CAPITAL ONE FINANCIAL CORP Form POS AM September 21, 2005 Table of Contents

As filed with the Securities and Exchange Commission on September 21, 2005

Registration No. 333-124428

# **UNITED STATES**

# SECURITIES AND EXCHANGE COMMISSION

**WASHINGTON, D.C. 20549** 

# POST-EFFECTIVE AMENDMENT NO. 1

TO

# FORM S-4

# REGISTRATION STATEMENT

UNDER

THE SECURITIES ACT OF 1933

# CAPITAL ONE FINANCIAL CORPORATION

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 6141 (Primary Standard Industrial Classification Code Number) 54-1719854 (I.R.S. Employer

**Identification Number)** 

1680 Capital One Drive, McLean, Virginia 22102

(703) 720-1000

(Address, including zip code, and telephone number, including area code, of registrant s principal executive offices)

John G. Finneran, Jr., Esq.

**Executive Vice President, General Counsel and Corporate Secretary** 

1680 Capital One Drive, McLean, Virginia 22102

(703) 720-1000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

#### Copies to:

Victor I. Lewkow, Esq. and Christopher E. Austin, Esq. Cleary Gottlieb Steen & Hamilton LLP Edward D. Herlihy, Esq. and Lawrence S. Makow, Esq. Wachtell, Lipton, Rosen & Katz

**One Liberty Plaza** 

51 West 52nd Street

New York, New York 10006

New York, New York 10019

Telephone: (212) 225-2000

Telephone: (212) 403-1000

Facsimile: (212) 225-3999

Facsimile: (212) 403-2000

**Approximate date of commencement of proposed sale to the public:** As soon as practicable following the effectiveness of this post-effective amendment to this Registration Statement, satisfaction or waiver of the other conditions to closing of the merger described herein, and consummation of the merger.

If the securities being registered on this form are being offered in connection with the formation of a holding company and there is compliance with General Instruction G, check the following box.

If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

#### **Table of Contents**

The information in this document is not complete and may be changed. We may not sell the securities offered by this document until the post-effective amendment to the registration statement filed with the Securities and Exchange Commission is effective. This document is not an offer to sell these securities, and we are not soliciting an offer to buy these securities, in any state where the offer or sale is not permitted.

#### SUBJECT TO COMPLETION DATED SEPTEMBER 21, 2005

#### MERGER PROPOSED YOUR VOTE IS VERY IMPORTANT

In the merger, Hibernia will merge into Capital One and Hibernia shareholders should make a new election as to whether they prefer to receive their merger consideration in the form of Capital One common stock, cash or a combination of both. On August 3, 2005, Hibernia shareholders voted to approve the original merger agreement, which provided for a merger in which Hibernia shareholders would have been entitled to elect to receive (subject to proration), for each share of Hibernia common stock, cash or Capital One common stock with a value equal to the sum of (a) 0.2261 multiplied by the average of the closing prices on the NYSE for Capital One common stock during the five trading days ending the day before completion of the merger and (b) \$15.35. Under the amended merger agreement, subject to the election and proration procedures described in this document, Hibernia shareholders will receive, in exchange for each share of Hibernia common stock they hold, consideration with a value equal to the sum of (a) 0.2055 multiplied by the average of the closing prices on the NYSE for Capital One common stock during the five trading days ending the day before the completion of the merger and (b) \$13.95.

The value of the merger consideration will fluctuate with the market price of Capital One common stock. As explained in more detail in this document, whether you make a cash election or a stock election, the value of the consideration that you will receive as of the completion date will be substantially the same.

As an example, based on the average of the closing prices of Capital One common stock on the NYSE for the five trading days ending on [ ], 2005, for each of your shares of Hibernia common stock you would receive either approximately \$[ ] in cash or approximately 0.[ ] shares of Capital One common stock, having a market value based on that average of closing prices of approximately \$[ ]. If the average of the closing prices of Capital One common stock on the NYSE for the five trading days ending the day before the completion of the merger is \$80.50, which was the closing price for Capital One common stock on September 6, 2005, the last trading day before we announced the amended merger agreement, each share of Hibernia common stock would be converted into approximately \$30.49 in cash or approximately 0.3788 of a share of Capital One common stock. A chart showing the cash and stock merger consideration at various closing prices of Capital One common stock is provided on page [ ] of this document.

The market prices of both Capital One common stock and Hibernia common stock will fluctuate before the merger. You should obtain current stock price quotations for Capital One common stock and Hibernia common stock. Capital One common stock trades on the NYSE under the symbol COF and Hibernia common stock trades on the NYSE under the symbol HIB.

Edgar Filing: CAPITAL ONE FINANCIAL CORP - Form POS AM Your vote is important. We cannot complete the merger of Capital One and Hibernia unless the Hibernia shareholders approve the amended merger agreement. Hibernia has scheduled a special meeting of its shareholders to vote on the revised merger proposal. The special meeting will be held at [ ], local time. 1, 2005 at [ This document gives you detailed information about the special meeting and the proposed merger. We urge you to read this document carefully, including Risk Factors beginning on page [ ] for a discussion of the risks relating to the merger. You also can obtain information about Capital One and Hibernia from documents that we have filed or will file with the Securities and Exchange Commission prior to the Hibernia special meeting. Whether or not you plan to attend the special meeting, to ensure your shares are represented at the meeting, please vote as soon as possible by either completing and submitting the enclosed proxy card or by using the telephone or Internet voting procedures described on your proxy card. If you want to elect the type of merger consideration you will receive in the merger (subject to proration, as more fully described on page [ ] of this document), you should also submit a new form of election to the exchange agent by ], 2005. For more information, see The Amended Merger the new election deadline, which is 5:00 p.m., local time in New York City, on [ Agreement Conversion of Shares; Exchange of Certificates; New Elections as to Form of Consideration. Hibernia s board of directors has unanimously determined that the revised merger, the amended merger agreement and the transactions contemplated by the amended merger agreement are advisable and in the best interests of Hibernia and its shareholders and unanimously recommends that you vote FOR approval of the amended merger agreement. J. Herbert Boydstun President and Chief Executive Officer Hibernia Corporation Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved the common shares to be issued by Capital One under this document or passed upon the adequacy or accuracy of this document. Any representation to the

contrary is a criminal offense.

], 2005, and is being first mailed to Hibernia shareholders on or about [ This document is dated [ ], 2005.

#### HIBERNIA CORPORATION

#### 313 CARONDELET STREET

#### **NEW ORLEANS, LOUISIANA 70130**

#### NOTICE OF SPECIAL MEETING OF SHAREHOLDERS

TO BE HELD ON [ ], 2005

To the Shareholders of Hibernia Corporation:

We will hold a special meeting of Hibernia shareholders on [ ], 2005, at [ ], local time, at [ ], for the following purposes:

- 1. To consider and vote upon a proposal to approve the Agreement and Plan of Merger, dated as of March 6, 2005, as amended by Amendment No. 1, dated September 6, 2005, between Capital One Financial Corporation and Hibernia Corporation, as it may be further amended from time to time, pursuant to which Hibernia will merge with and into Capital One;
- 2. To vote upon an adjournment or postponement of the special meeting, if necessary, to solicit additional proxies; and
- 3. To transact such other business as may properly be brought before the special meeting and any adjournments or postponements of the special meeting.

Only holders of record of Hibernia common shares at the close of business on September 26, 2005 are entitled to notice of, and to vote at, the special meeting or any adjournments or postponements of the special meeting. To ensure your representation at the special meeting, please complete and promptly mail your proxy card in the return envelope enclosed, or authorize the individuals named on your proxy card to vote your shares by calling the toll-free telephone number or by using the Internet as described in the instructions included with your proxy card. This will not prevent you from voting in person, but will help to secure a quorum and avoid added solicitation costs. Your proxy may be revoked at any time before it is voted. Please review the proxy statement/prospectus accompanying this notice for more complete information regarding the revised merger and the special meeting.

Hibernia shareholders have a right to dissent from the merger and obtain payment of the fair value of their shares in cash by complying with the applicable provisions of applicable law, which are attached to the accompanying proxy statement/prospectus as Annex C. Dissenting shareholders who comply with the procedural requirements of the Business Corporation Law of Louisiana will be entitled to receive payment of the fair cash value of their shares if the merger is effected upon approval by less than 80% of the corporation s total voting power.

The board of directors of Hibernia unanimously recommends that Hibernia shareholders vote FOR the proposal to approve the amended merger agreement.

By Order of the Board of Directors

Cathy E. Chessin

Corporate Secretary

Hibernia Corporation

New Orleans, Louisiana

], 2005

#### ADDITIONAL INFORMATION

This document incorporates important business and financial information about Capital One Financial Corporation and Hibernia Corporation from documents filed with the Securities and Exchange Commission, which in this document we refer to as the SEC, that are not included in or delivered with this document. Capital One Financial Corporation, which in this document we refer to as Capital One, will provide you with copies of this information relating to Capital One, without charge, upon written or oral request to:

#### **Capital One Financial Corporation**

1680 Capital One Drive

McLean, Virginia 22102

Attention: Investor Relations Department

Telephone Number: (703) 720-2455

Hibernia Corporation, which in this document we refer to as Hibernia, will provide you with copies of this information relating to Hibernia, without charge, upon written or oral request to:

#### **Hibernia Corporation**

11130 Industriplex Blvd.

Baton Rouge, Louisiana 70809

Attention: Investor Relations Department

Telephone Number: (225) 376-7761

email: tvoltz@hibernia.com

In order to receive timely delivery of the documents in advance of the special meeting, you must request the information no later than [ ], 2005.

You may also obtain these documents at the SEC s website, www.sec.gov and you may obtain certain of these documents at Capital One s website, www.capitalone.com by selecting Investors and then selecting SEC & Regulatory Filings, and then selecting Capital One Financial Corporation, and at Hibernia s website, www.hibernia.com by selecting About Hibernia, and then selecting Investor Relations SEC Filings. Other information contained on the Capital One and Hibernia websites is expressly not incorporated by reference into this document.

Please note that each of Capital One and Hibernia expects to issue a press release announcing its third quarter financial results in October 2005, prior to the date of the Hibernia special meeting. On the day such results are announced, each of Capital One and Hibernia intends to file with the SEC, as an exhibit to a Current Report on Form 8-K, its respective press release, which would thereby be deemed incorporated by reference into this document. See Where You Can Find More Information. You are encouraged to read those press releases, which will be available at the website maintained by the SEC as well as at Capital One s and Hibernia s respective websites, as described above.

You should rely only on the information contained or incorporated by reference into this document to vote on the merger. No one has been authorized to provide you with information that is different from that contained in, or incorporated by reference into, this document. This document is dated [ ], 2005. You should not assume that the information contained in, or incorporated by reference into this document is accurate as of any date other than that date. Neither our mailing of this document to Hibernia shareholders nor the issuance by Capital One of common shares in connection with the merger will create any implication to the contrary.

This document does not constitute an offer to sell, or a solicitation of an offer to buy, any securities, or the solicitation of a proxy, in any jurisdiction to or from any person to whom it is unlawful to make any such offer or solicitation in such jurisdiction. Information contained in this document regarding Capital One has been provided by Capital One and information contained in this document regarding Hibernia has been provided by Hibernia.

### TABLE OF CONTENTS

<u>Questions and Answers About the Merger</u>	I
Summary	5
Summary Historical and Unaudited Pro Forma Financial Information	13
Risk Factors	19
Forward-Looking Statements	23
The Special Meeting of Hibernia Shareholders	24
General	24
Record Date and Voting	24
Vote Required	24
Revocability of Proxies	25
Voting Electronically or by Telephone	25
Solicitation of Proxies	25
Participants in Hibernia s Benefits Plans	26
The Merger	27
Background of the Merger	27
Hibernia s Reasons for the Merger; Recommendation of Hibernia s Board of Directors	30
Opinion of J.P. Morgan Securities Inc. Financial Advisor to Hibernia	32
Capital One s Reasons for the Merger	41
Interests of Hibernia s Executive Officers and Directors in the Merger	41
Capital One Board of Directors after the Merger	47
Stock Exchange Listing	47
Dissenters Rights	47
Accounting Treatment	49
<del></del>	49
Regulatory Approvals Federal Reserve Board	49
Other Notices and Approvals	50
Litigation Relating to the Merger	50
Material U.S. Federal Income Tax Consequences of the Merger	51
Tax Consequences of the Merger Generally	51
Tax Basis and Holding Period	53
Cash Received in Lieu of a Fractional Share of Capital One Common Stock	53
Information Reporting and Backup Withholding	53
Reporting Requirements	53
The Amended Merger Agreement	54
<u>The Merger</u>	54
Effective Time and Timing of Closing	54
Board of Directors of the Surviving Corporation	55
Consideration To Be Received in the Merger	55
Stock Options and Other Stock-Based Awards	59
Conversion of Shares; Exchange of Certificates; New Elections as to Form of Consideration	59
Representations and Warranties	62
Conduct of Business Pending the Merger	63
Reasonable Best Efforts of Hibernia to Obtain the Required Shareholder Vote	65
No Solicitation of Alternative Transactions	65
Employees Matters	67
Indemnification and Insurance	68
Conditions to Complete the Merger	68
Termination of the Amended Merger Agreement	69
Amendment, Waiver and Extension of the Merger Agreement	71
Fees and Expenses	71
Dissenting Shares	71
Restrictions on Resales by Affiliates	72
The Companies	73
Capital One Financial Corporation	73

Hibernia Corporation	73
Market Price and Dividend Data	74
Capital One	74
<u>Hibernia</u>	75
Preliminary Unaudited Pro Forma Condensed Combined Financial Information	76
Notes to the Preliminary Unaudited Pro Forma Condensed Combined Financial	
<u>Information</u>	80
Comparative Rights of Capital One and Hibernia Shareholders	85
<u>Legal Matters</u>	97
<u>Experts</u>	97
Submission of Future Shareholder Proposals	97
Where You Can Find More Information	97
Agreement and Plan of Merger, dated as of March 6, 2005, between Capital One Financial Corporation and Hibernia Corporation,	
as amended by Amendment No. 1 to the Agreement and Plan of Merger, dated as of September 6, 2005	Annex A
Opinion of J.P. Morgan Securities Inc., dated as of September 6, 2005	Annex B
Copy of Section 131 of the Louisiana Business Corporation Law	Annex C

#### **OUESTIONS AND ANSWERS ABOUT THE MERGER**

	Q:	: What am I being asked to do in connection with the merger of Capital One	and Hibernia
--	----	--	--------------

A: Capital One and Hibernia would like you to take each of the following actions in connection with the merger.

First, we would like you to vote your Hibernia shares at the special meeting that will be held on [ ], 2005. See the question What do I need to do now in order to vote? below for instructions on how to vote.

Second, we would like you to elect the type of merger consideration you would prefer to receive in the merger. See the question What do I have to do to elect the type of merger consideration I prefer to receive in the merger? below for instructions on how to elect merger consideration.

Third, if you hold your Hibernia shares in certificated form, we would like you to send those certificates with your new form of election to the exchange agent by the election deadline. Please note that if you previously held your Hibernia shares in book-entry form or in certificated form and validly tendered them to the exchange agent before the original August 25, 2005 election deadline, the shares were returned to you via an account in your name in book-entry form on the records of Hibernia s transfer agent, Mellon Investor Services. See the question What happened to the share certificates I submitted to the exchange agent before the original election deadline? below for more information about your book-entry shares. As a holder of Hibernia shares in book-entry form, you only need to return a properly completed new form of election to the exchange agent in order to make a valid election.

#### Q: Why is Hibernia holding another meeting with respect to the merger?

A: Following Hurricane Katrina, Capital One and Hibernia renegotiated the terms of the merger, and since that occurred after the date of the first special shareholders meeting and reduced the consideration you will receive in exchange for your shares of Hibernia common stock, Louisiana law and the original merger agreement require that Hibernia shareholders must approve the terms of the amended merger agreement before we can complete the merger.

#### Q: If I voted at the shareholders meeting on August 3, 2005 with respect to the merger, should I vote again?

A: Yes, you should vote whether or not you voted before. Because the terms of the merger have been amended to reduce the merger consideration you will receive in connection with the merger, you must vote again. Even if you voted at the special meeting on August 3, 2005, that vote does not count as a vote at the special meeting that will be held on [ ], 2005. The merger can only be completed if holders of a majority of the outstanding shares of Hibernia common stock vote to approve the amended merger agreement. You are entitled, and we strongly encourage you, to vote at the Hibernia special meeting that will be held on [ ], 2005.

#### Q: Why is my vote important?

A: Under the Articles of Incorporation of Hibernia, the amended merger agreement must be approved by the holders of a majority of the outstanding shares of Hibernia common stock. Accordingly, if a Hibernia shareholder fails to vote, or if a Hibernia shareholder abstains, that will have the same effect as a vote against approval of the amended merger agreement.

### Q: What do I need to do now in order to vote?

A: After you have carefully read this document, please respond by completing, signing and dating your proxy card or voting instruction card and returning it in the postage-paid envelope or by submitting your proxy or voting instruction by telephone or through the Internet as soon as possible so that your shares will be represented and voted at the Hibernia special meeting.

1

#### **Table of Contents**

The	e Hibernia boa	rd o	f directors	unanimousl	y recommends	that vou	vote to an	prove the	amended i	merger a	greement.
	TITOUTHUR DOWN		, an ceres	with third that	, recommends	man you	rote to up	prore tite	universacia i	50. 0	5

- Q: When and where is the special meeting?
- A: The special meeting will take place at [ ] on [ ], 2005. The location of the meeting is [ ].
- Q: Are there risks associated with the merger that I should consider in deciding how to vote?
- A: Yes. There are a number of risks related to the merger, Capital One or Hibernia that are discussed in this document and in other documents incorporated by reference in this document. *Please read with particular care the detailed description of the risks associated with the merger on pages* [ ] through [ ] and in the Capital One and Hibernia SEC filings referred to on page [ ].
- Q: When do you expect to complete the merger?
- A: We currently expect to complete the merger within two business days following the special shareholders meeting, subject to Hibernia shareholders approval of the revised merger and the receipt and effectiveness of all necessary regulatory approvals.
- Q: If I submitted a form of election to the exchange agent in connection with the original merger agreement, should I submit a new form of election as well?
- A: Yes, you should submit a new form of election. All elections previously made in connection with the original merger agreement have been cancelled and no longer have any effect. Hibernia shareholders wishing to elect the type of merger consideration they prefer to receive in the merger must submit a new form of election to the exchange agent by the election deadline, which is 5:00 p.m., local time in New York City, on [ ], 2005.
- Q: What do I have to do to elect the type of merger consideration I prefer to receive in the merger?
- A: Since all elections previously made by Hibernia shareholders in connection with the original merger agreement have been cancelled, you are being mailed a new form of election in a separate package at approximately the same time as this document so as to permit you to exercise your right to make a new election prior to the new election deadline. Each new form of election will allow you to make cash or stock elections. Hibernia shareholders who wish to elect the type of merger consideration they prefer to receive in the merger should carefully review and follow the instructions set forth in the new form of election.
- Q: When must I submit a new election on the type of merger consideration that I prefer to receive?
- A: The election deadline for submitting new elections is 5:00 p.m., local time in New York City, on [ ], 2005. If a Hibernia shareholder does not submit a properly completed and signed new form of election to the exchange agent by the new election deadline, such shareholder will have no control over the type of merger consideration such shareholder may receive, and, consequently, may receive stock consideration, cash consideration or a combination of both stock consideration and cash consideration, depending on the elections of other Hibernia shareholders.
- Q: What happened to the share certificates I submitted to the exchange agent before the original election deadline?

A: If you previously held your Hibernia shares in certificated form and validly tendered them to the exchange agent before the original election deadline, the shares were returned to you via an account in your name in book-entry form on the records of Hibernia s transfer agent, Mellon Investor Services. Any restrictions or legends reflected on your share certificate(s) are indicated on your book-entry account. You may request a physical share certificate, or direct any questions or requests for changes to your account, by contacting Mellon Investor Services at 1-800-814-0305. You must submit a new form of election for your shares that are now

2

#### **Table of Contents**

held in book-entry form in order to elect the type of merger consideration you will receive in the merger.

- Q: How do I elect the type of merger consideration I would prefer to receive in the merger if my shares are held in street name?
- A: Please contact your bank or broker for information on how they will handle your account.
- Q: Should I send in my Hibernia share certificates with my proxy card?
- A: No. Please DO NOT send your share certificates with your proxy card. If you hold your shares in certificated form, prior to the new election deadline, you should send your Hibernia common stock certificates to the exchange agent, together with your completed, signed new form of election.
- Q: How do I vote my shares if my shares are held in street name?
- A: You should contact your broker or bank. Your broker or bank can give you directions on how to instruct the broker or bank to vote your shares. Your broker or bank will not vote your shares unless the broker or bank receives appropriate instructions from you. Such a failure to vote will have the same effect as a vote AGAINST approval of the amended merger agreement. You should therefore provide your broker or bank with instructions as to how to vote your shares. In addition, when you receive a new form of election, you should follow your broker s or bank s instructions for making an election with respect to your shares.
- Q: Will I be allowed to vote shares allocated to my account in Hibernia s benefit plans on the merger and elect the type of merger consideration I prefer to receive for such shares?
- A: Yes. If shares of Hibernia common stock are allocated to your account in a Hibernia benefit plan, you will receive additional information explaining the procedure by which you can instruct the trustee of the plans how to vote the Hibernia common stock allocated to your account and how to submit a new election on the form of merger consideration you prefer to receive for such shares. You should follow the directions provided in these materials. You should also be aware that shares of Hibernia common stock in a Hibernia benefit plan may be subject to a deadline for submitting your voting or election instructions that is earlier than the deadline generally applicable to Hibernia shareholders.
- Q: What do I do if I want to change my vote after I have delivered my proxy card?
- A: You may change your vote at any time before your proxy is voted at the special meeting. If you are the record holder of your shares, you can do this in any of the three following ways:

by sending a written revocation to Cathy E. Chessin, Corporate Secretary of Hibernia, 5718 Westheimer Road, Suite 825, Houston, Texas 77057, in time to be received before the special meeting;

by completing another proxy card (whether by mail, telephone or Internet) that is dated later than the original proxy and returning it in time to be received before the special meeting; or

by voting in person at the special meeting if your shares of Hibernia common stock are registered in your name rather than in the name of a broker or bank.

If you hold your shares in street name, you should contact your broker or bank to give it instructions to change your vote. If shares of Hibernia common stock are allocated to your account in one of Hibernia s benefit plans and you wish to change your voting instructions with respect to such shares, you must follow the directions for changing voting instructions set forth in the additional materials delivered to you regarding the voting of those shares.

- Q: Who can I call with questions about the special meeting or the merger?
- A: If you have any questions about the special meeting or the merger or if you need additional copies of this document, you should contact:

3

### **Table of Contents**

### **Hibernia Corporation**

11130 Industriplex Blvd.

Baton Rouge, LA 70809

Attention: Investor Relations Dept.

Telephone Number: (225) 376-7761

email: tvoltz@hibernia.com

If you have questions about the process for voting or if you need a replacement proxy card, you should contact:

#### **Mellon Investors Services LLC**

Telephone Number: 1-800-814-0305

#### Q: Where can I find more information about the companies?

A: You can find more information about Capital One and Hibernia from the various sources described under Where You Can Find More Information.

4

#### SUMMARY

This summary highlights selected information f	from this document and may not contain all of the information that is important to you. You
should carefully read this entire document and	the other documents to which this document refers to fully understand the merger. See Where
You Can Find More Information on page [	]. Each item in this summary includes a page reference directing you to a more complete
description of that item.	

THE COMPANIES (see page [ ])

**Capital One Financial Corporation** 

1680 Capital One Drive

McLean, Virginia 22102

(703) 720-1000

With 48.9 million accounts at June 30, 2005, Capital One is one of the world slargest financial services franchises. It is a diversified financial services corporation focused primarily on consumer lending. Its principal business segments are domestic credit card lending, automobile and other motor vehicle financing and global financial services.

**Hibernia Corporation** 

313 Carondelet Street

New Orleans, Louisiana 70130

1-800-562-9007

Hibernia is a financial holding company with operations in Louisiana and Texas that provides a wide array of financial products and services through its bank and non-bank subsidiaries, including a full range of deposit products, small business, commercial, mortgage and private and international banking, trust and investment management, brokerage, investment banking and insurance. Hibernia is the largest depository institution in Louisiana and, as of June 30, 2005, had 320 locations in 35 Louisiana parishes and 36 Texas counties, including the high-growth areas of Houston and Dallas-Fort Worth.

THE MERGER (see page [ ])

The terms and conditions of the merger are contained in the amended merger agreement, which is attached as Annex A to this document. Please carefully read the amended merger agreement as it is the legal document that governs the merger.

#### Hibernia Will Merge into Capital One

We propose a merger of Hibernia with and into Capital One. Capital One will survive the merger.

Hibernia Shareholders Will Receive Cash and/or Shares of Capital One Common Stock in the Merger depending on their New Election and any Proration (see pages [ - ])

Hibernia shareholders will have the right to submit a new form of election to elect to receive merger consideration for each of their shares of Hibernia common stock in the form of cash or shares of Capital One common stock, subject to proration in the circumstances described below. In the event of proration, you may receive a portion of the merger consideration in a form other than that which you elected. Any election made on the original form of election will not be considered a valid election, as all original elections have been cancelled and all certificated shares that were sent to the exchange agent with the original forms of election were returned to the Hibernia shareholders in book-entry form when those original elections were cancelled.

5

The value of the merger consideration you will receive will fluctuate with the market price of Capital One common stock and will be determined based on the five-day average closing price on the NYSE of Capital One common stock ending on the day before the completion of the merger. As explained in more detail in this document, whether you make a cash election or a stock election, the value of the consideration that you will receive as of the date of completion of the merger will be substantially the same based on the average Capital One closing price used to calculate the merger consideration. You may specify different elections with respect to different shares that you hold (if, for example, you own 100 Hibernia shares, you could make a cash election with respect to 50 shares and a stock election with respect to the other 50 shares).

As an example, based on the average of the closing prices of Capital One common stock for the five trading days ending on [ ], 2005, for each of your shares of Hibernia common stock you would receive either approximately \$[ ] in cash or 0.[ ] of a share of Capital One common stock, subject to possible proration. However, we will compute the actual amount of cash and number of shares of Capital One common stock you will receive in the merger using the formula contained in the amended merger agreement. For a summary of the formula contained in the amended merger agreement, see The Amended Merger Agreement Consideration To Be Received in the Merger beginning on page [ ].

Set forth below is a table showing a hypothetical range of five-day average closing sale prices for shares of Capital One common stock and the corresponding consideration that a Hibernia shareholder would receive in a cash election, on the one hand, or in a stock election, on the other hand, under the merger consideration formula. The table does not reflect the fact that cash will be paid instead of fractional shares. As described below, regardless of whether you make a cash election or a stock election, you may nevertheless receive a mix of cash and stock.

Capital One Common Stock				Hibernia Common Stock				
Hypothetical Five-Day Average Closing		Cash Election: Cash Consideration Per OR		Stock Election: Stock Consideration Per Share				
	Prices	Share		Capital One Shares	Market Value(*)			
ф	70	Ф 20 24		0.4040	Ф. 20.24			
\$	70	\$ 28.34		0.4049	\$ 28.34			
	71	28.54		0.4020	28.54			
	72	28.75		0.3993	28.75			
	73	28.95		0.3966	28.95			
	74	29.16		0.3941	29.16			
	75	29.36		0.3915	29.36			
	76	29.57		0.3891	29.57			
	77	29.77		0.3866	29.77			
	78	29.98		0.3844	29.98			
	79	30.18		0.3820	30.18			
	80	30.39		0.3799	30.39			
	81	30.60		0.3778	30.60			
	82	30.80		0.3756	30.80			
	83	31.01		0.3736	31.01			
	84	31.21		0.3715	31.21			
	85	31.42		0.3696	31.42			
	86	31.62		0.3677	31.62			
	87	31.83		0.3659	31.83			
	88	32.03		0.3640	32.03			
	89	32.24		0.3622	32.24			
	90	32.45		0.3606	32.45			

<sup>(\*)</sup> Market value based on hypothetical five-day average closing price on the NYSE of Capital One common stock.

6

#### **Table of Contents**

The examples above are illustrative only. The value of the merger consideration that you actually receive will be based on the actual five-day average closing price on the NYSE of Capital One common stock prior to completion of the merger, as described below. The actual average closing price may be outside the range of the amounts set forth above, and as a result, the actual value of the merger consideration per share of Hibernia common stock may not be shown in the above table.

Regardless of Whether You Make a Cash Election or a Stock Election, You May Nevertheless Receive a Mix of Cash and Stock (see pages [ - ])

The aggregate number of shares of Capital One common stock that will be issued in the merger is approximately [ ] million, based on the number of Hibernia shares outstanding on [ ], 2005, and the cash that will be paid in the merger is fixed at \$2,231,039,040. As a result, if more Hibernia shareholders make valid elections to receive either Capital One common stock or cash than is available as merger consideration under the amended merger agreement, those shareholders electing the over-subscribed form of consideration will have the over-subscribed consideration proportionately reduced and will receive a portion of their consideration in the other form, despite their election.

If shares of Hibernia common stock are issued upon the exercise of outstanding Hibernia stock options, upon vesting of other stock-settled awards or as otherwise permitted by the amended merger agreement, the aggregate number of shares of Capital One common stock to be issued as consideration in the merger will be increased accordingly. However, the cash consideration will always remain fixed at \$2,231,039,040.

What Holders of Hibernia Stock Options and Other Equity-Based Awards Will Receive (see pages [ - ])

When we complete the merger, Hibernia stock options, restricted share units and phantom shares that are outstanding immediately before completing the merger will become options, restricted share units (to the extent they do not vest upon the change of control and instead become shares of Capital One common stock) and phantom shares on shares of Capital One common stock. The number of common shares subject to such stock options, restricted share units and phantom shares, and the exercise price of the Hibernia stock options, will be adjusted according to the exchange ratio.

Each Hibernia restricted share outstanding immediately before completing the merger will be converted upon the completion of the merger into the right to receive the merger consideration validly elected by the holder of the Hibernia restricted share, subject to proration in the circumstances described above.

In Order To Make a Valid Election, Hibernia Shareholders Must Properly Complete and Deliver the New Form of Election that is being Mailed to you in a Separate Package at Approximately the Same Time as this Document (see pages [ - ])

All elections submitted under the original merger agreement have been cancelled. You will receive in a separate package being mailed at approximately the same time as this document a new form of election with instructions for making cash and stock elections. You must properly complete and deliver to Computershare Shareholder Services, the exchange agent, your new form of election along with your stock certificates (or a properly completed notice of guaranteed delivery). Do not send your form of election or your stock certificates with your proxy card. If you hold your shares in street name, you should contact your bank or broker for information on how they will handle your account.

New forms of election and stock certificates (or a properly completed notice of guaranteed delivery) must be received by the exchange agent by the new election deadline, which is 5:00 p.m., local time in New York City, on [ ], 2005. Once you tender your stock certificates to the exchange agent, you may not transfer your Hibernia shares until the merger is completed, unless you revoke your election by written notice to the exchange agent that is received prior to the new election deadline. If the merger is not completed and the amended merger

7

#### **Table of Contents**

agreement is terminated, stock certificates will be returned by the exchange agent by first class mail or through book-entry transfer (in the case of Hibernia shares delivered in book-entry form to the exchange agent). If you sent in a share certificate with your election under the original merger agreement, that share certificate became a book-entry share when previous elections were cancelled.

If you fail to submit a properly completed new form of election, together with your stock certificates (or a properly completed notice of guaranteed delivery), if you hold your shares in certificated form, prior to the election deadline, you will be deemed not to have made an election. As a non-electing holder, you will be paid merger consideration per share equivalent to the amount paid per share to holders making elections, but you may be paid all in cash, all in Capital One common stock, or in part cash and in part Capital One common stock, depending on the remaining pool of cash and Capital One common stock available for paying merger consideration after honoring the cash elections and stock elections that other shareholders have made, and without regard to your preference.

Dividend Policy of Capital One; Potential Partial Dividend from Hibernia (see page [ ])

The holders of Capital One common stock receive dividends if and when declared by the Capital One board of directors out of legally available funds. Capital One declared quarterly cash dividends of \$0.026667 per share of common stock for each quarter in 2004 and for the first three quarters of 2005. Following the completion of the merger, Capital One expects to continue paying quarterly cash dividends on a basis consistent with past practice. However, the declaration and payment of dividends will depend upon business conditions, operating results, capital and reserve requirements and consideration by the Capital One board of directors of other relevant factors.

Prior to completion of the merger, Hibernia shareholders will continue to receive any regular quarterly dividends declared and paid by Hibernia. In addition, depending on the timing of the completion of the merger, Hibernia shareholders also may become entitled to receive a partial dividend declared and paid by Hibernia for all or part of the period between the last dividend record date of Hibernia and the date the merger is completed. See The Amended Merger Agreement Conversion of Shares; Exchange of Certificates; New Elections as to Form of Consideration Dividends and Distributions.

J.P. Morgan Securities Inc. Has Provided an Opinion as to the Fairness of the Merger Consideration, from a Financial Point of View, to Hibernia s Shareholders (see pages [ - ])

As described in Hibernia s proxy statement dated June 17, 2005, J.P. Morgan Securities Inc., or JPMorgan, previously rendered to the Hibernia board of directors its opinion, dated as of March 6, 2005, as to the fairness, from a financial point of view, of the merger consideration contemplated by the original merger agreement to Hibernia s shareholders. In connection with Hibernia s determination to enter into the merger agreement amendment, JPMorgan has provided an updated opinion to the Hibernia board of directors, dated as of September 6, 2005, that, as of that date, and subject to and based on the qualifications and assumptions set forth in the opinion, the consideration to be received by the holders of Hibernia common stock in the merger pursuant to the terms of the amended merger agreement was fair, from a financial point of view, to such shareholders. We have attached the full text of JPMorgan s updated opinion to this document as Annex B. We urge you to read the opinion in its entirety. The opinion of JPMorgan is addressed to the board of directors of Hibernia, is directed only to the consideration to be paid in the merger and does not constitute a recommendation to any shareholder of Hibernia as to how that shareholder should vote at the Hibernia special meeting. Pursuant to an engagement letter between Hibernia and JPMorgan, Hibernia has agreed to pay JPMorgan a fee, a substantial portion of which is payable only upon completion of the merger.

#### **Table of Contents**

Hibernia s Board of Directors Recommends that You Vote FOR Approval of the Amended Merger Agreement (see page [ ])

Hibernia s board of directors has unanimously determined that the merger, the amended merger agreement and the transactions contemplated by the amended merger agreement are advisable to you and in your best interests, and unanimously recommends that you vote FOR the proposal to approve the amended merger agreement.

In determining whether to approve the amended merger agreement, Hibernia s board of directors consulted with certain of its senior management and with its legal and financial advisors. In arriving at its determination, the Hibernia board of directors also considered the factors described under The Merger Hibernia s Reasons for the Merger; Recommendation of Hibernia s Board of Directors.

Interests of Hibernia Executive Officers and Directors in the Merger (see pages [ - ])

The directors and executive officers of Hibernia have financial interests in the merger that are different from, or in addition to, the interests of Hibernia shareholders. These interests include rights of executive officers under change of control agreements and service retention agreements with Hibernia, rights under stock-based benefit programs and awards of Hibernia, and rights to continued indemnification and insurance coverage by Capital One after the merger for acts and omissions occurring before the merger. Certain of the executive officers have entered into employment agreements with Capital One, which will become effective as of the completion of the merger. The employment agreement with J. Herbert Boydstun, President and Chief Executive Officer of Hibernia, provides that Mr. Boydstun will be employed by Capital One as the highest ranking executive of the consumer, commercial and other branch banking business of Capital One (excluding certain banking businesses operated by Capital One) as described more fully under The Merger Interests of Hibernia s Executive Officers and Directors in the Merger Employment Agreement with J. Herbert Boydstun. The Hibernia board of directors was aware of these interests and considered them in approving the amended merger agreement and the merger.

#### Board of Directors after the Merger (see page [ ])

Upon completion of the merger, Capital One will take the actions as may be reasonably required to appoint E.R. Campbell, the current Chairman of the Hibernia board of directors, to the Capital One board of directors to the class of directors whose term expires at Capital One s 2006 annual meeting of shareholders.

#### Non-Solicitation (see pages [ - ])

Hibernia has agreed that it will not solicit or encourage any inquiries or proposals regarding any acquisition proposals by third parties. Hibernia may respond to unsolicited proposals in certain circumstances if required by the Hibernia board of directors fiduciary duties. Hibernia must promptly notify Capital One if it receives any acquisition proposals.

### Conditions to Completion of the Merger (see pages [ - ])

Each of Capital One s and Hibernia s obligations to complete the merger is subject to the satisfaction or waiver of a number of mutual conditions including:

approval of the amended merger agreement by the Hibernia shareholders; and

the absence of any statute, regulation, rule, decree, injunction or other order in effect by any court or other governmental entity that prohibits completion of the transactions contemplated by the amended merger agreement.

9

#### **Table of Contents**

Each of Capital One s and Hibernia s obligations to complete the merger is also separately subject to the satisfaction or waiver of a number of conditions including:

receipt by the party of a legal opinion from its counsel with respect to certain federal income tax consequences of the merger;

the receipt and effectiveness of all regulatory approvals, registrations and consents; and

the other company s representations and warranties in the amended merger agreement being true and correct, subject to the materiality standards contained in the amended merger agreement, and the performance by the other party in all material respects of its obligations under the amended merger agreement.

Capital One s obligation to complete the merger is further subject to the condition that the regulatory approvals received in connection with the completion of the merger not include any conditions or restrictions that, in the aggregate, would reasonably be expected to have a material adverse effect on Hibernia or Capital One, measured relative to Hibernia.

Regardless of any language in the amended merger agreement that may be to the contrary, no events or actions arising out of or directly or indirectly relating to or resulting from Hurricane Katrina or any other hurricane or storm will be considered in determining whether a material adverse effect has occurred or is reasonably likely to occur for any purposes of the amended merger agreement or whether there is or may be any failure of any of the closing conditions.

#### Termination of the Amended Merger Agreement (see pages [ - ])

Capital One and Hibernia can mutually agree at any time to terminate the amended merger agreement without completing the merger, even if Hibernia shareholders have approved the merger. Also, either of Capital One or Hibernia can terminate the amended merger agreement in various circumstances, including the following:

if the merger is not completed by March 6, 2006 (other than because of a breach of the amended merger agreement caused by the party seeking termination);

if a governmental entity issues a non-appealable final order prohibiting the merger;

if a governmental entity which must grant a regulatory approval as a condition to the merger denies such approval of the merger and such action has become final and non-appealable; or

if the other party breaches the amended merger agreement in a way that would entitle the party seeking to terminate the agreement not to consummate the merger, subject to the right of the breaching party to cure the breach within 45 days following written notice (unless it is not possible due to the nature or timing of the breach for the breaching party to cure the breach).

Additionally, Capital One may terminate the amended merger agreement if:

Hibernia s shareholders fail to approve the amended merger agreement, but Capital One only has the right to terminate the amended merger agreement for this reason on or prior to the 20<sup>th</sup> day after the Hibernia special meeting of shareholders, and Capital One must not then be in material breach of its obligations to use reasonable best efforts to negotiate a restructuring of the merger if the Hibernia shareholders do not approve the merger at the special meeting;

Hibernia has materially breached its non-solicitation obligations described under The Amended Merger Agreement No Solicitation of Alternative Transactions, or Hibernia s board has failed to recommend in Hibernia s special meeting proxy statement the approval of the amended merger agreement, changed its recommendation to Hibernia shareholders, recommended any alternative transaction proposals with third parties or failed to call a meeting of its shareholders; or

10

#### **Table of Contents**

Hibernia or any of its representatives engages in discussions with any person in connection with an unsolicited alternative transaction proposal and not ceased all discussions within 20 days of the first date of such discussions.

Additionally, Hibernia may terminate the amended merger agreement if:

Capital One has breached its obligation to in good faith use its reasonable best efforts to negotiate a restructuring of the merger if the Hibernia shareholders do not approve the amended merger agreement at the special meeting.

Termination Fee (see pages [ - ])

Hibernia has agreed to pay a termination fee to Capital One if the amended merger agreement is terminated under any of the circumstances specified in The Amended Merger Agreement Termination of the Amended Merger Agreement Termination Fees.

Hibernia Shareholders Have Dissenters Rights (see pages [ - ])

Hibernia is incorporated in Louisiana. Under Louisiana law, Hibernia shareholders have the right to dissent from the merger and, upon full satisfaction of specified procedures and conditions, to receive (in lieu of the merger consideration) the fair value of their shares in cash in accordance with the applicable provisions of the Louisiana Business Corporation Law or LBCL if the merger is completed but it was not approved by a vote of at least 80% of Hibernia s outstanding shares of common stock. The procedures that must be followed by dissenting shareholders both before and after the special meeting are summarized under The Merger Dissenters Rights, and the applicable provisions of the LBCL are reproduced as Annex C.

Hibernia Will Hold its Special Meeting on [ ], 2005 (see page [ ])

The Hibernia special meeting will be held at [ ], on [ ] at [ ], local time. At the special meeting, you will be asked:

to approve the amended merger agreement;

to vote upon an adjournment or postponement of the special meeting, if necessary, to solicit additional proxies; and

to transact any other business as may properly be brought before the special meeting or any adjournment or postponement of the special meeting.

You can vote at the Hibernia special meeting if you owned Hibernia common stock at the close of business on [ ], 2005. On that date, there were [ ] shares of Hibernia common stock outstanding and entitled to vote, approximately [ ]% of which were owned and entitled to be voted by Hibernia directors and executive officers and their affiliates. You can cast one vote for each share of Hibernia common

stock you owned on that date. In order to approve the amended merger agreement, the holders of a majority of the outstanding shares of Hibernia common stock entitled to vote must vote in favor of doing so.

Regulatory Approvals Required for the Merger (see pages [ ])

Completion of the transactions contemplated by the amended merger agreement is subject to various regulatory approvals, including approval from the Federal Reserve Board and state regulatory authorities. Capital One has obtained the approval of the Federal Reserve Board, and Capital One and Hibernia have completed the filing of all other applications and notices required to consummate the transactions contemplated by the amended merger agreement. The approval of the Federal Reserve Board requires that the merger be completed no longer than three months after the effective date of the order, unless that period is extended for good cause by the Federal Reserve Board or the Federal Reserve Bank of

11

#### **Table of Contents**

Richmond, acting pursuant to delegated authority. If the parties are unable to consummate the merger by the required deadline of the Federal Reserve Board, Capital One will request an extension from the Federal Reserve Bank of Richmond.

The Merger Generally Will Be Tax-Free to Holders of Hibernia Common Stock to the Extent They Receive Capital One Common Stock (see pages [ ])

The exchange by U.S. holders of Hibernia common stock for Capital One common stock has been structured to be generally tax free for U.S. federal income tax purposes, except that:

U.S. holders of Hibernia common stock that receive both cash and Capital One common stock generally will recognize gain, but not loss, to the extent of the cash received;

U.S. holders of Hibernia common stock that receive only cash generally will recognize gain or loss; and

U.S. holders of Hibernia common stock generally will recognize gain or loss with respect to cash received in lieu of fractional shares of Capital One common stock that the former Hibernia shareholders would otherwise be entitled to receive.

#### COMPARATIVE PER SHARE MARKET PRICE INFORMATION

Capital One common stock trades on the NYSE under the symbol COF and Hibernia common stock trades on the NYSE under the symbol HIB. The following table presents the closing sale prices of Capital One common stock and Hibernia common stock on:

March 4, 2005, the last trading day before we announced the original merger agreement,

September 6, 2005, the last trading day before we announced the amended merger agreement, and

[ ], 2005, the last practicable date prior to mailing this document.

The table also presents the equivalent value of the merger consideration per share of Hibernia common stock on those dates, calculated by multiplying the closing price of Capital One common stock on those dates by 0.4226 on March 4, 2005 (which reflects the exchange ratio as determined under the original merger agreement), and 0.3788 and [ ] on September 6, 2005 and [ ], 2005, respectively (which reflect the exchange ratio as determined under the amended merger agreement), each representing the fraction of a share of Capital One common stock that Hibernia shareholders electing to receive Capital One common stock would receive in the merger for each share of Hibernia common stock, assuming that the average of the closing prices of Capital One common stock on the NYSE for the five trading days ending the day before the completion of the merger was the closing price of Capital One common stock on March 4, 2005, September 6, 2005 and [ ], 2005, respectively, and assuming no proration.

Edgar Filing: CAPITAL ONE FINANCIAL CORP - Form POS AM

	Hibernia					
	Capital One		Eq	uivalent		
Date	Closing Price	<b>Closing Price</b>	Per Sl	hare Value		
March 4, 2005	\$ 78.08	\$ 26.57	\$	33.00		
September 6, 2005	\$ 80.50	\$ 31.40	\$	30.49		
[ 1, 2005	\$ [ ]	\$ [ ]	\$	[ ]		

The market prices of both Capital One common stock and Hibernia common stock will fluctuate prior to the merger. You should obtain current stock price quotations for Capital One common stock and Hibernia common stock.

#### SUMMARY HISTORICAL AND UNAUDITED PRO FORMA FINANCIAL INFORMATION

#### **Unaudited Comparative Per Share Data**

The table on the following page shows historical information about Capital One s and Hibernia s respective earnings per share, dividends per share and book value per share, and preliminary pro forma information, which reflects the merger, at and for the six months ended June 30, 2005, and for the year ended December 31, 2004. In presenting the comparative preliminary pro forma information for the periods shown, it is assumed that the companies had been combined as of or throughout those periods.

The merger will be accounted for using the purchase method of accounting, with Capital One treated as the acquiror. Under this method of accounting, the assets and liabilities of Hibernia will be recorded by Capital One at their respective fair values as of the merger completion date. Financial statements of Capital One issued after the consummation of the merger will reflect such values and will not be restated retroactively to reflect the historical financial position or results of operations of Hibernia.

The information listed as equivalent pro forma for Hibernia was obtained by multiplying the pro forma amounts listed by Capital One by 0.3788, which is the fraction of a share of Capital One common stock that Hibernia shareholders who receive stock in the merger would receive for each share of Hibernia common stock, assuming no proration and assuming the average of the closing prices of Capital One common stock on the NYSE for the five trading days ending the day before the completion of the merger was \$80.50, which was the closing price of Capital One common stock on September 6, 2005, the last trading day before we announced the amended merger agreement. The actual fraction of a share of Capital One common stock that Hibernia shareholders who receive stock in the merger will receive may differ depending on the average of the closing stock prices for Capital One common stock during the five trading days ending immediately before completion of the merger.

The preliminary pro forma financial information includes estimated adjustments to record the assets and liabilities of Hibernia at their respective fair values based on management s best estimate using the information available at this time. The preliminary pro forma adjustments may be revised as additional information becomes available and as additional analyses are performed. The final allocation of the purchase price will be determined after the merger is completed and after the completion of a final analysis to determine the fair values of Hibernia s tangible and identifiable intangible assets and liabilities as of the closing date. The final purchase price adjustments may differ materially from the preliminary pro forma adjustments presented in this document. Increases or decreases in fair value of certain balance sheet amounts and other items of Hibernia as compared to the information presented in this document may change the amount of the purchase price allocated to goodwill and other assets and liabilities and may impact the statement of income due to adjustments in yield and/or amortization of adjusted assets and liabilities. See Risk Factors The Impact of Hurricane Katrina on the Combined Company May Be Substantial and Cannot Be Predicted for a discussion of events subsequent to June 30, 2005 relating to Hurricane Katrina.

It is anticipated that the merger will provide Capital One with financial benefits such as possible expense efficiencies and revenue enhancements, among other factors, although no assurances can be given that such benefits will actually be achieved. These benefits have not been reflected in the preliminary pro forma information. The preliminary pro forma financial information is presented for illustrative purposes only and does not indicate the financial results of the combined companies had the companies actually been combined as of or at the beginning of each period presented nor does it indicate future results.

Table of Contents 33

13

The information in the following tables is derived from and should be read in conjunction with the historical consolidated financial statements and related notes of both Capital One and Hibernia, which are incorporated into this document by reference.

	Six 1	Months Ended June 30,	Year Ended December 31,	
		2005		004
Capital One				
Basic earnings per common share				
Historical	\$	4.18	\$	6.55
Pro forma		4.08		6.44
Diluted earnings per common share				
Historical		4.02		6.21
Pro forma		3.92		6.11
Dividends declared on common stock				
Historical		0.05		0.11
Pro forma		0.05		0.11
Book value per common share				
Historical		39.51		33.99
Pro forma		44.58		
Hibernia				
Basic earnings per common share				
Historical		1.06		1.90
Equivalent pro forma		1.55		2.44
Diluted earnings per common share				
Historical		1.03		1.86
Equivalent pro forma		1.48		2.31
Dividends declared on common stock				
Historical		0.40		0.76
Equivalent pro forma		0.02		0.04
Book value per common share				
Historical		13.34		12.60
Equivalent pro forma		16.89		

#### Reconciliation to GAAP Financial Measures for Capital One

Capital One s consolidated financial statements prepared in accordance with GAAP are referred to as its reported financial statements. Loans included in securitization transactions which qualify as sales under GAAP have been removed from Capital One s reported balance sheet. However, servicing fees, finance charges, and other fees, net of charge-offs, and interest paid to investors of securitizations are recognized as servicing and securitizations income on the reported income statement.

Capital One s managed consolidated financial statements reflect adjustments made related to effects of securitization transactions qualifying as sales under GAAP. Capital One generates earnings from its managed loan portfolio which includes both the on-balance sheet loans and off-balance sheet loans. Capital One s managed income statement takes the components of the servicing and securitizations income generated from the securitized portfolio and distributes the revenue and expense to appropriate income statement line items from which it originated. For this reason, Capital One believes the managed consolidated financial statements and related managed metrics to be useful to stakeholders.

As of and for the Six Months Ended June 30, 2005

(in thousands)	Total Reported	Securitization Adjustments (1)	Total Managed (2)
Income Statement Measures			
Net interest income	\$ 1,733,024	\$ 1,916,038	\$ 3,649,062
Non-interest income	3,097,975	(881,814)	2,216,161
Total revenue	4,830,999	1,034,224	5,865,223
Provision for loan losses	551,231	1,034,224	1,585,455
Net charge-offs	654,317	1,034,224	1,688,541
Balance Sheet Measures			
Consumer loans	\$ 38,610,787	\$ 44,340,565	\$ 82,951,352
Total assets	56,995,967	43,761,307	100,757,274
Average consumer loans	38,253,636	43,861,194	82,114,830
Average earning assets	51,360,284	42,000,104	93,360,388
Average total assets	56,597,831	43,352,670	99,950,501
Delinquencies	1,399,552	1,493,307	2,892,859

#### As of and for the Year Ended December 31, 2004

(in thousands)	Total Reported	Securitization Total Adjustments (1) Managed (2	Total Managed (2)
Income Statement Measures			
Net interest income	\$ 3,002,978	\$ 3,631,764	\$ 6,634,742
Non-interest income	5,900,157	(1,675,571)	4,224,586
Total revenue	8,903,135	1,956,193	10,859,328
Provision for loan losses	1,220,852	1,956,193	3,177,045
Net charge-offs	1,295,568	1,956,193	3,251,761
Balance Sheet Measures			
Consumer loans	\$ 38,215,591	\$ 41,645,708	\$ 79,861,299
Total assets	53,747,255	41,044,776	94,792,031
Average consumer loans	34,265,668	39,446,005	73,711,673
Average earning assets	46,655,669	37,584,633	84,240,302
Average total assets	50,648,052	38,844,527	89,492,579
Delinquencies	1,472,194	1,581,884	3,054,078

<sup>(1)</sup> Includes adjustments made related to the effects of securitization transactions qualifying as sales under GAAP and adjustments made to reclassify to managed loans outstanding the collectible portion of billed finance charge and fee income on the investors interest in securitized loans excluded from loans outstanding on the reported balance sheet in accordance with Financial Accounting Standards Board Staff Position, Accounting for Accrued Interest Receivable Related to Securitized and Sold Receivables under FASB Statement 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities issued April 2003.

The following tables show summarized historical financial data for Capital One and Hibernia. The historical financial data show the financial results actually achieved by Capital One and Hibernia for the periods indicated. Each of Capital One and Hibernia expects to issue a press release announcing its third quarter financial results in October 2005, prior to the date of the Hibernia special meeting. On the day such results are announced, each of Capital One and Hibernia intends to file with the SEC, as an exhibit to a Current Report on Form 8-K,

<sup>(2)</sup> The managed loan portfolio does not include auto loans, which have been sold in whole loan sale transactions where Capital One has retained servicing rights.

its respective press release, which would thereby be deemed incorporated by reference into this document. You are encouraged to read those press releases, which will be available at the website maintained by the SEC as well as at Capital One s and Hibernia s respective websites, as described above under Additional Information.

# **Capital One Financial Corporation**

# **Selected Financial and Operating Data**

### For the Year Ended

	For the Six M			_			
	June	,			December 31,		
(Dollars in Millions, Except Per Share Data)	2005	2004	2004	2003	2002	2001	2000
Income Statement Data:	A 4 600 4		A 4 = 0.4.4		<b>.</b>		
Interest income	\$ 2,688.1	\$ 2,316.6	\$ 4,794.4	\$ 4,367.7	\$ 4,180.8	\$ 2,921.1	\$ 2,453.9
Interest expense	955.1	873.6	1,791.4	1,582.6	1,461.7	1,171.0	801.0
Net interest income	1,733.0	1,443.0	3,003.0	2,785.1	2,719.1	1,750.1	1,652.9
Provision for loan losses	551.2	485.9	1,220.9	1,517.5	2,149.3	1,120.5	812.9
Net interest income after provision for loan	4 404 0	0.55.4	4 700 4	10/7/	<b>5</b> 60.0	(20.	0.40.0
losses	1,181.8	957.1	1,782.1	1,267.6	569.8	629.6	840.0
Non-interest income	3,097.9	2,839.2	5,900.2	5,415.9	5,466.8	4,463.8	3,065.1
Non-interest expense	2,663.4	2,453.7	5,322.2	4,856.7	4,585.6	4,058.0	3,147.7
Income before income taxes and cumulative	4 /4 / 0	1 2 12 6		4.004.0	4 474 0	4.005.4	
effect of accounting change	1,616.3	1,342.6	2,360.1	1,826.8	1,451.0	1,035.4	757.4
Income taxes	578.6	484.4	816.6	676.0	551.4	393.4	287.8
Income before cumulative effect of accounting							
change	1,037.7	858.2	1,543.5	1,150.8	899.6	642.0	469.6
Cumulative effect of accounting change, net of							
taxes of \$8.8				15.0			
Net income	\$ 1,037.7	\$ 858.2	\$ 1,543.5	\$ 1,135.8	\$ 899.6	\$ 642.0	\$ 469.6
Dividend payout ratio	1.28%	1.48%	1.66%	2.14%	2.61%	3.48%	4.43%
Per Common Share:	A 440						
Basic earnings per share	\$ 4.18	\$ 3.68	\$ 6.55	\$ 5.05	\$ 4.09	\$ 3.06	\$ 2.39
Diluted earnings per share	4.02	3.48	6.21	4.85	3.93	2.91	2.24
Dividends	0.05	0.05	0.11	0.11	0.11	0.11	0.11
Book value as of period-end	39.51	29.90	33.99	25.75	20.44	15.33	9.94
Selected Period-End Reported Balances:		+ 00170		+			+
Securities	\$ 9,522.5	\$ 8,946.8	\$ 9,300.5	\$ 5,866.6	\$ 4,423.7	\$ 3,115.9	\$ 1,696.8
Loans	38,610.8	34,551.3	38,215.6	32,850.3	27,343.9	20,921.0	15,112.7
Allowance for loan losses	(1,405.0)	(1,425.0)	(1,505.0)	(1,595.0)	(1,720.0)	(840.0)	(527.0)
Total assets	56,996.0	50,069.7	53,747.3	46,283.7	37,382.4	28,184.0	18,889.3
Deposits	26,521.0	24,178.8	25,636.8	22,416.3	17,326.0	12,839.0	8,379.0
Borrowings	16,385.3	15,613.2	16,511.8	14,812.6	11,930.7	9,330.8	6,976.5
Stockholders equity	10,411.8	7,221.1	8,388.2	6,051.8	4,623.2	3,323.5	1,962.5
Selected Average Reported Balances:			+ 0.0m0.0				*
Securities	\$ 9,623.4	\$ 8,195.1	\$ 8,879.8	\$ 5,335.5	\$ 3,873.2	\$ 2,526.5	\$ 1,611.6
Loans	38,253.6	33,084.0	34,265.7	28,677.6	25,036.0	17,284.3	11,487.8
Allowance for loan losses	(1,475.0)	(1,544.1)	(1,473.0)	(1,627.0)	(1,178.2)	(637.8)	(402.2)
Total assets	56,597.8	48,859.6	50,648.1	41,195.4	34,201.7	23,346.3	15,209.6
Deposits	26,025.0	23,470.4	24,313.3	19,768.0	15,606.9	10,373.5	5,339.5
Borrowings	17,750.1	15,486.7	15,723.6	12,978.0	11,381.1	8,056.7	6,870.0
Stockholders equity	8,415.1	6,693.3	7,295.5	5,323.5	4,148.2	2,781.2	1,701.0
Reported Metrics:	< <b>==</b> 0	ć 10 or	< 4400	= 15~	0.700	0.450	10.15%
Net interest margin	6.75%	6.43%	6.44%	7.45%	8.73%	8.45%	12.47%
Delinquency rate	3.62	3.91	3.85	4.79	6.12	4.84	7.26
Net charge-off rate	3.42	3.94	3.78	5.74	5.03	4.76	5.46
Return on average assets	3.67	3.51	3.05	2.76	2.63	2.75	3.09
Return on average equity	24.66	25.64	21.16	21.34	21.69	23.08	27.61
Average equity to average assets	14.87	13.70	14.40	12.92	12.13	11.91	11.18
Allowance for loan losses to consumer loans	3.64	4.12	3.94	4.86	6.29	4.02	3.49
Managed Metrics:	= 0.5 ()		= 007				
Net interest margin	7.82%	7.99%	7.88%	8.64%	9.23%	9.40%	11.11%
Delinquency rate	3.49	3.76	3.82	4.46	5.60	4.95	5.23
Net charge-off rate	4.11	4.62	4.41	5.86	5.24	4.65	4.56

Return on average assets	2.08	1.98	1.73	1.52	1.47	1.54	1.78
Average loans	\$ 82,114.8	\$ 71,737.8	\$ 73,711.7	\$ 62,911.9	\$ 52,799.6	\$ 35,612.3	\$ 22,634.9
Period-end loans	\$ 82,951.4	\$ 73,367.4	\$ 79,861.3	\$ 71,244.8	\$ 59,746.5	\$ 45,264.0	\$ 29,524.0
Tier 1 risk-based capital ratio (1)	19.59%	n/a	16.85%	n/a	n/a	n/a	n/a
Total risk-based capital ratio (1)	22.09%	n/a	19.35%	n/a	n/a	n/a	n/a
Tier 1 leverage ratio (1)	17.40%	n/a	15.38%	n/a	n/a	n/a	n/a

<sup>(1)</sup> Effective October 1, 2004, Capital One registered as a bank holding company ( BHC ).

# Hibernia Corporation and Subsidiaries

# **Selected Financial and Operating Data**

### For the Year Ended

	For the Six M June				December 31,		
(Dollars in Millions, Except Per	•••	•004	•••	****	••••	****	****
Share Data)	2005	2004	2004	2003	2002	2001	2000
Income Statement Data:	\$ 579.7	\$ 467.9	¢ 1.002.4	\$ 910.3	\$ 987.1	\$ 1.159.4	\$ 1,217.3
Interest income			\$ 1,002.4 251.8	\$ 910.3 239.6	+ /	\$ 1,159.4 494.7	, ,
Interest expense Net interest income	181.0 398.7	104.9 363.0	750.6	239.6 670.7	282.9 704.2	494.7 664.7	606.8 610.5
	29.7		48.2		80.6	97.3	
Provision for loan losses	29.7	24.0	48.2	60.0	80.6	97.3	120.6
Net interest income after provision for loan losses	369.0	339.0	702.4	610.7	623.6	567.4	489.9
Non-interest income	225.3	181.4	387.4	350.1	300.9	294.0	242.2
	339.3	305.9	640.1	564.4	541.7	524.2	469.6
Non-interest expense	339.3	303.9	040.1	304.4	341.7	324.2	409.0
Income before income taxes and minority interest	255.0	214.5	449.7	396.4	382.8	337.2	262.5
Income taxes	90.0	75.1	156.6	138.1	132.9	118.4	91.9
	90.0	73.1	150.0	136.1	132.9	116.4	91.9
Minority interest, net of income tax	(0.2)		0.1				
expense Net income	\$ 165.2	\$ 139.4	\$ 293.0	\$ 258.3	\$ 249.9	\$ 218.8	\$ 170.6
Dividend payout ratio	37.74%	39.56%	40.00%	\$ 238.3 37.72%	35.85%	38.69%	\$ 170.0 46.67%
Per Common Share:	31.14%	39.30%	40.00%	31.12%	33.83%	38.09%	40.07%
Basic earnings per share	\$ 1.06	\$ 0.91	\$ 1.90	\$ 1.67	\$ 1.59	\$ 1.37	\$ 1.05
E I	1.03	0.89	1.86	1.64	1.56	1.35	1.03
Diluted earnings per share Dividends	0.40	0.36	0.76	0.63	0.57	0.53	0.49
Book value as of period-end	13.34	11.98	12.60	11.55	10.79	9.94	8.97
Selected Period-End Balances:	13.34	11.90	12.00	11.33	10.79	9.94	0.97
Securities	\$ 4.115.4	\$ 4.163.8	\$ 4,560,2	\$ 3,930.5	\$ 3,660.2	\$ 3,509.2	\$ 3.048.9
Loans	15,992.3	15,329.6	15,719.2	12,883.0	11,492.2	11,241.0	12,124.7
Allowance for loan losses	(227.1)	(235.1)	(227.6)	(213.3)	(212.8)	(195.8)	(178.3)
Total assets	22,084.6	21,311.1	22,308.1	18,560.4	17,392.7	16,618.2	16,698.0
Deposits	17,098.2	16,377.6	17,378.9	14,159.5	13,481.0	12,953.1	12,692.7
Borrowings	2,673.3	2,749.2	2,465.9	2,382.6	1,677.7	1,795.7	2,354.5
Stockholders equity	2,106.7	1,841.4	1,941.9	1,777.5	1,680.9	1,559.8	1,479.7
Selected Average Balances:	2,100.7	1,071.7	1,,,,,,	1,777.5	1,000.7	1,557.0	1,777.7
Securities	\$ 4,530.3	\$ 4,075.0	\$ 4,151.2	\$ 3,943.1	\$ 3,464.6	\$ 3,198.9	\$ 3,042.7
Loans	15,795.0	13,624.3	14,558.0	11,915.0	11,274.9	11,622.8	11,504.7
Allowance for loan losses	(228.3)	(221.1)	(228.8)	(213.8)	(208.7)	(182.1)	(163.2)
Total assets	22,180.8	19,319.7	20,451.2	17,757.0	16,561.2	16,478.4	15,854.2
Deposits	17,454.2	15,007.2	15,908.8	13,608.9	12,866.7	12,608.3	12,095.1
Borrowings	2,413.3	2,221.7	2,359.5	1,933.8	1,665.6	2,064.5	2,153.5
Stockholders equity	2,000.8	1,811.2	1,848.7	1,713.4	1,619.2	1,551.6	1,422.5
Selected Metrics:	2,000.0	1,011.2	1,040.7	1,715.4	1,017.2	1,331.0	1,422.3
Net interest margin	3.91%	4.09%	3.98%	4.16%	4.68%	4.41%	4.21%
Return on average assets	1.49	1.44	1.43	1.45	1.51	1.33	1.08
Return on average equity	16.51	15.39	15.85	15.08	15.43	14.10	12.00
Average equity to average assets	9.02	9.37	9.04	9.65	9.78	9.42	8.97
Tier 1 risk-based capital ratio	10.42	8.95	9.48	10.50	10.57	10.14	9.69
Total risk-based capital ratio	12.26	10.79	11.32	11.75	11.82	11.39	10.94
Tier 1 leverage ratio	8.27	7.69	7.51	8.65	8.45	8.14	7.65
	·-·	,	1	0.05	05	0.1	

The following table shows summarized preliminary pro forma selected financial data reflecting the merger of Capital One and Hibernia. The preliminary unaudited pro forma balance sheet metrics assume the merger was completed as of June 30, 2005. The preliminary pro forma income statement metrics assume the merger was completed as of the beginning of the periods presented.

### Capital One Financial Corporation and Hibernia Corporation

### **Pro Forma Selected Financial and Operating Data**

	For th	e Six Months		
	June 30,		For the Year Ended December 31,	
(Dollars in Millions, Except Per Share Data)	2005		2004	
Income Statement Data:				
Interest income	\$	3,267.0	\$	5,795.1
Interest expense		1,179.2		2,129.2
Net interest income		2,087.8		3,665.9
Provision for loan losses		580.9		1,269.1
Net interest income after provision for loan losses		1,506.9		2,396.8
Non-interest income		3,323.3		6,287.6
Non-interest expense		3,035.0		6,025.4
Income before income taxes		1,795.2		2,659.0
Income taxes		641.9		920.5
Minority interest, net of income tax expense		(0.1)		0.1
Net income	\$	1,153.4	\$	1,738.4
Dividend payout ratio		0.70%		1.75%
Per Common Share:				
Net income per share	\$	4.08	\$	6.44
Net income per share assuming dilution		3.92		6.11
Dividends		0.05		0.11
Book value		44.58		
Selected Period-End Reported Balances:				
Securities	\$	13,638.7		
Loans		54,480.0		
Allowance for loan losses		(1,632.1)		
Total assets		81,904.2		
Deposits		43,647.6		
Borrowings		20,886.1		
Equity		13,277.8		
Selected Ratios (Reported):		.,		
Net interest margin		5.84%		
Delinquency rate		2.68		
Net charge-off rate		2.54		
Return on assets		2.83		
Return on equity		20.42		
Average equity to average assets		13.84		
Allowance for loan losses to loans		3.00		
Selected Ratios (Managed):				
Net interest margin		7.06%		
Delinquency rate		2.99		
Net charge-off rate		3.51		

Return on assets	1.85
Average equity to average assets	9.04
Capital Ratios (regulatory filing basis):	
Tier 1 risk-based capital ratio	13.18
Total risk-based capital ratio	15.43
Tier 1 leverage ratio	11.80

#### RISK FACTORS

In addition to the other information contained in or incorporated by reference into this document, including Capital One s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2005, Capital One s Annual Report on Form 10-K for the fiscal year ended December 31, 2004, Hibernia s Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2005 and Hibernia s Annual Report on Form 10-K for the fiscal year ended December 31, 2004, you should carefully consider the following risk factors in deciding whether to vote to approve the amended merger agreement.

Because the Market Price of Capital One Common Stock Will Fluctuate, Hibernia Shareholders Cannot Be Sure of the Value of the Merger Consideration They Will Receive.

Upon completion of the merger, each share of Hibernia common stock will be converted into merger consideration consisting of shares of Capital One common stock and/or cash pursuant to the terms of the amended merger agreement. The value of the merger consideration to be received by Hibernia shareholders will be based on the average closing price of Capital One common stock on the NYSE during the five trading days ending on the day before the completion of the merger. This average price may vary from the closing price of Capital One common stock on the date we announced the original merger agreement, on the date we announced the amended merger agreement, on the date that this document was mailed to Hibernia shareholders and on the date of the special meeting of the Hibernia shareholders. Any change in the market price of Capital One common stock prior to completion of the merger will affect the value of the merger consideration that Hibernia shareholders will receive upon completion of the merger. Accordingly, at the time of the Hibernia special meeting and prior to the election deadline, Hibernia shareholders will not necessarily know or be able to calculate the amount of the cash consideration they would receive or the exchange ratio used to determine the number of any shares of Capital One common stock they would receive upon completion of the merger. Neither company is permitted to terminate the amended merger agreement or resolicit the vote of Hibernia shareholders solely because of changes in the market prices of either company s stock. Stock price changes may result from a variety of factors, including general market and economic conditions, changes in our respective businesses, operations and prospects, and regulatory considerations. Many of these factors are beyond our control. You should obtain current market quotations for shares of Capital One common stock and for shares of Hibernia common stock.

### We May Fail To Realize All of the Anticipated Benefits of the Merger.

The success of the merger will depend, in part, on our ability to realize the anticipated benefits from combining the businesses of Capital One and Hibernia. However, to realize these anticipated benefits, we must successfully combine the businesses of Capital One and Hibernia. If we are not able to achieve these objectives, the anticipated benefits of the merger may not be realized fully or at all or may take longer to realize than expected.

Capital One and Hibernia have operated and, until the completion of the merger, will continue to operate, independently. It is possible that the integration process could result in the loss of key employees, the disruption of each company s ongoing businesses or inconsistencies in standards, controls, procedures and policies that adversely affect our ability to maintain relationships with clients, customers, depositors and employees or to achieve the anticipated benefits of the merger. Integration efforts between the two companies will also divert management attention and resources. These integration matters could have an adverse effect on each of Hibernia and Capital One during such transition period.

The Market Price of Capital One Common Stock after the Merger May Be Affected by Factors Different from Those Affecting the Shares of Hibernia or Capital One Currently.

The businesses of Capital One and Hibernia differ in some respects and, accordingly, the results of operations of the combined company and the market price of the combined company s shares of common stock may be affected by factors different from those currently affecting the independent results of operations of each

19

### **Table of Contents**

of Capital One or Hibernia. For a discussion of the businesses of Capital One and Hibernia and of certain factors to consider in connection with those businesses, see the documents incorporated by reference in this document and referred to under Where You Can Find More Information.

The Fairness Opinion Obtained by Hibernia from its Financial Advisor Will Not Reflect Changes in Circumstances between Signing the Amended Merger Agreement and the Merger.

Hibernia has not obtained an updated opinion as of the date of this document from JPMorgan, Hibernia s financial advisor. Changes in the operations and prospects of Capital One or Hibernia, general market and economic conditions and other factors which may be beyond the control of Capital One and Hibernia, and on which the fairness opinion was based, may alter the value of Capital One or Hibernia or the prices of shares of Capital One common stock or Hibernia common stock by the time the merger is completed. The opinion does not speak as of the time the merger will be completed or as of any date other than the date of such opinion. Because Hibernia currently does not anticipate asking its financial advisor to update its opinion, the September 6, 2005 opinion may not accurately address the fairness of the merger consideration, from a financial point of view, at the time the merger is completed. For a description of the opinion that Hibernia received from its financial advisor, please refer to The Merger Opinion of J.P. Morgan Securities Inc. Financial Advisor to Hibernia. For a description of the other factors considered by Hibernia s board of directors in determining to approve the merger, please refer to The Merger Hibernia s Reasons for the Merger; Recommendation of Hibernia s Board of Directors.

The Amended Merger Agreement Limits Hibernia s Ability to Pursue Alternatives to the Merger.

The amended merger agreement contains non-solicitation provisions that, subject to limited exceptions, limit Hibernia s ability to discuss, facilitate or commit to competing third-party proposals to acquire all or a significant part of the company. Further, there are only limited exceptions to Hibernia s agreement that Hibernia s board of directors will not withdraw or modify in a way adverse to Capital One its recommendation to Hibernia shareholders that they vote in favor of the merger, or recommend any other acquisition proposal. Although Hibernia s board of directors is permitted to take these actions in connection with receipt of a competing acquisition proposal if it determines that the failure to do so would be inconsistent with its fiduciary duties, doing so would entitle Capital One to terminate the amended merger agreement and to receive a termination fee. Also, in some situations where a competing acquisition proposal has been made known to Hibernia or its shareholders and the amended merger agreement is subsequently terminated for a variety of reasons (including, among other reasons, because Hibernia shareholders fail to approve the merger or because Hibernia, as permitted by the amended merger agreement, engages in discussions with a competing acquiror that are not terminated within 20 days), Hibernia is required to pay Capital One a termination fee if Hibernia completes, or enters into an agreement for, an alternative acquisition transaction during the 12 months after the termination and may be required to pay one third of this termination fee upon termination of the amended merger agreement with Capital One. See The Amended Merger Agreement No Solicitation of Alternative Transactions and Termination of the Amended Merger Agreement. Capital One required Hibernia to agree to these provisions as a condition to Capital One s willingness to enter into the amended merger agreement. However, these provisions might discourage a potential competing acquiror that might have an interest in acquiring all or a significant part of Hibernia from considering or proposing that acquisition even if it were prepared to pay consideration with a higher per share market price than that proposed in the merger, or might result in a potential competing acquiror proposing to pay a lower per share price to acquire Hibernia than it might otherwise have proposed to pay.

Hibernia Shareholders May Receive a Form of Consideration Different From What They Elect.

While each Hibernia shareholder may submit a new form of election to elect to receive all cash or all Capital One common stock in the merger, the pools of cash and Capital One common stock available for all Hibernia shareholders will be fixed amounts (subject to increase in the available number of shares of Capital One stock as a result of exercise of outstanding Hibernia stock options, upon vesting of other stock-settled awards or

### **Table of Contents**

as otherwise permitted by the amended merger agreement prior to the completion of the merger). As a result, if either a cash or stock election proves to be more popular among Hibernia shareholders, and you choose the election that is more popular, you might receive a portion of your consideration in the form you did not elect.

If You Tender Shares of Hibernia Common Stock to Make a New Election, You Will Not Be Able to Sell Those Shares, Unless You Revoke Your Election Prior to the New Election Deadline.

If you are a Hibernia shareholder and want to make a valid cash or stock election, you will have to deliver your stock certificates (or follow the procedures for guaranteed delivery) if you hold shares in certificated form, and a properly completed and signed new form of election to the exchange agent. The new election deadline is 5 p.m., New York City time, on [ ], 2005. You will not be able to sell any shares of Hibernia common stock that you have delivered as part of your election unless you revoke your election before the deadline by providing written notice to the exchange agent. If you do not revoke your election, you will not be able to liquidate your investment in Hibernia common stock for any reason until you receive cash and/or Capital One common stock in the merger. In the time between delivery of your shares and the closing of the merger, the trading price of Hibernia or Capital One common stock may decrease, and you might otherwise want to sell your shares of Hibernia to gain access to cash, make other investments, or reduce the potential for a decrease in the value of your investment. The date that you will receive your merger consideration depends on the completion date of the merger, which is uncertain.

Hibernia Executive Officers and Directors Have Financial Interests in the Merger that Are Different from, or in Addition to, the Interests of Hibernia Shareholders.

Executive officers of Hibernia negotiated the terms of the original merger agreement and the amended merger agreement with their counterparts at Capital One, and Hibernia s board of directors approved the amended merger agreement and unanimously recommended that Hibernia shareholders vote to approve the amended merger agreement. In considering these facts and the other information contained in this document, you should be aware that Hibernia s executive officers and directors have financial interests in the merger that are different from, or in addition to, the interests of Hibernia shareholders. Please see The Merger Interests of Hibernia s Executive Officers and Directors in the Merger for information about these financial interests.

The Impact of Hurricane Katrina on the Combined Company May Be Substantial and Cannot Be Predicted

Hibernia is headquartered in New Orleans, Louisiana, and maintains branches in the areas of Louisiana that sustained significant damage from Hurricane Katrina, including Orleans, Jefferson, St. Tammany and St. Bernard parishes.

As a result of the hurricane, Hibernia will experience increased costs, including the costs of rebuilding or repairing branches and other properties, and replacing equipment and other property, some of which will not be covered by insurance. Hibernia also expects to experience substantial employee and recovery costs.

Hurricane Katrina has also affected Hibernia s consumer, mortgage, auto, commercial and small business loan portfolios by damaging properties pledged as collateral and by impairing certain borrowers ability to repay their loans. Hurricane Katrina may continue to affect Hibernia s loan originations and loan portfolio quality into the future and could also adversely impact Hibernia s deposit base. More generally, the combined company s ability to compete effectively in the branch banking business in the future, especially with financial institutions whose operations

were not concentrated in the affected area or which have greater resources than the combined company, will depend primarily on Hibernia s ability to resume normal business operations. The severity and duration of these effects will depend on a variety of factors that are beyond Hibernia s control, including the amount and timing of government, private and philanthropic investment (including deposits) in the region, the pace of rebuilding and economic recovery in the region generally, the extent to which the hurricane s property damage is covered by insurance, and the pace at which Hibernia restores its business operations in the various markets in which it operates.

### **Table of Contents**

In addition to, or instead of, the possible negative effects described above, it is also possible that future economic activity from government, private and philanthropic investment and rebuilding efforts could increase funds available for deposit and create increased opportunities for loan originations and thus have a positive impact on Hibernia.

None of the effects described above can be accurately predicted or quantified. As a result, while completion of the merger is not conditioned on any events or actions arising out of Hurricane Katrina and a Hibernia shareholder s exposure to the effects of Hurricane Katrina should be reduced as a result of the greater geographic diversity of Capital One s business, significant uncertainty remains regarding the impact Hurricane Katrina will have on the business, financial condition and results of operations of the combined company and the ability of the combined company to realize the anticipated benefits from the merger.

22

#### FORWARD-LOOKING STATEMENTS

This document contains or incorporates by reference a number of forward-looking statements regarding the financial condition, results of operations, earnings outlook, and business prospects of Capital One, Hibernia and the potential combined company and may include statements for the period following the completion of the merger. You can find many of these statements by looking for words such as expects, projects, anticipates, believes, intends, estimates, strategy, plan, potential, possible and other similar expressions.

The forward-looking statements involve certain risks and uncertainties. The ability of either Capital One or Hibernia to predict results or actual effects of its plans and strategies, or those of the combined company, is inherently uncertain. Accordingly, actual results may differ materially from those expressed in, or implied by, the forward-looking statements. Some of the factors that may cause actual results or earnings to differ materially from those contemplated by the forward-looking statements include, but are not limited to, those discussed under Risk Factors and those discussed in the filings of each of Capital One and Hibernia that are incorporated herein by reference, as well as the following:

those risks and uncertainties we discuss or identify in our public filings with the SEC;

the risk that the businesses of Capital One and Hibernia will not be integrated successfully or such integration may be more difficult, time-consuming or costly than expected;

revenues following the merger may be lower than expected;

changes in both companies businesses during the period between now and the completion of the merger;

the impact of property, credit and other losses expected as a result of Hurricane Katrina;

the amount of government, private and philanthropic investment, including deposits, in the geographic regions impacted by Hurricane Katrina;

the potential impact of damages from future hurricanes and other storms;

deposit attrition, operating costs, customer loss and business disruption following the merger, including difficulties in maintaining relationships with employees, may be greater than expected; and

the ability to obtain shareholder approval of the merger on the proposed schedule.

Because these forward-looking statements are subject to assumptions and uncertainties, actual results may differ materially from those expressed or implied by these forward-looking statements. You are cautioned not to place undue reliance on these statements, which speak only as of the date of this document or the date of any document incorporated by reference in this document.

All subsequent written and oral forward-looking statements concerning the merger or other matters addressed in this document and attributable to Capital One or Hibernia or any person acting on their behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Except to the extent required by applicable law or regulation, Capital One and Hibernia undertake no obligation to update these forward-looking statements to reflect events or circumstances after the date of this document or to reflect the occurrence of unanticipated events.

23

#### THE SPECIAL MEETING OF HIBERNIA SHAREHOLDERS

Ca		 _1
( <del>-</del> e	ne	 ж

This document is being furnished to Hibernia shareholders in con	nnection with th	e solicitation of proxies by the Hibernia board of directors to be
used at the special meeting of shareholders to be held on [	], 2005 at [	], local time, at [
	], and at any a	djournment or postponement of that meeting. This document
and the enclosed form of proxy are being sent to Hibernia shareh	olders on or abo	out [ ], 2005.

#### **Record Date and Voting**

Each holder of shares of Hibernia common stock outstanding on the record date will be entitled to one vote for each share held of record upon each matter properly submitted at the special meeting and at any adjournment or postponement of that meeting. In order for Hibernia to satisfy its quorum requirements, the holders of at least a majority of the total number of outstanding shares of Hibernia common stock entitled to vote at the meeting must be present. You will be deemed to be present if you attend the meeting or if you submit a proxy card (including through the Internet or telephone) that is received at or prior to the meeting (and not revoked as described below).

If your proxy card is properly executed and received by Hibernia in time to be voted at the special meeting, the shares represented by your proxy card (including those given through the Internet or by telephone) will be voted in accordance with the instructions that you mark on your proxy card. If you execute your proxy but do not provide Hibernia with any instructions, your shares will be voted FOR the approval of the amended merger agreement and FOR any adjournment or postponement of the special meeting that may be necessary to solicit additional proxies.

If your shares are held in street name by your broker or bank and you do not provide your broker or bank with instructions on how to vote your shares, your broker or bank will not be permitted to vote your shares, which will have the same effect as a vote against the merger.

If you are submitting voting instructions for shares of Hibernia common stock allocated to your account in one of Hibernia s benefit plans, you must properly submit your voting instructions no later than four business days prior to the special meeting. Participants in Hibernia s benefit plans will not be able to vote their plan shares by attending the special meeting. See Participants in Hibernia Benefit Plans.

### **Vote Required**

Approval of the amended merger agreement requires the affirmative vote of the holders of a majority of the outstanding shares of Hibernia common stock. Shares as to which the abstain box is selected on a proxy card will be counted as present for purposes of determining whether a quorum is present. The required vote of Hibernia shareholders on the merger is based upon the number of outstanding shares of Hibernia common stock, and not the number of shares that are actually voted. Accordingly, the failure to submit a proxy card or to vote in person at the special meeting or the abstention from voting by Hibernia shareholders will have the same effect as an AGAINST vote with respect to the approval of the amended merger agreement.

As of the record date:

Hibernia directors and executive officers and their affiliates owned and were entitled to vote approximately [ ] shares of Hibernia common stock, representing approximately [ ]% of the outstanding shares of Hibernia common stock; and

24

### **Table of Contents**

Capital One directors and executive officers and their affiliates owned and were entitled to vote less than 0.1% of the outstanding shares of Hibernia common stock. Capital One owns no shares of Hibernia common stock.

We currently expect that Hibernia s and Capital One s directors and executive officers will vote their shares FOR approval of the amended merger agreement, although none of them has entered into any agreement requiring them to do so.

Approval of any proposal to adjourn or postpone the meeting, if necessary, for the purpose of soliciting additional proxies may be obtained by the affirmative vote of the holders of a majority of the shares of Hibernia common stock represented at the special meeting, whether or not a quorum is present.

### **Revocability of Proxies**

The presence of a shareholder at the special meeting will not automatically revoke that shareholder s proxy. However, a shareholder may revoke a proxy at any time prior to its exercise by:

submitting a written revocation to Cathy E. Chessin, Corporate Secretary, 5718 Westheimer Road, Suite 825, Houston, Texas 77057 that is received prior to the meeting;

submitting another proxy by telephone, via the Internet or by mail that is dated later than the original proxy and that is received prior to the meeting; or

attending the special meeting and voting in person if your shares of Hibernia common stock are registered in your name rather than in the name of a broker, bank or other nominee.

If your shares are held by a broker or bank, you must follow the instructions on the form you receive from your broker or bank with respect to changing or revoking your proxy. If shares of Hibernia common stock are allocated to your account in one of Hibernia s benefit plans and you wish to change your voting instructions with respect to such shares, you must follow the directions for changing voting instructions set forth in the additional materials delivered to you regarding voting these shares.

### Voting Electronically or by Telephone

In addition to voting by submitting your proxy card by mail, Hibernia shareholders of record and many shareholders who hold their shares through a broker or bank will have the option to submit their proxy cards or voting instruction cards electronically through the Internet or by telephone. Please note that there are separate arrangements for using the Internet and telephone depending on whether your shares are registered in Hibernia s stock records in your name or in the name of a broker, bank or other holder of record. If you hold your shares through a broker, bank or other holder of record, you should check your proxy card or voting instruction card forwarded by your broker, bank or other holder of record to see which options are available.

Hibernia shareholders of record may submit their proxies:

through the Internet by visiting a website established for that purpose at http://www.proxyvoting.com/hib and following the instructions; or

by telephone by calling the toll-free number 1-866-540-5760 on a touch-tone phone and following the recorded instructions.

#### **Solicitation of Proxies**

In addition to solicitation by mail, directors, officers and employees of Hibernia may solicit proxies for the special meeting from Hibernia shareholders personally or by telephone and other electronic means. However, they will not be paid for soliciting such proxies. We also will provide persons, firms, banks and corporations holding shares in their names or in the names of nominees, which in either case are beneficially owned by others, proxy material for transmittal to such beneficial owners and will reimburse such record owners for their expenses in taking such actions. We have also made arrangements with Mellon Investor Services LLC to assist us in soliciting proxies and have agreed to pay them \$8,000, plus reasonable expenses, for these services.

25

### **Table of Contents**

Hibernia and Capital One will share equally the expenses incurred in connection with the printing and mailing of this document.

#### Participants in Hibernia s Benefits Plans

If you participate in Hibernia s Employee Stock Ownership Plan, or ESOP, or Hibernia s Retirement Security Plan, or RSP, you may vote the shares of common stock that are actually allocated to your account in such plans as of the record date and you may submit a new form of election to elect the type of merger consideration cash, shares of Capital One common stock or a combination thereof you prefer to receive in exchange for such shares that are allocated to your account on the new election deadline. The voting instructions you submitted for your plan shares for the special meeting held on August 3, 2005 do not have any effect for the special meeting to be held on [ 1, 2005 to approve the amended merger agreement, and all elections made under the original merger agreement have been cancelled. All new voting and election instructions submitted by participants in the plans as to their plan shares are confidential and will not be disclosed to Hibernia s management. After the voting instructions for the [ ], 2005 special meeting with respect to the ESOP and the RSP are tabulated, the results will be given to an independent fiduciary (which has been specially retained in connection with the merger and is a fiduciary to the plans see the discussion below) who will, in turn, to the extent not inconsistent with the Employee Retirement Income Security Act of 1974, as amended, or ERISA, direct Hibernia National Bank, the trustee of the plans, how to vote on the amended merger agreement and what form of merger consideration to elect. Your instructions on how to vote on the amended merger agreement and how to elect the merger consideration will be subject, for both the ESOP and the RSP, to the independent fiduciary s duties under ERISA. Participants in the ESOP and the RSP will receive additional information for voting and elections with respect to shares allocated to the plans. This information will also describe the treatment of any cash you elect to receive as merger consideration.

Participants in the ESOP and the RSP will be able to vote for or against approval of the amended merger agreement, or abstain from voting on the amended merger agreement, which is equivalent to a vote against the amended merger agreement. The independent fiduciary will take the following steps with respect to shares in the ESOP and the RSP, subject to its fiduciary duties under ERISA:

If you return a properly signed voting instruction form and indicate how you want your shares to be voted, your shares will be voted as instructed.

If you do not return a properly signed voting instruction form, the independent fiduciary will vote your shares for or against approval of the amended merger agreement as it determines in its discretion.

If you return a signed voting instruction form but do not specifically indicate how you want your shares to be voted on the amended merger agreement, your shares will not be voted, which will have the same effect as a vote AGAINST approval of the amended merger agreement.

ESOP shares that are not allocated to any participant s account as of the record date (i.e. they are allocated to the suspense account) will be voted ratably for and against the merger in the same proportions as for those plan shares for which specific instructions have been received.

You will be provided with a separate opportunity to elect whether, if the merger is completed, you wish to receive either cash, Capital One common stock or a combination thereof in exchange for the shares of Hibernia common stock allocated to your account in the ESOP and the RSP. Your election will be subject to the proration procedures described in this proxy statement/prospectus applicable to all Hibernia shareholders. You will be provided with separate instructions on how to make such an election.

Please note that, as described in the additional materials you receive regarding the voting and election of shares of Hibernia common stock held in the plans, you may be subject to deadlines for submitting your voting or election instructions that are earlier than the deadlines generally applicable to Hibernia shareholders. You will NOT be able to vote your plan shares by attending the special meeting.

Hibernia s Employee Benefit Plans Committee has appointed Independent Fiduciary Services, Inc., or IFS, which has accepted its appointment, to act as an independent fiduciary to the ESOP and RSP in

26

### **Table of Contents**

connection with the vote of shares of Hibernia common stock held in the ESOP and the RSP on the amended merger agreement and the new elections of the form of merger consideration for those shares. Pursuant to this appointment, IFS is required to conduct a due diligence review of the proposed merger. In addition, upon receipt of the results of participant instructions as to how shares of Hibernia common stock allocated to participant accounts in the plans are to be voted and whether to receive cash, Capital One common stock or a combination thereof in exchange for such shares, IFS shall, to the extent not inconsistent with ERISA, direct Hibernia National Bank, as trustee of the plans, (i) to vote those shares for which participant instructions as to the vote are timely received in accordance with participant instructions (ii) to vote those shares as to which a properly signed voting instruction form was not received as IFS determines in its sole discretion, (iii) to vote ratably for and against approval of the amended merger agreement the unallocated ESOP shares in the same proportions as for those plan shares for which specific instructions have been received and (iv) to elect cash, Capital One common stock or a combination thereof for those shares for which participant instructions as to the election are timely received in accordance with the participant instructions.

#### THE MERGER

#### **Background of the Merger**

The management of Hibernia has from time to time explored and assessed, and has discussed with the Hibernia board of directors, various strategic options potentially available to Hibernia. These strategic discussions have included the possibility of, among other things, business combinations involving Hibernia and other financial institutions, particularly in view of the increasing competition and ongoing consolidation in the financial services industry.

In early December 2004, while attending an industry conference, J. Herbert Boydstun, President and CEO of Hibernia, and Richard D. Fairbank, Chairman, President and CEO of Capital One, met and had general discussions regarding the financial services industry and their respective companies. Among other things, industry trends and issues and the respective strategic directions of the two companies were discussed.

An informal discussion between representatives of Hibernia and Capital One followed, and in late January, 2005, E. R. Campbell, Chairman of the Hibernia board of directors, Sidney W. Lassen, Vice Chairman of the Hibernia board of directors, and Mr. Boydstun met with Mr. Fairbank in New Orleans and discussed generally their respective companies and a possible strategic transaction. During this time period, including at a regularly scheduled board meeting on January 27, 2005, Mr. Fairbank updated the Capital One board of directors on his preliminary discussions with Hibernia.

The informal discussion was followed by a meeting in Northern Virginia in early February 2005 between Messrs. Fairbank and Boydstun, at which they continued discussions, including regarding a potential business combination involving their respective companies and the benefits for each company that could result from such a transaction. In the course of those discussions, Mr. Fairbank indicated that Capital One was interested in management continuity, including the retention of Mr. Boydstun, following any potential business combination.

At meetings of the executive committee of the Hibernia board of directors and the full board of directors in mid- and late February, Mr. Boydstun reported on, and the directors discussed with Hibernia s financial advisors, the likely level of interest of Capital One in a strategic merger and hypothetical values of consideration to Hibernia s shareholders in such a transaction. They also discussed the potential strategic fit and benefits of a business combination with Capital One. A number of other hypothetical transactions and strategic alternatives were also discussed, as well as the potential for internally developing and enhancing Hibernia s existing business model. The Hibernia board of directors also considered the views and opinions of Hibernia s executive management regarding the potential advantages and disadvantages of Hibernia remaining independent, as well as their views and opinions on hypothetical potential merger transactions, including a possible merger with

Capital One, and also discussed the foregoing matters with Hibernia s financial advisors. Following these discussions, the Hibernia board of directors authorized the engagement of Hibernia s financial advisors.

27

### **Table of Contents**

Following the execution of a confidentiality agreement between Capital One and Hibernia on February 16, 2005, representatives of Capital One and Hibernia and their respective advisors began conducting mutual due diligence. Periodic discussions between representatives of Hibernia and Capital One continued, resulting in a preliminary indication of interest by Capital One on February 24, 2005. The Hibernia board of directors discussed this indication of interest at a meeting on February 28, 2005, and instructed Hibernia management to continue discussions with Capital One with a view to improving the initial indication of interest. Also on February 28, 2005, the Capital One board held a special meeting at which management made various presentations about, and the board discussed, the potential strategic combination with Hibernia and the proposed terms of the merger.

Subsequent to these board meetings and following a conversation between Mr. Fairbank and Mr. Boydstun on February 28, Capital One revised its preliminary indication of interest. This revised indication of interest was presented as the highest price that Capital One would consider offering and proposed consideration (consisting of cash and Capital One common stock) to Hibernia shareholders that would have a value of \$33.00 per share based on the closing price of Capital One common stock on the trading day immediately preceding the date of signing the original merger agreement, which was ultimately reflected in the original merger agreement. This revised preliminary indication of interest, like the prior preliminary indication of interest, was made subject to satisfactory completion of diligence, negotiation of a mutually satisfactory merger agreement, and Capital One and Hibernia board approvals. Hibernia s board of directors considered this indication of interest at a meeting on March 1, 2005, and directed Mr. Boydstun to continue negotiations with Capital One in order to resolve the details of the potential transaction, including appropriate arrangements with respect to management of the combined company and the definitive documentation. Hibernia elected to pursue further negotiations with Capital One, and not to pursue an active auction process, in light of the terms of Capital One s proposal, Capital One s apparent strong interest in a transaction, Hibernia s judgment as to the probable success of an auction process weighed against its significant risks (including confidentiality concerns, delay and the impact on Capital One s willingness to continue pursuing its proposal) and Hibernia s expectation that it would be able to negotiate reasonable terms in a definitive agreement with Capital One.

During the first week of March 2005, Capital One and Hibernia continued to conduct mutual due diligence, including on-site diligence, involving senior executives from both companies, as well as their outside financial and legal advisors. Also during this time, the parties and their outside counsel began drafting and negotiating the terms of the original merger agreement and the related transaction documents, including a proposed employment agreement between Mr. Boydstun and Capital One.

On March 6, 2005, the Capital One board approved the original merger agreement, the employment agreement with Mr. Boydstun and the transactions contemplated by the original merger agreement.

Also on March 6, 2005, the board of directors of Hibernia met to discuss and analyze Capital One s offer as reflected in the proposed original merger agreement. Mr. Boydstun reviewed for the Hibernia board of directors the background of discussions with Capital One and the progress of negotiations. Management and representatives of Hibernia then reported to the board of directors on Hibernia s due diligence investigations of Capital One. Hibernia s financial advisors, JPMorgan and Bear Stearns, each presented summaries of their respective financial analyses relating to the proposed merger and responded to questions posed by the board of directors. In connection with the deliberation by the Hibernia board of directors, each of JPMorgan and Bear Stearns rendered to the Hibernia board of directors its oral opinion (subsequently confirmed in writing) that, as of the date of its opinion, and subject to and based on the qualifications and assumptions set forth in its opinion, the consideration to be received by the holders of common stock of Hibernia in the merger pursuant to the terms of the original merger agreement was fair, from a financial point of view, to such stockholders.

Representatives of Wachtell, Lipton, Rosen & Katz, legal advisors to Hibernia, discussed with the Hibernia board of directors the legal standards applicable to its decisions and actions with respect to its evaluation of merger proposals, and reviewed the legal terms of the merger proposal and the related agreements.

28

### **Table of Contents**

Following these discussions, and review and discussion among the members of the Hibernia board of directors both with advisors present and then in executive session, and taking into consideration the factors described in the section in Hibernia s proxy statement dated June 17, 2005, titled Hibernia s Reasons for the Merger; Recommendation of the Merger by the Hibernia Board of Directors , the Hibernia board of directors determined that the merger, the original merger agreement and the transactions contemplated by the original merger agreement were advisable and in the best interests of Hibernia and its shareholders, and the directors voted unanimously to approve the merger with Capital One and to approve and adopt the original merger agreement.

The transaction was announced on March 6, 2005 in a press release issued jointly by Capital One and Hibernia. On August 3, 2005, Hibernia stockholders approved the original merger agreement at a special stockholders meeting, and on August 16, 2005, the Board of Governors of the Federal Reserve System approved the merger. In accordance with the terms of the original merger agreement, closing of the merger was scheduled by Capital One and Hibernia for September 1, 2005.

Commencing on August 29, 2005, Hurricane Katrina made landfall and caused extensive flooding, destruction and disruption (including the evacuation of large portions of the population) along the coastal areas of the Gulf of Mexico, including New Orleans and other communities in Louisiana in which Hibernia conducts banking business. Starting soon thereafter, Capital One began providing assistance to Hibernia in dealing with the effects of Hurricane Katrina and both companies began to make careful assessments of the potential impact of Hurricane Katrina on Hibernia. On August 31, 2005, as permitted by the original merger agreement, Capital One indicated that it wished to postpone the scheduled closing of the merger until September 7, 2005 to gather further information and assess the potential impact of Hurricane Katrina and its aftermath. To attempt to account for the considerable uncertainty in the aftermath of Hurricane Katrina, each company developed a range of scenarios, incorporating the results of intensive due diligence performed over a one week period on the effects and potential effects of Hurricane Katrina on Hibernia s business (both short-term and longer term), including its employees, branch operations, systems, customers, liabilities and assets, and management of each company discussed developing events with its board of directors.

On September 6, 2005, Mr. Fairbank informed Mr. Boydstun that, while Capital One continued to wish to complete the merger, in view of uncertainty regarding the effects of Hurricane Katrina, including on the long-term economic and business climate of New Orleans and other key Hibernia communities, it believed a further extension of the scheduled closing date for the merger was appropriate in order to gather further information as to such effects. Following further conversations between them and conversations between other executives of the two companies regarding the impact of Hurricane Katrina and the potential impact of a further extension of the scheduled closing date, Mr. Fairbank informed Mr. Boydstun that if there were a reduction in the merger consideration that took into account the effects of and uncertainties created by Hurricane Katrina and the incremental risk that Capital One would be assuming by completing the merger, Capital One would be willing to proceed with the merger on a basis that would not have completion of the merger subject to conditions related to the effects of Hurricane Katrina. Following authorization by the Capital One board of directors and further discussions between Messrs. Fairbank and Boydstun and consultation by Mr. Boydstun with Hibernia s board of directors, Mr. Fairbank and Mr. Boydstun agreed that Mr. Boydstun would present to the Hibernia board of directors a proposal pursuant to which the merger consideration would be reduced to a value equivalent to \$13.95 in cash plus the value of 0.2055 shares of Capital One common stock (based on a five-day trading period preceding the closing) per Hibernia share and amending the merger agreement to provide that completion of the merger would not be conditioned on the effects of hurricanes or storms, including Hurricane Katrina, and that Hibernia stockholders who had submitted elections would be permitted to withdraw those elections and make new elections.

In the late afternoon of September 6, 2005, the Hibernia board of directors met, together with members of Hibernia management and representatives of JPMorgan and Wachtell, Lipton, Rosen & Katz, to consider Capital

29

#### **Table of Contents**

One s proposal. The board of directors discussed the financial and other aspects of the proposal, reviewed with Hibernia management the impact of Hurricane Katrina and its aftermath and discussed with counsel Hibernia s and Capital One s legal rights under the existing merger agreement and various options for Hibernia under the circumstances and the potential impacts of pursuing the various options. Representatives of JPMorgan reviewed financial aspects of Capital One s proposal and rendered an opinion, as described under Opinion of J.P. Morgan Securities Inc. Financial Advisor to Hibernia , that, as of September 6, 2005, the revised merger consideration was fair to Hibernia stockholders from a financial point of view. The board of directors discussed with representatives of Wachtell, Lipton, Rosen & Katz various issues regarding the proposed revision to the merger agreement and the legal standards applicable to its consideration of the revised proposal. The board also discussed the expected closing date of a revised transaction in view of the fact that Hibernia stockholders would be required to approve the amended merger agreement as a condition to completing the transaction. Following further discussion, the Hibernia board of directors voted unanimously to authorize Mr. Boydstun to enter into an amendment of the merger agreement reflecting the revised proposal as discussed at the meeting.

During the evening of September 6, representatives of Capital One and Hibernia finalized the definitive documentation for the amendment of the merger agreement and the amendment was executed and delivered by each company. The amended merger agreement was publicly announced in a joint press release issued on the morning of September 7, 2005.

### Hibernia s Reasons for the Merger; Recommendation of Hibernia s Board of Directors

In reaching its decision to adopt and approve the amended merger agreement and recommend the merger to its shareholders, the Hibernia board of directors consulted with Hibernia s management, as well as its legal and financial advisors, and considered a number of factors, including:

its prior deliberations, decisions and actions relating to the original merger agreement and its reasons for those decisions and actions, as detailed in Hibernia s proxy statement dated June 17, 2005;

its knowledge of Hibernia s business, operations, financial condition, earnings and prospects and of Capital One s business, operations, financial condition, earnings and prospects, taking into account the results of Hibernia s due diligence review of Capital One, and of Capital One s financial and stock price performance, including since the original merger agreement was entered into;

its knowledge of the current environment in the financial services industry, including national and regional economic conditions, continued consolidation, increased operating costs resulting from regulatory initiatives and compliance mandates, evolving trends in technology and increasing nationwide and global competition, the current financial market conditions and the likely effects of these factors on the companies potential growth, development, productivity and strategic options, and the historical market prices of Hibernia s common stock;

the fact that the combined company would be, on a pro forma basis, one of the top 10 largest consumer lenders among U.S. financial institutions and one of the top 20 in terms of total deposits;

the complementary strengths of the two financial institutions, and in particular, the expectation that Capital One s national brand, number of accounts, broad product offerings, asset generation capabilities and marketing expertise would provide opportunities for profitable growth in branch banking;

its assessment of the impact of Hurricane Katrina on the rights of Hibernia and Capital One under the original merger agreement and on Hibernia s current and anticipated business, operations and financial results, of the challenges, risks and opportunities facing Hibernia following the storm, and of the impact of access to Capital One s resources in positioning Hibernia to effectively respond to those challenges and risks and to appropriately take advantage of those opportunities;

the potential cost saving opportunities, and the related potential impact on the combined company s earnings;

30

### **Table of Contents**

the complementary fit of the businesses of Capital One and Hibernia, including the expectation that a substantial portion of Hibernia s existing management team would continue with the combined company after the merger and manage the consumer, commercial and other branch banking business of the combined company (excluding certain banking businesses operated by Capital One), under the leadership of Mr. Boydstun, and that the merger would entail minimal disruption for Hibernia s customers, employees and the local communities which Hibernia serves;

the presentation of findings by Hibernia s financial advisor concerning the operations, financial condition and prospects of Capital One and the expected financial impact of the merger on the combined company, including pro forma assets, earnings and deposits;

the opinion dated as of September 6, 2005 delivered to the Hibernia board of directors by JPMorgan, to the effect that, as of that date, and subject to and based on the qualifications and assumptions set forth in the opinion, the consideration to be received by the holders of common stock of Hibernia in the merger was fair, from a financial point of view, to such stockholders;

the financial terms of the merger, including the fact that, based on the closing prices on the NYSE of Capital One common stock on September 6, 2005 (the last trading day prior to the execution and announcement of the amendment to the merger agreement), and based on the right of Hibernia shareholders, for each share, subject to proration, to elect to receive cash or Capital One common stock, in either case having a value equal to \$13.95 plus the value at closing of .2055 Capital One shares, the acquisition price as of September 6, 2005 represented an approximate 14.8 percent premium over the \$26.57 closing price of Hibernia shares on the NYSE as of March 4, 2005, the last full trading day before the execution and announcement of the original merger agreement;

the terms and conditions of the amended merger agreement, including Hibernia s board of directors assessment of the degree of certainty of completing the merger as a result of the terms of the amended agreement relating to Hurricane Katrina and other hurricanes and storms and in light of the requirement that Hibernia stockholders approve the amended terms;

the structure of the merger and the continuing terms of the merger agreement, including the fact that Hibernia shareholders would have the right to elect to receive a portion of the merger consideration either in cash or Capital One common stock, subject to proration, and the fact that elections made under the original merger agreement would be released and Hibernia shareholders would have the opportunity to submit new elections;

the expected treatment of the merger as a reorganization for United States federal income tax purposes;

the fact that the regulatory approvals required in connection with the merger have been received and the likelihood that such approvals would continue to cover the amended merger terms;

the potential risk of diverting management focus and resources from other strategic opportunities and from operational matters while working to implement the merger;

the fact that historically the dividend yield per share of Capital One common stock has been lower than the dividend yield per share of Hibernia common stock; and

the fact that some of Hibernia s directors and executive officers have other interests in the merger that are in addition to their interests as Hibernia shareholders, including as a result of employment and compensation arrangements with Hibernia and the manner in which they would be affected by the merger and, in the case of Mr. Boydstun, as a result of a new proposed employment agreement with Capital One the term of which would commence upon completion of the merger. See Interests of Hibernia s Executive Officers and Directors in the Merger.

The foregoing discussion of the factors considered by the Hibernia board of directors is not intended to be exhaustive, but, rather, includes the material factors considered by the Hibernia board of directors. In reaching its

### **Table of Contents**

decision to approve the amended merger agreement, the merger and the other transactions contemplated by the amended merger agreement, the Hibernia board of directors did not quantify or assign any relative weights to the factors considered, and individual directors may have given different weights to different factors. The Hibernia board of directors considered all these factors as a whole, including discussions with, and questioning of, Hibernia management and Hibernia s financial and legal advisors, and overall considered the factors to be favorable to, and to support, its determination. The Hibernia board of directors also relied on the experience of its financial advisors, for analyses of the financial terms of the merger and for their opinions as to the fairness, from a financial point of view, of the consideration in the merger to Hibernia s shareholders.

For the reasons set forth above, the Hibernia board of directors unanimously determined that the merger, the amended merger agreement and the transactions contemplated by the amended merger agreement are advisable and in the best interests of Hibernia and its shareholders, and unanimously approved and adopted the amended merger agreement. The Hibernia board of directors unanimously recommends that the Hibernia shareholders vote FOR the approval of the amended merger agreement.

#### Opinion of J.P. Morgan Securities Inc. Financial Advisor to Hibernia

At a meeting of the board of directors of Hibernia on March 6, 2005, JPMorgan rendered its oral opinion to the board of directors of Hibernia that, as of that date and based upon and subject to the factors and assumptions set forth in its opinion, the consideration to be received by the holders of common stock of Hibernia in the merger pursuant to the terms of the original merger agreement was fair, from a financial point of view, to those shareholders. JPMorgan confirmed that oral opinion by delivering to the board of directors of Hibernia a written opinion dated March 6, 2005. At a meeting of the board of directors of Hibernia on September 6, 2005 called to consider the approval of the amendment to the merger agreement, JPMorgan updated its March 6, 2005 opinion by rendering its oral opinion to the board of directors of Hibernia that, as of that date and based upon and subject to the factors and assumptions set forth in its updated opinion, the consideration to be received by the holders of the Hibernia common stock in the merger pursuant to the terms of the amended merger agreement was fair, from a financial point of view, to those shareholders. JPMorgan subsequently confirmed the oral opinion rendered at the September 6, 2005 meeting of the Hibernia board of directors by delivering to the board of directors of Hibernia a written opinion dated September 6, 2005. Hibernia s board of directors did not limit the investigations made or the procedures followed by JPMorgan in giving its oral or written opinions.

The full text of the updated written opinion of JPMorgan rendered as of September 6, 2005, which sets forth, among other things, the assumptions made, procedures followed, matters considered and limitations on the review undertaken by JPMorgan in connection with the opinion, is attached to this document as Annex B and is incorporated in this document by reference. Holders of Hibernia common stock are urged to, and should, read this opinion carefully and in its entirety.

JPMorgan s opinions are directed to the board of directors of Hibernia and address only the fairness, from a financial point of view, of the consideration to be received by the holders of common stock of Hibernia. JPMorgan s opinions do not constitute opinions as to the fairness of the merger to, or any consideration of, the holders of any other class of securities, creditors or other constituencies of Hibernia. Nor do JPMorgan s opinions constitute opinions regarding the underlying decision by Hibernia to enter into the original merger agreement or the amendment to the merger agreement or regarding the relative merits of proceeding with the merger or seeking to pursue a merger with Capital One or any other party under any other terms. Moreover, JPMorgan has expressed no opinion as to the price at which Hibernia s or Capital One s common stock will trade at any future time. The JPMorgan opinions are not recommendations as to how any holder of Hibernia common stock should vote with respect to the merger or any other matter.

In arriving at its opinions, JPMorgan, among other things:

in the case of its opinion dated March 6, 2005, reviewed a draft dated March 6, 2005 of the original merger agreement and, in the case of its opinion dated as of September 6, 2005, reviewed the original merger agreement and the amendment to the merger agreement,

32

### **Table of Contents**

in the case of its opinion dated as of September 6, 2005, reviewed the proxy statement/prospectus of Hibernia and Capital One with respect to the merger contemplated by the original merger agreement,

reviewed certain publicly available business and financial information concerning Hibernia and Capital One and the industries in which they operate,

compared the proposed financial terms of the merger with the publicly available financial terms of certain transactions involving companies that JPMorgan deemed relevant and the consideration received for such companies,

compared the financial and operating performance of Hibernia and Capital One with publicly available information concerning certain other companies that JPMorgan deemed relevant and reviewed the current and historical market prices of Hibernia common stock and Capital One common stock and certain publicly traded securities of such other companies,

reviewed certain internal financial analyses and forecasts prepared by the managements of Hibernia and Capital One relating to their respective businesses, as well as the estimated amount and timing of cost savings and related expenses and synergies expected to result from the merger (the Synergies),

reviewed certain publicly available research analyst estimates of the future financial performance of Hibernia and Capital One, and

performed such other financial studies and analyses, and considered such other information, as JPMorgan deemed appropriate for the purposes of its opinion.

JPMorgan also held discussions with certain members of the management of Hibernia with respect to the past and current business operations of Hibernia, the financial condition and future prospects and operations of Hibernia, including (in connection with its September 6, 2005 opinion) discussions with members of management of Hibernia regarding management is assessment of the impact of Hurricane Katrina on the future business and prospects of Hibernia, and with respect to the effects of the merger on the financial condition and future prospects of Hibernia, and other matters that JPMorgan believed necessary or appropriate to its inquiry. In connection with its review relating to the original merger agreement, JPMorgan also held discussions with certain members of the management of Capital One with respect to the past and current business operations of Capital One, the financial condition and future prospects and operations of Capital One, the effects of the merger contemplated by the original agreement on the financial condition and future prospects of Capital One, and other matters that JPMorgan believed necessary or appropriate to its inquiry.

JPMorgan relied upon and assumed, without assuming responsibility or liability for independent verification, the accuracy and completeness of all information that was publicly available or was furnished to or discussed with it by Hibernia and Capital One or otherwise reviewed by or for JPMorgan. JPMorgan did not review individual credit files and it did not conduct, nor was it provided with, any valuation or appraisal of any assets or liabilities (including any derivative or off-balance-sheet liabilities), nor did it evaluate the solvency of Hibernia or Capital One under any state or federal laws relating to bankruptcy, insolvency or similar matters. JPMorgan is not an expert in the evaluation of loan and lease portfolios for purposes of assessing the adequacy of the allowances for losses with respect thereto and, accordingly, JPMorgan assumed that such allowances for losses are in the aggregate adequate to cover such losses. In relying on financial analyses and forecasts provided to it, including the Synergies, JPMorgan assumed that those analyses and forecasts were reasonably prepared based on assumptions reflecting the best currently available estimates and judgments by the management as to the expected future results of operations and financial condition of Hibernia and Capital One to which such analyses and forecasts relate. In addition, in JPMorgan s discussions with the senior managements of Hibernia and Capital One regarding the respective future financial performance of Hibernia and Capital One, JPMorgan discussed certain reports and estimates of research analysts, and sensitivities related thereto. With Hibernia s consent, JPMorgan relied on those reports and estimates (and the related sensitivities) were a reasonable basis upon which to evaluate the business

33

### **Table of Contents**

and financial prospects of Hibernia and Capital One. JPMorgan expressed no view as to whether the future results included in those analyses or forecasts (including the Synergies) or the reports and estimates, or the assumptions on which they were based, will actually be achieved. JPMorgan also assumed that the merger will qualify as a tax-free reorganization for United States federal income tax purposes, that the other transactions contemplated by the amended merger agreement will be consummated as described in the amended merger agreement. JPMorgan relied as to all legal matters relevant to rendering its opinion upon the advice of counsel. JPMorgan further assumed that all material governmental, regulatory or other consents and approvals necessary for the completion of the merger will be obtained without any material adverse effect on Hibernia or Capital One or on the contemplated benefits of the merger.

JPMorgan based its opinions on economic, market and other conditions as in effect on, and the information made available to JPMorgan as of, the respective dates of its opinions. Subsequent developments may affect its opinions, and JPMorgan has no obligation to update, revise or reaffirm its opinions.

JPMorgan was not authorized to and did not solicit any expressions of interest from any other parties with respect to the sale of all or any part of Hibernia or any other alternative transaction, either in connection with rendering its March 6, 2005 opinion or its updated September 6, 2005 opinion. Consequently, no opinion was expressed as to the relative merits of the merger as compared to other business strategies or transactions that might be available to Hibernia.

In accordance with customary investment banking practice, JPMorgan employed generally accepted valuation methods in reaching its opinion dated March 6, 2005 as to the fairness from a financial point of view of the consideration to be received by the holders of Hibernia common stock in the merger pursuant to the terms of the original merger agreement. In rendering its updated opinion dated September 6, 2005 as to the fairness of the consideration to be received by the holders of Hibernia common stock in the merger contemplated by the amended merger agreement, JPMorgan confirmed the appropriateness of its reliance on the analyses used to render its earlier opinion and reviewed the assumptions used in its analyses and the factors considered in connection with its earlier opinion.

The following is a summary of the material financial analyses that JPMorgan used in providing its opinion dated March 6, 2005 and, where indicated, its opinion dated September 6, 2005. Some of the summaries of financial analyses are presented in tabular format. In order to understand the financial analyses used by JPMorgan more fully, you should read the tables together with the text of each summary. The tables alone do not constitute a complete description of JPMorgan s financial analyses, including the methodologies and assumptions underlying the analyses, and if viewed in isolation could create a misleading or incomplete view of the financial analyses performed by JPMorgan.

### Implied Value Analysis

Based upon the original consideration to be received by the holders of common stock of Hibernia and the \$78.08 closing market price of Capital One common stock on March 4, 2005, JPMorgan calculated that the implied value of the merger consideration contemplated to be received by holders of Hibernia common stock was \$33.00 per share of Hibernia common stock. This implied value represented approximately a 24% premium to \$26.57 (the closing price per share of Hibernia common stock on March 4, 2005), approximately a 26% premium to \$26.23 (the five-day average closing price per share of Hibernia common stock prior to March 4, 2005) and approximately an 18% premium to \$27.97 (the 90-day average closing price per share of Hibernia common stock prior to March 4, 2003).

In rendering its updated opinion dated as of September 6, 2005, JPMorgan noted that, based on the closing market price of Capital One common stock on September 6, 2005, the implied value of the merger consideration to be received by holders of Hibernia common stock in the merger pursuant to the terms of the amended merger agreement, was \$30.49 per share of Hibernia common stock.

### Hibernia Comparable Companies Analysis

Using publicly available information, JPMorgan compared selected financial and market data of Hibernia with similar data for the following companies:

### **Regional Banking Peers**

Commerce Bancorp, Inc.

Mercantile Bankshares Corporation

Sky Financial Group, Inc.

Commerce Bancshares, Inc.

City National Bancshares Corporation

Colonial BancGroup, Inc.

Compass Bancshares, Inc.

**BOK Financial Corporation** 

TCF Financial Corporation

Zions Bancorporation

Associated Banc-Corp

**Huntington Bancshares Incorporated** 

First Horizon National Corporation

### **Geographic Banking Peers**

Southwest Bancorporation of Texas, Inc.

Whitney Holding Corporation

Texas Regional Bancshares, Inc.

Hancock Holding Company

Cullen / Frost Bankers, Inc.

BancorpSouth, Inc.

Colonial BancGroup, Inc.

Compass Bancshares, Inc.

Trustmark Corporation

Regions Financial Corporation

**AmSouth Bancorporation** 

First Horizon National Corporation

JPMorgan calculated and compared various financial multiples and ratios based on publicly available financial data as of December 31, 2004, information it obtained from filings with the Securities and Exchange Commission and I/B/E/S estimates. The multiples and ratios of Hibernia were calculated using the closing price of Hibernia common stock as of March 4, 2005. The multiples and ratios for each of the selected companies were based on the most recent publicly available information. With respect to the selected companies, JPMorgan presented:

price as a percentage of the selected company s 52-week high,

price as a percentage of the selected company s 52-week low,

multiple of price to 2005 and 2006 I/B/E/S median estimated GAAP and cash earnings per share,

multiple of price to stated book value and tangible book value per share,

premium to core deposits,

consensus estimated growth rate from 2007 to 2009 GAAP earnings per share,

estimated growth rate of 2006 GAAP earnings per share, and

2005 P/E to long-term growth (LTG).

The results of this analysis are set forth below:

	Regional Bankin	Regional Banking Peers Geographic Banking Peers		ing Peers	ers	
	Range	Median	Range	Median	Hibernia	
% of 52-week high	86.8%-97.5%	94.3%	84.2%-95.5%	93.3%	88.6%	
% of 52-week low	111.3%-129.4%	122.8%	104.9%-129.4%	116.3%	123.5%	
2005E GAAP EPS	13.0x-15.6x	14.4x	12.8x-17.2x	14.6x	13.1x	
2006E GAAP EPS	11.9x-14.1x	13.1x	11.9x-14.8x	13.4x	12.0x	
2005E Cash EPS	12.9x-15.3x	14.1x	12.8x-16.5x	14.3x	12.9x	
2006E Cash EPS	11.8x-14.0x	12.9x	11.9x-14.5x	13.1x	11.9x	
Book value	1.91x-2.93x	2.22x	1.82x-2.81x	2.30x	2.12x	
Tangible book value	2.37x-3.36x	3.10x	2.66x-3.45x	2.92x	2.62x	
Core deposit premium	18.7%-31.7%	22.7%	20.2%-31.7%	21.9%	18.4%	
LTG (%)	8.0%-12.0%	10.0%	7.5%-12.0%	9.0%	8.5%	
2006E EPS growth (%)	8.9%-11.7%	10.0%	8.4%-14.5%	9.7%	9.4%	
2005 P/E to LTG (%)	119%-168%	144.0%	135%-225%	149%	154%	

The analysis implied a range of values for Hibernia common stock of approximately \$26.39 to \$31.67 per share.

#### Comparable Transactions

Tangible book value

Core deposit premium

Using publicly available information, JPMorgan examined the following transactions involving banks with transaction values greater than \$2 billion since January 2001:

Announcement Date	Acquiror	Target
August 2004	TD Bank Financial Group	Banknorth Group, Inc.
June 2004	Wachovia Corporation	SouthTrust Corporation
May 2004	SunTrust Banks Inc.	National Commerce Financial Corp.
May 2004	The Royal Bank of Scotland Group Plc	Charter One Financial Inc
February 2004	National City Corporation	Provident Financial Group Inc.
February 2004	North Fork Bancorporation, Inc.	GreenPoint Financial Corporation
January 2004	Regions Financial Corporation	Union Planters Corporation
January 2004	J.P. Morgan Chase & Co.	Bank One Corporation
October 2003	Bank of America Corporation	FleetBoston Financial Corporation
January 2003	BB&T Corporation	First Virginia Banks, Inc.
September 2002	M&T Bank Corporation	Allfirst Financial Inc.
May 2002	Citigroup Inc.	Golden State Bancorp Inc.
December 2001	BNP Paribas	United California Bank
June 2001	Washington Mutual, Inc.	Dime Bancorp, Inc.
April 2001	First Union Corporation	Wachovia Corporation
January 2001	Royal Bank of Canada	Centura Banks, Inc.

For each of these transactions, JPMorgan analyzed the premium to the market price five days prior to announcement and price as a multiple to the estimated twelve-months forward projected earnings, book value and tangible book value, transaction P/E ratio as percentage of acquiror P/E and the premium to core deposits. Set forth below are the results of this analysis for the transactions reviewed, based on information available as of March 4, 2005:

			_	
	High/Low Range	Median		nia based on nedian
5-day premium to market	11.7%-34.6%	22.7%	\$	32.60
12-month forward GAAP EPS	12.9x-17.5x	15.5x	\$	31.93
12-month forward Cash EPS	12.3x-16.7x	14.9x	\$	31.14
Book value	1.94x-2.99x	2.43x	\$	30.42

2.48x-4.12x

18.2%-38.3%

3.12x

28.0%

\$

\$

Implied value of

31.61

35.31

The analysis implied an acquisition value of Hibernia common stock ranging from approximately \$26.57 to \$36.05 per share.

### Hibernia Dividend Discount Analysis

JPMorgan performed a dividend discount analysis to determine a range of equity values of Hibernia common stock, assuming Hibernia continued to operate as a stand-alone entity. The range was determined by adding the present value of an estimated future dividend stream for Hibernia over a five-year period from 2005 through 2009, and the present value of an estimated terminal value of Hibernia common stock at the end of 2009. In performing its analysis, JPMorgan made the following assumptions, among others:

earnings per share in 2005 and 2006 based on I/B/E/S median estimated earnings per share,

36

#### **Table of Contents**

an earnings per share growth at an annual rate of 8.5% (based on I/B/E/S estimated median) from 2007 through 2010,

a targeted tangible equity/tangible assets (TE/TA) ratio of 7.0%,

a terminal value of Hibernia common stock at the end of 2009 based on a price to earnings multiple range of 11.5x to 13.5x to year 2010 projected earnings,

discount rates from 10.0% to 12.0% to calculate the present value of the dividend stream and terminal values,

a 6% asset growth rate, and

a 35% marginal tax rate.

This analysis implied a fully diluted equity value of \$25.25 to \$30.87 per share of Hibernia common stock, on a stand-alone basis, as illustrated by the following table:

		Exit Multiple		
Discount Rate	11.5x	12.5x	13.5x	
10.0%	\$27.25	\$29.06	\$30.87	
11.0%	\$26.22	\$27.95	\$29.68	
12.0%	\$25.25	\$26.90	\$28.56	

JPMorgan also tested the sensitivity of the values by varying the targeted long-term growth rate from 6.5% to 12.5% assuming a fixed terminal price to earnings multiple of 12.5x and an 11% discount rate and keeping constant the other assumptions discussed above. This analysis indicated a fully-diluted equity value of \$25.68 to \$32.34 per share of Hibernia common stock, on a stand-alone basis.

#### Hibernia Dividend Discount Analysis With Synergies

JPMorgan also performed a dividend discount analysis to determine a range of equity values of Hibernia common stock that included the expected synergies from the merger, based on estimates provided by management and discussed with JPMorgan regarding expected expense savings, balance sheet benefits and additional revenue opportunities in the short-term. In performing its analysis, JPMorgan made the following assumptions in addition to the assumptions described under Dividend Discount Analysis above, among others:

pre-tax synergies of \$75-150 million, phased in 25% in 2005, 50% in 2006 and 100% in 2007,

assumed synergy growth rate of 3.0% post 2007,

discount rate of 11.0%, and

restructuring charge equal to 150% of pre-tax synergies.

This analysis indicated a fully diluted equity value of \$28.46 to \$36.08 per share of Hibernia common stock, on a pro forma basis, as illustrated by the synergy value per share in the following table:

	Synergies (\$mm)					
Exit Multiple	\$75	\$100	\$125	\$135	\$150	
10.0x	\$ 2.40	\$ 3.21	\$ 4.01	\$ 4.33	\$ 4.81	
11.0x	\$ 2.40	\$ 3.48	\$ 4.34	\$ 4.69	\$ 5.21	
12.0x	\$ 2.81	\$ 3.74	\$ 4.68	\$ 5.06	\$ 5.62	

37

### Capital One Comparable Companies Analysis

Metris Companies Inc.

Providian Financial Corporation

Using publicly available information, JPMorgan compared selected financial and market data of Capital One with similar data for the following companies:

American Express Company
CompuCredit Corporation
MBNA Corporation

AmeriCredit Corp.
WFS Financial Inc.

JPMorgan calculated and compared various financial multiples and ratios based on publicly available financial data as of December 31, 2004, information it obtained from filings with the Securities and Exchange Commission and I/B/E/S estimates. The multiples and ratios of Capital One were calculated using the closing price of Capital One common stock as of March 4, 2005. The multiples and ratios for each of the selected companies were based on the most recent publicly available information. With respect to the selected companies, JPMorgan presented:

multiple of price to 2005 and 2006 I/B/E/S median estimated GAAP earnings per share,

multiple of price to stated book value and tangible book value per share,

estimated growth rate from 2007 to 2009 GAAP earnings per share,

dividend yield,

total expected return, and

2006 P/E to long-term growth (LTG).

The results of this analysis are set forth below:

	Credit Ca	Credit Cards		Auto	
	Range	Median	Range	Median	Capital One
2005E GAAP EPS	10.8x-23.0x	12.8x	11.4x-14.4x	12.9x	11.2x
2006E GAAP EPS	9.6x-19.1x	11.6x	N/A	12.5x	10.1x
Book value	0.76x-4.31x	2.19x	1.71x-2.06x	1.89x	2.11x

Tangible book value	0.77x-5.16x	2.62x	1.71x-2.06x	1.89x	2.30x
LTG (%)	12.0%-15.0%	13.0%	N/A	15.0%	14.0%
Dividend yield (%)	0.0%- $2.2%$	0.0%	0.0%- $0.0%$	0.0%	0.1%
Total expected return (%)	13.0%-15.0%	14.0%	N/A	15.0%	14.1%
2006 P/E to LTG (%)	84.8%-127.6%	104.9%	N/A	83.3%	80.2%

### Capital One Dividend Discount Analysis

JPMorgan performed a dividend discount analysis to determine a range of equity values of Capital One common stock, assuming Capital One continued to operate as a stand-alone entity. In performing its analysis, JPMorgan made the following assumptions, among others:

earnings per share in 2005 and 2006 based on I/B/E/S median estimated earnings per share,

an earnings per share growth at an annual rate of 14.0% (based on I/B/E/S estimated median) from 2007 through 2010,

a targeted tangible equity/tangible managed assets (TE/TMA) ratio of 7.5%,

a terminal value of Capital One common stock at the end of 2009 based on a price to earnings multiple range of 10.0x to 12.0x to year 2010 projected earnings,

38

discount rates from 11.0% to 13.0% to calculate the present value of the dividend stream and terminal values,

13% asset growth rate, and

a 35% marginal tax rate.

This analysis indicated a fully diluted value of \$84.48 to \$105.44 per share of Capital One common stock, on a stand-alone basis, as illustrated by the following table:

		Exit Multiple		
Discount Rate	10.0x	11.0x	12.0x	
11.0%	\$ 91.08	\$ 98.26	\$ 105.44	
12.0%	\$ 87.70	\$ 94.57	\$ 101.45	
13.0%	\$ 84.48	\$ 91.06	\$ 97.65	

#### Historical Exchange Ratio Analysis

JPMorgan calculated the exchange ratio of Hibernia common stock and Capital One common stock as of March 4, 2005 and the average exchange ratios for a range of periods from a five-day period to a 90-day period ending on March 4, 2005 (calculated by dividing the Hibernia common stock price for each day in such period by the corresponding Capital One common stock price, and then averaging the exchange ratios determined for each day during the applicable period) and also determined the implied fully diluted ownership of the combined company that Hibernia shareholders would have acquired based on those average exchange ratios.

These results are shown in the following table:

	Average Exchange Ratio	Implied Hibernia Fully Diluted Ownership
March 4, 2005	0.3403x	16.7%
5 trading days	0.3410x	16.7%
30 trading days	0.3393x	16.6%
90 trading days	0.3522x	17.1%

### Contribution Analysis

JPMorgan compared the 16.7% pro forma equity ownership of the combined company that Hibernia s shareholders would hold based on the exchange ratio of 0.3403x (assuming 100% stock consideration) to the expected relative contributions of Hibernia and Capital One to the pro

forma combined company in terms of estimated GAAP and cash net income for 2005 (based on I/B/E/S median estimated earnings per share), tangible common equity as of December 31, 2004 and market value as of March 4, 2005. JPMorgan also calculated the implied exchange ratio implied by these contributions. The results of this analysis are set forth below assuming 100% stock consideration:

	Contribution by Capital One	Contribution by Hibernia	Implied Exchange Ratio from Contribution
2005E GAAP net income	85.1%	14.9%	0.2985x
2005E Cash net income	84.9%	15.1%	0.3025x
Tangible common equity	84.2%	15.8%	0.3185x
Market value	83.3%	16.7%	0.3403x

#### Pro Forma Merger Analysis

JPMorgan analyzed the pro forma impact of the merger on projected earnings per share for Capital One for 2005, 2006 and 2007, based upon I/B/E/S median estimates as of March 4, 2005 and annual pre-tax cost savings as described below. The pro forma results were calculated based on publicly available I/B/E/S estimates of

GAAP earnings per share and information provided by managements of Capital One and Hibernia regarding expected cost savings and synergies from the merger.

JPMorgan calculated the effect on earnings per share assuming annual pre-tax synergies of \$135 million phased in 25% in 2005, 50% in 2006 and 100% in 2007, assumed synergy growth rate of 3.0% post 2007, a restructuring charge equal to 150% of pre-tax synergies and a core deposit intangible created equal to 2.5% of Hibernia core deposits amortized over a ten year period using a straight line method of amortization. The results of this analysis are set forth below:

	Accretion/(Dilution) (%)
2005E GAAP EPS	(0.6)%
2006E GAAP EPS	0.3%
2007E GAAP EPS	1.4%
2005E Cash EPS	0.0%
2006E Cash EPS	1.3%
2007E Cash EPS	2.3%

\* \* \*

The foregoing summary of certain material financial analyses does not purport to be a complete description of the analyses or data presented by JPMorgan. The preparation of a fairness opinion is a complex process and is not necessarily susceptible to partial analysis or summary description. JPMorgan believes that the foregoing summary and its analyses must be considered as a whole and that selecting portions of the foregoing summary and these analyses, without considering all of its analyses as a whole, could create an incomplete view of the processes underlying the analyses and its opinion. No single factor or analysis was determinative of JPMorgan s fairness determination. Rather, JPMorgan considered the totality of the factors and analyses performed in determining its opinion. JPMorgan based its analyses on assumptions that it deemed reasonable, including those concerning general business and economic conditions and industry-specific factors. The other principal assumptions upon which JPMorgan based its analysis have been described under the description of each analysis in the foregoing summary. Analyses based upon forecasts of future results are inherently uncertain, as they are subject to numerous factors or events beyond the control of the parties and their advisors. Accordingly, forecasts and analyses used or made by JPMorgan are not necessarily indicative of actual future results, which may be significantly more or less favorable than suggested by those analyses. Moreover, JPMorgan s analyses are not and do not purport to be appraisals or otherwise reflective of the prices at which businesses actually could be bought or sold. None of the selected companies reviewed as described in the above summary is identical to Hibernia or Capital One, and none of the selected transactions reviewed was identical to the merger. However, the companies selected were chosen because they are publicly traded companies with operations and businesses that, for purposes of JPMorgan s analysis, may be considered similar to those of Hibernia and Capital One. The transactions selected were similarly chosen because their participants, size and other factors, for purposes of JPMorgan s analysis, may be considered similar to the merger. The analyses necessarily involve complex considerations and judgments concerning differences in financial and operational characteristics of the companies involved and other factors that could affect the companies compared to Hibernia and Capital One and the transactions compared to the merger.

As a part of its investment banking business, JPMorgan and its affiliates are continually engaged in the valuation of businesses and their securities in connection with mergers and acquisitions, investments for passive and control purposes, negotiated underwritings, secondary distributions of listed and unlisted securities, private placements, and valuations for estate, corporate and other purposes. JPMorgan and its affiliates have provided, and in the future may continue to provide, for compensation, investment banking and other services to Hibernia and Capital One and their respective affiliates, including acting as financial advisor for Capital One in connection with its acquisition of HFS Group, acting as a lead underwriter for Capital One in connection with various securitization transactions and acting as administrative agent and a lender in connection with credit and

#### **Table of Contents**

securitization transactions by Capital One. In the ordinary course of business, JPMorgan and its affiliates may actively trade in the debt and equity securities of Hibernia and Capital One for their own accounts or for the accounts of their customers, and accordingly, may at any time hold a long or short position in such securities.

Hibernia selected JPMorgan to advise it and deliver a fairness opinion with respect to the merger on the basis of its experience and its familiarity with Hibernia. Pursuant to its engagement letter with JPMorgan, Hibernia has agreed to pay JPMorgan a fee (of which \$3,000,000 has been paid with the remainder due if and when the merger is completed) equal to 0.24% of the aggregate consideration payable plus an additional incentive fee calculated based on the amount of the aggregate consideration in excess of \$33.00 per share of Hibernia common stock as of the closing of the merger. In addition, Hibernia has agreed to reimburse JPMorgan for its expenses incurred in connection with its services, including the fees and disbursements of counsel, and will indemnify JPMorgan against certain liabilities, including liabilities arising under federal securities laws.

#### Capital One s Reasons for the Merger

Capital One believes that:

following the merger, the businesses of Capital One will include a broader variety of financial services, which should result in a more diversified loan, earnings and funding mix, lower funding costs, and a lower risk profile compared to Capital One before the merger;

the merger will combine Capital One s national-scale lending capabilities with Hibernia s local-scale deposit business and high performing branch expansion in Texas as a result, the combined company should have enhanced asset, deposit and earnings growth;

the combined company will be well positioned in the consolidating national consumer financial services markets as well as in the consumer and commercial markets in Hibernia s regional footprint; and

due to Capital One s strong brand, large customer base, asset generation capabilities and information-based marketing capability, the combined company will have enhanced opportunities to offer products on a large-scale and for accelerated growth (including with respect to Hibernia s growth in key, fast-growing markets in Texas).

### Interests of Hibernia s Executive Officers and Directors in the Merger

In considering the recommendation of the Hibernia board of directors with respect to the amended merger agreement, Hibernia s shareholders should be aware that Hibernia s executive officers and directors have interests in the merger and have arrangements that are different from, or in addition to, those of Hibernia s shareholders generally, as described below. The Hibernia board of directors was aware of these interests and considered them, among other matters, in reaching its decisions to approve the original merger agreement and the amended merger agreement and to recommend that Hibernia s shareholders vote in favor of approving the amended merger agreement.

**Equity Compensation Awards** 

The amended merger agreement provides that upon completion of the merger, each Hibernia stock option, restricted share unit and phantom share, including those held by executive officers and directors of Hibernia, that are outstanding and not exercised immediately before completing the merger will become options, restricted share units (to the extent they do not vest upon the change of control and instead become shares of Capital One common stock) and phantom shares on shares of Capital One common stock. The number of common shares subject to such stock options, restricted share units and phantom shares, and the exercise price of the Hibernia stock options, will be adjusted according to the exchange ratio for the merger. Each Hibernia restricted share outstanding immediately before completing the merger, including those held by executive officers and directors of Hibernia, will be converted upon the completion of the merger into the right to receive the merger

41

consideration validly elected by the holder of the Hibernia restricted share. Upon completion of the merger, each stock option, share of restricted stock and restricted stock unit will vest in full. Based on Hibernia equity compensation awards held by executive officers and directors of Hibernia as of September 26, 2005 and assuming a closing date of November 15, 2005, upon completion of the merger, Messrs. Boydstun, Howard, Bonitatibus and Samford, and Ms. Gassan and the remaining executive officers and directors, respectively, as a group, would vest, as of completion of the merger, in respect of 366,250, 108,750, 125,000, 110,000, 125,000 and 360,750 shares subject to their stock options and 0, 0, 0, 3,000, 0 and 6,000 with respect to their restricted stock and restricted stock units. In connection with and following the execution of the original merger agreement, Hibernia amended the 2003 Long-Term Incentive Compensation Plan, the 1993 Director Stock Option Plan and the Deferred Compensation Plan for Outside Directors of Hibernia Corporation and its Subsidiaries so that any termination of service of a non-employee director in connection with the merger would be deemed retirement, subject to Section 409A of the Internal Revenue Code of 1986, as amended, or the Code, for purposes of the applicable plan document. The effect of the amendments to the 2003 Long-Term Incentive Compensation Plan and the 1993 Director Stock Option Plan is that their stock options issued under these plans will remain exercisable for three years following the date of termination of service on the board as to options issued under the 2003 Long-Term Incentive Compensation Plan and for one year following the date of termination of service on the board as to options issued under the 1993 Director Stock Option Plan, subject to Section 409A of the Code. If not permitted by Section 409A of the Code and one or more directors do not otherwise qualify for retirement under the applicable plan documents, a director s stock options issued under the 2003 Long-Term Incentive Compensation Plan would be exercisable for six months after his or her termination of service and for 90 days following termination of service as to options issued under the 1993 Director Stock Option Plan.

#### Change of Control Agreements

Each of Hibernia s executive officers, including Messrs. Boydstun, Howard, Bonitatibus and Samford and Ms. Gassan, is party to a change of control agreement pursuant to which in the event that (1) the executive officer resigns for any reason during the 30-day period commencing on the first anniversary of a change of control, such as completion of the merger, or (2) within two years following a change of control, such as completion of the merger, the executive s employment is terminated by Hibernia (or its successor) without cause or by the executive for good reason (as each term is defined in the agreements), the executive officer will be entitled to a lump sum payment equal to the sum of:

the amount of any earned but unpaid bonus;

the amount of the executive starget bonus for the year in which the termination occurs pro rated through the date of termination;

two times the sum of the executive s annual base salary plus target bonus for the year in which the date of termination occurs;

all deferred compensation, unless pursuant to a plan that specifies the time of distribution; and

any accrued obligations, including unpaid base salary, expenses and unused vacation.

In addition, upon such a termination, the executive will be entitled to continuation of medical benefits (for the executive and each of his or her covered dependents) at the level of coverage elected or retained by the executive during the open enrollment period immediately preceding the date of termination until the earliest of (calculated separately for each executive and each dependent) (1) the executive s (or any of his dependents) coverage under Medicare Part B, (2) the date on which any of the executive s dependents ceases to be a dependent or (3) the date on which the executive or any dependent is covered under a group plan maintained by another employer that provides substantially similar benefits with no applicable preexisting condition limitations. The executive is also entitled to continued dental and group term life insurance coverage until the earlier of two years following termination or the date upon which the executive becomes eligible for comparable benefits from a new employer. Finally, the executive is entitled to outplacement services for twelve months.

#### **Table of Contents**

In the event that an executive officer is entitled to the two times severance payment described above and set forth in the agreement, the executive officer will receive an additional payment such that the executive officer will be placed in the same after-tax position as if no income or employment tax had been imposed on the two times payment. In addition, in the event that upon termination giving rise to severance benefits under the agreement, the executive would be subject to excise tax under Section 4999 of the Code, the executive will receive an additional payment such that he is placed in the same after-tax position as if no excise tax or income or employment tax had been imposed.

In the event that the executive resigns without good reason during the 30-day window period described above, the executive officer will be subject to one-year non-competition and non-solicitation of customers and suppliers covenants.

Assuming that the merger is completed on November 15, 2005 and each of the executive officers employment is terminated by Hibernia (or its successor) without cause immediately after completion, the amount of cash severance (based upon current base salaries and target bonus amounts) and pro rated bonus (but excluding income and employment tax and excise tax gross ups) that would be payable to each of Messrs. Boydstun, Howard, Bonitatibus and Samford, and Ms. Gassan and the remaining executive officers, respectively, as a group, is \$2,908,840, \$1,162,000, \$1,666,480, \$858,100, \$1,016,380 and \$3,138,000.

### Service Retention Agreements

On August 15, 2005, Hibernia entered into Service Retention Agreements with six executive officers, including Messrs. Bonitatibus and Samford and Ms. Gassan. The service retention agreements with Messrs. Bonitatibus and Samford and Ms. Gassan provide that, in consideration for the executive officers waiver of the two times cash severance payment, the income and employment tax gross-up for that payment and the medical and other insurance benefits to be paid and provided under the executive officers change of control agreements and the executive officers right under those change of control agreements to designate an accounting firm to calculate the gross-up payments, each such executive officer is eligible to receive a retention payment equal to 100 percent of the cash severance benefit and income and employment tax gross-up that would have been payable to the executive officer under the executive officer s existing change of control agreement (the retention payment) and the medical and insurance benefits to be provided to the executive officer under the executive officer s change of control agreement (except that the executive must apply for Medicare Part B coverage upon attaining the age at which he or she is eligible, at which time coverage under the agreement will become secondary), or, a cash payment in lieu thereof, as elected by the executive officer (the welfare benefit). The service retention agreements for the other executive officers provide substantially the same benefits, although the retention payment is not 100 percent of the cash severance benefit in each case.

Payments under the agreements vest over two years, one-third vesting on an accelerated basis on consummation of the merger. If, following a change of control and prior to the applicable vesting date, the executive officer s employment is terminated by Capital One without cause or if the executive officer resigns for good reason (each as referenced in the service retention agreements) or if the executive officer dies or becomes permanently disabled, the executive officer is vested in the retention payment and the welfare benefit and, in addition, is entitled to the full two times cash severance payment to which the officer would have been entitled under the officer s change of control agreement in the event that the retention payment under the service retention agreement was less. Hibernia may terminate the service retention agreements without the executive officer s consent at any time prior to completion of the merger (but only if the merger with Capital One is not completed before the first anniversary of the grant date) and, in such event, the provisions of the change of control agreement that were waived will become reinstated and the waiver would no longer be effective.

The welfare benefit is taxable at vesting and Capital One will pay the income and employment taxes on that benefit. After vesting, if the welfare benefit is received in the form of insurance coverage, the coverage will commence at termination of service or permanent disability and, if prior to termination, will commence for the executive s dependents upon the executive s death.

#### **Table of Contents**

Assuming that the merger is completed and that each of the executive officers becomes vested in 100% of his or her retention payment and welfare benefit, the sum of the retention payment based on the severance benefit from the officer s change of control agreement (excluding income, employment and excise tax gross-ups) and the value of the welfare benefit (excluding income, employment and excise tax gross-ups) to which Messrs. Bonitatibus and Samford and Ms. Gassan and the remaining three executive officers as a group would be entitled would be \$1,331,149, \$895,280, \$1,198,848 and \$2,387,075, respectively.

### Board of Directors Appointment of E.R. Campbell

Upon completion of the merger, Capital One will take the actions as may be reasonably required to appoint E.R. Campbell, the current Chairman of the Hibernia board of directors, to the Capital One board of directors to the class of directors whose term expires at Capital One s 2006 annual meeting of shareholders.

### Employment Agreements with Capital One

Employment Agreement with J. Herbert Boydstun

Capital One has entered into an employment agreement, dated as of March 6, 2005, with Mr. J. Herbert Boydstun, the current President and Chief Executive Officer of Hibernia. The agreement becomes effective upon completion of the merger and supersedes Mr. Boydstun s change of control agreement with Hibernia described above. The agreement provides for a term of employment commencing upon completion of the merger and ending on the third anniversary thereof, unless sooner terminated in accordance with the terms of the agreement. During the term, Mr. Boydstun will serve as the highest ranking executive of a line of business which is generally defined in his employment agreement to include the consumer, commercial and other branch banking business of Capital One or any of its affiliates conducted in the United States and to exclude the automobile lending, credit card, home mortgage lending, home equity, insurance brokerage, direct small business lending and installment loan businesses and the business of Capital One Savings. Mr. Boydstun will report directly and exclusively to the Chief Executive Officer of Capital One or, if so requested by the board, the board of directors of Capital One.

Upon completion of the merger, Mr. Boydstun will receive a lump sum cash payment equal to the amount that he would have received pursuant to his change of control agreement described above had his employment been terminated immediately following completion of the merger. In addition, upon completion of the merger, all of Mr. Boydstun's equity-based awards based on shares of Hibernia common stock will vest in full.

During the term, Mr. Boydstun will receive an annual base salary of \$700,000. In addition, for each fiscal year ending during the term, Mr. Boydstun will receive an annual bonus of not less than \$600,000 with a target of \$1,000,000, based on the attainment of performance goals established for such fiscal year by the board of directors of Capital One under the annual incentive compensation plan of Capital One applicable to its senior executives. The bonus payable by Capital One with respect to Capital One s 2005 fiscal year will be pro-rated based on the period of time elapsed from completion of the merger until the end of Capital One s 2005 fiscal year. During the term, Mr. Boydstun shall be eligible for an annual grant of equity awards with a target aggregate value of \$2,300,000 and for employee benefit arrangements no less favorable than those generally applicable or made available to senior executives of Capital One and perquisite and fringe benefit arrangements no less favorable than those made available by Hibernia prior to the effective date of the merger to the extent consistent with the past practices of Hibernia and Mr. Boydstun.

Commencing on the later of the third anniversary of completion of the merger or the date of termination of Mr. Boydstun s employment (or such later date required by Section 409A of the Code) and continuing for the life of Mr. Boydstun, Mr. Boydstun will be entitled to receive an annual cash retirement income benefit equal to the excess of (1) \$600,000 over (2) the actuarial equivalent of certain other retirement benefits that will be payable or paid to Mr. Boydstun as of the date of termination, payable in the form of a single life annuity to Mr. Boydstun commencing on such start date referred to at the beginning of this sentence. In addition, following Mr.

44

#### **Table of Contents**

Boydstun s termination of employment for any reason other than for cause, Mr. Boydstun and his spouse will be entitled to medical and dental benefits for the remainder of their respective lives, at the sole cost of Capital One, that are no less favorable than the medical and dental benefits provided to Mr. Boydstun and his spouse under the medical and dental plans of Capital One immediately prior to the termination of Mr. Boydstun s employment and in the aggregate are materially comparable to the medical and dental benefits provided to Mr. Boydstun immediately prior to completion of the merger under the plans of Hibernia. During the term, unless Mr. Boydstun s employment with Capital One is terminated by Capital One for cause or by Mr. Boydstun without good reason (as each term is defined in the agreement), Mr. Boydstun will be provided until he reaches age 65 with whole life insurance coverage, at no cost to him, providing a death benefit equal to the death benefit provided to Mr. Boydstun by Hibernia immediately prior to completion of the merger.

In addition to the benefits specified above, if Mr. Boydstun's employment is terminated by Capital One without cause or Mr. Boydstun resigns for good reason (as each term is defined in the agreement), Mr. Boydstun will be entitled to receive, subject to Mr. Boydstun's execution and non-revocation of a release:

Any accrued obligations, including unpaid base salary, expenses and unused vacation;

A pro rata target bonus for the year in which the termination occurs;

An amount equal to the sum of Mr. Boydstun s annual base salary and target bonus for the remainder of the term; and

Vesting and full-term exercisability for all equity based awards.

Under the employment agreement, Mr. Boydstun is restricted from revealing confidential information of Capital One and, during Mr. Boydstun s employment and for a two-year period after such termination, Mr. Boydstun may not solicit for employment any employees of Capital One, may not solicit any customers or depositors of Capital One s Branch Banking Business (as defined in the agreement) and may not compete with Capital One s Branch Banking Business in certain specified geographies. In the event that any payments to Mr. Boydstun are subject to an excise tax under Section 4999 of the Code, Mr. Boydstun will be entitled to an additional payment so that he remains in the same after-tax position he would have been in had the excise tax not been imposed.

Employment Agreements with Certain Other Executive Officers of Hibernia

Capital One has entered into employment agreements with six executive officers of Hibernia, including Messrs. Bonitatibus and Samford and Ms. Gassan. The agreements become effective upon completion of the merger and provide for a term of employment commencing upon completion of the merger and ending on the second anniversary thereof, unless sooner terminated in accordance with the terms of the agreements.

During the term, Messrs. Bonitatibus and Samford and Ms. Gassan will receive annual base salaries of \$313,200, \$250,400 and \$272,900, respectively. Each such Hibernia executive officer will also be entitled to earn an annual bonus and receive long-term compensation awards during the term of the agreements based on the attainment of individual and company performance objectives established by the board of directors of Capital One under the annual and long-term incentive compensation plans of Capital One applicable to senior executives of Hibernia. The agreements provide that the Hibernia executive officers will be eligible to earn an annual bonus for the 2005 fiscal year of up to 120% of the executive officer s salary and will be eligible to receive an annual long-term incentive valued at up to 135% of such base salary, in

each case, based on attainment of the applicable performance objectives. During the term of the agreements, the Hibernia executive officers will be eligible to participate in the Capital One employee benefit and perquisite plans made available to senior executives of Hibernia.

The agreements contain restrictive covenants under which the executive officers agree not to disclose any confidential information of Capital One and, during employment and, for one year after termination of employment, not to solicit any of the employees, customers or depositors of the Branch Banking Business of Capital One (as defined in the Capital One employment agreement with Mr. Boydstun) or, unless waived by

45

#### **Table of Contents**

Capital One, not to compete with the Branch Banking Business of Capital One in certain geographic locations. Unless Capital One waives application of the noncompetition restriction following an executive officer s termination of employment, the executive officer will be entitled to certain payments following termination, as described below.

If an executive officer s employment is terminated by Capital One without cause, by the executive officer for good reason or due to the executive officer s death or disability (as defined in the employment agreements), the executive officer will be entitled to receive continued payments of his or her base salary for one year in addition to any amounts payable to the executive officer under his or her change of control agreement and service retention agreement. If Capital One does not waive application of the post-employment noncompetition restrictions, the executive officer will also be entitled to receive payment of a target incentive bonus equal to 55% of his or her base salary, payable in semi-monthly installments over the one year period following termination of employment.

In the event of the termination of an executive officer semployment for any reason other than by Capital One without cause, by the executive officer for good reason or due to the executive officer seath or disability, if Capital One does not waive application of the post-employment noncompetition restrictions, the executive officer will be entitled to receive an amount equal to 155% of his base salary, payable in semi-monthly installments over the one year period following his or her termination of employment.

### Deferred Compensation Plan for Key Management Employees

Hibernia maintains the Deferred Compensation Plan for Key Management Employees pursuant to which through December 31, 2004 eligible employees could elect to defer their compensation and pursuant to which an account is maintained for the excess matching contribution made under Hibernia s 401(k) plan through the December 31, 2004 contribution. Upon a change of control, such as completion of the merger, as well as in the event of a material ratings decline of Hibernia, Hibernia must promptly notify participants that such an event has occurred and, during the 30-day period following receipt of such notice, each participant may elect to terminate his or her participation in the plan and receive 90% of his or her then-vested account balance.

### Supplemental Stock Compensation Plan

Hibernia maintains the Supplemental Stock Compensation Plan, which is an excess plan to Hibernia s employee stock ownership plan. Upon a change of control, such as completion of the merger, Hibernia must promptly notify participants that a change of control has occurred and, during the 30-day period following receipt of such notice, each participant may elect to terminate his or her participation in the plan and receive 90% of his or her then-vested account balance.

#### Deferred Award Plan

Hibernia maintains the Deferred Award Plan pursuant to which Hibernia may grant deferred awards to participants. Awards generally vest after the participant has completed five years of service, but such vesting accelerates upon a change of control, such as completion of the merger. Upon a change of control, such as completion of the merger, Hibernia must promptly notify participants that a change of control has occurred and, during the 30-day period following receipt of such notice, each participant may elect to terminate his or her participation in the plan and receive 90% of his or her then-vested account balance.

#### Executive Bonus Insurance Plan

Hibernia maintains the Executive Bonus Insurance Plan pursuant to which Hibernia pays the annual premiums on a life insurance policy with a death benefit equal to approximately 300% of the employees base compensation plus target bonus, subject to a reduction of the death benefit at age 65. This plan limits Hibernia s (or its successor s) ability to terminate the plan following a change of control, such as completion of the merger.

46

#### **Table of Contents**

### Capital One Board of Directors after the Merger

Upon completion of the merger, Capital One will take the actions as may be reasonably required to appoint E.R. Campbell, the current Chairman of the Hibernia board of directors, to the Capital One board of directors to the class of directors whose term expires at Capital One s 2006 annual meeting of shareholders.

#### **Stock Exchange Listing**

#### Listing of Capital One Common Shares

It is a condition to the merger that Capital One common shares issuable in connection with the merger be authorized for listing on the New York Stock Exchange subject to official notice of issuance.

#### Delisting of Hibernia Common Shares

If the merger is completed, Hibernia common shares will be delisted from the New York Stock Exchange and deregistered under the Exchange Act.

### Dissenters Rights

If the revised merger is approved by the holders of a majority, but less than 80%, of Hibernia s common stock and the merger is completed, each Hibernia shareholder who (1) votes against the merger, AND (2) files a written objection to the merger prior to or at the special meeting AND (3) fully complies with all other procedural requirements of Section 131 of the LBCL will be entitled to the rights and remedies of dissenting shareholders provided in Section 131 of the LBCL, a copy of which is included as Annex C to this document.

The following is a summary of the steps to be taken by a Hibernia shareholder who is interested in perfection of its dissenters—rights and should be read in conjunction with the full text of Section 131 of the LBCL. Each of the steps enumerated below must be taken in strict compliance with the applicable provisions of the statute in order for holders of Hibernia common stock to perfect their dissenters—rights. If the merger is approved by the holders of 80% or more of the total voting power of Hibernia, then, in accordance with the LBCL, dissenters—rights will not be available.

Any written objection, demand, or notice required by the LBCL in connection with the exercise of dissenters rights should be sent to Hibernia or, following the merger, to Capital One, in either case to 5718 Westheimer Road, Suite 825, Houston, Texas 77057, Attention: Corporate Secretary. It is recommended that all required documents to be delivered by mail be sent by registered or certified mail with return receipt requested.

Any holder of Hibernia common stock who wishes to receive in cash the fair value of its shares (determined as of the day before the amended merger agreement is approved by the shareholders), in lieu of receiving the merger consideration, may elect to do so by taking all of the following steps:

Such shareholder must file with Hibernia, **prior to or at the special meeting**, a written objection to the proposed merger.

Such shareholder MUST ALSO vote its shares of Hibernia common stock against the merger. If the merger is approved by the holders of a majority, but less than 80%, of Hibernia s common stock, and the merger authorized thereby is effected, the corporation (referring in the remainder of this section to Hibernia, or if after the effective date of the merger, Capital One, as the then successor to Hibernia) promptly thereafter will give written notice of such facts, by registered mail, to each shareholder who both filed such written objection to, and voted its shares against, the merger, at such shareholder s last address on Hibernia s records.

47

#### **Table of Contents**

Each such shareholder, within 20 days after the mailing of such notice to such holder, but not thereafter, must file with the corporation a demand in writing for the fair cash value of its shares of Hibernia common stock as of the day before such vote was taken, and such holder must state in such demand the value demanded and a post office address to which the corporation may send a reply.

At the same time, such shareholder must deposit in escrow in a chartered bank or trust company located in Orleans Parish, Louisiana the certificates representing its shares of Hibernia common stock, duly endorsed and transferred to the corporation upon the sole condition that such certificates will be delivered to the corporation upon payment of the value of the shares determined in accordance with the provisions of Section 131 of the LBCL. Accordingly, any shareholder who makes a valid cash election or a stock election prior to the new election deadline (see The Amended Merger Agreement Consideration To Be Received in the Merger ) and does not validly withdraw that election prior to the election deadline, will have surrendered its certificates and will not be eligible to exercise dissenters rights.

With the demand, the shareholder must deliver to the corporation the written acknowledgment of such bank or trust company that it so holds such holder s certificates of Hibernia common stock.

Any shareholder who fails to take each of the required actions outlined above in a timely manner will not be entitled to exercise the rights of a dissenting shareholder.

If the corporation does not agree to the value so stated and demanded, or does not agree that a payment is due, within 20 days after receipt of such demand and acknowledgment, it will notify the shareholder in writing, at the designated post office address, of its disagreement and must state in such notice the value it will agree to pay if any payment should be held to be due; otherwise it will be liable for, and must pay to the dissatisfied shareholder, the value demanded by such shareholder.

In case of disagreement as to the fair cash value, or as to whether any payment is due, after compliance by the parties with the provisions described above, the dissatisfied shareholder, within 60 days after receipt of notice in writing of the corporation s disagreement, but not thereafter, may file suit against the corporation, in the district court of Orleans Parish, Louisiana asking the court to fix and decree the fair cash value of the dissatisfied shareholder s shares of Hibernia common stock as of the day before the shareholder vote on the amended merger agreement was taken. The court, based on the evidence presented, will determine summarily whether any payment is due and, if so, will determine the cash value and render judgment accordingly. Any shareholder entitled to file such suit, within such 60-day period, but not thereafter, may intervene as a plaintiff in such a suit filed by another shareholder. Such shareholder may recover judgment in that suit against the corporation for the fair cash value of its shares of Hibernia common stock. Failure of the shareholder to bring suit, or to intervene in another shareholder s suit, within 60 days after receipt of notice of disagreement by the corporation conclusively will bind the shareholder (i) to acquiesce in, and not contest, the corporation s statement that no payment is due or (ii) if the corporation does not contend that no payment is due, to accept the value of its shares of Hibernia common stock as fixed by the corporation in its notice of disagreement.

A shareholder, upon filing a demand for the value of its shares, will cease to have any of the rights of a shareholder, except the rights accorded by Section 131 of the LBCL. Such a demand may be withdrawn by the shareholder at any time before the corporation gives notice of disagreement, as provided by the LBCL. After such notice of disagreement is given, withdrawal of the demand will require the consent of the corporation. If a demand is withdrawn, or the merger is abandoned or rescinded, or a court determines that the shareholder is not entitled to receive payment for its shares of Hibernia common stock, or the shareholder otherwise loses its dissenters—rights, such holder will not have the right to receive a cash payment for its shares of Hibernia common stock. In this case, its share certificates will be returned (and, on such holder s request, new certificates will be issued in exchange for the old ones endorsed to the corporation), and such holder will be reinstated to all rights as a shareholder as of the filing of its demand for value, including the right to payment of any intervening dividend or other distribution, or if any such rights have expired or any such dividend or distribution other than in

#### **Table of Contents**

cash has been completed, in lieu thereof, at the election of the corporation, the fair value thereof in cash as determined by the corporation s board of directors as of the time of such expiration or completion, but without prejudice otherwise to any corporate proceedings that may have been taken in the interim.

Under the amended merger agreement, if any dissenting Hibernia shareholder fails to perfect or has effectively withdrawn or lost its dissenters rights before the new election deadline, each of such holder s shares of Hibernia common stock will be deemed to be non-election shares unless such shareholder makes a valid election before the new election deadline. If any dissenting Hibernia shareholder fails to perfect or has effectively withdrawn or lost its dissenters—rights after the new election deadline, each of such holder—s shares of Hibernia common stock will be converted, as of the effective time of the merger, into the right to receive the stock consideration or the cash consideration or a combination of both the stock consideration and the cash consideration, as determined by Capital One in its sole discretion. For further details on the—election deadline,—non-election shares,—the—effective time,—stock consideration—and—cash consideration,—see—The Amended Merger Agreement Convers Shares; Exchange of Certificates; New Elections as to Form of Consideration,—Effective Time and Timing of Closing—and—Consideration To Be Received in the Merger.

Any dissenting Hibernia shareholder who perfects its rights to be paid the value of its shares will recognize taxable gain or loss upon receipt of cash for such shares for federal income tax purposes. See Material U.S. Federal Income Tax Consequences of the Merger. Any cash ultimately paid to a dissenting Hibernia shareholder who perfects its rights to be paid the fair value of its shares will be considered cash consideration paid for purposes of the limit on cash to be paid to Hibernia shareholders in the merger described under The Amended Merger Agreement Consideration To Be Received in the Merger.

#### ACCOUNTING TREATMENT

The merger will be accounted for using the purchase method of accounting with Capital One treated as the acquiror. Under this method of accounting, Hibernia s assets and liabilities will be recorded by Capital One at their respective fair values as of the closing date of the merger. Financial statements of Capital One issued after the merger will reflect such values and will not be restated retroactively to reflect the historical financial position or results of operations of Hibernia.

#### REGULATORY APPROVALS

Capital One and Hibernia have agreed to use their reasonable best efforts to obtain all regulatory approvals required to complete the transactions contemplated by the amended merger agreement. Capital One has obtained the approval of the Federal Reserve Board, and Capital One and Hibernia have completed the filing of all other applications and notices required to consummate the transactions contemplated by the amended merger agreement.

#### **Federal Reserve Board**

The merger is subject to prior approval by the Federal Reserve Board under Section 3 of the Bank Holding Company Act of 1956, as amended, which we refer to as the BHCA. The Federal Reserve Board issued an order effective August 16, 2005 approving the merger under Section 3 of the BHCA. The order requires that the merger be consummated no later than three months after the effective date of the order, unless such period is extended for good cause by the Federal Reserve Board or the Federal Reserve Bank of Richmond, acting pursuant to delegated

authority. If the parties are unable to consummate the merger by the required deadline, Capital One will request an extension from the Federal Reserve Bank of Richmond.

49

#### Other Notices and Approvals

Capital One and Hibernia also sought and obtained required approvals from certain other regulatory authorities in connection with the changes, as a result of the merger, in the ownership of certain businesses that are controlled by Hibernia. Approvals in connection with the merger were obtained from the National Association of Securities Dealer, Inc., which we refer to as the NASD, and Louisiana and Vermont state insurance regulatory authorities, and notice of the change of control of Hibernia was provided to Virginia and Louisiana state banking regulators. Immediately following completion of the merger, Capital One will make filings with, or provide notice to, the NASD and state regulatory authorities (with regard to registered broker-dealers controlled by Hibernia) and various state insurance regulatory authorities (with regard to the change in control of Hibernia s insurance subsidiaries).

We are not aware of any material governmental approvals or actions that are required for completion of the merger other than those described above. It is presently contemplated that if any such additional governmental approvals or actions are required, those approvals or actions will be sought. There can be no assurance, however, that any additional approvals or actions will be obtained.

#### LITIGATION RELATING TO THE MERGER

On April 22, 2005, a putative class action complaint was filed on behalf of the shareholders of Hibernia in the Civil District Court for the Parish of Orleans, State of Louisiana, against Hibernia and each of the members of Hibernia s board of directors in connection with the proposed merger. The complaint alleges, among other things, that the directors of Hibernia named in the complaint breached their fiduciary duties by failing to maximize shareholder value, and by creating deterrents to third-party offers (including by agreeing to pay a termination fee to Capital One in certain circumstances under the original merger agreement). Among other things, the complaint seeks class action status, a court order enjoining Hibernia and its directors from proceeding with or consummating the merger, or any other business combination with a third party, a court order rescinding the merger agreement and any of its terms to the extent already implemented and the payment of attorneys and experts fees. On June 15, 2005, following settlement discussions between Hibernia and the representatives of a putative plaintiff class of all Hibernia shareholders, Hibernia and the putative class representatives entered into a memorandum of understanding with regard to the settlement of the lawsuit. The memorandum of understanding states that the parties will enter into a settlement agreement providing for, among other things, an agreement by Capital One to waive the right to receive \$20 million of the \$220 million termination fee payable by Hibernia under certain circumstances described under The Amended Merger Agreement Termination of the Amended Merger Agreement Termination Fee and the inclusion of certain additional disclosures in this document that had not been contained in a preliminary version of this document, along with an agreement to stipulate to a dismissal with prejudice and a complete settlement and release of all claims of the plaintiffs and the putative plaintiff class against Hibernia, Capital One, and their respective related parties and representatives which have been or could have been asserted by plaintiffs and the putative class relating to the merger and the related transactions (including any claims that could have been asserted under state or federal law in any other court, including federal court). The memorandum of understanding also contemplates the payment of legal fees to plaintiff s counsel. The parties to the memorandum of understanding have executed formal settlement papers and on July 7, 2005, the Civil District Court for the Parish of Orleans, State of Louisiana, granted preliminary approval of the settlement, and among other things, set November 30, 2005 as the date for a final hearing on approval of the settlement.

50

#### MATERIAL U.S. FEDERAL INCOME TAX CONSEQUENCES OF THE MERGER

The following section describes the anticipated material U.S. federal income tax consequences of the merger to U.S. holders (as defined below) of Hibernia common stock. This discussion addresses only those holders that hold their Hibernia common stock as a capital asset within the meaning of Section 1221 of the Internal Revenue Code, and does not address all the U.S. federal income tax consequences that may be relevant to particular holders in light of their individual circumstances or to holders that are subject to special rules, such as:

financial institutions;
insurance companies;
tax-exempt organizations;
dealers in securities or currencies;
persons whose functional currency is not the U.S. dollar;
traders in securities that elect to use a mark to market method of accounting;
persons who are not citizens or residents of the United States;
persons that hold Hibernia common stock as part of a straddle, hedge, constructive sale or conversion transaction; and
U.S. holders who acquired their shares of Hibernia common stock through the exercise of an employee stock option or otherwise as compensation.

The following is based upon the Internal Revenue Code, its legislative history, Treasury regulations promulgated pursuant to the Internal Revenue Code and published rulings and decisions, all as currently in effect as of the date of this document, and all of which are subject to change, possibly with retroactive effect, and to differing interpretations. Tax considerations under state, local and foreign laws, or federal laws other than those pertaining to income tax, are not addressed in this document.

Holders of Hibernia common stock should consult with their own tax advisors as to the tax consequences of the merger in their particular circumstances, including the applicability and effect of the alternative minimum tax and any state, local or foreign and other tax laws and of changes in those laws.

For purposes of this discussion, the term U.S. holder means a beneficial owner of Hibernia common stock that is:

a U.S. citizen or resident, as determined for federal income tax purposes;

a corporation, or entity taxable as a corporation, created or organized in or under the laws of the United States; or

otherwise subject to U.S. federal income tax on a net income basis.

#### Tax Consequences of the Merger Generally

Capital One and Hibernia have structured the merger to qualify as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code. It is a condition to Capital One s obligation to complete the merger that Capital One receive an opinion of its counsel, Cleary Gottlieb Steen & Hamilton LLP, dated the closing date of the merger, substantially to the effect that the merger will be treated as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code. It is a condition to Hibernia s obligation to complete the merger that Hibernia receive an opinion of its counsel, Wachtell, Lipton, Rosen & Katz, dated the closing date of the merger, substantially to the effect that the merger will be treated as a reorganization within the meaning of Section 368(a) of the Internal Revenue Code. In rendering these opinions, counsel may require and rely upon representations contained in letters and certificates to be received from Hibernia and Capital One. None of the tax

51

#### **Table of Contents**

opinions given in connection with the merger or the opinions described below will be binding on the Internal Revenue Service. Neither Capital One nor Hibernia intends to request any ruling from the Internal Revenue Service as to the U.S. federal income tax consequences of the merger.

Consequently, no assurance can be given that the Internal Revenue Service will not assert, or that a court would not sustain, a position contrary to any of those set forth below. In addition, if any of the representations or assumptions upon which those opinions are based is inconsistent with the actual facts, the U.S. federal income tax consequences of the merger could be adversely affected. It is assumed for purposes of the remainder of the discussion in this section that each counsel will deliver such an opinion. Based on the conclusion therein, the following material U.S. federal tax consequences will result from the merger:

for a U.S. holder who exchanges all of its shares of Hibernia common stock solely for shares of Capital One common stock in the merger, no gain or loss will be recognized, except with respect to cash received in lieu of a fractional share of Capital One common stock (see discussion below under Cash Received in Lieu of a Fractional Share of Capital One Common Stock );

for a U.S. holder who exchanges all of its shares of Hibernia common stock solely for cash in the merger, whether as a result of the U.S. holder is election to receive cash in the merger or as a dissenting shareholder, capital gain or loss equal to the difference between the amount of cash received (other than, in the case of a dissenting shareholder, amounts, if any, which are or are deemed to be interest for U.S. federal income tax purposes, which amounts will be taxed as ordinary income) and its tax basis in the Hibernia common stock generally will be recognized. Any capital gain or loss generally will be long-term capital gain or loss if the U.S. holder held the shares of Hibernia common stock for more than one year at the time the merger is completed. Long-term capital gain of an individual generally is subject to a maximum U.S. federal income tax rate of 15%. The deductibility of capital losses is subject to limitations. A dissenting shareholder may be required to recognize any gain or loss in the year the merger closes, irrespective of whether the dissenting shareholder actually receives payment for his or her shares in that year. In some cases, such as if the U.S. holder actually or constructively owns Capital One common stock immediately before the merger, such cash received in the merger could be treated as having the effect of the distribution of a dividend, under the tests set forth in Section 302 of the Internal Revenue Code, in which case such cash received would be treated as ordinary dividend income. These rules are complex and dependent upon the specific factual circumstances particular to each U.S. holder. Consequently, each U.S. holder that may be subject to those rules should consult its tax advisor as to the application of these rules to the particular facts relevant to such U.S. holder;

for a U.S. holder who exchanges its shares of Hibernia common stock for a combination of Capital One common stock and cash (other than cash received in lieu of a fractional share), gain (but not loss) will be recognized, and the gain recognized will be equal to the lesser of:

the excess, if any of:

the sum of the cash and the fair market value of the Capital One common stock the U.S. holder received in the merger, over

the tax basis in the shares of Hibernia common stock surrendered by the U.S. holder in the merger, or

the amount of cash received.

For a U.S. holder who acquired different blocks of Hibernia common stock at different times and at different prices, realized gain or loss generally must be calculated separately for each identifiable block of shares exchanged in the merger, and a loss realized on the exchange of one block of shares cannot be used to offset a gain realized on the exchange of another block of shares.

If a U.S. holder has differing bases or holding periods in respect of shares of Hibernia common stock, the U.S. holder should consult its tax advisor prior to the exchange with regard to identifying the bases or holding periods of the particular shares of Capital One common stock received in the merger.

#### **Table of Contents**

Any capital gain or loss generally will be long-term capital gain or loss if the U.S. holder held the shares of Hibernia common stock for more than one year at the time the merger is completed. Long-term capital gain of an individual generally is subject to a maximum U.S. federal income tax rate of 15%. The deductibility of capital losses is subject to limitations. In some cases, such as if the U.S. holder actually or constructively owns Capital One common stock immediately before the merger, such gain could be treated as having the effect of the distribution of a dividend, under the tests set forth in Section 302 of the Internal Revenue Code, in which case such gain would be treated as ordinary dividend income. These rules are complex and dependent upon the specific factual circumstances particular to each U.S. holder. Consequently, each U.S. holder that may be subject to those rules should consult its tax advisor as to the application of these rules to the particular facts relevant to such U.S. holder; and

no gain or loss will be recognized by Capital One or Hibernia in the merger.

### Tax Basis and Holding Period

A U.S. holder s aggregate tax basis in the Capital One common stock received in the merger, including any fractional share interests deemed received by the U.S. holder under the treatment described below, will equal its aggregate tax basis in the Hibernia common stock surrendered in the merger, increased by the amount of taxable gain or dividend income, if any, recognized in the merger (excluding any gain resulting from the deemed receipt and redemption of a fractional share interest), and decreased by the amount of cash, if any, received in the merger (excluding any cash received in lieu of a fractional share interest). The holding period for the shares of Capital One common stock received in the merger generally will include the holding period for the shares of Hibernia common stock exchanged therefor.

#### Cash Received in Lieu of a Fractional Share of Capital One Common Stock

A U.S. holder who receives cash in lieu of a fractional share of Capital One common stock will be treated as having received the fractional share of Capital One common stock pursuant to the merger and then as having exchanged the fractional share of Capital One common stock for cash in a redemption by Capital One. As a result, assuming that the redemption of a fractional share of Capital One common stock is treated as a sale or exchange and not as a dividend, a U.S. holder generally will recognize gain or loss equal to the difference between the amount of cash received and the basis in its fractional share of Capital One common stock as set forth above. This gain or loss generally will be capital gain or loss, and will be long-term capital gain or loss if, as of the effective date of the merger, the holding period for the shares is greater than one year. The deductibility of capital losses is subject to limitations.

### **Information Reporting and Backup Withholding**

Cash payments received in the merger by a U.S. holder may, under certain circumstances, be subject to information reporting and backup withholding at a rate of 28% of the cash payable to the holder, unless the holder provides proof of an applicable exemption or furnishes its taxpayer identification number, and otherwise complies with all applicable requirements of the backup withholding rules. Any amounts withheld from payments to a holder under the backup withholding rules are not additional tax and will be allowed as a refund or credit against the U.S. holder s U.S. federal income tax liability, *provided* the required information is timely furnished to the Internal Revenue Service.

### **Reporting Requirements**

A U.S. holder who receives Capital One common stock as a result of the merger will be required to retain records pertaining to the merger and will be required to file with its United States federal income tax returns for the year in which the merger takes place a statement setting forth certain facts relating to the merger.

53

#### THE AMENDED MERGER AGREEMENT

The following is a summary of the material provisions of the original merger agreement entered into on March 6, 2005, as amended by amendment No. 1 to the merger agreement, entered into on September 6, 2005, which we refer to collectively in this document as the amended merger agreement. This summary is qualified in its entirety by reference to the amended merger agreement, a composite of which is attached as Annex A to this document and is incorporated into this document by reference. You should read the amended merger agreement in its entirety, as it is the legal document governing this merger.

Capital One and Hibernia entered into the original merger agreement in March 2005. As a result of Hurricane Katrina and the events and process described under The Merger Background of the Merger, the parties renegotiated the terms of the transaction and subsequently entered into an amendment to the original merger agreement. The primary change to the original merger agreement was to revise the price to be paid for each Hibernia share. Under the terms of the amendment to the merger agreement, which has been approved by both companies boards of directors, Hibernia shareholders will have the right, subject to proration, to elect to receive, for each Hibernia share, cash or Capital One common stock, in either case having a value per Hibernia share equal to the sum of (a) \$13.95 plus (b) 0.2055 multiplied by the average of the closing prices on the NYSE for Capital One common stock during the five trading days ending the day before completion of the merger. The actual value on consummation of the merger will depend on Capital One s share price at that time. Also under the terms of the amendment to the merger agreement, the definition of material adverse effect and certain other provisions were amended to exclude events or actions arising out of or directly or indirectly relating to or resulting from Hurricane Katrina and other hurricanes or storms on Hibernia. Capital One and Hibernia further agreed to release all elections previously made by Hibernia shareholders in connection with the original merger agreement and thus all Hibernia shareholders who would like to elect the type of merger consideration that they will receive in the merger must submit a new form of election to the exchange agent by the new election deadline, as described more fully below under Conversion of Shares; Exchange of Certificates; New Elections as to Terms of Consideration Form of Election.

#### The Merger

Each of the Capital One board of directors and the Hibernia board of directors has approved the amended merger agreement, which provides for the merger of Hibernia with and into Capital One. Capital One will be the surviving corporation in the merger. Each share of Capital One common stock issued and outstanding at the effective time of the merger will remain issued and outstanding as one share of common stock of Capital One, and each share of Hibernia common stock issued and outstanding at the effective time of the merger will be converted into either cash or Capital One common stock, as described below. See Consideration To Be Received in the Merger.

The Capital One certificate of incorporation will be the certificate of incorporation, and the Capital One bylaws will be the bylaws, of the combined company after the completion of the merger. The amended merger agreement provides that Capital One may change the structure of the merger if consented to by Hibernia (but Hibernia s consent cannot be unreasonably withheld). No such change will alter the amount or kind of merger consideration to be provided under the amended merger agreement, adversely affect the tax consequences to Hibernia shareholders in the merger, or materially impede or delay completion of the merger.

### **Effective Time and Timing of Closing**

The merger will be completed and become effective when we file certificates of merger with the Secretary of State of the State of Delaware and when it is recorded by the Secretary of State of the State of Louisiana as of its time of filing. However, we may agree to a later time for completion of the merger and specify that time in the certificates of merger in accordance with Delaware and Louisiana law. The closing of the

merger will take place within two business days after the conditions to the merger have been satisfied or waived, or on such other date

54

#### **Table of Contents**

as we may agree. If these conditions are satisfied or waived during the two weeks immediately prior to the end of a fiscal quarter of Capital One, then Capital One may postpone the closing until the first full week after the end of that quarter.

We currently expect that the merger will be completed within two business days following the special shareholders meeting, subject to Hibernia shareholders approval of the revised merger and the receipt and effectiveness of all necessary regulatory approvals. However, completion of the merger could be delayed if there is a delay in satisfying any conditions to the merger. There can be no assurances as to whether, or when, Capital One and Hibernia will obtain the required approvals or complete the merger.

#### **Board of Directors of the Surviving Corporation**

Upon completion of the merger, Capital One will take such actions as may be reasonably required to appoint Hibernia s chairman, E.R. Campbell, to its board of directors, in the class of directors with its term expiring at the 2006 annual meeting of Capital One s shareholders and, if necessary, will increase the size of the board of directors to permit this appointment.

### Consideration To Be Received in the Merger

In anticipation of the merger you will have the right, with respect to each of your shares of Hibernia common stock, to submit a new form of election to elect to receive merger consideration consisting of either cash or shares of Capital One common stock, subject to proration as described below. The aggregate value of the merger consideration will fluctuate with the market price of Capital One common stock and will be determined based on the average of the closing prices of Capital One common stock for the five trading days ending on the day before the date of completion of the merger.

Whether you make a cash election or a stock election, the value of the consideration that you will receive as of the completion date will be substantially the same based on the average Capital One closing price used to calculate the merger consideration. A chart showing the cash and stock merger consideration at various assumed average closing prices of Capital One common stock is provided on page [ ] of this document.

In order to be valid, elections must be received by the exchange agent, Computershare Shareholder Services, Inc., by the new election deadline, which is 5:00 p.m., local time in New York City, on [ ], 2005. A new form of election is being mailed to you in a separate package at approximately the same time as this document, as described more fully below under Conversion of Shares; Exchange of Certificates; New Elections as to Form of Consideration Form of Election. Any election made on the original form of election will not be considered a valid election, as all original elections have been cancelled and all certificated shares that were sent to the exchange agent with the original forms of election were returned to the Hibernia shareholders in book-entry form when those original elections were cancelled.

If you do not return by the new election deadline or improperly complete or do not sign your new form of election, you will receive cash, shares of Capital One common stock or a mixture of cash and shares of Capital One common stock, based on what is available after giving effect to the valid elections made by other shareholders, as well as the proration procedures described below.

You may specify different elections with respect to different shares held by you (for example, if you have 100 shares, you could make a cash election with respect to 50 shares and a stock election with respect to the other 50 shares).

### Cash Election

The amended merger agreement provides that each Hibernia shareholder who makes a valid cash election will have the right to receive, in exchange for each share of Hibernia common stock, an amount in cash equal to the Per Share Amount (determined as described below). We sometimes refer to this cash amount as the **cash consideration**. Based on the average of the closing prices of Capital One common stock for the five trading

55

#### **Table of Contents**

days ending [ ], 2005 if the merger had been completed on [ ], 2005, the cash consideration would have been approximately \$[ ]. The aggregate amount of cash that Capital One has agreed to pay to all Hibernia shareholders in the merger is fixed at \$2,231,039,040 and as a result, even if you make a cash election, you may nevertheless receive a mix of cash and stock.

The **Per Share Amount** is the amount, rounded to two decimal places, obtained by adding (A) \$13.95 and (B) the product, rounded to four decimal places, of 0.2055 times the Capital One Closing Price.

The **Capital One Closing Price** is the average, rounded to four decimal places, of the closing sale prices of Capital One common stock on the NYSE for the five trading days immediately preceding the date of the effective time of the merger.

### Stock Election

The amended merger agreement provides that each Hibernia shareholder who makes a valid stock election will have the right to receive, in exchange for each share of Hibernia common stock, a fraction of a share of Capital One common stock equal to the Exchange Ratio (determined as described below). We sometimes refer to such fraction of a share of Capital One common stock as the **stock consideration**. Based on the average of the closing prices of Capital One common stock for the five trading days ended [ ], 2005, if the merger had been completed on [ ], 2005, the stock consideration would have been [ ] of a share of Capital One common stock. The total number of shares of Capital One common stock that will be issued in the merger is fixed, subject to corresponding increases if shares of Hibernia common stock are issued upon the exercise of outstanding Hibernia stock options, upon vesting of other stock-settled awards or as otherwise permitted by the amended merger agreement, prior to completion of the merger. As a result, even if you make a stock election, you may nevertheless receive a mix of cash and stock.

The **Exchange Ratio** is defined in the amended merger agreement as the quotient, rounded to four decimal places, obtained by dividing the Per Share Amount (determined as described above) by the Capital One Closing Price (as described above).

No fractional shares of Capital One common stock will be issued to any holder of Hibernia common stock upon completion of the merger. For each fractional share that would otherwise be issued, Capital One will pay cash in an amount equal to the fraction multiplied by the Capital One Closing Price. No interest will be paid or accrued on cash payable to holders in lieu of fractional shares. The cash to be paid in respect of fractional shares is not included in the aggregate cash limit described above under

Cash Election .

# Non-Election Shares

If you do not make an election to receive cash or Capital One common stock in the merger using the new form of election, your elections on the new form of election are not received by the exchange agent by the new election deadline, or your new forms of election are improperly completed and/or are not signed, you will be deemed not to have made an election. Shareholders not making a new election may be paid in cash, Capital One common stock or a mix of cash and shares of Capital One common stock depending on, and after giving effect to, the number of valid cash elections and stock elections that have been made by other Hibernia shareholders using the proration described below.

#### **Proration**

The total number of shares of Capital One common stock that will be issued in the merger is approximately [ ] million, based on the number of Hibernia shares outstanding on [ ], 2005, and the cash that will be paid in the merger is fixed at \$2,231,039,040. If the number of Hibernia common shares outstanding increases prior to the date of completion of the merger due to the issuance of Hibernia common shares upon the the exercise of outstanding Hibernia stock options, the vesting of other stock-settled awards or as otherwise permitted by the amended merger agreement, the aggregate number of Capital One shares to be issued as consideration in the merger will be increased accordingly. Subject to this potential increase, the total number of

56

#### **Table of Contents**

shares of Capital One common stock that will be issued in the merger is fixed. The cash and stock elections are subject to proration to preserve the limitations described above on the stock and cash to be issued and paid in the merger. As a result, if you make a valid cash election or stock election, you may nevertheless receive a mix of cash and stock.

Proration if Cash Pool is Oversubscribed

Stock may be paid to shareholders who make valid cash elections if the available \$2,231,039,040 cash pool is oversubscribed. The total number of shares of Hibernia common stock for which valid cash elections are made is referred to as the **Cash Election Number**. The number of shares of Hibernia common stock that will be converted into the right to receive cash in the merger, which we refer to as the **Cash Conversion**Number, is equal to the quotient obtained by dividing (1) \$2,231,039,040 by (2) the Per Share Amount. For example, if the Per Share Amount was \$[ ], the Cash Conversion Number would be approximately [ ] (\$2,231,039,040/\$[ ]), meaning that approximately [ ] Hibernia shares must be converted into the right to receive \$[ ] in cash, regardless of whether Hibernia shareholders have made valid cash elections for a greater or lesser number of Hibernia shares.

If the Cash Election Number is greater than the Cash Conversion Number, the cash election is oversubscribed. If the cash election is oversubscribed, then:

- a Hibernia shareholder making a valid stock election, no election or an invalid election will receive the stock consideration for each share of Hibernia common stock as to which it made a valid stock election, no election or an invalid election; and
- a Hibernia shareholder making a valid cash election will receive:

the cash consideration for a number of Hibernia shares equal to the product obtained by multiplying (1) the number of Hibernia shares for which such shareholder has made a valid cash election by (2) a fraction, the numerator of which is the Cash Conversion Number and the denominator of which is the Cash Election Number; and

the stock consideration for the remaining Hibernia shares for which the shareholder made a valid cash election.

### Example A. Oversubscription of Cash Pool

Assuming that:

the Cash Conversion Number was 50 million, and

the Cash Election Number was 100 million (in other words, only 50 million Hibernia shares can receive the cash consideration, but Hibernia shareholders have made valid cash elections with respect to 100 million Hibernia shares),

then a Hibernia shareholder making a valid cash election with respect to 1,000 Hibernia shares would receive the cash consideration with respect to 500 Hibernia shares (1,000x50/100) and the stock consideration with respect to the remaining 500 Hibernia shares. Therefore, if the Capital One Closing Price was equal to \$75.00, that Hibernia shareholder would receive 195 shares of Capital One common stock and \$14,736.25 in cash.

Proration if the Cash Pool is Undersubscribed

Cash may be issued to shareholders who make valid stock elections if the available \$2,231,039,040 cash pool is undersubscribed. If the Cash Election Number is less than the Cash Conversion Number, the cash election is undersubscribed. The amount by which the Cash Election Number is less than the Cash Conversion Number is referred to as the **Shortfall Number**. If the cash election is undersubscribed, then all Hibernia shareholders making a valid cash election will receive the cash consideration for all shares of Hibernia common stock as to which they made a valid cash election. Hibernia shareholders making a valid stock election, Hibernia shareholders who make no election and Hibernia shareholders who failed to make a valid election will receive

57

#### **Table of Contents**

cash and/or Capital One common stock based in part on whether the Shortfall Number is less or greater than the number of non-election shares, as described below.

Scenario 1: Undersubscription of Cash Pool and Shortfall Number is Less than or Equal to Number of Non-Election Shares. If the Shortfall Number is less than or equal to the number of non-election shares, then:

a Hibernia shareholder making a valid stock election will receive the stock consideration for each share of Hibernia common stock as to which it made a valid stock election; and

a Hibernia shareholder who made no election or who did not make a valid election with respect to any of its shares will receive:

the cash consideration with respect to the number of Hibernia shares equal to the product obtained by multiplying (1) the number of non-election shares held by such Hibernia shareholder by (2) a fraction, the numerator of which is the Shortfall Number and the denominator of which is the total number of non-election shares; and

the stock consideration with respect to the remaining non-election shares held by such shareholder.

Example B1. Undersubscription of Cash Pool and Shortfall Number is Less than Number of Non-Election Shares.

Assuming that:

the Cash Conversion Number is 50 million.

the Cash Election Number is 20 million (in other words, 50 million Hibernia shares must be converted into cash consideration but Hibernia shareholders have made a valid cash election with respect to only 20 million Hibernia shares, so the Shortfall Number is 30 million), and

the total number of non-election shares is 40 million,

then a Hibernia shareholder that has not made a valid election with respect to 1,000 Hibernia shares would receive the per share cash consideration with respect to 750 Hibernia shares (1,000x30/40) and the per share stock consideration with respect to the remaining 250 Hibernia shares. Therefore, if the Capital One Closing Price was equal to \$75.00, that Hibernia shareholder would receive 97 shares of Capital One common stock and \$22,085.63 in cash.

Scenario 2: Undersubscription of Cash Pool and Shortfall Number Exceeds Number of Non-Election Shares. If the Shortfall Number exceeds the number of non-election shares, then:

a Hibernia shareholder who made no election or who has not made a valid election will receive the cash consideration for each share of Hibernia common stock for which it did not make a valid election; and

a Hibernia shareholder making a valid stock election will receive:

the cash consideration with respect to the number of Hibernia shares equal to the product obtained by multiplying (1) the number of Hibernia shares with respect to which the shareholder made a valid stock election by (2) a fraction, the numerator of which is equal to the amount by which the Shortfall Number exceeds the number of non-election shares and the denominator of which is equal to the total number of valid stock election shares; and

stock consideration with respect to the remaining Hibernia shares held by such shareholder as to which it made a valid stock election.

Example B2. Undersubscription of Cash Pool and Shortfall Number Exceeds Number of Non-Election Shares.

Assuming that:

the Cash Conversion Number is 50 million,

58

## **Table of Contents**

the Cash Election Number is 20 million (in other words, 50 million Hibernia shares must be converted into the cash consideration but Hibernia shareholders have made a valid cash election with respect to only 20 million Hibernia shares, so the Shortfall Number is 30 million),