,016 | \$ 3,947,433                     | \$ (1,067)   | \$ (3,444,409)         | \$ 503,973                              | \$                                    | \$ 503,973                       | \$  |
| Unrealized<br>holding<br>losses on<br>marketable<br>securities |              |          |                                  | (42)   |                        | (42)                                    |                                       | (42)                             |   |
| Foreign<br>currency<br>translation                             |              |          |                                  | 164  |                        | 164                                     |                                       | 164                              |   |



Edgar Filing: VERTEX PHARMACEUTICALS INC / MA - Form 10-Q

|  |         |          |              |    |       |                |            |            |            |           |
|--|---------|----------|--------------|----|-------|----------------|------------|------------|------------|-----------|
| adjustment                                       |         |          |              |    |       |                |            |            |            |           |
| Net loss   |         |          |              |    |       |                |            |            |            |           |
|  |         |          |              |    |       | (129,055)      | (129,055)  | (17,907)   | (146,962)  |           |
| Comprehensive loss                               |         |          |              |    |       |                |            |            |            |           |
|  |         |          |              |    |       |                | (128,933)  | (17,907)   | (146,840)  |           |
| Issuances of common stock:                       |         |          |              |    |       |                |            |            |            |           |
| Benefit plans                                    |         |          |              |    |       |                |            |            |            |           |
|  | 4,938   | 49       | 115,199      |    |       |                | 115,248    | (102)      | 115,146    |           |
| Stock-based compensation expense                 |         |          |              |    |       |                |            |            |            |           |
|  |         |          | 89,474       |    |       |                | 89,474     | 528        | 90,002     |           |
| Alios noncontrolling interest upon consolidation |         |          |              |    |       |                |            |            |            |           |
|  |         |          |              |    |       |                |            | 132,266    | 132,266    | 36,299    |
| Dividends on redeemable noncontrolling interest  |         |          |              |    |       |                |            |            |            |           |
|  |         |          |              |    |       |                |            | (397)      | (397)      | 397       |
| Balance, September 30, 2011                      |         |          |              |    |       |                |            |            |            |           |
|  | 208,461 | \$ 2,065 | \$ 4,152,106 | \$ | (945) | \$ (3,573,464) | \$ 579,762 | \$ 114,388 | \$ 694,150 | \$ 36,696 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents**Vertex Pharmaceuticals Incorporated****Condensed Consolidated Statements of Cash Flows****(unaudited)****(in thousands)****Nine Months Ended  
September 30,****2011          2010**

|  |                  |                  |
|--|------------------|------------------|
| <b>Cash flows from operating activities:</b>   |                  |                  |
| Net loss   | \$ (146,962)     | \$ (574,234)     |
| <b>Adjustments to reconcile net loss to net cash used in operating activities:</b>   |                  |                  |
| Depreciation and amortization expense  | 25,317           | 22,254           |
| Stock-based compensation expense   | 89,172           | 67,550           |
| Other non-cash based compensation expense  | 6,396            | 4,914            |
| Intangible asset impairment charge   | 105,800          |                  |
| Secured notes (due 2012) discount amortization expense   | 11,856           | 10,021           |
| Change in fair value of derivative instruments   | 15,933           | 34,634           |
| Deferred income taxes  | (18,244)         |                  |
| Loss on disposal of property and equipment   |                  | 22               |
| Other non-cash items, net  | 14               | (241)            |
| <b>Changes in operating assets and liabilities, excluding the effect of the acquisition of a variable interest entity (Alios):</b> |                  |                  |
| Accounts receivable, net   | (433,132)        | 4,641            |
| Inventories  | (66,824)         |                  |
| Prepaid expenses and other current assets  | (10,053)         | (5,955)          |
| Accounts payable   | 12,103           | (12,315)         |
| Accrued expenses and other liabilities   | 91,466           | 4,060            |
| Accrued restructuring expense  | (3,011)          | (779)            |
| Accrued interest   | 3,238            | (319)            |
| Income taxes payable (Alios)   | 9,755            |                  |
| Deferred revenues  | (52,752)         | (23,592)         |
| <b>Net cash used in operating activities</b>   | <b>(359,928)</b> | <b>(469,339)</b> |
| <b>Cash flows from investing activities:</b>   |                  |                  |
| Purchases of marketable securities   | (251,089)        | (774,530)        |
| Sales and maturities of marketable securities  | 923,123          | 979,791          |
| Payment for acquisition of a variable interest entity (Alios)  | (60,000)         |                  |
| Expenditures for property and equipment  | (25,266)         | (23,626)         |
| Decrease (increase) in restricted cash and cash equivalents  | 13,965           | (3,777)          |
| Increase in other assets   | (545)            | (862)            |
| <b>Net cash provided by investing activities</b>   | <b>600,188</b>   | <b>176,996</b>   |
| <b>Cash flows from financing activities:</b>   |                  |                  |
| Issuances of common stock from employee benefit plans  | 108,742          | 23,987           |
| Issuance of convertible senior subordinated notes (due 2015), net  |                  | 391,645          |
| Payments to redeem a portion of secured notes (due 2012)   | (50,000)         |                  |

Edgar Filing: VERTEX PHARMACEUTICALS INC / MA - Form 10-Q

Debt conversion costs (22)

|   |            |            |
|---|------------|------------|
| Net cash provided by financing activities     | 58,742     | 415,610    |
| Effect of changes in exchange rates on cash   | 346        | (24)       |
| Net increase in cash and cash equivalents     | 299,348    | 123,243    |
| Cash and cash equivalents beginning of period | 243,197    | 446,658    |
| Cash and cash equivalents end of period       | \$ 542,545 | \$ 569,901 |

Supplemental disclosure of cash flow information:

|  |           |           |
|--|-----------|-----------|
| Cash paid for interest   | \$ 6,812  | \$ 761    |
| Conversion of convertible senior subordinated notes (due 2013) for common stock  | \$        | \$ 32,071 |
| Accrued interest offset to additional paid-in capital on conversion of convertible senior subordinated notes (due 2013)            | \$        | \$ 140    |
| Unamortized debt issuance costs of converted convertible senior subordinated notes (due 2013) offset to additional paid-in capital | \$        | \$ 624    |
| Capitalization of construction in-process related to financing lease transactions  | \$ 24,179 | \$        |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements**

**(unaudited)**

**A. Basis of Presentation**

The accompanying condensed consolidated financial statements are unaudited and have been prepared by Vertex Pharmaceuticals Incorporated ("Vertex" or the "Company") in accordance with accounting principles generally accepted in the United States of America ("GAAP").

The condensed consolidated financial statements reflect the operations of (i) the Company, (ii) its wholly-owned subsidiaries and (iii) Alios BioPharma, Inc. ("Alios"), a collaborator that is a variable interest entity (a "VIE") for which the Company is deemed under applicable accounting guidance to be the primary beneficiary. All material intercompany balances and transactions have been eliminated.

Certain information and footnote disclosures normally included in the Company's annual financial statements have been condensed or omitted. The interim financial statements, in the opinion of management, reflect all normal recurring adjustments (including accruals) necessary for a fair presentation of the financial position and results of operations for the interim periods ended September 30, 2011 and 2010.

The results of operations for the interim periods are not necessarily indicative of the results of operations to be expected for the fiscal year. The Company obtained approval for INCIVEK (telaprevir) on May 23, 2011 from the United States Food and Drug Administration (the "FDA") and began recognizing product revenues and cost of product revenues in the second quarter of 2011. These interim financial statements should be read in conjunction with the audited financial statements for the year ended December 31, 2010, which are contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2010 that was filed with the Securities and Exchange Commission (the "SEC") on February 17, 2011.

**B. Accounting Policies**

*Basic and Diluted Net Income (Loss) Attributable to Vertex per Common Share*

Basic net loss attributable to Vertex per common share is based upon the weighted-average number of common shares outstanding during the period, excluding restricted stock that has been issued but is not yet vested. Diluted net loss attributable to Vertex per common share is based upon the weighted-average number of common shares outstanding during the period plus additional weighted-average common equivalent shares outstanding during the period when the effect is dilutive.

Basic and diluted net income attributable to Vertex per common share are presented in conformity with the two-class method required for participating securities. Under the two-class method, earnings are allocated to (i) Vertex common shares, excluding shares of restricted stock that have been issued but have not yet vested, and (ii) participating securities, based on their respective weighted-average shares outstanding for the period. The shares of unvested restricted stock have the non-forfeitable right to receive dividends on an equal basis with other outstanding common stock. As a result, these unvested shares of restricted stock are considered participating securities that must be included in the calculation of basic and diluted net income attributable to Vertex per common share using the two-class method. Potentially dilutive shares result from the assumed exercise of outstanding stock options (the

Table of Contents

## Vertex Pharmaceuticals Incorporated

## Notes to Condensed Consolidated Financial Statements (Continued)

(unaudited)

**B. Accounting Policies (Continued)**

proceeds of which are then assumed to have been used to repurchase outstanding stock using the treasury stock method) and the assumed conversion of convertible notes.

|   | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |              |
|---|-------------------------------------|--------------|------------------------------------|--------------|
|   | 2011                                | 2010         | 2011                               | 2010         |
| (in thousands, except per share amounts)  |                                     |              |                                    |              |
| <i>Basic net income (loss) attributable to Vertex per common share calculation:</i>                             |                                     |              |                                    |              |
| Net income (loss) attributable to Vertex common shareholders  | \$ 221,110                          | \$ (208,957) | \$ (129,055)                       | \$ (574,234) |
| Less: Undistributed earnings allocated to participating securities  | (2,136)                             |              |                                    |              |
| Net income (loss) attributable to Vertex common shareholders basic  | \$ 218,974                          | \$ (208,957) | \$ (129,055)                       | \$ (574,234) |
| Basic weighted-average common shares outstanding  | 206,002                             | 200,887      | 204,262                            | 200,080      |
| Basic net income (loss) attributable to Vertex per common share   | \$ 1.06                             | \$ (1.04)    | \$ (0.63)                          | \$ (2.87)    |
| <i>Diluted net income (loss) attributable to Vertex per common share calculation:</i>                           |                                     |              |                                    |              |
| Net income (loss) attributable to Vertex common shareholders  | \$ 221,110                          | \$ (208,957) | \$ (129,055)                       | \$ (574,234) |
| Less: Undistributed earnings allocated to participating securities  | (2,007)                             |              |                                    |              |
| Plus: Interest expense and amortization of debt issuance costs related to convertible senior subordinated notes | 3,742                               |              |                                    |              |
| Net income (loss) attributable to Vertex common shareholders diluted  | \$ 222,845                          | \$ (208,957) | \$ (129,055)                       | \$ (574,234) |
| Weighted-average shares used to compute basic net income (loss) per common share                                | 206,002                             | 200,887      | 204,262                            | 200,080      |
| Effect of potentially dilutive securities:  |                                     |              |                                    |              |
| Convertible senior subordinated notes   | 8,889                               |              |                                    |              |
| Stock options   | 4,398                               |              |                                    |              |
| Other   | 60                                  |              |                                    |              |
| Weighted average shares used to compute diluted net income (loss) per common share                              | 219,349                             | 200,887      | 204,262                            | 200,080      |
| Diluted net income (loss) attributable to Vertex per common share   | \$ 1.02                             | \$ (1.04)    | \$ (0.63)                          | \$ (2.87)    |

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

The Company did not include the securities described in the following table in the computation of the net income (loss) attributable to Vertex per common share calculations because the effect would have been anti-dilutive during each such period:

|  | Three Months<br>Ended<br>September 30, |        | Nine Months<br>Ended<br>September 30, |        |
|--|--|--------|---------------------------------------|--------|
|  | 2011                                   | 2010   | 2011                                  | 2010   |
|  | (in thousands)                         |        |                                       |        |
| Stock options  | 7,267                                  | 22,267 | 21,391                                | 22,267 |
| Convertible senior subordinated notes                |  | 8,192  | 8,192                                 | 8,192  |
| Unvested restricted stock and restricted stock units | 13                                     | 1,938  | 2,020                                 | 1,938  |

*Variable Interest Entities*

The Company reviews each collaboration agreement pursuant to which the Company licenses assets owned by a collaborator in order to determine whether or not the collaborator is a VIE. If the collaborator is a VIE, the Company assesses whether or not the Company is the primary beneficiary of that VIE based on a number of factors, including (i) which party has the power to direct the activities that most significantly affect the VIE's economic performance, (ii) the parties' contractual rights and responsibilities pursuant to the collaboration and (iii) which party has the obligation to absorb losses or the right to receive benefits from the VIE. If the Company is determined to be the primary beneficiary of a VIE, the Company consolidates the statements of operations and financial condition of the VIE into the Company's condensed consolidated financial statements. As of June 13, 2011 (the effective date of the Company's collaboration with Alios) and September 30, 2011, the Company evaluated its collaboration with Alios (the "Alios Collaboration") and determined that Alios is a VIE and that the Company is Alios' primary beneficiary. The Company will re-evaluate the Alios Collaboration each reporting period in order to determine if there are changes in circumstances that would result in the Company ceasing to consolidate the statements of operations and financial condition of Alios into the Company's condensed consolidated financial statements. The Company would deconsolidate Alios if Alios ceased to be a VIE or if the Company was no longer Alios' primary beneficiary. Please refer to Note K, "Collaborative Arrangements," for further information.

*Stock-based Compensation Expense*

The Company expenses the fair value of employee stock options and other forms of stock-based employee compensation over the associated employee service period or, for awards with market conditions, the derived service period. For awards with performance conditions, the Company makes estimates regarding the likelihood of satisfaction of the performance conditions that affect the period over which the expense is recognized. Compensation expense is determined based on the fair value of the award at the grant date, including estimated forfeitures, and is adjusted each period to reflect actual forfeitures and the outcomes of certain market and performance conditions. Please refer to Note C, "Stock-based Compensation Expense," for further information.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

*Research and Development Expenses*

The Company expenses as incurred all research and development expenses, including amounts funded by research and development collaborations. The Company defers and capitalizes nonrefundable advance payments made by the Company for research and development activities until the related goods are delivered or the related services are performed.

Research and development expenses are comprised of costs incurred by the Company in performing research and development activities and include: salary and benefits; stock-based compensation expense; laboratory supplies and other direct expenses; contractual services costs, including clinical trial and pharmaceutical development costs; expenses associated with drug supplies that are not being capitalized; and infrastructure costs, including facilities costs and depreciation expense. The Company evaluates periodically what portion of its drug supply costs may be capitalized as described below in the Company's accounting policy regarding inventories.

The Company's collaborators funded portions of the Company's research and development programs related to specific drug candidates and research targets, including telaprevir, VX-661 and research directed toward identifying additional corrector compounds for the treatment of cystic fibrosis in the three and nine months ended September 30, 2011, and telaprevir in the three and nine months ended September 30, 2010. The Company's collaborative revenues, including amortization of up-front license fees received in prior periods and milestone revenues, if any, were \$231.1 million and \$15.6 million, respectively, for the three months ended September 30, 2011 and 2010, and \$328.5 million and \$56.0 million, respectively, for the nine months ended September 30, 2011 and 2010. The Company's research and development expenses allocated to programs in which a collaborator funded at least a portion of the research and development expenses were approximately \$45 million and \$42 million, respectively, for the three months ended September 30, 2011 and 2010, and approximately \$110 million and \$119 million, respectively, for the nine months ended September 30, 2011 and 2010.

*Inventories*

The Company values its inventories at the lower of cost or market. The Company determines the cost of its inventories, which includes amounts related to materials and manufacturing overhead, on a first-in, first-out basis. If the Company identifies excess, obsolete or unsalable items, its inventories are written down to their realizable value in the period that the impairment is first identified.

The Company capitalizes inventories produced in preparation for initiating sales of a drug candidate when the related drug candidate is considered to have a high likelihood of regulatory approval and the related costs are expected to be recoverable through sales of the drug. In determining whether or not to capitalize such inventory, the Company evaluates, among other factors, information regarding the drug candidate's safety and efficacy, the status of regulatory submissions and communications with regulatory authorities and the outlook for commercial sales, including the existence of current or anticipated competitive drugs and the availability of reimbursement. In addition, the Company evaluates risks associated with manufacturing the drug candidate and the remaining shelf life of the inventory. Please refer to Note H, "Inventories," for further information.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

*Restructuring Expense*

The Company records costs and liabilities associated with exit and disposal activities based on estimates of fair value in the period the liabilities are incurred. In periods subsequent to the Company's initial measurement, the Company measures changes to the liability using the credit-adjusted risk-free discount rate it applied in the initial period. The Company evaluates and adjusts these liabilities as appropriate for changes in circumstances at least on a quarterly basis. Please refer to Note I, "Restructuring Expense," for further information.

*Revenue Recognition*

**Product Revenues, Net**

The Company sells INCIVEK principally to a limited number of major wholesalers, as well as selected regional wholesalers and specialty pharmacy providers (collectively, its "Distributors"); that subsequently resell INCIVEK to patients and healthcare providers. The Company recognizes net product revenues from sales of INCIVEK upon delivery to the Distributor as long as (i) there is persuasive evidence that an arrangement exists between the Company and the Distributor, (ii) collectibility is reasonably assured and (iii) the price is fixed or determinable.

The Company has written contracts with its Distributors and delivery occurs when a Distributor receives INCIVEK (free on board destination). The Company evaluates the creditworthiness of each of its Distributors to determine whether revenues can be recognized upon delivery, subject to satisfaction of the other requirements, or whether recognition is required to be delayed until receipt of payment. In order to conclude that the price is fixed or determinable, the Company must be able to (i) calculate its gross product revenues from the sales to Distributors and (ii) reasonably estimate its net product revenues. The Company calculates gross product revenues based on the wholesale acquisition cost that the Company charges its Distributors for INCIVEK. The Company estimates its net product revenues by deducting from its gross product revenues (a) trade allowances, such as invoice discounts for prompt payment and distributor fees, (b) estimated government and private payor rebates, chargebacks and discounts, such as Medicaid reimbursements, (c) reserves for expected product returns and (d) estimated costs of incentives offered to certain indirect customers, including patients.

*Trade Allowances:* The Company generally provides invoice discounts on INCIVEK sales to its Distributors for prompt payment and pays fees for distribution services, such as fees for certain data that Distributors provide to the Company. The payment terms for sales to Distributors generally include a 2% discount for payment within 30 days. Consistent with historical industry practice, the Company expects its Distributors to earn these discounts and fees, and deducts the full amount of these discounts and fees from its gross product revenues and accounts receivable at the time such revenues are recognized.

*Rebates, Chargebacks and Discounts:* The Company contracts with Medicaid, other government agencies and various private organizations (collectively, its "Third-party Payors") so that INCIVEK will be eligible for purchase by, or partial or full reimbursement from, such Third-party Payors. The Company estimates the rebates, chargebacks and discounts it will be obligated to provide to Third-party Payors and deducts these estimated amounts from its gross product revenues at the time the revenues are recognized. The Company estimates the rebates,



Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

chargebacks and discounts that it will be obligated to provide to Third-party Payors based upon (i) the Company's contracts with these Third-party Payors, (ii) the government-mandated discounts applicable to government-funded programs and (iii) information obtained from the Company's Distributors and third-parties regarding the payor mix for INCIVEK.

*Product Returns:* The Company estimates the amount of INCIVEK that will be returned and deducts these estimated amounts from its gross revenues at the time the revenues are recognized. The Company's Distributors have the right to return unopened unprescribed INCIVEK beginning six months prior to the labeled expiration date and ending twelve months after the labeled expiration date. The expiration date for INCIVEK is two years after it has been converted into tablet form, which is the last step in the manufacturing process for INCIVEK and generally occurs within a few months before INCIVEK is delivered to Distributors. As of September 30, 2011, the Company has not received any material product returns. From the date the Company began selling INCIVEK in the second quarter of 2011 through September 30, 2011, the Company has been able to reasonably estimate product returns based on its specialty distribution model with sales to a limited number of distributors, data provided to the Company by its Distributors (including weekly reporting of Distributor sales and inventory held by Distributors that provided the Company with visibility into the distribution channel in order to determine which products, if any, were eligible to be returned) and by other third parties, historical industry information regarding return rates for similar specialty pharmaceutical products, the estimated remaining shelf life of INCIVEK previously shipped and currently being shipped to Distributors, and contractual agreements with the Company's Distributors intended to limit the amount of inventory they maintain. Based on the Company's visibility into the distribution channel and available prescription data, the Company believes that a high percentage of INCIVEK inventory held by its Distributors on September 30, 2011 has been dispensed to patients.

*Other Incentives:* Other incentives that the Company offers to indirect customers include co-pay mitigation rebates provided by the Company to commercially insured patients who have coverage for INCIVEK and who reside in states that permit co-pay mitigation programs. The Company's co-pay mitigation program is intended to reduce each participating patient's portion of the financial responsibility for INCIVEK's purchase price to a specified dollar amount. Based upon the terms of the program and information regarding programs provided for similar specialty pharmaceutical products, the Company estimates the average co-pay mitigation amounts and the percentage of patients that it expects to participate in the program in order to establish its accruals for co-pay mitigation rebates and deducts these estimated amounts from its gross product revenues at the time the revenues are recognized. The Company's co-pay mitigation rebates offered to date expire six months from the date of issuance. None of the co-pay mitigation rebates the Company issued have expired as of September 30, 2011. The Company does not have historical experience with similar programs to estimate breakage and as such, has assumed that 100% of the rebates issued to date will be redeemed.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

The following table summarizes activity in each of the above product revenue allowances and reserve categories from May 23, 2011 through September 30, 2011:

|  | Trade<br>Allowances | Rebates,<br>Chargebacks<br>and Discounts | Product<br>Returns | Other<br>Incentives | Total     |
|--|---------------------|--|--------------------|---------------------|-----------|
|  | (in thousands)      |  |                    |                     |           |
| <b>Balance at May 23, 2011</b>                 | \$                  | \$                                       | \$                 | \$                  | \$        |
| Provision related to current period sales      | 19,610              | 28,181                                   | 357                | 6,201               | 54,349    |
| Credits/payments made for current period sales | (9,399)             | (4,945)                                  |                    | (2,165)             | (16,509)  |
| <b>Balance at September 30, 2011</b>           | \$ 10,211           | \$ 23,236                                | \$ 357             | \$ 4,036            | \$ 37,840 |

**Royalty Revenues**

The Company typically recognizes royalty revenues based upon actual and estimated net sales of licensed products in licensed territories, as provided by the licensee, and generally recognizes royalty revenues in the period the sales occur. The Company reconciles and adjusts for differences between actual royalty revenues and estimated royalty revenues in the quarter they become known. These differences historically have not been significant.

The Company has sold its rights to receive certain royalties on sales of HIV protease inhibitors and recognizes the revenues related to this sale as royalty revenues. In the circumstance where the Company has sold its rights to future royalties under a license agreement and also maintains continuing involvement in the royalty arrangement (but not significant continuing involvement in the generation of the cash flows payable to the purchaser of the future royalty rights), the Company defers recognition of the proceeds it receives for the royalty stream and recognizes these deferred revenues over the life of the license agreement pursuant to the units-of-revenue method. Under this method, the amount of deferred revenues to be recognized as royalty revenues in each period is calculated by multiplying the following: (i) the royalty payments payable to the purchaser for the period by (ii) the ratio of the remaining deferred revenue amount to the total estimated remaining royalty payments payable to the purchaser over the term of the agreement. The Company's estimates regarding the estimated remaining royalty payments due to the purchaser have changed in the past and may change in the future.

**Collaborative Revenues**

The Company also recognizes revenues generated through collaborative research, development and/or commercialization agreements. The terms of these agreements typically include payment to the Company of one or more of the following: nonrefundable, up-front license fees; milestone payments; funding of research and/or development activities; payments for services the Company provides through its third-party manufacturing network; and royalties on product sales. Each of these types of payments results in collaborative revenues, except for revenues from royalties on product sales, which are classified as royalty revenues.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

Agreements Entered into Prior to January 1, 2011

Collaborative research, development and/or commercialization agreements entered into prior to January 1, 2011 that contain multiple elements of revenue are divided into separate units of accounting if certain criteria are met, including whether the delivered element has stand-alone value to the collaborator and whether there is objective and reliable evidence of the fair value of the undelivered obligation(s). The Company allocates consideration it receives among the separate units either on the basis of each unit's fair value or using the residual method, and applies the applicable revenue recognition criteria to each of the separate units.

*Up-front License Fees*

The Company recognizes revenues from nonrefundable, up-front license fees on a straight-line basis over the contracted or estimated period of performance, which is typically the period over which the research and development is expected to occur or manufacturing services are expected to be provided. In order to estimate the period of performance, the Company is required to make estimates regarding the drug development and commercialization timelines for drug candidates being developed pursuant to the applicable agreement. The Company's estimates regarding the period of performance under certain of its collaboration agreements have changed in the past and may change in the future.

*Milestone Payments*

At the inception of each agreement that includes milestone payments, the Company evaluates whether each milestone is substantive on the basis of the contingent nature of the milestone, specifically reviewing factors such as the scientific and other risks that must be overcome to achieve the milestone, as well as the level of effort and investment required. The Company recognizes revenues related to substantive milestones in full in the period in which the substantive milestone is achieved, if payment is reasonably assured and the Company's performance obligations are fully satisfied or if the Company has fair value for its remaining obligations. If the Company has remaining obligations after the achievement of a substantive milestone and does not have sufficient evidence of the fair value of those obligations, the milestone payment is recognized over the period of performance. If a milestone is not considered substantive, the Company recognizes the applicable milestone payment over the remaining period of performance.

*Research and Development Activities/Manufacturing Services*

Under certain of its collaboration agreements, the Company is entitled to reimbursement from its collaborators for specified research and development expenses and/or payments for specified manufacturing services that the Company provides through its third-party manufacturing network. The Company considers the nature and contractual terms of the arrangement and the nature of the Company's business operations in order to determine whether research and development funding will result in collaborative revenues or an offset to research and development expenses. The Company typically recognizes the revenues related to these reimbursable expenses and manufacturing services in the period in which the reimbursable expenses are incurred or the manufacturing services are provided.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

Agreements Entered into On or After January 1, 2011

On January 1, 2011, updated guidance on the recognition of revenues for agreements with multiple deliverables became effective and applies to any agreements entered into by the Company on or after January 1, 2011. This updated guidance (i) relates to whether multiple deliverables exist, how the deliverables in a revenue arrangement should be separated and how the consideration should be allocated; (ii) requires companies to allocate revenues in an arrangement using estimated selling prices of deliverables if a vendor does not have vendor-specific objective evidence or third-party evidence of selling price; and (iii) eliminates the use of the residual method and requires companies to allocate revenues using the relative selling price method. During the nine months ended September 30, 2011, the Company did not enter into any agreements that would be accounted for by the Company pursuant to this updated guidance. If the Company enters into an agreement with multiple deliverables after January 1, 2011, this updated guidance could have a material effect on the Company's financial statements.

*Business Combinations*

The Company assigns the value of consideration, including contingent consideration, transferred in business combinations based on its fair value as of the effective date of the transaction. The Company accounts for the Alios Collaboration as a business combination due to the determinations that (i) Alios is a VIE, (ii) Alios is a business and (iii) the Company is Alios' primary beneficiary. Transaction costs and any restructuring costs associated with these transactions are expensed as incurred.

*Fair Value of In-process Research and Development Assets and Contingent Payments in Business Combinations*

The Company assesses the fair value of assets, including the fair value of in-process research and development assets, and contingent payments pursuant to collaborations accounted for as business combinations, from the perspective of a market participant, using a variety of methods. The present-value models used to estimate the fair values of research and development assets and contingent payments pursuant to collaborations incorporate significant assumptions, including: assumptions regarding the probability of obtaining marketing approval and/or achieving relevant development milestones for a drug candidate; estimates regarding the timing of and the expected costs to develop a drug candidate; estimates of future cash flows from potential product sales and/or the potential to achieve certain commercial milestones with respect to a drug candidate; and the appropriate discount rates.

*In-process Research and Development Assets*

In-process research and development assets relate to (i) the Company's acquisition of ViroChem Pharma Inc. ("ViroChem") in March 2009 and (ii) the Alios Collaboration, which the Company entered into in June 2011. The Company records the value of in-process research and development assets at their fair value as of the transaction date. These assets are accounted for as indefinite-lived intangible assets and maintained on the Company's condensed consolidated balance sheets until either the project underlying them is completed or the assets become impaired. If a project is completed, the carrying value of the related intangible asset is amortized as a part of cost of product revenues over the remaining estimated life of the asset beginning in the period in which the project is completed. If a

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**B. Accounting Policies (Continued)**

project becomes impaired or is abandoned, the carrying value of the related intangible asset is written down to its fair value and an impairment charge is taken in the period in which the impairment occurs. In-process research and development assets are tested for impairment on an annual basis as of October 1, and more frequently if indicators are present or changes in circumstances suggest that impairment may exist. Please refer to Note L, "Acquisition of ViroChem Pharma Inc.," for further information.

*Goodwill*

The difference between the purchase price and the fair value of assets acquired and liabilities assumed in a business combination, or deemed to be acquired or assumed in other business transactions treated as business combinations for accounting purposes, is allocated to goodwill. As of December 31, 2010, goodwill consisted of goodwill related to the Company's acquisition of ViroChem. As of September 30, 2011, goodwill consists of goodwill related to the Company's acquisition of ViroChem and the Alios Collaboration. Goodwill is evaluated for impairment on an annual basis as of October 1, and more frequently if indicators are present or changes in circumstances suggest that impairment may exist.

*Derivative Instruments and Embedded Derivatives*

The Company has entered into financial transactions involving free-standing derivative instruments and embedded derivatives. These financial transactions include arrangements involving secured notes, the sale of future milestone payments and senior subordinated convertible notes. The embedded derivatives are required to be bifurcated from the host instruments because the derivatives are not clearly and closely related to the host instruments. The Company determines the fair value of each derivative instrument or embedded derivative on the date of issuance and at the end of each quarterly period. The estimates of the fair value of these derivatives, particularly with respect to derivatives related to the achievement of milestones in the development of telaprevir, include significant assumptions regarding the estimates market participants would make in order to evaluate these derivatives. Please refer to Note M, "September 2009 Financial Transactions," for further information.

*Recent Accounting Pronouncements*

In September 2011, the Financial Accounting Standards Board ("FASB") amended guidance regarding testing goodwill for impairment. This amended guidance allows an entity the option to first assess qualitative factors to determine whether it is necessary to perform the current two-step impairment test. If an entity believes, as a result of its qualitative assessment, that it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount, the quantitative two-step impairment test is required; otherwise, no further testing is required. These amendments do not change the current guidance for testing other indefinite-lived intangible assets for impairment. This amended guidance is effective for annual and interim goodwill impairment tests performed by the Company for fiscal years beginning on January 1, 2012.

In June 2011, the FASB issued amended guidance intended to increase the prominence of items reported in other comprehensive income. This amended guidance requires that all non-owner changes in shareholders' equity be presented either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The amended guidance will be applied retrospectively

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****B. Accounting Policies (Continued)**

beginning on January 1, 2012, for interim and annual reporting. This amended guidance will affect presentation, but will not have a material effect on the Company's consolidated financial statements.

In May 2011, the FASB amended guidance regarding the measurement of the fair value of assets and liabilities to harmonize the fair value measurement guidance under GAAP and under the International Financial Reporting Standards. This amended guidance clarifies the FASB's intent about the application of existing fair value measurement requirements and changes a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. The amended guidance will be applied prospectively and will become applicable to the Company's financial statements beginning on January 1, 2012. The Company currently is evaluating the effect that this amended guidance will have on the Company's consolidated financial statements.

For a discussion of recent accounting pronouncements in addition to those discussed above, please refer to Note B "Accounting Policies Recent Accounting Pronouncements" in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. The Company did not adopt any new accounting pronouncements during the nine months ended September 30, 2011 that had a material effect on the Company's consolidated financial statements.

**C. Stock-based Compensation Expense**

The Company issues stock options, restricted stock and restricted stock units with service conditions, which are generally the vesting periods of the awards. The Company also has issued, to certain members of senior management, restricted stock and restricted stock units that vest upon the earlier of the satisfaction of (i) a market or performance condition or (ii) a service condition, and stock options that vest upon the earlier of the satisfaction of (a) performance conditions or (b) a service condition. In addition, the Company issues shares pursuant to an employee stock purchase plan ("ESPP").

The effect of stock-based compensation expense during the three and nine months ended September 30, 2011 and 2010 was as follows:

|  | <b>Three Months Ended<br/>September 30,</b> |                  | <b>Nine Months Ended<br/>September 30,</b> |                  |
|--|---|------------------|--|------------------|
|  | <b>2011</b>                                 | <b>2010</b>      | <b>2011</b>                                | <b>2010</b>      |
|  | <b>(in thousands)</b>                       |                  |  |                  |
| <b>Stock-based compensation expense by type of award:</b>                    |   |                  |  |                  |
| Stock options  | \$ 20,610                                   | \$ 16,177        | \$ 64,137                                  | \$ 47,380        |
| Restricted stock and restricted stock units                                  | 7,878                                       | 6,164            | 21,543                                     | 16,654           |
| ESPP share issuances   | 1,220                                       | 1,427            | 4,322                                      | 3,516            |
| Less stock-based compensation expense capitalized to inventory               | (294)                                       |                  | (830)                                      |                  |
| <b>Total stock-based compensation expense included in costs and expenses</b> | <b>\$ 29,414</b>                            | <b>\$ 23,768</b> | <b>\$ 89,172</b>                           | <b>\$ 67,550</b> |
| <b>Stock-based compensation expense by line item:</b>                        |   |                  |  |                  |
| Research and development expenses  | \$ 18,652                                   | \$ 16,979        | \$ 57,654                                  | \$ 49,034        |
| Sales, general and administrative expenses                                   | 10,762                                      | 6,789            | 31,518                                     | 18,516           |
| <b>Total stock-based compensation expense included in costs and expenses</b> | <b>\$ 29,414</b>                            | <b>\$ 23,768</b> | <b>\$ 89,172</b>                           | <b>\$ 67,550</b> |



Table of Contents

## Vertex Pharmaceuticals Incorporated

## Notes to Condensed Consolidated Financial Statements (Continued)

(unaudited)

**C. Stock-based Compensation Expense (Continued)**

The Company capitalized \$0.3 million and \$0.8 million, respectively, of stock-based compensation expense to inventory in the three and nine months ended September 30, 2011, all of which is attributable to employees who support the Company's manufacturing operations related to INCIVEK.

The following table sets forth the Company's unrecognized stock-based compensation expense, net of estimated forfeitures, as of September 30, 2011 by type of award, and the weighted-average period over which that expense is expected to be recognized:

| Type of award:                              | As of September 30, 2011   |   |
|---|--|---|
|   | Unrecognized Expense,<br>Net of<br>Estimated Forfeitures<br>(in thousands) | Weighted-average<br>Recognition<br>Period<br>(in years) |
| Stock options                               | \$ 151,698   | 2.77  |
| Restricted stock and restricted stock units | 48,720   | 2.50  |
| ESPP share issuances                        | 1,160  | 0.40  |

The following table summarizes information about stock options outstanding and exercisable at September 30, 2011:

| Range of Exercise Prices          | Options Outstanding                        |                                  |          | Options Exercisable                        |  |
|-----------------------------------|--|----------------------------------|----------|--|--|
|                                   | Number<br>Outstanding<br>(in<br>thousands) | Weighted-average                 |          | Number<br>Exercisable<br>(in<br>thousands) | Weighted-average<br>Exercise<br>Price<br>(per share) |
| Contractual<br>Life<br>(in years) |  | Exercise<br>Price<br>(per share) |          |  |  |
| \$9.02-\$20.00                    | 2,832                                      | 3.31                             | \$ 15.54 | 2,698                                      | \$ 15.37   |
| \$20.01-\$30.00                   | 1,640                                      | 5.13                             | 28.08    | 1,585                                      | 28.14  |
| \$30.01-\$40.00                   | 14,428                                     | 7.38                             | 35.70    | 7,493                                      | 35.11  |
| \$40.01-\$50.00                   | 317  | 9.11                             | 45.36    | 50   | 44.24  |
| \$50.01-\$57.27                   | 2,174                                      | 9.69                             | 52.15    | 175  | 53.91  |



Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****D. Marketable Securities**

A summary of the Company's cash, cash equivalents and marketable securities is shown below:

|  | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair<br>Value |
|--|-------------------|------------------------------|-------------------------------|---------------|
|  | (in thousands)    |                              |                               |               |
| <b>September 30, 2011</b>                                      |                   |                              |                               |               |
| Cash and cash equivalents:                                     |                   |                              |                               |               |
| Cash and money market funds                                    | \$ 348,199        | \$                           | \$                            | \$ 348,199    |
| U.S. Treasury securities                                       | 7,788             |                              |                               | 7,788         |
| Government-sponsored enterprise securities                     | 186,586           | 1                            | (29)                          | 186,558       |
| Total cash and cash equivalents                                | \$ 542,573        | \$ 1                         | \$ (29)                       | \$ 542,545    |
| Marketable securities:   |                   |                              |                               |               |
| Government-sponsored enterprise securities (due within 1 year) | \$ 116,144        | \$ 6                         | \$ (10)                       | \$ 116,140    |
| Total marketable securities                                    | \$ 116,144        | \$ 6                         | \$ (10)                       | \$ 116,140    |
| Total cash, cash equivalents and marketable securities         | \$ 658,717        | \$ 7                         | \$ (39)                       | \$ 658,685    |
| <b>December 31, 2010</b>                                       |                   |                              |                               |               |
| Cash and cash equivalents:                                     |                   |                              |                               |               |
| Cash and money market funds                                    | \$ 193,845        | \$                           | \$                            | \$ 193,845    |
| U.S. Treasury securities                                       | 4,770             |                              |                               | 4,770         |
| Government-sponsored enterprise securities                     | 44,587            | 1                            | (6)                           | 44,582        |
| Total cash and cash equivalents                                | \$ 243,202        | \$ 1                         | \$ (6)                        | \$ 243,197    |
| Marketable securities:   |                   |                              |                               |               |
| U.S. Treasury securities (due within 1 year)                   | \$ 103,230        | \$ 1                         | \$ (11)                       | \$ 103,220    |
| Government-sponsored enterprise securities (due within 1 year) | 684,969           | 87                           | (62)                          | 684,994       |
| Total marketable securities                                    | \$ 788,199        | \$ 88                        | \$ (73)                       | \$ 788,214    |
| Total cash, cash equivalents and marketable securities         | \$ 1,031,401      | \$ 89                        | \$ (79)                       | \$ 1,031,411  |

Alios' \$50.6 million of cash and money market funds as of September 30, 2011, recorded on the Company's condensed consolidated balance sheet in "Restricted cash and cash equivalents (Alios)," are not included in the above table.

In the three months ended September 30, 2011 and 2010, the Company had proceeds of \$135.1 million and \$461.7 million, respectively, from sales and maturities of available-for-sale securities. In the nine months ended September 30, 2011 and 2010, the Company had proceeds of \$923.1 million and \$979.8 million, respectively, from sales and maturities of available-for-sale securities.

Realized gains and losses are determined using the specific identification method and are included in interest income on the Company's condensed consolidated statements of operations. There were no gross realized gains and losses for the three and nine months ended September 30, 2011 and 2010.



Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**E. Fair Value of Financial Instruments**

The fair value of the Company's financial assets and liabilities reflects the Company's estimate of amounts that it would have received in connection with the sale of the assets or paid in connection with the transfer of the liabilities in an orderly transaction between market participants at the measurement date. In connection with measuring the fair value of its assets and liabilities, the Company seeks to maximize the use of observable inputs (market data obtained from sources independent from the Company) and to minimize the use of unobservable inputs (the Company's assumptions about how market participants would price assets and liabilities). The following fair value hierarchy is used to classify assets and liabilities based on the observable inputs and unobservable inputs used in order to value the assets and liabilities:

Level

1: Quoted prices in active markets for identical assets or liabilities. An active market for an asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level

2: Observable inputs other than Level 1 inputs. Examples of Level 2 inputs include quoted prices in active markets for similar assets or liabilities and quoted prices for identical assets or liabilities in markets that are not active.

Level

3: Unobservable inputs based on the Company's assessment of the assumptions that market participants would use in pricing the asset or liability.

The Company's investment strategy is focused on capital preservation. The Company invests in instruments that meet the credit quality standards outlined in the Company's investment policy. This policy also limits the amount of credit exposure to any one issue or type of instrument. As of September 30, 2011, the Company's investments were in money market funds, short-term U.S. Treasury securities and short-term government-sponsored enterprise securities.

As of September 30, 2011, all of the Company's financial assets that were subject to fair value measurements were valued using observable inputs. The Company's financial assets that were valued based on Level 1 inputs consist of a money market fund, U.S. Treasury securities and government-sponsored enterprise securities. The Company's money market fund also invests in government-sponsored enterprise securities. During the three and nine months ended September 30, 2011 and 2010, the Company did not record an other-than-temporary impairment charge related to its financial assets. During the third quarter of 2011, the Company evaluated VX-759 for impairment using Level 3 inputs. Please refer to Note L, "Acquisition of ViroChem Pharma Inc." for further information. The Company's financial liabilities that were subject to fair value measurement related to the financial transactions that the Company entered into in September 2009 and are valued based on Level 3 inputs. Please refer to Note M, "September 2009 Financial Transactions," for further information. The Company's noncontrolling interest (Alios) includes the fair value of the contingent milestone and royalty payments, which is valued based on Level 3 inputs. Please refer to Note K, "Collaborative Arrangements," for further information.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****E. Fair Value of Financial Instruments (Continued)**

The following table sets forth the Company's financial assets and liabilities (excluding Alios' cash equivalents) subject to fair value measurements as of September 30, 2011:

|  | Fair Value Measurements as of<br>September 30, 2011 |                      |           |                   |
|--|---|----------------------|-----------|-------------------|
|  | Total   | Fair Value Hierarchy |           |                   |
|  |   | Level 1              | Level 2   | Level 3           |
|  | (in thousands)                                      |                      |           |                   |
| Financial assets carried at fair value:                |   |                      |           |                   |
| Cash equivalents:                                      |   |                      |           |                   |
| Money market funds                                     | \$ 193,694  | \$ 193,694           | \$        | \$                |
| U.S. Treasury securities                               | 7,788   | 7,788                |           |                   |
| Government-sponsored enterprise securities             | 186,558   | 186,558              |           |                   |
| Marketable securities:                                 |   |                      |           |                   |
| Government-sponsored enterprise securities             | 116,140   | 116,140              |           |                   |
| Restricted cash  | 34,119  | 34,119               |           |                   |
| <b>Total</b>   | <b>\$ 538,299</b>                                   | <b>\$ 538,299</b>    | <b>\$</b> | <b>\$</b>         |
| Financial liabilities carried at fair value:           |   |                      |           |                   |
| Embedded derivative related to 2012 Notes              | \$ 6,057  | \$                   | \$        | \$ 6,057          |
| Liability related to sale of future milestone payments | 94,162  |                      |           | 94,162            |
| <b>Total</b>   | <b>\$ 100,219</b>                                   | <b>\$</b>            | <b>\$</b> | <b>\$ 100,219</b> |

Alios' cash equivalents of \$49.5 million as of September 30, 2011 consist of money market funds, which are valued based on Level 1 inputs.

The following table is a reconciliation of financial liabilities measured at fair value using significant unobservable inputs (Level 3):

|  | Nine Months Ended<br>September 30, 2011 |                |
|--|---|----------------|
|  | (in thousands)                          |                |
| Balance, December 31, 2010                     | \$                                      | 89,888         |
| Change in fair value of derivative instruments |   | 15,933         |
| Redemption of a portion of the 2012 Notes      |   | (5,602)        |
| <b>Balance, September 30, 2011</b>             | <b>\$</b>                               | <b>100,219</b> |

As of September 30, 2011, the Company had \$400.0 million in aggregate principal amount of 3.35% convertible senior subordinated notes due 2015 (the "2015 Notes") on its condensed consolidated balance sheet. As of September 30, 2011, these 2015 Notes had a fair value of approximately \$457 million as obtained from a quoted market source.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****F. Comprehensive Income (Loss)**

For the three and nine months ended September 30, 2011 and 2010, the components of comprehensive income (loss) were as follows:

|   | <b>Three Months Ended<br/>September 30,</b> |              | <b>Nine Months Ended<br/>September 30,</b> |              |
|---|---|--------------|--|--------------|
|   | <b>2011</b>                                 | <b>2010</b>  | <b>2011</b>                                | <b>2010</b>  |
|   | <b>(in thousands)</b>                       |              |  |              |
| Net income (loss)   | \$ 228,452                                  | \$ (208,957) | \$ (146,962)                               | \$ (574,234) |
| Changes in other comprehensive income (loss):                               |   |              |  |              |
| Unrealized holding gains (losses) on marketable securities                  | (43)  | (52)         | (42)                                       | 116          |
| Foreign currency translation adjustment                                     | (195)                                       | (67)         | 164  | (153)        |
| <b>Total change in other comprehensive income (loss)</b>                    | <b>(238)</b>                                | <b>(119)</b> | <b>122</b>                                 | <b>(37)</b>  |
| Comprehensive income (loss)   | \$ 228,214                                  | \$ (209,076) | \$ (146,840)                               | \$ (574,271) |
| Comprehensive income (loss) attributable to noncontrolling interest (Alios) | 7,342                                       |              | (17,907)                                   |              |
| Comprehensive income (loss) attributable to Vertex                          | \$ 220,872                                  | \$ (209,076) | \$ (128,933)                               | \$ (574,271) |

**G. Income Taxes**

For the nine months ended September 30, 2011, the Company has recorded a net benefit from income taxes of \$3.4 million, which consists of a benefit attributable to Vertex of \$32.7 million and a provision of \$29.3 million attributable to noncontrolling interest (Alios).

In the third quarter of 2011, the Company determined that the value of VX-759 was zero, which resulted in an impairment charge of \$105.8 million. As such, the associated deferred tax liability of \$32.7 million was written off as a benefit in the condensed consolidated statements of operations. Please refer to Note L, "Acquisition of ViroChem Pharma Inc." for further information regarding the impairment charge. For the three and nine months ended September 30, 2011, respectively, in connection with the Alios financial statement consolidation, the Company recorded a provision for income taxes (Alios) of \$4.9 million and \$29.3 million, which consists of the estimated income tax effect on Alios from Vertex's \$60.0 million up-front payment made to Alios in the second quarter of 2011, the achievement of \$10.0 million of certain nonclinical development milestones under the Alios Collaboration that are expected to be paid in the fourth quarter of 2011, research and development payments to Alios, and Alios' other operating activities. Vertex has no liability for taxes payable by Alios and the income tax provision and related liability have been allocated to noncontrolling interest (Alios). As of September 30, 2011, Alios has an income tax payable of \$9.8 million and a deferred tax liability of \$103.6 million reflected in the condensed consolidated balance sheets.

As of September 30, 2011 and December 31, 2010, the Company had no material unrecognized tax benefits and no adjustments to liabilities or operations were required. The Company does not expect that its unrecognized tax benefits will materially increase within the next twelve months. The Company did not recognize any material interest or penalties related to uncertain tax positions as of September 30, 2011 and December 31, 2010.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****G. Income Taxes (Continued)**

The Company files United States federal income tax returns and income tax returns in various state, local and foreign jurisdictions. The Company is no longer subject to any tax assessment from an income tax examination in the United States before 2007 and any other major taxing jurisdiction for years before 2005, except where the Company has net operating losses or tax credit carryforwards that originate before 2005. The Company is currently under examination by Revenue Quebec for the year ended March 11, 2009 and the year ended December 31, 2007. No adjustments have been reported. The Company is not under examination by any other jurisdictions for any tax year.

**H. Inventories**

All of the Company's inventories relate to INCIVEK. The following table sets forth the Company's inventories as of September 30, 2011 and December 31, 2010:

|                 | <b>September 30,<br/>2011</b> | <b>December 31,<br/>2010</b> |
|-----------------|-------------------------------|------------------------------|
|                 | <b>(in thousands)</b>         |                              |
| Raw materials   | \$ 20,102                     | \$                           |
| Work in process | 35,544                        |                              |
| Finished goods  | 12,008                        |                              |
| <br>Total       | <br>\$ 67,654                 | <br>\$                       |

On January 1, 2011, the Company began capitalizing inventory costs for INCIVEK manufactured in preparation for the product launch in the United States based on its evaluation of, among other factors, information regarding INCIVEK's safety and efficacy and the status of the INCIVEK new drug application ("NDA"). The FDA completed its review and approved INCIVEK on May 23, 2011. In periods prior to January 1, 2011, the Company expensed costs associated with INCIVEK raw materials, work in process and finished goods as development expenses. As of September 30, 2011, the Company has not capitalized inventory costs related to its other drug development programs.

**I. Restructuring Expense**

In June 2003, Vertex adopted a plan to restructure its operations to coincide with its increasing internal emphasis on advancing drug candidates through clinical development to commercialization. The restructuring was designed to re-balance the Company's relative investments in research and development to better support the Company's long-term strategy. At that time, the restructuring plan included a workforce reduction, write-offs of certain assets and a decision not to occupy approximately 290,000 square feet of specialized laboratory and office space in Cambridge, Massachusetts under lease to Vertex (the "Kendall Square Lease"). The Kendall Square Lease commenced in January 2003 and has a 15-year term. In the second quarter of 2005, the Company revised its assessment of its real estate requirements and decided to use approximately 120,000 square feet of the facility subject to the Kendall Square Lease (the "Kendall Square Facility") for its operations, beginning in 2006. The remaining rentable square footage of the Kendall Square Facility currently is subleased to third parties.

The restructuring expense incurred in the three and nine months ended September 30, 2011 and 2010 relates only to the portion of the Kendall Square Facility that the Company is not occupying and

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**I. Restructuring Expense (Continued)**

does not intend to occupy for its operations. The remaining lease obligations, which are associated with the portion of the Kendall Square Facility that the Company occupies and uses for its operations, are recorded as rental expense in the period incurred.

In estimating the expense and liability under its Kendall Square Lease obligation, the Company estimated (i) the costs to be incurred to satisfy rental and build-out commitments under the lease (including operating costs), (ii) the lead-time necessary to sublease the space, (iii) the projected sublease rental rates and (iv) the anticipated durations of subleases. The Company uses a credit-adjusted risk-free rate of approximately 10% to discount the estimated cash flows. The Company reviews its estimates and assumptions on at least a quarterly basis, and intends to continue such reviews until the termination of the Kendall Square Lease, and will make whatever modifications the Company believes necessary, based on the Company's best judgment, to reflect any changed circumstances. The Company's estimates have changed in the past, and may change in the future, resulting in additional adjustments to the estimate of the liability. Changes to the Company's estimate of the liability are recorded as additional restructuring expense (credit). In addition, because the Company's estimate of the liability includes the application of a discount rate to reflect the time-value of money, the Company will record imputed interest costs related to the liability each quarter. These costs are included in restructuring expense (credit) on the Company's condensed consolidated statements of operations.

In each period, the Company records lease restructuring expense attributable to imputed interest related to the restructuring liability. In certain periods, the restructuring expense also reflects the revision of certain key estimates and assumptions about building operating expenses and sublease income. The activities related to the restructuring liability for the three and nine months ended September 30, 2011 and 2010 were as follows:

|                                    | <b>Three Months Ended<br/>September 30,</b> |             | <b>Nine Months Ended<br/>September 30,</b> |             |
|------------------------------------|---|-------------|--|-------------|
|                                    | <b>2011</b>                                 | <b>2010</b> | <b>2011</b>                                | <b>2010</b> |
|                                    | (in thousands)                              |             |  |             |
| Liability, beginning of the period | \$ 28,205                                   | \$ 33,924   | \$ 29,595                                  | \$ 34,017   |
| Cash payments                      | (3,685)                                     | (3,754)     | (11,158)                                   | (11,169)    |
| Cash received from subleases       | 2,483                                       | 2,202       | 7,065                                      | 6,632       |
| Restructuring expense (credit)     | (419)                                       | 866         | 1,082                                      | 3,758       |
| Liability, end of the period       | \$ 26,584                                   | \$ 33,238   | \$ 26,584                                  | \$ 33,238   |

**J. Convertible Senior Subordinated Notes due 2015**

In September 2010, the Company completed an offering of \$400.0 million in aggregate principal amount of 3.35% convertible senior subordinated notes due 2015. The Company received net proceeds of \$391.6 million from this offering. The Company recorded the underwriting discount of \$8.0 million and other expenses of \$0.4 million related to this offering as debt issuance costs and includes them in other assets on the Company's condensed consolidated balance sheets. The 2015 Notes were issued pursuant to and are governed by the terms of an indenture (as supplemented, the "Indenture").

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**J. Convertible Senior Subordinated Notes due 2015 (Continued)**

The 2015 Notes are convertible at any time, at the option of the holder, into common stock at a price equal to approximately \$48.83 per share, or 20.4794 shares of common stock per \$1,000 principal amount of the 2015 Notes, subject to adjustment. The 2015 Notes bear interest at the rate of 3.35% per annum, and the Company is required to make semi-annual interest payments on the outstanding principal balance of the 2015 Notes on April 1 and October 1 of each year. The 2015 Notes mature on October 1, 2015.

Prior to October 1, 2013, if the closing price of the Company's common stock has exceeded 130% of the then applicable conversion price for at least 20 trading days within a period of 30 consecutive trading days, the Company may redeem the 2015 Notes at its option, in whole or in part, at a redemption price equal to 100% of the principal amount of the 2015 Notes to be redeemed. If the Company elects to redeem the 2015 Notes prior to October 1, 2013, or the holder elects to convert the 2015 Notes after receiving notice of such redemption, the Company will be obligated to make an additional payment, payable in cash or, subject to certain conditions, shares of the Company's common stock, so that the Company's total interest payments on the 2015 Notes being redeemed and such additional payment shall equal three years of interest. On or after October 1, 2013, the Company may redeem the 2015 Notes at its option, in whole or in part, at the redemption prices stated in the Indenture plus accrued and unpaid interest, if any, to, but excluding, the redemption date.

Holder may require the Company to repurchase some or all of their 2015 Notes upon the occurrence of certain fundamental changes of Vertex, as set forth in the Indenture, at 100% of the principal amount of the 2015 Notes to be repurchased, plus any accrued and unpaid interest, if any, to, but excluding, the repurchase date.

If a fundamental change occurs that is also a specific type of change of control under the Indenture, the Company will pay a make-whole premium upon the conversion of the 2015 Notes in connection with any such transaction by increasing the applicable conversion rate on such 2015 Notes. The make-whole premium will be in addition to, and not in substitution for, any cash, securities or other assets otherwise due to holders of the 2015 Notes upon conversion. The make-whole premium will be determined by reference to the Indenture and is based on the date on which the fundamental change becomes effective and the price paid, or deemed to be paid, per share of the Company's common stock in the transaction constituting the fundamental change, subject to adjustment.

Based on the Company's evaluation of the 2015 Notes, the Company determined that the 2015 Notes contain a single embedded derivative. This embedded derivative relates to potential penalty interest payments that could be imposed on the Company for a failure to comply with its securities reporting obligations pursuant to the 2015 Notes. This embedded derivative required bifurcation because it was not clearly and closely related to the host instrument. The Company has determined that the value of this embedded derivative was nominal as of September 28, 2010, the issue date of the 2015 Notes, December 31, 2010 and September 30, 2011.

**K. Collaborative Arrangements**

*Janssen Pharmaceutica, N.V.*

In June 2006, the Company entered into a collaboration agreement with Janssen Pharmaceutica, N.V. ("Janssen") for the development, manufacture and commercialization of telaprevir,



Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

which Janssen began marketing in certain of its territories in September 2011. Under the agreement, Janssen has agreed to be responsible for 50% of the drug development costs incurred under the development program for the parties' territories (North America for the Company, and the rest of the world, other than the Far East, for Janssen) and has exclusive rights to commercialize telaprevir in its territories, including Europe, South America, the Middle East, Africa and Australia.

Janssen made a \$165.0 million up-front license payment to the Company in July 2006. The up-front license payment is being amortized over the Company's estimated period of performance under the collaboration agreement. The Company's estimates regarding the period of performance under the Janssen collaboration agreement were adjusted in 2007, 2009 and 2010 as a result of changes in the global development plan for telaprevir, which contemplates the conduct of certain development activities in the post-approval period. These adjustments were made on a prospective basis beginning in the periods in which the changes were identified and resulted in a decrease in the amount of revenues the Company recognized from the Janssen agreement by \$2.6 million per quarter for the first adjustment, by \$1.1 million per quarter for the second adjustment and by \$1.4 million per quarter for the third adjustment. As of September 30, 2011, there was \$59.0 million in deferred revenues related to this up-front license payment that the Company expects to recognize over the remaining estimated period of performance.

Under the agreement, Janssen agreed to make contingent milestone payments for successful development, approval and launch of telaprevir as a product in its territories. Janssen is marketing telaprevir under the brand name INCIVO . At the inception of the agreement, the Company determined that all of these contingent milestones were substantive and would result in revenues in the period in which the milestone was achieved. As of September 30, 2011, the Company had earned \$350.0 million of these contingent milestone payments, including a \$50.0 million milestone payment in the first quarter of 2011 in connection with the European Medicines Agency's ("EMA") acceptance of the marketing authorization application ("MAA") for INCIVO and an aggregate of \$200.0 million in milestone payments in the third quarter of 2011 related to the approval of INCIVO by the European Commission and launch of INCIVO in the European Union. On September 30, 2009, the Company entered into two financial transactions related to the \$50.0 million milestone payment that was earned and paid in the first quarter of 2011 and the \$200.0 million in milestone payments that were earned in the third quarter of 2011 and were paid in October 2011. Please refer to Note M, "September 2009 Financial Transactions," for further information.

Under the collaboration agreement for telaprevir, each party incurs internal and external reimbursable expenses related to the telaprevir development program and is reimbursed for 50% of these expenses. The Company recognizes the full amount of the reimbursable costs it incurs as research and development expenses on its condensed consolidated statements of operations. The Company recognizes amounts that Janssen is obligated to pay the Company with respect to reimbursable expenses net of reimbursable expenses incurred by Janssen as collaborative revenues. During the three and nine months ended September 30, 2011, Janssen incurred more reimbursable costs than the Company, and the net amounts payable by the Company to reimburse Janssen for expenses for the three and nine months ended September 30, 2011 were recorded as a reduction of collaborative revenues.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****K. Collaborative Arrangements (Continued)**

Each of the parties is responsible for drug supply in its respective territories. The Company provides Janssen certain services through the Company's third-party manufacturing network for telaprevir. Reimbursements from Janssen for manufacturing services are recorded as collaborative revenues.

The collaboration agreement with Janssen also provides the Company with royalties on any sales of telaprevir in the Janssen territories, with a tiered royalty averaging in the mid-20% range, as a percentage of net sales in the Janssen territories. In addition, Janssen is responsible for certain third-party royalties on net sales in its territories. Janssen may terminate the agreement upon the later of (i) one year's advance notice and (ii) such period as may be required to assign and transfer to the Company specified filings and approvals. The agreement also may be terminated by either party for a material breach by the other, subject to notice and cure provisions. Unless earlier terminated, the agreement will continue in effect until the expiration of Janssen's royalty obligations, which expire on a country-by-country basis with the last-to-expire patent covering telaprevir. In the European Union, the Company has a patent covering the composition-of-matter of telaprevir that expires in 2021 and expects to obtain extensions to the term of this patent through 2026.

During the three and nine months ended September 30, 2011 and 2010, the Company recognized the following collaborative revenues attributable to the Janssen collaboration:

|   | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|---|-------------------------------------|-----------------|------------------------------------|------------------|
|   | 2011                                | 2010            | 2011                               | 2010             |
|   | (in thousands)                      |                 |                                    |                  |
| Amortized portion of up-front payment   | \$ 3,107                            | \$ 3,107        | \$ 9,321                           | \$ 9,321         |
| Milestone revenues  | 200,000                             |                 | 250,000                            |                  |
| Net reimbursement (payment) for telaprevir development costs                  | (2,557)                             | 1,148           | (6,810)                            | 7,055            |
| Reimbursement for manufacturing services                                      | 7,170                               | 311             | 20,383                             | 6,536            |
| <b>Total collaborative revenues attributable to the Janssen collaboration</b> | <b>\$ 207,720</b>                   | <b>\$ 4,566</b> | <b>\$ 272,894</b>                  | <b>\$ 22,912</b> |

*Mitsubishi Tanabe Pharma Corporation*

In June 2004, the Company entered into a collaboration agreement (the "MTPC Agreement") with Mitsubishi Tanabe Pharma Corporation ("Mitsubishi Tanabe"), pursuant to which Mitsubishi Tanabe agreed to provide financial and other support for the development and commercialization of telaprevir. Under the terms of the agreement, Mitsubishi Tanabe has the right to develop and commercialize telaprevir in Japan and certain other Far East countries. The MTPC Agreement provided for payments by Mitsubishi Tanabe to the Company through Phase 2 clinical development, including an up-front license fee, development-stage milestone payments and reimbursement of certain drug development costs for telaprevir.

In July 2009, the Company and Mitsubishi Tanabe amended the MTPC Agreement. Under the amended agreement, Mitsubishi Tanabe paid the Company \$105.0 million, and the Company may

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

receive a further contingent milestone payment ranging from between \$15.0 million to \$65.0 million. In September 2011, Mitsubishi Tanabe obtained approval to market telaprevir in Japan. The amended agreement provides to Mitsubishi Tanabe a fully-paid license to manufacture and commercialize telaprevir to treat hepatitis C virus ("HCV") infection in Japan and specified other countries in the Far East. Mitsubishi Tanabe is responsible for its own development and manufacturing costs in its territory. Mitsubishi Tanabe may terminate the agreement at any time without cause upon 60 days' prior written notice to the Company. The agreement also may be terminated by either party for a material breach by the other, subject to notice and cure provisions. Unless earlier terminated, the agreement will continue in effect until the expiration of the last-to-expire patent covering telaprevir. In Japan, the Company has a patent covering the composition-of-matter of telaprevir that expires in 2021.

Prior to the MTPC Agreement amendment, the Company recognized revenues based on an amortized portion of the 2004 up-front payment, milestones, if any, and reimbursement of certain of the Company's expenses incurred in telaprevir development. The \$105.0 million payment that the Company received in the third quarter of 2009 pursuant to the amended agreement is a nonrefundable, up-front license fee and revenues related to this payment are being recognized on a straight-line basis over the expected period of performance of the Company's obligations under the amended agreement. As of September 30, 2011, there was \$22.3 million in deferred revenues related to this up-front license payment that will be recognized over the remaining period of performance of the Company's obligations under the amended agreement. In connection with the amendment to the MTPC Agreement, the Company agreed to supply manufacturing services to Mitsubishi Tanabe through the Company's third-party manufacturing network for telaprevir.

During the three and nine months ended September 30, 2011 and 2010, the Company recognized the following collaborative revenues attributable to the Mitsubishi Tanabe collaboration:

|  | Three Months Ended<br>September 30, |           | Nine Months Ended<br>September 30, |           |
|--|-------------------------------------|-----------|------------------------------------|-----------|
|  | 2011                                | 2010      | 2011                               | 2010      |
|  | (in thousands)                      |           |                                    |           |
| Amortized portion of up-front payments   | \$ 9,558                            | \$ 9,558  | \$ 28,674                          | \$ 28,674 |
| Development milestone revenues   | 1,758                               |           | 3,152                              |           |
| Payments for manufacturing services  | 8,184                               | 1,498     | 14,032                             | 3,976     |
| Total collaborative revenues attributable to the Mitsubishi Tanabe collaboration | \$ 19,500                           | \$ 11,056 | \$ 45,858                          | \$ 32,650 |

*Cystic Fibrosis Foundation Therapeutics Incorporated*

On April 4, 2011, the Company entered into an amendment (the "April 2011 Amendment") to its existing collaboration agreement with Cystic Fibrosis Foundation Therapeutics Incorporated ("CFFT") pursuant to which CFFT agreed to provide financial support for (i) development activities for VX-661, a corrector compound discovered under the collaboration, and (ii) additional research and development activities directed at discovering new corrector compounds.

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

The Company entered into the original collaboration agreement with CFFT in 2004 and entered into two amendments to the collaboration agreement in 2006 to provide partial funding for its cystic fibrosis drug discovery and development efforts through early 2008. In 2006, the Company received a \$1.5 million milestone payment from CFFT. Under the April 2011 Amendment, CFFT agreed to provide the Company with up to \$75.0 million in funding over approximately five years for corrector-compound research and development activities. There are no additional milestones payable by CFFT to the Company pursuant to the collaboration agreement, as amended. The Company retains the rights to develop and commercialize KALYDECO (ivacaftor/VX-770), VX-809, VX-661 and any other compounds discovered during the course of the research collaboration with CFFT. In the three and nine months ended September 30, 2011, the Company recognized \$3.8 million and \$9.8 million, respectively, in collaborative revenues pursuant to this collaboration.

In the original agreement, as amended prior to the April 2011 Amendment, the Company agreed to pay CFFT tiered royalties calculated as a percentage, ranging from single digits to sub-teens, of annual net sales of any approved drugs discovered during the research term that ended in 2008, including KALYDECO (VX-770), VX-809 and VX-661. The April 2011 Amendment provides for a tiered royalty in the same range on net sales of corrector compounds discovered during the research term that began in 2011. The Company also is obligated to make two one-time commercial milestone payments upon achievement of certain sales levels for a potentiator compound such as KALYDECO (VX-770) and two one-time commercial milestone payments upon achievement of certain sales levels for a corrector compound such as VX-809 or VX-661.

For each compound commercialized under this collaboration, the Company will have royalty obligations to CFFT until the expiration of patents covering that compound. The Company filed its NDA with the FDA and its MAA with the EMA for KALYDECO (VX-770) in October 2011. The Company has patents in the United States and European Union covering the composition-of-matter of KALYDECO (VX-770) that expire in 2025, subject to potential patent life extensions. CFFT may terminate its funding obligations under the collaboration, as amended, in certain circumstances, in which case there will be a proportional adjustment to the royalty rates and commercial milestone payments for certain corrector compounds. The collaboration also may be terminated by either party for a material breach by the other, subject to notice and cure provisions.

*Alios BioPharma, Inc.*

License and Collaboration Agreement

On June 13, 2011, the Company and its wholly-owned subsidiary, Vertex Pharmaceuticals (Switzerland) LLC, entered into a license and collaboration agreement (the "Alios Agreement") with Alios, a privately-held biotechnology company located in California. The Company and Alios have agreed to collaborate on the research, development and commercialization of two nucleotide analogue compounds discovered by Alios, ALS-2200 and ALS-2158, which are designed to act on the hepatitis C virus polymerase. As of June 13, 2011 and September 30, 2011, these two nucleotide analogues were being evaluated in nonclinical studies and had not begun Phase 1 clinical development. The Company is responsible for all costs related to development and commercialization of the compounds incurred after the effective date of the Alios Agreement, and manufacturing costs for the supply of ALS-2200 and ALS-2158 used after the effective date, and is providing funding to Alios to conduct the Phase 1

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

clinical trials for ALS-2200 and ALS-2158 and a research program directed to the discovery of additional HCV nucleotide analogues that act on the HCV polymerase.

Under the terms of the Alios Agreement, the Company received exclusive worldwide rights to ALS-2200 and ALS-2158, and has the option to select additional compounds discovered in the research program. The Company paid Alios a \$60.0 million up-front payment, and Alios is eligible to receive research and development milestone payments of up to \$715.0 million if two compounds are approved and commercialized. Alios is also eligible to receive commercial milestone payments of up to \$750.0 million, as well as tiered royalties on net sales of approved drugs.

The Company may terminate the Alios Agreement (a) upon 30 days' notice to Alios if the Company ceases development after both ALS-2200 and ALS-2158 have experienced a technical failure and/or (b) upon 60 days' notice to Alios at any time after the Company completes specified Phase 2a clinical trials. The Alios Agreement also may be terminated by either party for a material breach by the other, subject to notice and cure provisions. Unless earlier terminated, the Alios Agreement will continue in effect until the expiration of the Company's royalty obligations, which expire on a country-by-country basis on the later of (i) the date the last-to-expire patent covering a licensed product expires or (ii) ten years after the first commercial sale in the country.

Alios is continuing to operate as a separate entity, is engaged in other programs directed at developing novel drugs that are not covered by the Alios Agreement, and maintains ownership of the underlying patent rights that are licensed to the Company pursuant to the Alios Agreement. Under applicable accounting guidance, the Company has determined that Alios is a VIE, that Alios is a business and that the Company is Alios' primary beneficiary. The Company based these determinations on, among other factors, the significance to Alios of the two licensed compounds and on the Company's power, through the joint steering committee for the licensed compounds established under the Alios Agreement, to direct the activities that most significantly impact the economic performance of Alios.

Accordingly, the Company has consolidated Alios' statements of operations and financial condition with the Company's condensed consolidated financial statements beginning on June 13, 2011. However, the Company's interests in Alios are limited to those accorded to the Company in the Alios Agreement. In particular, the Company did not acquire any equity interest in Alios, any interest in Alios' cash and cash equivalents or any control over Alios' activities that do not relate to the Alios Agreement.

The initial consolidation of a VIE that is determined to be a business is accounted for as a business combination. As a result, as of June 13, 2011 the Company recorded all of Alios' assets and liabilities at fair value on the Company's condensed consolidated balance sheet. The Company continues to consolidate Alios' financial statements, (A) eliminating all intercompany balances and transactions and (B) allocating loss (gain) attributable to the noncontrolling interest in Alios to net loss (gain) attributable to noncontrolling interest (Alios) in the Company's condensed consolidated statement of operations and reflecting noncontrolling interest (Alios) on the Company's condensed consolidated balance sheet.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****K. Collaborative Arrangements (Continued)**Consideration for the Alios Collaboration

The consideration from the Company to Alios pursuant to the Alios Agreement consisted of (i) a \$60.0 million up-front payment paid by the Company to Alios, (ii) the estimated fair value of the contingent research, development and commercialization milestones potentially payable by the Company to Alios and (iii) the estimated fair value of potential royalty payments payable by the Company to Alios. The Company used present-value models to determine the estimated fair value of the potential contingent milestone and royalty payments, based on assumptions regarding the probability of achieving the relevant milestones, estimates regarding the time to develop the drug candidate(s), estimates of future cash flows from potential product sales and assumptions regarding the appropriate discount rates. The Company valued the contingent milestone and royalty payments using (a) discount rates ranging from 3.6% to 6.5% for the development milestones and (b) a discount rate of 9.4% for commercial milestones and royalties. The consideration paid and the fair value of the contingent milestone and royalty payments payable by the Company pursuant to the Alios Agreement are set forth in the table below:

|   | <b>As of June 13,<br/>2011</b> |
|---|--------------------------------|
|   | <b>(in thousands)</b>          |
| Up-front payment  | \$ 60,000                      |
| Fair value of contingent milestone and royalty payments | 197,720                        |
| <b>Total</b>  | <b>\$ 257,720</b>              |

Allocation of Assets and Liabilities

The Company recorded \$250.6 million of intangible assets on the Company's condensed consolidated balance sheet for Alios' in-process research and development assets. These in-process research and development assets relate to Alios' nucleotide analogue program, including the intellectual property related to ALS-2200 and ALS-2158. The Company used a 9.5% discount rate in the present-value models used for the estimation of the fair value of the in-process research and development assets. The Company also conducted an evaluation of Alios' other programs and determined that market participants would not have ascribed value to those assets because Alios had not yet identified drug candidates for clinical development, and because of the uncertainties related to identifying compounds suitable for clinical development and the potential clinical development of these compounds. The difference between the fair value of the consideration and the fair value of Alios' assets, including the fair value of intangible assets, and liabilities was allocated to goodwill. This goodwill relates to the potential synergies from the possible development of combination therapies involving the acquired drug candidates and telaprevir and/or VX-222. None of the goodwill is expected to be deductible for income tax purposes. The Company completed its valuations of in-process research and development assets and the contingent milestone and royalty payments as of September 30, 2011 and expects to finalize its valuation of the deferred tax liability, Alios' net other assets (liabilities) and

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

goodwill in the fourth quarter of 2011. The following table summarizes the fair values of the assets and liabilities recorded on the effective date of the Alios Collaboration:

|   | <b>Fair Values as of<br/>June 13, 2011<br/>(in thousands)</b> |
|---|---|
| Intangible assets   | \$ 250,600  |
| Goodwill  | 7,399   |
| Deferred tax liability  | (89,155)  |
| Net other assets (liabilities)                                    | (279)   |
| <b>Net assets attributable to noncontrolling interest (Alios)</b> | <b>\$ 168,565</b>   |

If the Company is successful in developing an Alios HCV nucleotide analogue, it will amortize as part of cost of product revenues the carrying value of the related in-process research and development asset over the remaining estimated life of the asset, beginning in the period in which the project is completed. If the Company determines that an in-process research and development asset has become impaired or abandons development of the Alios HCV nucleotide analogues, it will write-down the carrying value of the related intangible asset to its fair value and will take an impairment charge in the period in which the impairment occurs.

The Alios intangible assets and goodwill will be tested for impairment on an annual basis as of October 1, and more frequently, if indicators are present or changes in circumstance suggest that impairment may exist. In connection with each annual impairment assessment and any interim impairment assessment, the Company will compare the fair value of the asset as of the date of the assessment with the carrying value of the asset on the Company's condensed consolidated balance sheet.

Noncontrolling Interest (Alios)

The Company recorded noncontrolling interest (Alios) on two lines in its condensed consolidated balance sheet beginning as of the effective date of the Alios Agreement. The noncontrolling interest (Alios) is reflected on two separate lines because Alios has both common shareholders and preferred shareholders that are entitled to redemption rights in certain circumstances. The aggregate fair value of the noncontrolling interest on June 13, 2011 was equal to the up-front payment and the fair value of the contingent payments under the Alios Collaboration less other liabilities including the deferred tax liability.

The Company records net income (loss) attributable to noncontrolling interest (Alios) on its condensed consolidated statements of operations, reflecting Alios' net income (loss) for the reporting period, adjusted for changes in fair value of contingent milestone and royalty payments, which are evaluated each reporting period. In the third quarter of 2011, the fair value of contingent milestone and royalties increased by \$17.5 million based on the advancement of ALS-2200 and ALS-2158, which reduced net income attributable to Vertex. In the third quarter of 2011, Alios achieved \$10.0 million of nonclinical development milestones. If the Alios nucleotides continue to advance in preclinical development and advance into clinical development, the Company expects it will record increases in the fair value of the contingent milestone and royalty payments.

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****K. Collaborative Arrangements (Continued)**Activity Related to the Alios Collaboration

A summary of net income (loss) attributable to noncontrolling interest (Alios) for the three and nine months ended September 30, 2011 is as follows:

|   | <b>Three Months Ended<br/>September 30, 2011</b> | <b>Nine Months Ended<br/>September 30, 2011</b> |
|---|--|---|
|   | <b>(in thousands)</b>                            |   |
| Income (loss) before provision for income taxes                   | \$ (5,258)                                       | \$ (6,059)                                      |
| Provision for income taxes  | (4,850)  | (29,298)  |
| Change in fair value of contingent milestone and royalty payments | 17,450   | 17,450  |
| Net income (loss) attributable to noncontrolling interest (Alios) | \$ 7,342   | \$ (17,907)                                     |

Alios' revenues have been eliminated as part of the financial statement consolidation in the period from June 13, 2011 to September 30, 2011, and Alios' net loss in the period from June 13, 2011 to September 30, 2011 was immaterial to the Company's condensed consolidated financial results except for the provision for income taxes (Alios) that is recorded on the Company's condensed consolidated statements of operations. Pro forma results of operations for the three and nine months ended September 30, 2011 and 2010, assuming the transaction had taken place at the beginning of each period, would not differ significantly from Vertex's actual reported results.

Alios Balance Sheet Information

The following summarizes items related to Alios included in the Company's condensed consolidated balance sheets as of June 13, 2011 and September 30, 2011:

|  | <b>As of<br/>June 13, 2011</b> | <b>As of<br/>September 30, 2011</b> |
|--|--------------------------------|-------------------------------------|
|  | <b>(in thousands)</b>          |                                     |
| Restricted cash and cash equivalents (Alios)   | \$ 4,575                       | \$ 50,580                           |
| Accounts receivable, net                       |                                | 25                                  |
| Prepaid expenses and other current assets      | 69                             | 597                                 |
| Property and equipment, net                    | 885                            | 1,645                               |
| Intangible assets                              | 250,600                        | 250,600                             |
| Goodwill                                       | 7,399                          | 7,399                               |
| Other assets                                   | 76                             | 133                                 |
| Accounts payable                               | 1,189                          | 1,905                               |
| Accrued expenses and other current liabilities | 1,504                          | 1,186                               |
| Income taxes payable (Alios)                   |                                | 9,755                               |
| Deferred tax liability                         | 89,155                         | 103,598                             |
| Other liabilities                              | 3,191                          | 3,206                               |
| Redeemable noncontrolling interest (Alios)     | 36,299                         | 36,696                              |
| Noncontrolling interest (Alios)                | 132,266                        | 114,388                             |

32



Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**K. Collaborative Arrangements (Continued)**

The Company has recorded Alios' cash and cash equivalents as restricted cash and cash equivalents (Alios) because (i) the Company does not have any interest in or control over Alios' cash and cash equivalents and (ii) the Alios Agreement does not provide for these assets to be used for the development of the assets that the Company licensed from Alios pursuant to the collaboration. Assets recorded as a result of consolidating Alios' financial condition into the Company's balance sheet do not represent additional assets that could be used to satisfy claims against the Company's general assets.

**L. Acquisition of ViroChem Pharma Inc.**

On March 12, 2009, the Company acquired 100% of the outstanding equity of ViroChem, a privately-held biotechnology company based in Canada, for \$100.0 million in cash and 10,733,527 shares of the Company's common stock. Vertex acquired ViroChem in order to add two clinical-development stage HCV polymerase inhibitors to Vertex's HCV drug development portfolio. The Company accounted for the transaction under the acquisition method of accounting. The Company recognized all of the assets acquired and liabilities assumed in the transaction at their acquisition-date fair values and expensed as incurred all transaction costs and restructuring costs associated with the transaction. The intangible assets and goodwill related to the ViroChem acquisition are tested for impairment on an annual basis as of October 1, and more frequently if indicators are present or changes in circumstance suggest that impairment may exist.

All of the intangible assets acquired in the ViroChem acquisition related to in-process research and development assets. The in-process research and development assets primarily related to ViroChem's two clinical-development stage HCV polymerase inhibitors, VX-222 and VX-759. As of September 30, 2011 and December 31, 2010, VX-222 accounted for \$412.9 million of the intangible assets reflected on the Company's condensed consolidated balance sheets. No impairment has been found for VX-222 since the acquisition date. As of June 30, 2011 and December 31, 2010, VX-759 accounted for \$105.8 million of the intangible assets reflected on the Company's condensed consolidated balance sheets.

In connection with its preparation of its financial statements for the three and nine months ended September 30, 2011, the Company identified certain factors that were considered impairment indicators related to VX-759 and as a result, determined that the value of VX-759, the back-up to VX-222, had become impaired. The Company evaluated VX-759 for impairment in the third quarter of 2011 after receiving (A) information from its ongoing Phase 2a clinical trials of VX-222 including (i) interim data from treatment arms involving the administration of telaprevir, VX-222, pegylated-interferon and ribavirin that suggested the potential to treat patients with genotype 1 HCV in as few as 12 weeks and no more than 24 weeks, (ii) in September 2011, final sustained viral response data from these treatment arms and (iii) in the third quarter of 2011, completion of enrollment in the two all-oral treatment arms of this clinical trial, and (B) information regarding potentially competitive drug candidates. Based on the review and consideration of the information regarding the Phase 2a clinical trial, the Company is continuing to focus on the development of VX-222, and determined that based on the advancement of VX-222 it is not likely to pursue further development of VX-759. In connection with its impairment evaluation, the Company considered the fair value that would be attributed to VX-759 by a market participant, based on present-value models that are based upon multiple scenarios involving the development and potential commercialization of VX-759, and determined that a market

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**L. Acquisition of ViroChem Pharma Inc. (Continued)**

participant would assign a negative fair value to the potential development of VX-759. The Company based this determination on the following: (i) VX-759 currently is not being evaluated in clinical trials and has only been evaluated in Phase 1 clinical trials in a small number of patients and (ii) drug candidates that would potentially be competitive to VX-759, including VX-222 and drug candidates being developed by the Company's competitors, have been evaluated in Phase 2 clinical trials and therefore, if successful, these drug candidates would reach the market in advance of VX-759. In addition, other drug candidates, including VX-222, continue to have more promising clinical and nonclinical data to support their continued development and commercial potential than the clinical and nonclinical data available for VX-759. Based on this evaluation, the Company determined that the probability of VX-759 reaching the market had significantly decreased and the resulting revenues and market share assumptions included in the Company's present value models had also decreased significantly. Accordingly, the Company determined that the fair value of VX-759 was zero as of September 30, 2011, resulting in a \$105.8 million impairment charge, which was recorded as an operating expense during the three months ended September 30, 2011. In connection with this impairment charge, the Company recorded an adjustment of \$32.7 million to its deferred tax liability.

The Company's condensed consolidated balance sheets also reflect goodwill that relates to the potential synergies from the possible development of combination therapies involving telaprevir and the acquired drug candidates. No impairment has been found for goodwill since the acquisition date.

A deferred tax liability of \$127.6 million and \$160.3 million respectively, recorded as of September 30, 2011 and December 31, 2010 primarily relates to the tax impact of future amortization or impairments associated with the identified intangible assets acquired from ViroChem, which are not deductible for tax purposes.

**M. September 2009 Financial Transactions**

*2012 Notes*

In September 2009, the Company sold \$155.0 million in aggregate of secured notes due 2012 (the "2012 Notes") for an aggregate of \$122.2 million pursuant to a note purchase agreement with Olmsted Park S.A. (the "Purchaser"). The 2012 Notes were issued pursuant to, and the 2012 Notes are governed by the terms of, an indenture entered into on September 30, 2009 between the Company and U.S. Bank National Association, as trustee and collateral agent. In connection with the issuance of the 2012 Notes, the Company granted a security interest to the Purchaser with respect to \$155.0 million of INCIVO milestone payments that the Company was eligible to earn from Janssen for the filing, approval and launch of INCIVO in the European Union.

The 2012 Notes were issued at a discount and did not pay current interest prior to maturity. The 2012 Notes were scheduled to mature on October 31, 2012, subject to earlier mandatory redemption to the extent that specified milestone events set forth in the Company's collaboration with Janssen occur prior to October 31, 2012. In February 2011, the Company received a milestone payment of \$50.0 million earned upon the acceptance of Janssen's MAA for INCIVO by the EMA and subsequently redeemed \$50.0 million of 2012 Notes pursuant to their terms. As of September 30, 2011, the outstanding aggregate amount of 2012 Notes was \$105.0 million. The remaining \$105.0 million of

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**M. September 2009 Financial Transactions (Continued)**

2012 Notes was redeemed on October 31, 2011, with the proceeds of milestone payments received from Janssen in October 2011.

The 2012 Notes contained an embedded derivative related to the potential mandatory redemption or early repayment of the 2012 Notes at the face amount prior to their maturity date. The Company bifurcated the embedded derivative from the 2012 Notes because the features of the embedded derivative were not clearly and closely related to the 2012 Notes.

The Company determines the fair value of the embedded derivative based on a probability-weighted model of the discounted value that market participants would ascribe to the potential mandatory redemption and early repayment features of the outstanding 2012 Notes. The fair value of this embedded derivative is evaluated quarterly, with any changes in the fair value of the embedded derivative resulting in a corresponding loss or gain. Changes in the fair value of the embedded derivative that result in a loss increase the liability each quarter by an amount corresponding to the loss, and changes in the fair value of the embedded derivative that result in a gain decrease the liability each quarter by an amount corresponding to the gain. The Company records quarterly interest expense related to the 2012 Notes determined using the effective interest rate method. The liabilities related to the 2012 Notes, including the embedded derivative, are reflected together on the Company's condensed consolidated balance sheets.

*Sale of Future Milestone Payments*

On September 30, 2009, the Company entered into two purchase agreements with the Purchaser pursuant to which the Company sold its rights to an aggregate of \$95.0 million in future milestone payments under the Janssen agreement related to the launch of INCIVO in the European Union, for nonrefundable payments totaling \$32.8 million. The purchase agreements contain representations, warranties, covenants and indemnification obligations of each party. The Purchaser received the \$95.0 million in milestone payments from Janssen in October 2011.

The Company determined that this sale of a future revenue stream should be accounted for as a liability because the Company had significant continuing involvement in the generation of the milestone payments pursuant to its collaboration agreement with Janssen. As a result, the Company recorded a liability on its condensed consolidated balance sheets equal to the fair value of the purchase agreements. No revenues or deferred revenues were recorded on account of the amounts that the Company received from the Purchaser pursuant to these purchase agreements. In addition, the Company determined that the purchase agreements are free-standing derivative instruments. The aggregate fair value of the free-standing derivatives created by the sale of the rights to future milestone payments to the Purchaser pursuant to the purchase agreements is based on a probability-weighted model of the discounted value that market participants would ascribe to these rights. The models used to estimate the fair value of the rights sold to the Purchaser pursuant to the purchase agreements require the Company to make estimates regarding, among other things, the assumptions market participants would make regarding the timing and probability of achieving the milestones and the appropriate discount rates. The fair value of the rights sold to the Purchaser pursuant to the purchase agreements is evaluated each reporting period, with any changes in the fair value of the derivative instruments based on the probability of achieving the milestones, the timing of achieving the milestones or discount rates resulting in a corresponding gain or loss. Because the Company's estimate of the fair

Table of Contents**Vertex Pharmaceuticals Incorporated****Notes to Condensed Consolidated Financial Statements (Continued)****(unaudited)****M. September 2009 Financial Transactions (Continued)**

value of the rights to the future milestone payments includes the application of a discount rate to reflect the time-value of money, the Company records costs related to this liability each quarter.

*Expenses and Liabilities Related to September 2009 Financial Transactions*

The tables below set forth the total expenses related to the September 2009 financial transactions for the three and nine months ended September 30, 2011 and 2010, and the liabilities reflected on the Company's condensed consolidated balance sheets related to these transactions as of September 30, 2011 and December 31, 2010.

|  | Three Months Ended<br>September 30, |                 | Nine Months Ended<br>September 30, |                  |
|--|-------------------------------------|-----------------|------------------------------------|------------------|
|  | 2011                                | 2010            | 2011                               | 2010             |
|  | (in thousands)                      |                 |                                    |                  |
| <b>Expenses and Losses (Gains):</b>  |                                     |                 |                                    |                  |
| Interest expense related to 2012 Notes   | \$ 2,960                            | \$ 3,827        | \$ 13,757                          | \$ 11,112        |
| Change in fair value of embedded derivative related to 2012 Notes                              | 1,084                               | (3,130)         | (430)                              | 718              |
| Change in fair value of free-standing derivatives related to sale of future milestone payments | 7,031                               | 9,041           | 16,363                             | 33,916           |
| <b>Total September 2009 financial transaction expenses</b>                                     | <b>\$ 11,075</b>                    | <b>\$ 9,738</b> | <b>\$ 29,690</b>                   | <b>\$ 45,746</b> |

|   | September 30,     | December 31,      |
|---|-------------------|-------------------|
|   | 2011              | 2010              |
|   | (in thousands)    |                   |
| <b>Liabilities:</b>   |                   |                   |
| 2012 Notes, excluding fair value of embedded derivative                   | \$ 92,359         | \$ 124,902        |
| Embedded derivative related to 2012 Notes                                 | 6,057             | 12,089            |
| Liability related to the sale of future milestone payments                | 94,162            | 77,799            |
| <b>Total liabilities related to September 2009 financial transactions</b> | <b>\$ 192,578</b> | <b>\$ 214,790</b> |

**N. Sale of HIV Protease Inhibitor Royalty Stream**

In 2008, the Company sold to a third party its rights to receive royalty payments from GlaxoSmithKline plc, net of royalty amounts to be earned and due to a third party, for a one-time cash payment of \$160.0 million. These royalty payments relate to net sales of HIV protease inhibitors, which had been developed pursuant to a collaboration agreement between the Company and GlaxoSmithKline plc. As of September 30, 2011, the Company had \$99.7 million in deferred revenues related to the one-time cash payment, which it is recognizing over the life of the collaboration agreement with GlaxoSmithKline plc based on the units-of-revenue method. In addition, the Company

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**N. Sale of HIV Protease Inhibitor Royalty Stream (Continued)**

continues to recognize royalty revenues equal to the amount of the third-party subroyalty and an offsetting royalty expense for the third-party subroyalty payment.

**O. Fan Pier Leases**

On May 5, 2011, the Company entered into two leases, pursuant to which the Company agreed to lease approximately 1.1 million square feet of office and laboratory space in two buildings to be built at Fan Pier in Boston, Massachusetts (the "Fan Pier Leases"). The Fan Pier Leases will commence upon completion of the buildings (the "Buildings"), scheduled for late 2013, and will extend for 15 years from the commencement date. The Company has an option to extend the term of the Fan Pier Leases for an additional ten years.

Because the Company is involved in the construction project, including having responsibility to pay for a portion of the costs of tenant improvements and structural elements of the buildings, the Company is deemed for accounting purposes to be the owner of these buildings during the construction period. Accordingly, the Company has recorded, as of September 30, 2011, \$24.2 million of project construction costs incurred by the landlord as an asset and a corresponding financing obligation in "Property and equipment, net" and "Construction financing obligation," respectively, on the Company's condensed consolidated balance sheet.

The Company bifurcates its future lease payments pursuant to the Fan Pier Leases into (i) a portion that is allocated to the Buildings and (ii) a portion that is allocated to the land on which the Buildings are being built. Although the Company will not begin making lease payments pursuant to the Fan Pier Leases until the Company occupies the Buildings, the portion of the lease obligations allocated to the land is treated for accounting purposes as an operating lease that commenced in the second quarter of 2011. The Company recorded \$1.7 million and \$2.2 million in expense related to this operating lease during the three and nine months ended September 30, 2011, respectively.

Once the construction of the Buildings is completed, the Company will evaluate the Fan Pier Leases in order to determine whether the leases meet the criteria for "sale-leaseback" treatment. The Company expects that upon completion of construction of the Buildings the Fan Pier Leases will not meet the "sale-leaseback" criteria. If the Fan Pier Leases do not meet "sale-leaseback" criteria, the Company will treat the Buildings as a financing obligation and the asset will be depreciated. If the Fan Pier Leases meet the "sale-leaseback" criteria, the Company will remove the asset and the related liability from its condensed consolidated balance sheet and treat the Fan Pier Leases as operating leases.

**P. Credit Agreement**

On January 7, 2011, the Company entered into a credit agreement with Bank of America, N.A., as administrative agent and lender. The credit agreement provides for a \$100.0 million revolving credit facility that is initially unsecured. As of September 30, 2011, the Company had not borrowed any amount under the credit agreement.

The Company may elect that the loans under the credit agreement bear interest at a rate per annum equal to (i) LIBOR plus 1.50%, or (ii) the rate of interest publicly announced from time to time by Bank of America as its prime rate. The Company may prepay the loans, in whole or in part, in

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**P. Credit Agreement (Continued)**

minimum amounts without premium or penalty, other than customary breakage costs with respect to LIBOR borrowings. The Company may borrow, repay and reborrow under the facility until July 6, 2012, at which point the facility terminates.

The agreement contains customary representations and warranties, affirmative and negative covenants and events of default, including payment defaults, defaults for breaches of representations and warranties, covenant defaults and cross defaults. The credit agreement also requires that the Company comply with certain financial covenants, including a covenant that requires the Company to maintain at least \$400.0 million in cash, cash equivalents and marketable securities in domestic deposit and securities accounts, and a covenant that limits the Company's quarterly net losses.

The obligation of the lender to make an initial advance under the credit agreement is subject to a number of conditions, including a satisfactory due diligence review of the Company's financial position and business. Also, if, prior to an initial borrowing under the credit agreement, the Company engages in certain investment, acquisition or disposition transactions or prepays indebtedness, such activities could restrict the Company's ability to borrow under the credit agreement.

If the Company borrows under the credit agreement, the Company will become subject to certain additional negative covenants, subject to exceptions, restricting or limiting the Company's ability and the ability of the Company's subsidiaries to, among other things, grant liens, make certain investments, incur indebtedness, make certain dispositions and prepay indebtedness.

If the Company defaults under certain provisions of the credit agreement, including any default of a financial covenant, the loans will become secured by the Company's cash, cash equivalents and marketable securities with a margined value of \$100.0 million. In addition, if an event of default occurs, the interest rate would increase and the administrative agent would be entitled to take various actions, including the acceleration of payment of amounts due under the loan.

**Q. Guarantees**

As permitted under Massachusetts law, the Company's Articles of Organization and Bylaws provide that the Company will indemnify certain of its officers and directors for certain claims asserted against them in connection with their service as an officer or director. The maximum potential amount of future payments that the Company could be required to make under these indemnification provisions is unlimited. However, the Company has purchased directors' and officers' liability insurance policies that could reduce its monetary exposure and enable it to recover a portion of any future amounts paid. No indemnification claims are currently outstanding and the Company believes the estimated fair value of these indemnification arrangements is minimal.

The Company customarily agrees in the ordinary course of its business to indemnification provisions in agreements with clinical trial investigators and sites in its drug development programs, in sponsored research agreements with academic and not-for-profit institutions, in various comparable agreements involving parties performing services for the Company, and in its real estate leases. The Company also customarily agrees to certain indemnification provisions in its drug discovery, development and commercialization collaboration agreements. With respect to the Company's clinical trials and sponsored research agreements, these indemnification provisions typically apply to any claim asserted against the investigator or the investigator's institution relating to personal injury or property

Table of Contents

**Vertex Pharmaceuticals Incorporated**

**Notes to Condensed Consolidated Financial Statements (Continued)**

(unaudited)

**Q. Guarantees (Continued)**

damage, violations of law or certain breaches of the Company's contractual obligations arising out of the research or clinical testing of the Company's compounds or drug candidates. With respect to lease agreements, the indemnification provisions typically apply to claims asserted against the landlord relating to personal injury or property damage caused by the Company, to violations of law by the Company or to certain breaches of the Company's contractual obligations. The indemnification provisions appearing in the Company's collaboration agreements are similar, but in addition provide some limited indemnification for its collaborator in the event of third-party claims alleging infringement of intellectual property rights. In each of the cases above, the indemnification obligation generally survives the termination of the agreement for some extended period, although the obligation typically has the most relevance during the contract term and for a short period of time thereafter. The maximum potential amount of future payments that the Company could be required to make under these provisions is generally unlimited. The Company has purchased insurance policies covering personal injury, property damage and general liability that reduce its exposure for indemnification and would enable it in many cases to recover a portion of any future amounts paid. The Company has never paid any material amounts to defend lawsuits or settle claims related to these indemnification provisions. Accordingly, the Company believes the estimated fair value of these indemnification arrangements is minimal.

The Company entered into underwriting agreements with Merrill Lynch, Pierce, Fenner & Smith Incorporated dated February 12, 2008, February 18, 2009 and September 23, 2010, and with Goldman, Sachs & Co. dated September 18, 2008 and December 2, 2009 (collectively, the "Underwriting Agreements"), in each case as the representative of the several underwriters, if any, named in such agreements, relating to the public offering and sale of shares of the Company's common stock or convertible senior subordinated notes. The Underwriting Agreement relating to each offering requires the Company to indemnify the underwriters of that public offering against any loss they may suffer by reason of the Company's breach of any representation or warranty relating to that public offering, the Company's failure to perform certain covenants in those agreements, the inclusion of any untrue statement of material fact in the prospectus used in connection with that offering, the omission of any material fact needed to make those materials not misleading, and any actions taken by the Company or its representatives in connection with the offering. The representations, warranties, covenants and indemnification provisions in the Underwriting Agreements are of a type customary in agreements of this sort. The Company believes the estimated fair value of these indemnification arrangements is minimal.

**R. Contingencies**

The Company has certain contingent liabilities that arise in the ordinary course of its business activities. The Company accrues a reserve for contingent liabilities when it is probable that future expenditures will be made and such expenditures can be reasonably estimated. There were no material contingent liabilities accrued as of September 30, 2011 or December 31, 2010.

Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Overview**

We are in the business of discovering, developing and commercializing small molecule drugs for the treatment of serious diseases. In May 2011, we began marketing INCIVEK (telaprevir) in the United States for the treatment of patients with genotype 1 chronic hepatitis C virus, or HCV, infection. In October 2011, we submitted a New Drug Application, or NDA, in the United States and a marketing authorization application, or MAA, in the European Union for KALYDECO (ivacaftor/VX-770), the lead drug candidate in our cystic fibrosis, or CF, program.

In the third quarter of 2011, we generated earnings as a cashflow positive company, with net income attributable to us of \$221.1 million and an increase in our cash, cash equivalents and marketable securities of \$65.2 million. We recognized net revenues on sales of INCIVEK of \$419.6 million in the third quarter of 2011, which was an increase of \$345.1 million as compared to the second quarter of 2011. Our operating expenses also have been increasing on a quarterly basis because expenses related to our commercial organization and sales of INCIVEK have increased substantially. In order to maintain profitability and continue our investment in research and development activities, we will need to sustain or increase our product revenues in future quarters.

In September 2011, our collaborator, Janssen Pharmaceutica, N.V., or Janssen, obtained marketing approval for telaprevir from the European Commission. Janssen is marketing telaprevir under the brand name INCIVO. We anticipate that royalties payable by Janssen to us on net sales of INCIVO will provide a secondary source of revenues beginning in the fourth quarter of 2011. In addition, we expect to begin receiving revenues from KALYDECO, if approved, in 2012.

We have ongoing Phase 2 clinical programs involving drug candidates intended for the treatment of HCV infection, CF, rheumatoid arthritis, or RA, and epilepsy, and have an ongoing Phase 1 clinical development program for VX-787, which is our first drug candidate intended for the treatment of influenza. We believe that our longer-term success will depend on our ability to continue to generate and develop innovative compounds for the treatment of serious diseases. As a result, we expect to continue investing in research programs directed toward the identification of new drug candidates and to develop and commercialize selected drug candidates that emerge from those programs, alone or with third-party collaborators.

*Drug Development and Commercialization*

Discovery and development of a new pharmaceutical product is a difficult and lengthy process that requires significant financial resources along with extensive technical and regulatory expertise and can take 10 to 15 years or more. Potential drug candidates are subjected to rigorous evaluation, driven in part by stringent regulatory considerations, designed to generate information concerning efficacy, side-effects, proper dosage levels and a variety of other physical and chemical characteristics that are important in determining whether a drug candidate should be approved for marketing as a pharmaceutical product. Most chemical compounds that are investigated as potential drug candidates never progress into formal development, and most drug candidates that do advance into formal development never receive marketing approval. Because our investments in drug candidates are subject to considerable risks, we closely monitor the results of our discovery research, clinical trials and nonclinical studies, and frequently evaluate our drug development programs in light of new data and scientific, business and commercial insights, with the objective of balancing risk and potential. This process can result in relatively abrupt changes in focus and priority as new information becomes available and we gain additional understanding of our ongoing programs and potential new programs.

If we believe the data from a completed registration program support approval of a drug candidate, we would submit an NDA to the United States Food and Drug Administration, or FDA,



Table of Contents

requesting approval to market the drug candidate in the United States. We or our collaborators also may seek analogous approvals from comparable regulatory authorities in foreign jurisdictions, such as an MAA in the European Union. To obtain approval, we must, among other things, demonstrate with evidence gathered in nonclinical studies and well-controlled clinical trials that the drug candidate is safe and effective for the disease it is intended to treat and that the manufacturing facilities, processes and controls for the manufacture of the drug candidate are adequate. The FDA and foreign regulatory authorities have substantial discretion in deciding whether or not a drug candidate should be granted approval based on the benefits and risks of the drug candidate in the treatment of a particular disease, and could delay, limit or deny regulatory approval. If regulatory delays are significant or regulatory approval is limited or denied altogether, our financial results and the commercial prospects for the drug candidate involved will be harmed.

We believe that by focusing on serious diseases and innovative drugs that have the potential to provide significant advantages over existing therapies, we can increase the likelihood that our drug candidates, if approved, will be commercially successful. Our marketing efforts for INCIVEK in the United States have focused on establishing effective marketing, distribution and pricing strategies; infrastructure to support commercial sales; appropriate and sustained levels of INCIVEK inventory; company-wide processes and systems to support compliance with applicable laws and regulations and post-marketing safety evaluations; and an effective sales force and managed markets organization to promote INCIVEK to healthcare providers and payors. We plan to continue to focus on our marketing efforts for INCIVEK and are in the process of negotiating with various government agencies and managed market organizations in an effort to expand the availability and extent of reimbursement from these third-party payors.

We believe that initial sales of INCIVEK have confirmed its commercially competitive profile, and to date a significant group of patients with genotype 1 HCV infection have sought treatment with an INCIVEK-based treatment regimen. We and Janssen are competing with Merck & Co., Inc.'s Victrelis (boceprevir), another HCV protease inhibitor that was approved for sale in the United States and Europe in 2011. KALYDECO (VX-770), if approved, would be the first drug to treat the underlying cause of CF in any patient population. However, it is difficult to predict future revenues that will be generated by telaprevir or by KALYDECO (VX-770), if it receives regulatory approvals, and we may need to adjust our business plan if demand declines or if our product revenues decrease based on competition from current or future therapies. Drugs that obtain market acceptance may later be rendered obsolete or noncompetitive by the introduction of additional therapies, expiration of intellectual property protections or introduction of generic competition. Medivir AB, in collaboration with Janssen, is currently evaluating an HCV protease inhibitor in Phase 3 clinical trials in combination with pegylated-interferon, or peg-IFN, and ribavirin, or RBV. In earlier-stage clinical trials, we are evaluating combinations involving VX-222, including all-oral combinations, and numerous competitors are evaluating protease inhibitors, HCV polymerase inhibitors and HCV NS5A inhibitors, including such competitors' all-oral combinations. We believe that these earlier-stage drug candidates, if approved, will not be available until several years from now. Approved drugs continue to be subject to, among other things, numerous regulatory risks, post-approval safety monitoring and risks related to supply chain disruptions.

We require a supply of INCIVEK for sale in North America and will require a supply of KALYDECO (VX-770) for sale worldwide if we are successful in obtaining marketing approval for KALYDECO (VX-770). We rely on an international network of third parties to manufacture and distribute our drug candidates for clinical trials, and we expect that we will continue to rely on third parties for the foreseeable future to meet our commercial supply needs for INCIVEK and any of our drug candidates that are approved for sale. Third-party contract manufacturers, including some in China, supply us with raw materials, and contract manufacturers in the European Union and the United States convert these raw materials into drug substance and convert the drug substance into final

Table of Contents

dosage form. Establishing and managing this global supply chain requires a significant financial commitment and the creation and maintenance of numerous third-party relationships. Although we attempt to effectively manage the business relationships with companies in our supply chain, we do not have complete control over their activities. Also, because of the significant lead times required to manufacture our commercial supply of INCIVEK, we may have less flexibility to adjust our supply in response to increased demand than if we had shorter lead times.

We had not marketed pharmaceutical products before we obtained approval for INCIVEK, and prior to 2010 we had a relatively small commercial organization. As a result, in the past many of the regulations related to the marketing of pharmaceutical products had limited applicability to our business. As we expanded our commercial organization, we focused on implementing a comprehensive compliance program to actively identify, prevent and mitigate risk through the implementation of compliance policies and systems and the promotion of a culture of compliance. Among other laws, regulations and standards, we are subject to various federal and state laws pertaining to healthcare fraud and abuse, including anti-kickback and false claims statutes. Anti-kickback laws make it illegal for a prescription drug manufacturer to solicit, offer, receive or pay any remuneration in exchange for, or to induce, the referral of business, including the purchase or prescription of a particular drug. False claims laws prohibit anyone from presenting for payment to third-party payors, including Medicare and Medicaid, claims for reimbursed drugs or services that are false or fraudulent, claims for items or services not provided as claimed or claims for medically unnecessary items or services. We expect to continue to devote substantial resources to maintain, administer and expand these compliance programs.

*Recent Developments*

**HCV**

In August 2011, we obtained approval to market INCIVEK in Canada for patients who have genotype 1 chronic HCV.

In September 2011, Janssen obtained approval from the European Commission to market INCIVO in the European Union. Janssen currently is marketing INCIVO in the United Kingdom, Germany, France and Sweden.

In September 2011, Mitsubishi Tanabe obtained approval to market telaprevir in Japan, which it plans to market under the brand name TELAVIC .

We have ongoing Phase 3b clinical trials to support potential supplemental applications for INCIVEK, including a clinical trial evaluating a twice-daily dosing regimen of INCIVEK and a clinical trial evaluating shorter treatment durations for patients with genotype 1 chronic HCV with a specific genetic variation near the IL28B gene referred to as the "CC" variation. We also plan to initiate a Phase 3b clinical trial of INCIVEK in patients co-infected with HCV and HIV, as well as a Phase 2b clinical trial of INCIVEK in patients with recurrent HCV following a liver transplant.

We have completed enrollment in two, all-oral three-drug treatment arms of an ongoing Phase 2 clinical trial evaluating our HCV polymerase inhibitor VX-222 in combination with INCIVEK and RBV.

**CF**

In October 2011, we submitted our NDA in the United States and our MAA in the European Union for KALYDECO (VX-770). KALYDECO (VX-770) has been evaluated in patients with CF 6 years of age and older who have at least one copy of the G551D mutation in the cystic fibrosis transmembrane conductance regulator, or CFTR, gene. We requested Priority Review of

Table of Contents

the NDA from the FDA in the United States and have received agreement from the European Medicines Agency for accelerated assessment of KALYDECO (VX-770) in the European Union.

In October 2011, we initiated the second part of a Phase 2 clinical trial evaluating combination regimens of KALYDECO (VX-770) and VX-809, a corrector compound, in patients with the F508del mutation in the CFTR gene. In 2012, we plan to conduct a Phase 2 clinical trial of VX-661, another CFTR corrector compound.

In 2012, we plan to initiate a Phase 2 clinical trial of KALYDECO (VX-770) dosed as a monotherapy in patients ages 2 through 5 years who have at least one copy of the G551D mutation in the CFTR gene, as well as additional clinical trials designed to evaluate KALYDECO (VX-770) dosed as a monotherapy in patients with certain gating mutations in the CFTR gene other than the G551D mutation.

**Rheumatoid Arthritis**

In September 2011, we announced data from our Phase 2a clinical trial that evaluated VX-509 in patients with RA over a twelve-week period. Based on the safety and efficacy data from this clinical trial, we plan to evaluate VX-509 as part of a six-month Phase 2b clinical trial in patients with RA. In this Phase 2b clinical trial, we expect to evaluate once-daily and twice-daily doses of VX-509 in combination with methotrexate, a commonly prescribed disease-modifying antirheumatic drug that is frequently used in combination with other RA drugs.

**Intangible Asset Impairment Charge**

In the third quarter of 2011, we incurred an intangible asset impairment charge related to VX-759, the back-up HCV polymerase inhibitor to VX-222. Please refer to Note L, "Acquisition of ViroChem Pharma Inc.," in the accompanying notes to the condensed consolidated financial statements for further information.

**Critical Accounting Policies and Estimates**

Our discussion and analysis of our financial condition and results of operations is based upon our condensed consolidated financial statements prepared in accordance with generally accepted accounting principles in the United States. The preparation of these financial statements requires us to make certain estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reported periods. These items are monitored and analyzed by management for changes in facts and circumstances, and material changes in these estimates could occur in the future. Changes in estimates are reflected in reported results for the period in which the change occurs. We base our estimates on historical experience and various other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from our estimates if past experience or other assumptions do not turn out to be substantially accurate. During the nine months ended September 30, 2011, there were no material changes to our critical accounting policies as reported in our Annual Report on Form 10-K for the year ended December 31, 2010, as updated by our Quarterly Report on Form 10-Q for the quarter ended June 30, 2011.

Table of Contents**Results of Operations Three and Nine Months Ended September 30, 2011 Compared with Three and Nine Months Ended September 30, 2010**

|  | Three Months Ended September 30, |              | Increase/ (Decrease) | Increase/ (Decrease) | Nine Months Ended September 30, |              | Increase/ (Decrease) | Increase/ (Decrease) |
|--|----------------------------------|--------------|----------------------|----------------------|---------------------------------|--------------|----------------------|----------------------|
|  | 2011                             | 2010         | \$                   | %                    | 2011                            | 2010         | \$                   | %                    |
|  | (in thousands)                   |              |                      |                      | (in thousands)                  |              |                      |                      |
| Revenues                                 | \$ 659,200                       | \$ 23,795    | \$ 635,405           | 2,670%               | \$ 847,286                      | \$ 77,846    | \$ 769,440           | 988%                 |
| Operating costs and expenses             | 443,493                          | 223,383      | 220,110              | 99%                  | 957,368                         | 607,289      | 350,079              | 58%                  |
| Gain (loss) on other items, net          | 5,403                            | (9,369)      | n/a                  | n/a                  | (18,973)                        | (44,791)     | (25,818)             | (58)%                |
| Net income (loss) attributable to Vertex | \$ 221,110                       | \$ (208,957) | n/a                  | n/a                  | \$ (129,055)                    | \$ (574,234) | \$ (445,179)         | (78)%                |

*Net Income (Loss) Attributable to Vertex*

In the third quarter of 2011, we had net income attributable to Vertex of \$221.1 million. Our increased revenues were the result \$419.6 million of INCIVEK net product revenues and \$200.0 million in milestone revenues from Janssen recognized in the third quarter 2011, for which there were no comparable revenues in third quarter of 2010. Our increased revenues were partially offset by increased operating costs and expenses in the third quarter of 2011 as compared to the third quarter of 2010. A significant portion of the increase in operating costs and expenses was due to a \$105.8 million impairment charge that we incurred in the third quarter of 2011 related to VX-759, a back-up HCV polymerase inhibitor that we determined was impaired based on, among other factors, the advancement of our lead HCV polymerase inhibitor VX-222. The remaining \$114.3 million increase in operating costs and expenses in the third quarter of 2011 as compared to the third quarter of 2010 was principally attributable to a \$61.8 million increase in sales, general and administrative expenses and a \$35.3 million increase in costs of product revenues. Our operating costs and expenses in the third quarter of 2011 and 2010 included \$29.4 million and \$23.8 million, respectively, of stock-based compensation expense.

Our net loss attributable to Vertex in the nine months ended September 30, 2011 decreased as compared to our net loss attributable to Vertex in the nine months ended September 30, 2010, due to significant increases in our revenues, partially offset by significant increases in our operating costs and expenses. Our increased revenues were the result of INCIVEK net product revenues recognized in the second and third quarters of 2011 and \$250.0 million in milestone revenues from Janssen recognized in 2011, for which there were no comparable revenues in the nine months ended September 30, 2010. The increased operating costs and expenses were primarily the result of the expansion of our commercial organization, costs related to INCIVEK sales and marketing in the United States and the impairment charge we recorded in the third quarter of 2011. Our operating costs and expenses in the nine months ended September 30, 2011 and 2010 included \$89.2 million and \$67.6 million, respectively, of stock-based compensation expense.

*Net Income (Loss) Attributable to Vertex per Share*

Our net income (loss) attributable to Vertex for the third quarter of 2011 was \$1.02 per diluted share as compared to (\$1.04) per diluted share for the third quarter of 2010. Our net income (loss) attributable to Vertex for the nine months ended September 30, 2011 was (\$0.63) per diluted share as compared to (\$2.87) per diluted share for the nine months ended September 30, 2010.

Table of Contents**Revenues**

|                        | Three Months<br>Ended September 30, |           | Increase/<br>(Decrease) | Increase/<br>(Decrease) | Nine Months<br>Ended September 30, |           | Increase/<br>(Decrease) | Increase/<br>(Decrease) |
|------------------------|-------------------------------------|-----------|-------------------------|-------------------------|------------------------------------|-----------|-------------------------|-------------------------|
|                        | 2011                                | 2010      | \$                      | %                       | 2011                               | 2010      | \$                      | %                       |
|                        | (in thousands)                      |           |                         |                         | (in thousands)                     |           |                         |                         |
| Product revenues, net  | \$ 419,595                          | \$        | \$ 419,595              | n/a                     | \$ 494,130                         | \$        | \$ 494,130              | n/a                     |
| Royalty revenues       | 8,539                               | 8,173     | 366                     | 4%                      | 24,610                             | 21,842    | 2,768                   | 13%                     |
| Collaborative revenues | 231,066                             | 15,622    | 215,444                 | 1,379%                  | 328,546                            | 56,004    | 272,542                 | 487%                    |
| Total revenues         | \$ 659,200                          | \$ 23,795 | \$ 635,405              | 2,670%                  | \$ 847,286                         | \$ 77,846 | \$ 769,440              | 988%                    |

**Product Revenues, Net**

We began recognizing net product revenues on sales of INCIVEK in the United States in the second quarter of 2011. Our net product revenues in the third quarter of 2011 increased significantly as compared to the second quarter of 2011 as a result of month-over-month increases in net product revenues, and as a result of recognizing net product revenues for a full fiscal quarter in the third quarter of 2011 as compared to only the final five weeks of the second quarter of 2011.

**Royalty Revenues**

In late September 2011, Janssen obtained approval from the European Commission and began marketing INCIVO in certain European countries. We expect that our royalty revenues related to INCIVO will increase significantly over the next several fiscal quarters as Janssen launches INCIVO in its territories. We also earned royalty revenues from Janssen on sales of INCIVO pursuant to an early access program that was authorized by the French government. In the three and nine months ended September 30, 2011, our royalty revenues reflect \$1.3 million and \$3.8 million, respectively, of royalty revenues due to sales of INCIVO by Janssen.

Our remaining royalty revenues in the three and nine months ended September 30, 2011, and all of our royalty revenues in periods prior to the second quarter of 2011, relate to sales by GlaxoSmithKline plc of HIV protease inhibitors that were discovered and developed pursuant to our collaboration with GlaxoSmithKline. In 2008, we sold our right to receive future royalties from GlaxoSmithKline with respect to these HIV protease inhibitors, excluding the portion allocated to pay a subroyalty on these net sales to a third party, in return for a one-time cash payment. We deferred the recognition of revenues from this sale and are recognizing these deferred revenues over the term of our agreement with GlaxoSmithKline under the units-of-revenue method. We recognize additional royalty revenues equal to the amount of a third-party subroyalty and an offsetting royalty expense for the third-party subroyalty payment.

Table of Contents**Collaborative Revenues**

Our collaborative revenues have fluctuated significantly on a quarterly basis. This variability has been due to, among other things: the timing of recognition of up-front payments and significant milestone revenues, the variable level of net reimbursement we have received for the telaprevir development program from Janssen and revenues from services we provided to our telaprevir collaborators through our third-party manufacturing network. In the third quarter of 2011, we recognized the final milestone revenues we expect to recognize from our collaboration with Janssen, and we expect that in future periods our collaborative revenues from existing collaborations will represent a small percentage of our total revenues. The table presented below summarizes our collaborative revenues for the three and nine months ended September 30, 2011 and 2010:

|  | Three Months Ended<br>September 30, |                  | Nine Months Ended<br>September 30, |                  |
|--|-------------------------------------|------------------|------------------------------------|------------------|
|  | 2011                                | 2010             | 2011                               | 2010             |
|  | (in thousands)                      |                  |                                    |                  |
| Janssen                                      | \$ 207,720                          | \$ 4,566         | \$ 272,894                         | \$ 22,912        |
| Mitsubishi Tanabe                            | 19,500                              | 11,056           | 45,858                             | 32,650           |
| Cystic Fibrosis Therapeutics<br>Incorporated | 3,846                               |                  | 9,794                              |                  |
| Other  |                                     |                  |                                    | 442              |
| <b>Total collaborative revenues</b>          | <b>\$ 231,066</b>                   | <b>\$ 15,622</b> | <b>\$ 328,546</b>                  | <b>\$ 56,004</b> |

We recognized \$200.0 million in milestone revenues under our collaboration agreement with Janssen in the third quarter of 2011 related to the approval and launch of INCIVO in the European Union, and \$50.0 million in milestone revenues under this collaboration agreement in the first quarter of 2011 related to the acceptance of the filing of the MAA for INCIVO. The \$50.0 million milestone payment received in the first quarter of 2011 was applied to the redemption of \$50.0 million of our secured notes due 2012, or 2012 Notes, as required pursuant to the terms of the 2012 Notes. The \$200.0 million in milestone payments we were entitled to receive from Janssen based on the achievement of milestones in the third quarter of 2011 were reflected as accounts receivable, net on our condensed consolidated balance sheet as of September 30, 2011. We applied the proceeds from \$105.0 million of these milestone payments, which were received in October 2011, toward the redemption of the remaining \$105.0 million of 2012 Notes, and the other \$95.0 million of these accounts receivable were paid directly to the purchaser of the remaining portion of these milestone payments. We do not expect to earn any additional milestones pursuant to our collaboration with Janssen, and we expect our future revenues related to the Janssen collaboration will primarily be reflected as royalty revenues.

In each of the three and nine months ended September 30, 2011 and 2010, we recognized \$9.6 million and \$28.7 million of deferred revenues from Mitsubishi Tanabe Pharma Corporation related to a one-time payment of \$105.0 million that we received in 2009. We expect to continue recognizing \$9.6 million of deferred revenues each quarter from the one-time payment of \$105.0 million through the first quarter of 2012. In the second quarter of 2011, we began recognizing collaborative revenues pursuant to the April 2011 amendment to our collaboration agreement with the Cystic Fibrosis Therapeutics Incorporated.

Table of Contents**Operating Costs and Expenses**

|  | Three Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) | Nine Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) |  |
|--|-------------------------------------|-------------------|-------------------------|-------------------------|------------------------------------|-------------------|-------------------------|-------------------------|--|
|  | 2011                                | 2010              | \$                      | %                       | 2011                               | 2010              | \$                      | %                       |  |
|  | (in thousands)                      |                   | (in thousands)          |                         |                                    |                   |                         |                         |  |
| Cost of product revenues                   | \$ 35,285                           | \$                | \$ 35,285               | n/a                     | \$ 40,689                          | \$                | \$ 40,689               | n/a                     |  |
| Research and development expenses          | 189,052                             | 170,434           | 18,618                  | 11%                     | 521,268                            | 468,528           | 52,740                  | 11%                     |  |
| Sales, general and administrative expenses | 110,654                             | 48,855            | 61,799                  | 126%                    | 278,840                            | 125,322           | 153,518                 | 122%                    |  |
| Royalty expenses                           | 3,121                               | 3,228             | (107)                   | (3)%                    | 9,689                              | 9,681             | 8                       | 0%                      |  |
| Restructuring expense (credit)             | (419)                               | 866               | n/a                     | n/a                     | 1,082                              | 3,758             | (2,676)                 | (71)%                   |  |
| Intangible asset impairment charge         | 105,800                             |                   | 105,800                 | n/a                     | 105,800                            |                   | 105,800                 | n/a                     |  |
| <b>Total costs and expenses</b>            | <b>\$ 443,493</b>                   | <b>\$ 223,383</b> | <b>\$ 220,110</b>       | <b>99%</b>              | <b>\$ 957,368</b>                  | <b>\$ 607,289</b> | <b>\$ 350,079</b>       | <b>58%</b>              |  |

**Cost of Product Revenues**

Our cost of product revenues consists of the costs of producing INCIVEK inventories that correspond to product revenues for the reporting period, plus the third-party royalties payable on our net sales of INCIVEK. We expensed most of the manufacturing costs of INCIVEK sold in the three and nine months ended September 30, 2011 as research and development expenses in periods prior to January 1, 2011. We expect our cost of product revenues to increase as a percentage of net sales in future periods.

**Research and Development Expenses**

|  | Three Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) | Nine Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) |  |
|--|-------------------------------------|-------------------|-------------------------|-------------------------|------------------------------------|-------------------|-------------------------|-------------------------|--|
|  | 2011                                | 2010              | \$                      | %                       | 2011                               | 2010              | \$                      | %                       |  |
|  | (in thousands)                      |                   | (in thousands)          |                         |                                    |                   |                         |                         |  |
| Research expenses                              | \$ 57,444                           | \$ 48,416         | \$ 9,028                | 19%                     | \$ 160,548                         | \$ 140,146        | \$ 20,402               | 15%                     |  |
| Development expenses                           | 131,608                             | 122,018           | 9,590                   | 8%                      | 360,720                            | 328,382           | 32,338                  | 10%                     |  |
| <b>Total research and development expenses</b> | <b>\$ 189,052</b>                   | <b>\$ 170,434</b> | <b>\$ 18,618</b>        | <b>11%</b>              | <b>\$ 521,268</b>                  | <b>\$ 468,528</b> | <b>\$ 52,740</b>        | <b>11%</b>              |  |

Our research and development expenses include internal and external costs incurred for our drug candidates. We do not assign our internal costs, such as salary and benefits, stock-based compensation expense, laboratory supplies and infrastructure costs, to individual drug candidates, because the employees within our research and development groups typically are deployed across multiple research and development programs. These internal costs are significantly greater than our external costs, which include the costs of services provided to us by clinical research organizations and other outsourced research, and which we do allocate by individual drug development program. All research and development costs for our drug candidates are expensed as incurred.

Table of Contents

To date, we have incurred in excess of \$4.5 billion in research and development expenses associated with drug discovery and development. The successful development of our drug candidates is highly uncertain and subject to a number of risks. In addition, the duration of clinical trials may vary substantially according to the type, complexity and novelty of the drug candidate and the disease indication being targeted. The FDA and comparable agencies in foreign countries impose substantial requirements on the introduction of therapeutic pharmaceutical products, typically requiring lengthy and detailed laboratory and clinical testing procedures, sampling activities and other costly and time-consuming procedures. Data obtained from nonclinical and clinical activities at any step in the testing process may be adverse and lead to discontinuation or redirection of development activity. Data obtained from these activities also are susceptible to varying interpretations, which could delay, limit or prevent regulatory approval. The duration and cost of discovery, nonclinical studies and clinical trials may vary significantly over the life of a project and are difficult to predict. Therefore, accurate and meaningful estimates of the ultimate costs to bring our drug candidates to market are not available.

Over the last several years, costs related to INCIVEK have represented the largest portion of the development costs for our clinical drug candidates. We expect to continue to incur development costs related to the conduct of additional clinical trials to support potential supplemental applications for INCIVEK. We submitted an NDA and an MAA for KALYDECO (VX-770) in October 2011 and could begin receiving product revenues from KALYDECO (VX-770), if approved, in 2012. Our other drug candidates are less advanced and, as a result, any estimates regarding development and regulatory timelines for these drug candidates are highly subjective and subject to change. We cannot make a meaningful estimate when, if ever, these drug candidates, including VX-222 and those we in-licensed from Alios BioPharma, Inc., will generate revenues and cash flows.

*Research Expenses*

|   | Three Months Ended September 30, |                  |                               |                              | Nine Months Ended September 30, |                   |                               |                              |
|---|----------------------------------|------------------|-------------------------------|------------------------------|---------------------------------|-------------------|-------------------------------|------------------------------|
|   | 2011                             | 2010             | Increase/<br>(Decrease)<br>\$ | Increase/<br>(Decrease)<br>% | 2011                            | 2010              | Increase/<br>(Decrease)<br>\$ | Increase/<br>(Decrease)<br>% |
|   | (in thousands)                   |                  |                               |                              | (in thousands)                  |                   |                               |                              |
| <b>Research Expenses:</b>                     |                                  |                  |                               |                              |                                 |                   |                               |                              |
| Salary and benefits                           | \$ 21,016                        | \$ 17,422        | \$ 3,594                      | 21%                          | \$ 56,766                       | \$ 50,036         | \$ 6,730                      | 13%                          |
| Stock-based compensation expense              | 6,841                            | 6,063            | 778                           | 13%                          | 19,730                          | 17,988            | 1,742                         | 10%                          |
| Laboratory supplies and other direct expenses | 8,932                            | 6,383            | 2,549                         | 40%                          | 24,979                          | 21,543            | 3,436                         | 16%                          |
| Contractual services                          | 3,236                            | 3,300            | (64)                          | (2)%                         | 8,980                           | 7,559             | 1,421                         | 19%                          |
| Infrastructure costs                          | 17,419                           | 15,248           | 2,171                         | 14%                          | 50,093                          | 43,020            | 7,073                         | 16%                          |
| <b>Total research expenses</b>                | <b>\$ 57,444</b>                 | <b>\$ 48,416</b> | <b>\$ 9,028</b>               | <b>19%</b>                   | <b>\$ 160,548</b>               | <b>\$ 140,146</b> | <b>\$ 20,402</b>              | <b>15%</b>                   |

We have maintained a substantial investment in research activities, with changes in various categories of expense resulting in increases of 19% and 15% in research expenses in the three and nine months ended September 30, 2011, respectively, as compared to the comparable periods in 2010. We expect to continue to invest in our research programs in an effort to identify additional drug candidates.



Table of Contents*Development Expenses*

|   | Three Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) | Nine Months Ended<br>September 30, |                   | Increase/<br>(Decrease) | Increase/<br>(Decrease) |
|---|-------------------------------------|-------------------|-------------------------|-------------------------|------------------------------------|-------------------|-------------------------|-------------------------|
|   | 2011                                | 2010              | \$                      | %                       | 2011                               | 2010              | \$                      | %                       |
|   | (in thousands)                      |                   |                         |                         | (in thousands)                     |                   |                         |                         |
| <b>Development Expenses:</b>                  |                                     |                   |                         |                         |                                    |                   |                         |                         |
| Salary and benefits                           | \$ 32,559                           | \$ 29,908         | \$ 2,651                | 9%                      | \$ 93,847                          | \$ 80,103         | \$ 13,744               | 17%                     |
| Stock-based compensation expense              | 11,811                              | 10,916            | 895                     | 8%                      | 37,924                             | 31,046            | 6,878                   | 22%                     |
| Laboratory supplies and other direct expenses | 9,405                               | 9,901             | (496)                   | (5)%                    | 25,145                             | 24,348            | 797                     | 3%                      |
| Contractual services                          | 37,939                              | 30,042            | 7,897                   | 26%                     | 101,746                            | 76,940            | 24,806                  | 32%                     |
| Drug supply costs                             | 14,623                              | 18,970            | (4,347)                 | (23)%                   | 30,017                             | 53,994            | (23,977)                | (44)%                   |
| Infrastructure costs                          | 25,271                              | 22,281            | 2,990                   | 13%                     | 72,041                             | 61,951            | 10,090                  | 16%                     |
| <b>Total development expenses</b>             | <b>\$ 131,608</b>                   | <b>\$ 122,018</b> | <b>\$ 9,590</b>         | <b>8%</b>               | <b>\$ 360,720</b>                  | <b>\$ 328,382</b> | <b>\$ 32,338</b>        | <b>10%</b>              |

In the nine months ended September 30, 2010, our drug supply costs included both costs of raw materials and work in process that we were producing for the commercial launch of INCIVEK and costs of manufacturing services that we provided our collaborators through our third-party manufacturing network. On January 1, 2011, we began to capitalize our INCIVEK inventory, which resulted in decreases of \$4.3 million and \$24.0 million, respectively, in the drug supply costs in the three and nine months ended September 30, 2011 as compared to the three and nine months ended September 30, 2010.

Our development expenses, excluding our drug supply costs, increased by \$13.9 million, or 14%, in the three months ended September 30, 2011 as compared to the three months ended September 30, 2010, and by \$56.3 million, or 21%, in the nine months ended September 30, 2011 as compared to the nine months ended September 30, 2010. These increases were primarily due to increased workforce expenses and contractual services expenses.

**Sales, General and Administrative Expenses**

|  | Three Months Ended<br>September 30, |           | Increase/<br>(Decrease) | Increase/<br>(Decrease) | Nine Months Ended<br>September 30, |            | Increase/<br>(Decrease) | Increase/<br>(Decrease) |
|--|-------------------------------------|-----------|-------------------------|-------------------------|------------------------------------|------------|-------------------------|-------------------------|
|  | 2011                                | 2010      | \$                      | %                       | 2011                               | 2010       | \$                      | %                       |
|  | (in thousands)                      |           |                         |                         | (in thousands)                     |            |                         |                         |
| Sales, general and administrative expenses | \$ 110,654                          | \$ 48,855 | \$ 61,799               | 126%                    | \$ 278,840                         | \$ 125,322 | \$ 153,518              | 122%                    |

Sales, general and administrative expenses increased substantially in the three and nine months ended September 30, 2011 as compared to the comparable periods in 2010, primarily as a result of substantial increases in expenses incurred by our commercial organization, which are classified as sales expenses. The sales expenses increased from \$18.7 million in the third quarter of 2010 to \$68.9 million in the third quarter of 2011, and from \$43.5 million in the nine months ended September 30, 2010 to \$172.3 million in the nine months ended September 30, 2011. These sales expenses include salary and benefits for our sales force and managed market organization, the majority of whom were hired in the second half of 2010, and market research and other third-party expenses incurred prior to and increasing through the commercial launch of INCIVEK in the United States. We expect that these sales

Table of Contents

expenses will continue to increase during the remainder of 2011 as we continue to market INCIVEK in the United States and begin marketing INCIVEK in Canada.

**Royalty Expenses**

Royalty expenses in the three and nine months ended September 30, 2011 were consistent with royalty expenses in the three and nine months ended September 30, 2010. Royalty expenses through September 30, 2011 primarily relate to a subroyalty payable to a third party on net sales of the HIV protease inhibitors that were discovered and developed under our collaboration with GlaxoSmithKline. The subroyalty expense offsets a corresponding amount of royalty revenues. We expect to continue to recognize this subroyalty as an expense in future periods. In future periods, we expect royalty expenses will increase significantly because we will record third-party royalties payable on sales of INCIVO by Janssen as a royalty expense.

**Restructuring Expense (Credit)**

As of September 30, 2011, our lease restructuring liability was \$26.6 million. Our restructuring expense (credit) was \$(0.4) million in the third quarter of 2011 compared to the \$0.9 million in the third quarter of 2010. Our restructuring expense was \$1.1 million in the nine months ended September 30, 2011 compared to the \$3.8 million in the nine months ended September 30, 2010. During the fourth quarter of 2011, we expect to make additional cash payments of \$3.7 million against the accrued expense and to receive \$2.3 million in sublease rental payments. All of these amounts relate to our lease of office and laboratory space at Kendall Square in Cambridge, Massachusetts.

**Intangible Asset Impairment Charge**

In the third quarter of 2011, we evaluated for impairment VX-759, an HCV polymerase inhibitor that we acquired through our acquisition of ViroChem Pharma Inc. in 2009. VX-759 was a back-up drug candidate for our lead polymerase inhibitor VX-222. Based on, among other factors, the advancement of VX-222 in the third quarter of 2011 and our consideration of potentially competitive drug candidates, we determined that the fair value of VX-759 had become impaired. We evaluated the fair value of VX-759 from the perspective of a market participant and based on our analysis, including the preparation of updated present value models, determined that the fair value of VX-759 was zero as of September 30, 2011. Accordingly, we recorded a \$105.8 million impairment charge in the third quarter of 2011. In connection with this impairment charge, we recorded a credit of \$32.7 million in our provision for income taxes resulting in a net effect on our income (loss) related to this impairment charge of \$73.1 million in the three and nine months ended September 30, 2011.

***Non-operating Items***

**Interest Income**

Interest income decreased by \$0.4 million to \$0.1 million for the three months ended September 30, 2011 from \$0.5 million for the three months ended September 30, 2010. Interest income increased by \$0.2 million to \$1.7 million for the nine months ended September 30, 2011 from \$1.4 million for the nine months ended September 30, 2010. Our cash, cash equivalents and marketable securities yielded less than 1% on an annual basis in the third quarter of 2011.

**Interest Expense**

Interest expense increased by \$3.1 million, or 79%, to \$7.1 million in the third quarter of 2011 from \$4.0 million in the third quarter of 2010. Interest expense increased by \$14.4 million, or 125%, to \$26.0 million in the nine months ended September 30, 2011 from \$11.6 million in the nine months ended September 30, 2010. These increases were primarily the result of the 3.35% convertible senior

Table of Contents

subordinated notes due 2015, or 2015 Notes, we issued in September 2010. In the fourth quarter of 2011, we expect to incur approximately \$3.4 million in interest expense related to the 2015 Notes and \$7.9 million in interest expense related to the 2012 Notes.

**Change in Fair Value of Derivative Instruments**

In the third quarter of 2011 and 2010, we recorded charges of \$8.1 million and \$5.9 million, respectively, in connection with the embedded and free-standing derivatives associated with our September 2009 financial transactions. In the nine months ended September 30, 2011 and 2010, we recorded charges of \$15.9 million and \$34.6 million, respectively, in connection with the embedded and free-standing derivatives associated with our September 2009 financial transactions. We expect that we will incur the \$0.9 million in expenses related to changes in the fair value of the derivative instruments in the fourth quarter of 2011.

**Provision for (Benefit from) Income Taxes**

In the third quarter of 2011, we recorded a benefit from income taxes of \$32.7 million related to the impairment of VX-759 and a provision of \$4.9 million for income taxes payable by Alios on revenues from us. In the nine months ended September 30, 2011, we recorded a benefit from income taxes of \$32.7 million related to the impairment of VX-759 and a provision of \$29.3 million for income taxes payable by Alios on revenues from us.

**Noncontrolling Interest (Alios)**

The net income (loss) attributable to noncontrolling interest (Alios) recorded on our condensed consolidated statements of operations reflects Alios' net income (loss) for the reporting period, excluding revenues related to the up-front payment we made to Alios and adjusted for any changes during the reporting period in the fair value of the contingent milestone and royalty payments potentially payable by us to Alios. A summary of net income (loss) attributable to noncontrolling interest (Alios) for the three and nine months ended September 30, 2011 is as follows:

|   | <b>Three Months<br/>Ended<br/>September 30,<br/>2011</b> | <b>Nine Months<br/>Ended<br/>September 30,<br/>2011</b> |
|---|--|---|
|   | (in thousands)   |   |
| Income (loss) before provision for income taxes                   | \$ (5,258)   | \$ (6,059)  |
| Provision for income taxes  | (4,850)  | (29,298)  |
| Change in fair value of contingent milestone and royalty payments | 17,450   | 17,450  |
| Net income (loss) attributable to noncontrolling interest (Alios) | \$ 7,342   | \$ (17,907)   |

In future periods, the net income (loss) attributable to noncontrolling interest (Alios) could have a material effect on the net income (loss) attributable to Vertex, particularly if there is a significant change in the fair value of the contingent milestone and royalty payments payable by us to Alios.

**Liquidity and Capital Resources**

As of September 30, 2011, we had cash, cash equivalents and marketable securities, excluding Alios' cash and cash equivalents, of \$658.7 million, which was an increase of \$65.2 million from \$593.5 million as of June 30, 2011. This increase was primarily the result of cash receipts from INCIVEK sales, partially offset by cash expenditures we made in the third quarter of 2011 related to, among other things, research and development expenses and sales, general and administrative expenses.

Table of Contents

In order to continue to operate as a cashflow positive company and to continue our substantial investment in research and development activities, we need to sustain or increase our product revenues in future quarters.

Our cash, cash equivalents and marketable securities, excluding Alios' cash and cash equivalents, decreased by \$372.7 million during the nine months ended September 30, 2011, primarily because of our significant net cash expenditures in the nine months ended September 30, 2011, including in the first half of 2011 prior to our receipt of significant cash receipts from sales of INCIVEK. These cash expenditures were related to, among other things, research and development expenses, sales, general and administrative expenses, the \$60.0 million up-front payment we made to Alios and capital expenditures for property and equipment of \$25.3 million. Our cash expenditures in the nine months ended September 30, 2011 were partially offset by \$108.7 million in cash received from issuances of common stock from employee benefit plans, and the cash we have received from sales of INCIVEK.

*Sources of Liquidity*

Prior to the third quarter of 2011, we financed our operations principally through public and private offerings of our equity and debt securities, strategic collaborative agreements that included research and/or development funding, development milestones and royalties on the sales of products, strategic sales of assets or businesses, financial transactions, investment income and proceeds from the issuance of common stock under our employee benefit plans. In future periods, we intend to rely on cash flows from product sales as our primary source of liquidity and cash flows from royalties as a secondary source of liquidity.

As of September 30, 2011, we had \$221.5 million in accounts receivable, net related to sales of INCIVEK in the United States. Because our contracts with our distributors provide for customary prompt payment discounts, we expect that in the fourth quarter of 2011 our distributors will pay the accounts receivable that were outstanding on September 30, 2011 and we will receive additional payments for a portion of the INCIVEK that is sold to our distributors in the fourth quarter of 2011. In addition to the accounts receivable related to product sales of INCIVEK to our distributors, our accounts receivable as of September 30, 2011 includes \$200.0 million related to the milestone payments we earned from Janssen in the third quarter of 2011. A portion of this \$200.0 million was paid in October 2011 to a third party that purchased the right to receive \$95.0 million of these payments, and the remainder was used to redeem \$105.0 million of outstanding 2012 Notes in October 2011.

We may seek to borrow funds to finance our working capital needs if such financing is available to us. Our existing \$100.0 million credit facility is initially unsecured, but is subject to a number of affirmative and negative covenants, including a liquidity covenant that requires us to maintain cash, cash equivalents and marketable securities of more than \$400.0 million in domestic accounts. If we breach any of these covenants and it results in an event of default, upon the event of default the lender would obtain a security interest in cash, cash equivalents and marketable securities having a margined value of \$100.0 million, which would be transferred to an account controlled by the lender. The credit agreement terminates on July 6, 2012. To date, we have not utilized any funds available to us pursuant to this credit facility.

*Future Capital Requirements*

We are incurring substantial expenses to commercialize INCIVEK, while at the same time continuing diversified research and development efforts for our drug candidates and expanding our organization. Our operating expenses have increased in recent periods as we expanded our organization and launched commercial sales of INCIVEK, with aggregate research and development and sales, general and administrative expenses equaling \$299.7 million in the third quarter of 2011 as compared to \$219.3 million in the third quarter of 2010. In addition to funding our operating expenses, we have

Table of Contents

outstanding \$400.0 million in aggregate principal amount of 2015 Notes. The 2015 Notes bear interest at the rate of 3.35% per annum, and we are required to make semi-annual interest payments on the outstanding principal balance of the 2015 Notes on April 1 and October 1 of each year. The 2015 Notes will mature on October 1, 2015. The 2015 Notes are convertible, at the option of the holder, into our common stock at a price equal to approximately \$48.83 per share, subject to adjustment.

In the third quarter of 2011, our cash flows from sales of INCIVEK were sufficient to meet our operating expenses, and we expect our cash flows from sales of INCIVEK together with our current cash, cash equivalents and marketable securities will be sufficient to fund our operations for at least the next twelve months. The adequacy of our available funds to meet our future operating and capital requirements will depend on many factors, including the amounts of future revenues generated by telaprevir, the timing of regulatory approvals for KALYDECO (VX-770), the number, breadth, cost and prospects of our discovery and development programs, and our decisions regarding manufacturing and commercial investments.

*Financing Strategy*

Although we do not have any plans to do so in the near term, we may raise additional capital through public offerings or private placements of our securities, securing new collaborative agreements or other methods of financing. Any such capital transactions may or may not be similar to transactions in which we have engaged in the past. As part of our strategy for managing our capital structure, we have from time to time adjusted the amount and maturity of our debt obligations through new issues, privately negotiated transactions and market purchases, depending on market conditions and our perceived needs at the time. We expect to continue pursuing a general financial strategy that may lead us to undertake one or more additional transactions with respect to our outstanding debt obligations, and the amounts involved in any such transactions, individually or in the aggregate, may be material. Any such transaction related to our outstanding debt obligations may or may not be similar to transactions in which we have engaged in the past. We will continue to manage our capital structure and to consider all financing opportunities, whenever they may occur, that could strengthen our long-term liquidity profile. There can be no assurance that any such financing opportunities will be available on acceptable terms, if at all.

**Contractual Commitments and Obligations**

Our commitments and obligations were reported in our Annual Report on Form 10-K for the year ended December 31, 2010, which was filed with the Securities and Exchange Commission, or SEC, on February 17, 2011. There have been no material changes from the contractual commitments and obligations previously disclosed in that Annual Report on Form 10-K, as updated by the Form 10-Q for the quarter ended March 31, 2011, which was filed with the SEC on May 6, 2011, and as updated by the Form 10-Q for the quarter ended June 30, 2011, which was filed with the SEC on August 9, 2011, except that we redeemed the outstanding 2012 Notes with proceeds from milestones payments we received from Janssen in the fourth quarter of 2011.

**Recent Accounting Pronouncements**

Refer to Note B, "Accounting Policies Recent Accounting Pronouncements," in the accompanying notes to the condensed consolidated financial statements. There were no new accounting pronouncements adopted during the nine months ended September 30, 2011 that had a material impact on our financial statements.

Table of Contents

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

As part of our investment portfolio, we own financial instruments that are sensitive to market risk. The investment portfolio is used to preserve our capital until it is required to fund operations, including our research and development activities. None of these market risk-sensitive instruments are held for trading purposes. We do not have derivative financial instruments in our investment portfolio.

**Interest Rate Risk**

We invest our cash in a variety of financial instruments, principally securities issued by the United States government and its agencies, investment grade corporate bonds and notes and money market instruments. These investments are denominated in United States dollars. All of our interest-bearing securities are subject to interest rate risk and could decline in value if interest rates fluctuate. Substantially all of our investment portfolio consists of marketable securities with active secondary or resale markets to help ensure portfolio liquidity, and we have implemented guidelines limiting the term-to-maturity of our investment instruments. Due to the short maturities of these instruments, we do not believe that we have material exposure to interest rate risk.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

Our chief executive officer and chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Quarterly Report on Form 10-Q, have concluded that, based on such evaluation, as of September 30, 2011 our disclosure controls and procedures were effective and designed to provide reasonable assurance that the information required to be disclosed is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. In designing and evaluating our disclosure controls and procedures, our management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and our management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

**Changes in Internal Controls Over Financial Reporting**

No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) occurred during the third quarter of 2011 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

**Part II. Other Information**

**Item 1A. Risk Factors**

Information regarding risk factors appears in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010, which was filed with the SEC on February 17, 2011. There have been no material changes from the risk factors previously disclosed in that Annual Report on Form 10-K.

***SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS***

This Quarterly Report on Form 10-Q and, in particular, our Management's Discussion and Analysis of Financial Condition and Results of Operations set forth in Part I Item 2, contain or incorporate a number of forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements regarding:

our expectations regarding clinical trials, development timelines and regulatory authority filings and submissions for INCIVEK, KALYDECO (VX-770), VX-222, VX-809, VX-509, VX-765, VX-661, VX-787, ALS-2158 and ALS-2200;

our ability to continue successfully marketing INCIVEK;

our expectations regarding the timing and structure of clinical trials of our drug and drug candidates, including telaprevir, KALYDECO (VX-770), VX-222, VX-509, VX-765, VX-661, VX-787, ALS-2158 and ALS-2200 and combinations of telaprevir with VX-222 and KALYDECO (VX-770) with VX-809 or VX-661, and the timing of our receipt of data from our clinical trials;

expectations regarding the amount of, timing of and trends with respect to our revenues, costs and expenses and other gains and losses, including those related to future product revenues and royalty revenues from sales of telaprevir, to the intangible assets associated with the ViroChem acquisition and the Alios collaboration, to gains (losses) with respect to the noncontrolling interest (Alios) and to the liabilities we recorded in connection with the September 2009 financial transactions;

the data that will be generated by ongoing and planned clinical trials and the ability to use that data to support regulatory filings;

our beliefs regarding the support provided by clinical trials and preclinical and nonclinical studies of our drug candidates for further investigation, clinical trials or potential use as a treatment;

the focus of our drug development efforts and our financial and management resources and our plan to continue investing in our research and development programs and to develop and commercialize selected drug candidates that emerge from those programs, alone or with third-party collaborators;

the establishment, development and maintenance of collaborative relationships;

our ability to use our research programs to identify and develop new drug candidates to address serious diseases and significant unmet medical needs;

statements regarding our leases of buildings to be built in Boston, Massachusetts;

our estimates regarding obligations associated with a lease of a facility in Kendall Square, Cambridge, Massachusetts; and

our liquidity and our expectations regarding the possibility of raising additional capital.



Table of Contents

Without limiting the foregoing, the words "believes," "anticipates," "plans," "intends," "expects" and similar expressions are intended to identify forward-looking statements. Any or all of our forward-looking statements in this Quarterly Report on Form 10-Q may turn out to be wrong. They can be affected by inaccurate assumptions we might make or by known or unknown risks and uncertainties. Many factors mentioned in our discussion in this Quarterly Report on Form 10-Q will be important in determining future results. Consequently, no forward-looking statement can be guaranteed. Actual future results may vary materially from expected results. We also provide a cautionary discussion of risks and uncertainties under "Risk Factors" in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2010, which was filed with the SEC on February 17, 2011. These are factors that we think could cause our actual results to differ materially from expected results. Other factors besides those listed could also adversely affect us. In addition, the forward-looking statements contained herein represent our estimate only as of the date of this filing and should not be relied upon as representing our estimate as of any subsequent date. While we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so to reflect actual results, changes in assumptions or changes in other factors affecting such forward-looking statements.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds****Issuer Repurchases of Equity Securities**

The table set forth below shows all repurchases of securities by us during the three months ended September 30, 2011:

| <b>Period</b>                           | <b>Total<br/>Number<br/>of Shares<br/>Purchased</b> | <b>Average Price<br/>Paid per<br/>Share</b> | <b>Total Number of<br/>Shares<br/>Purchased as Part<br/>of<br/>Publicly<br/>Announced<br/>Plans or Programs</b> | <b>Maximum<br/>Number of<br/>Shares That May<br/>Yet<br/>Be Purchased<br/>Under<br/>Publicly<br/>Announced<br/>Plans or<br/>Programs</b> |
|---|---|---|---|--|
| July 1, 2011 to July 31, 2011           | 20,603  | \$ 0.01                                     |   |  |
| August 1, 2011 to August 31, 2011       | 25,060  | \$ 0.01                                     |   |  |
| September 1, 2011 to September 30, 2011 | 34,216  | \$ 0.01                                     |   |  |

The repurchases were made under the terms of our Amended and Restated 2006 Stock and Option Plan. Under this plan, we award shares of restricted stock to our employees and consultants that typically are subject to a lapsing right of repurchase by us. We may exercise this right of repurchase in the event that a restricted stock recipient's service to us is terminated. If we exercise this right, we are required to repay the purchase price paid by or on behalf of the recipient for the repurchased restricted shares, which typically is the par value per share of \$0.01. Repurchased shares are returned to the Amended and Restated 2006 Stock and Option Plan and are available for future awards under the terms of that plan.

Table of Contents**Item 6. Exhibits**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 31.1               | Certification of the Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2               | Certification of the Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1               | Certification Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.                          |
| 101.INS            | XBRL Instance*  |
| 101.SCH            | XBRL Taxonomy Extension Schema*   |
| 101.CAL            | XBRL Taxonomy Extension Calculation*  |
| 101.LAB            | XBRL Taxonomy Extension Labels*   |
| 101.PRE            | XBRL Taxonomy Extension Presentation*   |
| 101.DEF            | XBRL Taxonomy Extension Definition*   |

---

\*

Pursuant to applicable securities laws and regulations, we will be deemed to have complied with the reporting obligation relating to the submission of interactive data files in such exhibits and will not be subject to liability under any anti-fraud provisions of the federal securities laws with respect to such interactive data files as long as we have made a good faith attempt to comply with the submission requirements and promptly amend the interactive data files after becoming aware that the interactive data files fail to comply with the submission requirements. Users of this data are advised that, pursuant to Rule 406T of Regulation S-T, these interactive data files are deemed not filed and otherwise are not subject to liability, except as provided by applicable securities laws and regulations.

