

King William  
Form 4  
November 06, 2018

**FORM 4** UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

OMB APPROVAL

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Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

(Print or Type Responses)

1. Name and Address of Reporting Person \*  
King William

2. Issuer Name and Ticker or Trading Symbol  
DANAHER CORP /DE/ [DHR]

5. Relationship of Reporting Person(s) to Issuer

(Check all applicable)

(Last) (First) (Middle)  
2200 PENNSYLVANIA AVENUE,  
NW, SUITE 800W  
  
(Street)

3. Date of Earliest Transaction  
(Month/Day/Year)  
11/05/2018

\_\_\_\_ Director \_\_\_\_\_ 10% Owner  
 Officer (give title below) \_\_\_\_\_ Other (specify below)  
Senior Vice President

WASHINGTON, DC 20037

4. If Amendment, Date Original Filed(Month/Day/Year)

6. Individual or Joint/Group Filing(Check Applicable Line)  
 Form filed by One Reporting Person  
 Form filed by More than One Reporting Person

(City) (State) (Zip)

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---------------------------------|--------------------------------------|----------------------------------------------------|--------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------------------------------------|
|                                 |                                      |                                                    | Code                           | V                                                                 | Amount                                                                                        | (D)                                                      | Price                                                 |
| Common Stock                    | 11/05/2018                           |                                                    | M                              |                                                                   | 13,408                                                                                        | A                                                        | \$ 40.45                                              |
|                                 |                                      |                                                    |                                |                                                                   |                                                                                               |                                                          | 36,425                                                |
| Common Stock                    | 11/05/2018                           |                                                    | S                              |                                                                   | 13,408                                                                                        | D                                                        | \$ 101.529                                            |
|                                 |                                      |                                                    |                                |                                                                   |                                                                                               |                                                          | <u>(1)</u>                                            |
| Common Stock                    | 11/05/2018                           |                                                    | M                              |                                                                   | 11,014                                                                                        | A                                                        | \$ 28.98                                              |
|                                 |                                      |                                                    |                                |                                                                   |                                                                                               |                                                          | 34,031                                                |
| Common Stock                    | 11/05/2018                           |                                                    | S                              |                                                                   | 11,014                                                                                        | D                                                        | \$ 101.821                                            |
|                                 |                                      |                                                    |                                |                                                                   |                                                                                               |                                                          | <u>(2)</u>                                            |
|                                 | 11/05/2018                           |                                                    | M                              |                                                                   | 29,011                                                                                        | A                                                        | \$ 37.51                                              |
|                                 |                                      |                                                    |                                |                                                                   |                                                                                               |                                                          | 52,028                                                |

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Common  
Stock

|                 |            |   |        |   |                             |        |   |           |
|-----------------|------------|---|--------|---|-----------------------------|--------|---|-----------|
| Common<br>Stock | 11/05/2018 | S | 29,011 | D | \$<br>101.616<br><u>(3)</u> | 23,017 | D |           |
| Common<br>Stock |            |   |        |   |                             | 13.023 | I | By 401(k) |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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SEC 1474  
(9-02)

**Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned**  
(e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4, and 5) | 6. Date Exercisable and Expiration Date (Month/Day/Year) | 7. Title and Amount of Underlying Securities (Instr. 3 and 4) |
|--------------------------------------------|--------------------------------------------------------|--------------------------------------|----------------------------------------------------|--------------------------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------------------------|
|                                            |                                                        |                                      |                                                    | Code                           | V (A) (D)                                                                               | Date Exercisable Expiration Date                         | Title Amount or Number of Shares                              |
| Employee Stock Option (Right to Buy)       | \$ 40.45                                               | 11/05/2018                           |                                                    | M                              | 13,408                                                                                  | <u>(4)</u> 02/23/2022                                    | Common Stock 13,408                                           |
| Employee Stock Option (Right to Buy)       | \$ 28.98                                               | 11/05/2018                           |                                                    | M                              | 11,014                                                                                  | <u>(5)</u> 07/27/2020                                    | Common Stock 11,014                                           |
| Employee Stock Option (Right to Buy)       | \$ 37.51                                               | 11/05/2018                           |                                                    | M                              | 29,011                                                                                  | <u>(6)</u> 02/23/2021                                    | Common Stock 29,011                                           |

## Reporting Owners

Reporting Owner Name / Address

Relationships

Reporting Owners

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Director      10% Owner      Officer      Other

King William  
2200 PENNSYLVANIA AVENUE, NW, SUITE 800W  
WASHINGTON, DC 20037

Senior  
Vice  
President

## Signatures

James F. O'Reilly, attorney-in-fact for William H.  
King

11/06/2018

\_\_Signature of Reporting Person

Date

## Explanation of Responses:

\* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

- (1) The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$101.49 to \$101.63, inclusive. The reporting person undertakes to provide to Danaher Corporation, any securityholder of Danaher Corporation, or the staff of the Securities and Exchange Commission, upon request, full information regarding the number of shares sold at each separate price within the ranges set forth in the footnotes to this Form 4.
- (2) The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$101.79 to \$101.89, inclusive.
- (3) The price reported in Column 4 is a weighted average price. These shares were sold in multiple transactions at prices ranging from \$101.55 to \$101.76, inclusive.
- (4) One third of the options granted became exercisable on each of the third, fourth and fifth anniversaries of the grant date, which was February 23, 2012.
- (5) One third of the options granted became exercisable on each of the third, fourth and fifth anniversaries of the grant date, which was July 27, 2010.
- (6) One third of the options granted became exercisable on each of the third, fourth and fifth anniversaries of the grant date, which was February 23, 2011.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

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