

AGILYSYS INC  
Form 10-Q  
November 05, 2015  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2015

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-5734

AGILYSYS, INC.  
(Exact name of registrant as specified in its charter)

|                                                                   |                                         |
|-------------------------------------------------------------------|-----------------------------------------|
| Ohio                                                              | 34-0907152                              |
| (State or other jurisdiction of<br>incorporation or organization) | (I.R.S. Employer<br>Identification No.) |

|                                                    |            |
|----------------------------------------------------|------------|
| 425 Walnut Street, Suite 1800,<br>Cincinnati, Ohio | 45202      |
| (Address of principal executive offices)           | (ZIP Code) |

(770) 810-7800  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Edgar Filing: AGILYSYS INC - Form 10-Q

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of “large accelerated filer,” “accelerated filer,” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer      ☐      Accelerated filer      ☒ x

Non-accelerated filer      ☐      (Do not check if a smaller reporting company)      Smaller reporting company      ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒ x

The number of Common Shares of the registrant outstanding as of November 2, 2015 was 22,940,975.

---

Table of Contents

AGILYSYS, INC.  
Index

Part I. Financial Information

|        |                                                                                                                                                           |                       |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| Item 1 | Financial Statements                                                                                                                                      | <u>3</u>              |
|        | Condensed Consolidated Balance Sheets (Unaudited) - September 30, 2015 and March 31, 2015                                                                 | <u>3</u>              |
|        | Condensed Consolidated Statements of Operations (Unaudited) - Three and Six Months Ended September 30, 2015 and September 30, 2014                        | <u>4</u>              |
|        | Condensed Consolidated Statements of Comprehensive Loss (Unaudited) - Three and Six Months Ended September 30, 2015 and September 30, 2014                | <u>5</u>              |
|        | Condensed Consolidated Statements of Cash Flows (Unaudited) - Six Months Ended September 30, 2015 and September 30, 2014                                  | <u>6</u>              |
| Item 2 | Notes to Condensed Consolidated Financial Statements (Unaudited)<br>Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>7</u><br><u>19</u> |
| Item 3 | Quantitative and Qualitative Disclosures About Market Risk                                                                                                | <u>31</u>             |
| Item 4 | Controls and Procedures                                                                                                                                   | <u>31</u>             |

Part II. Other Information

|         |                                                             |           |
|---------|-------------------------------------------------------------|-----------|
| Item 1  | Legal Proceedings                                           | <u>31</u> |
| Item 1A | Risk Factors                                                | <u>32</u> |
| Item 2  | Unregistered Sales of Equity Securities and Use of Proceeds | <u>32</u> |
| Item 3  | Defaults Upon Senior Securities                             | <u>32</u> |
| Item 4  | Mine Safety Disclosures                                     | <u>32</u> |
| Item 5  | Other Information                                           | <u>32</u> |
| Item 6  | Exhibits                                                    | <u>32</u> |

Signatures

Table of Contents

AGILYSYS, INC.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (Unaudited)

|                                                                                                                                                                                                                           | September 30,<br>2015 | March 31,<br>2015 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------------------|
| (In thousands, except share data)                                                                                                                                                                                         |                       |                   |
| <b>ASSETS</b>                                                                                                                                                                                                             |                       |                   |
| Current assets:                                                                                                                                                                                                           |                       |                   |
| Cash and cash equivalents                                                                                                                                                                                                 | \$62,101              | \$75,067          |
| Accounts receivable, net of allowance for doubtful accounts of \$762 and \$888, respectively                                                                                                                              | 17,034                | 25,481            |
| Inventories                                                                                                                                                                                                               | 1,219                 | 641               |
| Prepaid expenses and other current assets                                                                                                                                                                                 | 3,706                 | 3,828             |
| Total current assets                                                                                                                                                                                                      | 84,060                | 105,017           |
| Property and equipment, net                                                                                                                                                                                               | 13,777                | 11,929            |
| Goodwill                                                                                                                                                                                                                  | 19,622                | 19,622            |
| Intangible assets, net                                                                                                                                                                                                    | 8,922                 | 9,006             |
| Software development costs, net                                                                                                                                                                                           | 38,472                | 31,818            |
| Other non-current assets                                                                                                                                                                                                  | 4,382                 | 4,133             |
| Total assets                                                                                                                                                                                                              | \$169,235             | \$181,525         |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                                                                                                                                                                               |                       |                   |
| Current liabilities:                                                                                                                                                                                                      |                       |                   |
| Accounts payable                                                                                                                                                                                                          | \$8,514               | \$16,586          |
| Deferred revenue                                                                                                                                                                                                          | 18,109                | 23,881            |
| Accrued liabilities                                                                                                                                                                                                       | 10,035                | 10,001            |
| Capital lease obligations, current                                                                                                                                                                                        | 139                   | 142               |
| Total current liabilities                                                                                                                                                                                                 | 36,797                | 50,610            |
| Deferred income taxes, non-current                                                                                                                                                                                        | 3,129                 | 3,053             |
| Capital lease obligations, non-current                                                                                                                                                                                    | 31                    | 47                |
| Other non-current liabilities                                                                                                                                                                                             | 4,290                 | 3,627             |
| Commitments and contingencies (see Note 8)                                                                                                                                                                                |                       |                   |
| Shareholders' equity:                                                                                                                                                                                                     |                       |                   |
| Common shares, without par value, at \$0.30 stated value; 80,000,000 shares authorized; 31,606,831 shares issued; and 22,944,100 and 22,789,355 shares outstanding at September 30, 2015 and March 31, 2015, respectively | 9,482                 | 9,482             |
| Treasury shares, 8,662,731 and 8,817,477 at September 30, 2015 and March 31, 2015, respectively                                                                                                                           | (2,599)               | ) (2,646)         |
| Capital in excess of stated value                                                                                                                                                                                         | (9,349)               | ) (10,675)        |
| Retained earnings                                                                                                                                                                                                         | 127,624               | 128,178           |
| Accumulated other comprehensive loss                                                                                                                                                                                      | (170)                 | ) (151)           |
| Total shareholders' equity                                                                                                                                                                                                | 124,988               | 124,188           |
| Total liabilities and shareholders' equity                                                                                                                                                                                | \$169,235             | \$181,525         |

See accompanying notes to condensed consolidated financial statements.



Table of Contents

AGILYSYS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 (Unaudited)

|                                                   | Three months ended<br>September 30, |             | Six months ended<br>September 30, |             |   |   |
|---------------------------------------------------|-------------------------------------|-------------|-----------------------------------|-------------|---|---|
| (In thousands, except share data)                 | 2015                                | 2014        | 2015                              | 2014        |   |   |
| Net revenue:                                      |                                     |             |                                   |             |   |   |
| Products                                          | \$9,943                             | \$7,649     | \$18,754                          | \$13,701    |   |   |
| Support, maintenance and subscription services    | 14,665                              | 13,775      | 29,564                            | 27,594      |   |   |
| Professional services                             | 5,036                               | 4,894       | 8,817                             | 8,769       |   |   |
| Total net revenue                                 | 29,644                              | 26,318      | 57,135                            | 50,064      |   |   |
| Cost of goods sold:                               |                                     |             |                                   |             |   |   |
| Products                                          | 5,122                               | 3,502       | 10,044                            | 7,001       |   |   |
| Support, maintenance and subscription services    | 3,842                               | 2,961       | 7,337                             | 6,091       |   |   |
| Professional services                             | 3,089                               | 3,186       | 5,765                             | 5,629       |   |   |
| Total cost of goods sold                          | 12,053                              | 9,649       | 23,146                            | 18,721      |   |   |
| Gross profit                                      | 17,591                              | 16,669      | 33,989                            | 31,343      |   |   |
|                                                   | 59.3                                | % 63.3      | % 59.5                            | % 62.6      | % | % |
| Operating expenses:                               |                                     |             |                                   |             |   |   |
| Product development                               | 6,784                               | 6,191       | 13,052                            | 12,056      |   |   |
| Sales and marketing                               | 5,315                               | 3,825       | 9,775                             | 7,710       |   |   |
| General and administrative                        | 5,202                               | 6,079       | 10,380                            | 11,196      |   |   |
| Depreciation of fixed assets                      | 541                                 | 532         | 1,059                             | 1,146       |   |   |
| Amortization of intangibles                       | 318                                 | 594         | 616                               | 2,377       |   |   |
| Restructuring, severance and other charges        | (15)                                | ) 448       | (62)                              | ) 818       |   |   |
| Asset write-offs and other fair value adjustments | (175)                               | ) —         | (175)                             | ) —         |   |   |
| Legal settlements                                 | —                                   | 54          | —                                 | 203         |   |   |
| Operating loss                                    | (379)                               | ) (1,054)   | ) (656)                           | ) (4,163)   | ) | ) |
| Other (income) expense:                           |                                     |             |                                   |             |   |   |
| Interest income                                   | (4)                                 | ) (21)      | ) (48)                            | ) (74)      | ) | ) |
| Interest expense                                  | 5                                   | 14          | 13                                | 27          |   |   |
| Other expense (income), net                       | 9                                   | (1)         | ) (23)                            | ) (46)      | ) | ) |
| Loss before taxes                                 | (389)                               | ) (1,046)   | ) (598)                           | ) (4,070)   | ) | ) |
| Income tax (benefit) expense                      | (19)                                | ) 81        | (44)                              | ) (714)     | ) | ) |
| Net loss                                          | \$(370)                             | ) \$(1,127) | ) \$(554)                         | ) \$(3,356) | ) | ) |
| Weighted average shares outstanding               | 22,476                              | 22,340      | 22,472                            | 22,332      |   |   |
| Loss per share - basic and diluted:               |                                     |             |                                   |             |   |   |
| Loss per share                                    | \$(0.02)                            | ) \$(0.05)  | ) \$(0.02)                        | ) \$(0.15)  | ) | ) |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGILYSYS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS  
(Unaudited)

| (In thousands)                                      | Three months ended<br>September 30, |              | Six months ended<br>September 30, |              |
|-----------------------------------------------------|-------------------------------------|--------------|-----------------------------------|--------------|
|                                                     | 2015                                | 2014         | 2015                              | 2014         |
| Net loss                                            | \$ (370)                            | ) \$ (1,127) | ) \$ (554)                        | ) \$ (3,356) |
| Other comprehensive loss, net of tax:               |                                     |              |                                   |              |
| Unrealized foreign currency translation adjustments | (8)                                 | ) (1)        | ) (18)                            | ) (4)        |
| Unrealized loss on sale of securities               | —                                   | ) (1)        | ) —                               | ) (5)        |
| Total comprehensive loss                            | \$ (378)                            | ) \$ (1,129) | ) \$ (572)                        | ) \$ (3,365) |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGILYSYS, INC.  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)

| (In thousands)                                                                         | Six months ended      |             |
|----------------------------------------------------------------------------------------|-----------------------|-------------|
|                                                                                        | September 30,<br>2015 | 2014        |
| Operating activities                                                                   |                       |             |
| Net loss                                                                               | \$(554)               | ) \$(3,356) |
| Adjustments to reconcile loss from operations to net cash used in operating activities |                       |             |
| Restructuring, severance and other charges                                             | (62)                  | ) 818       |
| Payments for restructuring, severance and other charges                                | (381)                 | ) (823)     |
| Asset write-offs and other fair value adjustments                                      | (175)                 | ) —         |
| Legal settlements                                                                      | —                     | 203         |
| Payments for legal settlements                                                         | —                     | (1,714)     |
| Depreciation                                                                           | 1,059                 | 1,146       |
| Amortization                                                                           | 1,127                 | 2,987       |
| Deferred income taxes                                                                  | 76                    | —           |
| Share-based compensation                                                               | 1,400                 | 1,067       |
| Changes in operating assets and liabilities:                                           |                       |             |
| Accounts receivable                                                                    | 8,398                 | 104         |
| Inventories                                                                            | (583)                 | ) (237)     |
| Prepaid expense                                                                        | 119                   | 400         |
| Accounts payable                                                                       | (7,110)               | ) (1,432)   |
| Deferred revenue                                                                       | (5,748)               | ) (5,503)   |
| Accrued liabilities                                                                    | 2,582                 | (2,255)     |
| Income taxes payable                                                                   | (59)                  | ) (892)     |
| Other changes, net                                                                     | (313)                 | ) (17)      |
| Net cash used in operating activities                                                  | (224)                 | ) (9,504)   |
| Investing activities                                                                   |                       |             |
| Capitalized software development costs                                                 | (9,931)               | ) (7,974)   |
| Capital expenditures                                                                   | (2,280)               | ) (3,036)   |
| Additional (investments in) proceeds from corporate-owned life insurance policies      | (21)                  | ) 1,969     |
| Investments in marketable securities                                                   | —                     | (10,240)    |
| Cash paid for acquisition, net                                                         | —                     | (3,750)     |
| Proceeds from sale of business units                                                   | —                     | 282         |
| Return of investment in marketable securities                                          | —                     | 119         |
| Net cash used in investing activities                                                  | (12,232)              | ) (22,630)  |
| Financing activities                                                                   |                       |             |
| Repurchase of common shares to satisfy employee tax withholding                        | (435)                 | ) (373)     |
| Exercise of employee stock options                                                     | —                     | 102         |
| Principal payments under long-term obligations                                         | (20)                  | ) (23)      |
| Net cash used in financing activities                                                  | (455)                 | ) (294)     |
| Effect of exchange rate changes on cash                                                | (55)                  | ) 30        |
| Net decrease in cash and cash equivalents                                              | (12,966)              | ) (32,398)  |
| Cash and cash equivalents at beginning of period                                       | \$75,067              | \$99,566    |
| Cash and cash equivalents at end of period                                             | \$62,101              | \$67,168    |

## SUPPLEMENTAL SCHEDULE OF NON-CASH INVESTING ACTIVITIES:

Edgar Filing: AGILYSYS INC - Form 10-Q

|                                                         |       |       |
|---------------------------------------------------------|-------|-------|
| Accrued capital expenditures                            | \$369 | \$148 |
| Accrued capitalized software development costs          | 938   | 3,764 |
| Leasehold improvements acquired under lease arrangement | 997   | —     |

See accompanying notes to condensed consolidated financial statements.

Table of Contents

AGILYSYS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(Table amounts in thousands, except per share data)

1. Nature of Operations and Financial Statement Presentation

Nature of Operations

Agilysys is a leading technology company that provides innovative software for point-of-sale (POS), property management, inventory and procurement, workforce management, analytics, document management and mobile and wireless solutions and services to the hospitality industry. Our solutions and services allow property managers to better connect, interact and transact with their customers and enhance their customer relationships by streamlining operations, improving efficiency, increasing guest recruitment and wallet share, and enhancing the overall guest experience. We serve four major market sectors: Gaming, both corporate and tribal; Hotels, Resorts and Cruise; Foodservice Management; and Restaurants, Universities, Stadia and Healthcare. A significant portion of our consolidated revenue is derived from contract support, maintenance and subscription services.

We operate throughout North America, Europe and Asia, with corporate services located in Alpharetta, GA, and offices in Singapore, Hong Kong and Malaysia.

Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements include our accounts consolidated with our wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Our fiscal year ends on March 31st. References to a particular year refer to the fiscal year ending in March of that year. For example, fiscal 2016 refers to the fiscal year ending March 31, 2016.

Our unaudited interim financial statements are prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information, the instructions to the Quarterly Report on Form 10-Q (Quarterly Report) under the Securities Exchange Act of 1934, as amended (the Exchange Act), and Rule 10-01 of Regulation S-X under the Exchange Act. Certain information and footnote disclosures normally included in the annual financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations relating to interim financial statements.

The Condensed Consolidated Balance Sheet as of September 30, 2015, as well as the Condensed Consolidated Statements of Operations, Condensed Consolidated Statements of Comprehensive Loss, and the Condensed Consolidated Statements of Cash Flow for three and six months ended September 30, 2015 and 2014, are unaudited. However, these financial statements have been prepared on the same basis as those in the audited annual financial statements. In the opinion of management, all adjustments of a recurring nature necessary to fairly state the results of operations, financial position, and cash flows have been made.

These unaudited interim financial statements should be read together with the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the year ended March 31, 2015, filed with the Securities and Exchange Commission (SEC) on June 5, 2015.

Correction of Errors

In connection with the preparation of our Condensed Consolidated Financial Statements for the second quarter of fiscal 2016, we identified errors in the manner in which we recognized revenue on contract support. Contract support

revenue is recognized ratably over the term of the customer arrangement. In certain instances where contract support is an element of a multiple-element arrangement, we use a hierarchy to determine the fair value allocation for recognition of revenue on each deliverable. An error related to an input used in this allocation resulted in the overstatement of contract,

maintenance, and support revenue of \$0.4 million for the three months ended June 30, 2015. The error was identified and corrected during the second quarter of fiscal 2016.

Additionally, during the second quarter of fiscal 2016, we identified errors in the manner in which we capitalize internal labor on software development projects. An error in the method by which internal resources account for administrative time resulted in the over capitalization of costs during the last six months of fiscal 2015 and the first three months of fiscal 2016. Costs were over capitalized by \$0.1 million in each of the three months ended December 31, 2014, March 31, 2015, and June 30, 2015. We corrected these errors during the second quarter of fiscal 2016.

In accordance with accounting guidance found in ASC 250-10 (SEC Staff Accounting Bulletin No. 99, Materiality), we assessed the materiality of the errors and concluded that the errors were not material to any of our previously issued financial statements. Correction of the errors is also not material to the three and six month periods ended September 30, 2015 or to our estimated fiscal 2016 results.

## 2. Summary of Significant Accounting Policies

A detailed description of our significant accounting policies can be found in the audited financial statements for the fiscal year ended March 31, 2015, included in our Annual Report on Form 10-K. There have been no material changes to our significant accounting policies and estimates from those disclosed therein.

### Adopted and Recently Issued Accounting Pronouncements

In June 2015, Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2015-10, Technical Corrections and Updates. The amendments in this update cover a wide range of topics in the codification and are generally categorized as follows: Amendments Related to Differences between Original Guidance and the Codification; Guidance Clarification and Reference Corrections; Simplification; and, Minor Improvements. The amendments are effective for fiscal years and interim periods within those fiscal years, beginning after December 15, 2015. Early adoption is permitted, but not required; and at this time we are not early adopting. As the objectives of this standard are to clarify the codification; correct unintended application of guidance; eliminate inconsistencies; and, to improve the codification's presentation of guidance, the adoption of this standard is not expected to have a material impact on our financial position or results of operations.

In May 2014, the FASB issued Accounting Standards Update (ASU) No. 2014-09, Revenue from Contracts with Customers, which converges the FASB and the International Accounting Standards Board standard on revenue recognition. Areas of revenue recognition that will be affected include, but are not limited to, transfer of control, variable consideration, allocation of transfer pricing, licenses, time value of money, contract costs and disclosures. In August 2015, the FASB amended the effective date and early adoption is permitted only for fiscal years beginning after December 15, 2016. We are currently evaluating the impact that the adoption of ASU 2014-09 will have on our consolidated financial statements or related disclosures.

Management continually evaluates the potential impact, if any, of all recent accounting pronouncements on our consolidated financial statements or related disclosures and, if significant, makes the appropriate disclosures required by such new accounting pronouncements.

Table of Contents

## 3. Acquisitions

## Purchase of assets from Dining Ventures - Fiscal 2015

On July 3, 2014, Agilysys purchased certain assets from Dining Ventures, Inc. The acquired assets are the base for our rGuest® Seat product, a dining reservations and table management application. The purchase consideration consisted of approximately \$3.8 million and was funded with cash on hand. Management concluded that this acquisition was not a material acquisition under the provisions of ASC 805, Business Combinations (ASC 805). The results derived from this purchased asset have been included in our Consolidated Financial Statements from the date of acquisition and did not have a material impact on our condensed consolidated financial statements or related disclosures.

The following is a summary of the fair values of the assets acquired in the acquisition:

(In thousands)

|                       |         |
|-----------------------|---------|
| Goodwill              | \$2,464 |
| Developed technology  | 1,286   |
| Total assets acquired | \$3,750 |

The goodwill of approximately \$2.5 million arising from the acquisition consists largely of synergies expected from combining the developed technology of Dining Ventures with Agilysys' operations. The goodwill from this acquisition is deductible for tax purposes over a period of 15 years.

The following is a summary of the intangible asset acquired and the weighted-average useful life over which it will be amortized.

|                      | Purchased assets | Weighted-average<br>useful life |
|----------------------|------------------|---------------------------------|
| Developed technology | \$1,286          | 5 years                         |

The developed technology acquired from Dining Ventures was determined to be an internal use asset and is therefore carried in fixed assets on the balance sheet and amortized in operating expenses.

Table of Contents

## 4. Restructuring Charges

We recognize restructuring charges when a plan that materially changes the scope of our business or the manner in which that business is conducted is adopted and communicated to the impacted parties, and the expenses have been incurred or are reasonably estimable.

## Fiscal 2015 Restructuring Activity

Q2 - In the second quarter of fiscal 2015, we implemented restructuring actions to better align product development, sales and marketing and general and administrative functions with our company strategy and to reduce operating costs. To date, we have recorded \$0.2 million in restructuring charges related to the Q2 fiscal 2015 restructuring activity, comprised of severance and other employee related benefits. As of September 30, 2015, there was no further liability for the Q2 fiscal 2015 restructuring activity.

Q4 - In the fourth quarter of fiscal 2015, we announced additional restructuring actions designed to continue the effort to better align product development, sales and marketing and general and administrative functions with our company strategy and to reduce operating costs. To date, we have recorded \$0.4 million in restructuring charges related to the Q4 fiscal 2015 restructuring activity, comprised of severance and other employee related benefits. As of September 30, 2015, we had a remaining liability of approximately \$6,000 that is expected to be paid during fiscal 2016.

Following is a reconciliation of the beginning and ending balances of the restructuring liability:

| (In thousands)                       | Balance at<br>March 31,<br>2015 | Provision /<br>Adjustments | Payments | Balance at<br>September 30,<br>2015 |
|--------------------------------------|---------------------------------|----------------------------|----------|-------------------------------------|
| Fiscal 2015 Restructuring Plan:      |                                 |                            |          |                                     |
| Severance and other employment costs | \$450                           | \$(63 )                    | \$(381 ) | \$6                                 |
| Total restructuring costs            | \$450                           | \$(63 )                    | \$(381 ) | \$6                                 |

Table of Contents

## 5. Intangible Assets and Software Development Costs

The following table summarizes our intangible assets and software development costs:

| (In thousands)                      | September 30, 2015    |                          |                     | March 31, 2015        |                          |                     |
|-------------------------------------|-----------------------|--------------------------|---------------------|-----------------------|--------------------------|---------------------|
|                                     | Gross carrying amount | Accumulated amortization | Net carrying amount | Gross carrying amount | Accumulated amortization | Net carrying amount |
| Amortized intangible assets:        |                       |                          |                     |                       |                          |                     |
| Customer relationships              | \$10,775              | \$(10,775)               | )\$—                | \$10,775              | \$(10,775)               | )\$—                |
| Non-competition agreements          | 2,700                 | (2,700)                  | )—                  | 2,700                 | (2,700)                  | )—                  |
| Developed technology                | 10,660                | (10,338)                 | )322                | 10,660                | (10,277)                 | )383                |
| Trade names                         | 230                   | (30)                     | )200                | 230                   | (7)                      | )223                |
| Patented technology                 | 80                    | (80)                     | )—                  | 80                    | (80)                     | )—                  |
|                                     | 24,445                | (23,923)                 | )522                | 24,445                | (23,839)                 | )606                |
| Unamortized intangible assets:      |                       |                          |                     |                       |                          |                     |
| Trade names                         | 9,200                 | N/A                      | 9,200               | 9,200                 | N/A                      | 9,200               |
| Accumulated impairment              | (570)                 | ) N/A                    | (570)               | ) (570)               | ) N/A                    | (570)               |
| Finite life reclassification        | (230)                 | ) N/A                    | (230)               | ) (230)               | ) N/A                    | (230)               |
|                                     | 8,400                 | N/A                      | 8,400               | 8,400                 | N/A                      | 8,400               |
| Total intangible assets             | \$32,845              | \$(23,923)               | )\$8,922            | \$32,845              | \$(23,839)               | )\$9,006            |
| Software development costs          | \$6,359               | \$(1,894)                | )\$4,465            | \$6,359               | \$(1,443)                | )\$4,916            |
| Project expenditures not yet in use | 35,398                | —                        | 35,398              | 28,293                | —                        | 28,293              |
| Accumulated impairment              | (1,391)               | ) N/A                    | (1,391)             | ) (1,391)             | ) N/A                    | (1,391)             |
| Total software development costs    | \$40,366              | \$(1,894)                | )\$38,472           | \$33,261              | \$(1,443)                | )\$31,818           |

The following table summarizes our remaining estimated amortization expense relating to in service intangible assets and software development costs.

| (In thousands)               | Estimated Amortization Expense |
|------------------------------|--------------------------------|
| Fiscal year ending March 31, |                                |
| 2016                         | \$533                          |
| 2017                         | 1,067                          |
| 2018                         | 1,067                          |
| 2019                         | 844                            |
| 2020                         | 85                             |
| 2021                         | —                              |
| Total                        | \$3,596                        |

Amortization expense relating to intangible assets was \$12,000 and \$0.3 million for the three months ended September 30, 2015 and 2014, and \$23,500 and \$0.6 million for the six months ended September 30, 2015 and 2014. Amortization expense relating to developed technology software intangible assets to be sold, leased, or otherwise marketed was \$0.3 million for the three months ended September 30, 2015 and 2014, and \$0.6 million for the six months ended September 30, 2015 and 2014. Amortization expense for acquired and internally developed intangibles that are related to products to be sold, leased, or otherwise marketed is included in Products cost of goods sold. Amortization expense for acquired and internally developed intangibles that are related to internal use assets is included in operating expenses as amortization of intangibles.



Table of Contents

Capitalized software development costs that are internally developed to be sold, leased, or otherwise marketed, are carried on our balance sheet at net realizable value, net of accumulated amortization. We capitalized approximately \$2.6 million and \$3.9 million during the three months ended September 30, 2015 and 2014, respectively, and \$7.1 million and \$7.8 million during the six months ended September 30, 2015 and 2014.

## 6. Additional Balance Sheet Information

Additional information related to the Condensed Consolidated Balance Sheets is as follows:

| (In thousands)                        | September 30,<br>2015 | March 31,<br>2015 |
|---------------------------------------|-----------------------|-------------------|
| Accrued liabilities:                  |                       |                   |
| Salaries, wages, and related benefits | \$7,235               | \$6,768           |
| Other taxes payable                   | 1,279                 | 952               |
| Accrued legal settlements             | 60                    | 70                |
| Restructuring liabilities             | 6                     | 450               |
| Severance liabilities                 | 7                     | 199               |
| Professional fees                     | 412                   | 504               |
| Deferred rent                         | 359                   | 279               |
| Contingent consideration              | 43                    | 8                 |
| Other                                 | 634                   | 771               |
| Total                                 | \$10,035              | \$10,001          |
| Other non-current liabilities:        |                       |                   |
| Uncertain tax positions               | \$1,510               | \$1,499           |
| Deferred rent                         | 2,527                 | 1,666             |
| Contingent consideration              | 61                    | 104               |
| Other                                 | 192                   | 358               |
| Total                                 | \$4,290               | \$3,627           |

## Accounts Receivable, net

Accounts receivable, net of allowance for doubtful accounts was \$17.0 million and \$25.5 million as of September 30, 2015 and March 31, 2015, respectively. The related allowance for doubtful accounts was \$0.8 million and \$0.9 million as of September 30, 2015 and March 31, 2015, respectively.

On January 12, 2015, an involuntary bankruptcy petition was filed against Caesars Entertainment Operating Company, Inc. (Caesars) under Chapter 11 of the U.S. Bankruptcy Code. On January 15, 2015, Caesars and certain of its affiliates filed a voluntary bankruptcy petition under Chapter 11. Those cases have been consolidated in the United States Bankruptcy Court for the Northern District of Illinois. At March 31, 2015, our accounts receivable owing by Caesars and its affiliates who have filed a bankruptcy petition totaled approximately \$3.2 million, including both pre- and post-petition claims. The total amount owed as of March 31, 2015 represents approximately 13% of our outstanding accounts receivable as of March 31, 2015. As of May 26, 2015, we filed a proof of claim with the Bankruptcy Court identifying approximately \$0.7 million of pre-petition claims. As of September 30, 2015 approximately \$0.4 million of pre-petition claims remain outstanding. In early November we anticipate filing an amended proof of claim with the Bankruptcy Court identifying approximately \$0.2 million of pre-petition claim in addition to those filed on May 26, 2015.

## 7. Income Taxes

The following table compares our income tax benefit and effective tax rates for the three and six months ended September 30, 2015 and 2014:

| (Dollars in thousands) | Three months ended<br>September 30, |        | Six months ended<br>September 30, |          |
|------------------------|-------------------------------------|--------|-----------------------------------|----------|
|                        | 2015                                | 2014   | 2015                              | 2014     |
| Income tax benefit     | \$(19 )                             | \$81   | \$(44 )                           | \$(714 ) |
| Effective tax rate     | 4.9                                 | % (7.7 | )% 7.4                            | % 17.5   |

For the three and six months ended September 30, 2015, the effective tax rate was different than the statutory rate due primarily to the recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, the refunded settlement of an unrecognized tax benefit, foreign and state taxes, and other U.S. permanent book to tax differences.

For the three and six months ended September 30, 2014, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences. The amount of valuation allowance, however, could be reduced in the near term. The exact timing will be based on the level of profitability we achieve. We expect a full release of the valuation allowance associated with deferred tax assets in Hong Kong. We expect that the release of the valuation allowance will be recorded as an income tax benefit at the time of release increasing our reported net income. Our recorded tax rate may increase in subsequent periods following a valuation allowance release. Any valuation allowance release will not affect the amount of cash paid for income taxes.

## 8. Commitments and Contingencies

Agilysys is the subject of various threatened or pending legal actions and contingencies in the normal course of conducting its business. We provide for costs related to these matters when a loss is probable and the amount can be reasonably estimated. The effect of the outcome of these matters on our future results of operations and liquidity cannot be predicted because any such effect depends on future results of operations and the amount or timing of the resolution of such matters. While it is not possible to predict with certainty, management believes that the ultimate resolution of such individual or aggregated matters will not have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

On April 6, 2012, Ameranth, Inc. filed a complaint against us for patent infringement in the United States District Court for the Southern District of California. The complaint alleges, among other things, that point-of-sale and property management and other hospitality information technology products, software, components and/or systems sold by us infringe three patents owned by Ameranth purporting to cover generation and synchronization of menus, including restaurant menus, event tickets, and other products across fixed, wireless and/or internet platforms as well as synchronization of hospitality information and hospitality software applications across fixed, wireless and internet platforms. The complaint seeks monetary damages, injunctive relief, costs and attorneys' fees. At this time, we are not able to predict the outcome of this lawsuit, or any possible monetary exposure associated with the lawsuit. However,

we dispute the allegations of wrongdoing and are vigorously defending ourselves in this matter. The litigation is currently stayed pending covered business method reviews by the United States Patent and Trademark Office of a subset of the patents alleged to be infringed by Agilysys.

Table of Contents

## 9. (Loss) Earnings per Share

The following data shows the amounts used in computing (loss) earnings per share and the effect on income and the weighted average number of shares of dilutive potential common shares.

| (In thousands, except per share data)                                        | Three months ended<br>September 30, |            | Six months ended<br>September 30, |           |
|------------------------------------------------------------------------------|-------------------------------------|------------|-----------------------------------|-----------|
|                                                                              | 2015                                | 2014       | 2015                              | 2014      |
| Numerator:                                                                   |                                     |            |                                   |           |
| Net loss                                                                     | \$(370                              | ) \$(1,127 | ) \$(554                          | ) (3,356  |
| Denominator:                                                                 |                                     |            |                                   |           |
| Weighted average shares outstanding                                          | 22,476                              | 22,340     | 22,472                            | 22,332    |
| Loss per share - basic and diluted:                                          |                                     |            |                                   |           |
| Loss per share                                                               | \$(0.02                             | ) \$(0.05  | ) \$(0.02                         | ) \$(0.15 |
| Anti-dilutive stock options, SSARs, restricted shares and performance shares | 1,725                               | 1,467      | 1,547                             | 1,316     |

Basic (loss) earnings per share is computed as net income available to common shareholders divided by the weighted average basic shares outstanding. The outstanding shares used to calculate the weighted average basic shares excludes 450,618 and 470,956 of restricted shares at September 30, 2015 and 2014, respectively, as these shares were issued but were not vested and, therefore, not considered outstanding for purposes of computing basic earnings per share at the balance sheet dates.

Diluted (loss) earnings per share includes the effect of all potentially dilutive securities on earnings per share. We have stock options, stock-settled appreciation rights (SSARs) and unvested restricted shares that are potentially dilutive securities. When a loss is reported, the denominator of diluted earnings per share cannot be adjusted for the dilutive impact of share-based compensation awards because doing so would be anti-dilutive. Therefore, for the three months and six months ended September 30, 2015 and 2014, basic weighted-average shares outstanding were used in calculating the diluted net loss per share.

## 10. Share-based Compensation

We may grant non-qualified stock options, incentive stock options, stock-settled stock appreciation rights, restricted shares, and restricted share units for up to 3.0 million common shares under our 2011 Stock Incentive Plan (the 2011 Plan). The maximum number of shares subject to stock options or SSARs that may be granted to an individual in a calendar year is 800,000 shares, and the maximum number of shares subject to restricted shares or restricted share units that may be granted to an individual in a calendar year is 400,000 shares. The maximum aggregate number of restricted shares or restricted share units that may be granted under the 2011 Plan is 1.0 million.

We have a shareholder-approved 2006 Stock Incentive Plan (the 2006 Plan) and a 2000 Stock Incentive Plan that still have vested awards outstanding. Awards are no longer being granted from these incentive plans.

We may distribute authorized but unissued shares or treasury shares to satisfy share option and appreciation right exercises or restricted share and performance share awards.

We record compensation expense related to stock options, SSARs, restricted shares, and performance shares granted to certain employees and non-employee directors based on the fair value of the awards on the grant date. The fair

value of restricted share and performance share awards is based on the closing price of our common shares on the grant date. The fair value of stock option and SSARs awards is estimated on the grant date using the Black-Scholes-Merton option pricing

Table of Contents

model, which includes assumptions regarding the risk-free interest rate, dividend yield, life of the award, and the volatility of our common shares.

The following table summarizes the share-based compensation expense for options, SSARs, restricted and performance awards included in the Condensed Consolidated Statements of Operations:

| (In thousands)                         | Three months ended<br>September 30, |       | Six months ended<br>September 30, |       |
|----------------------------------------|-------------------------------------|-------|-----------------------------------|-------|
|                                        | 2015                                | 2014  | 2015                              | 2014  |
| Product development                    | \$320                               | \$242 | \$476                             | \$409 |
| Sales and marketing                    | 35                                  | 12    | (8                                | ) 32  |
| General and administrative             | 641                                 | 448   | 932                               | 626   |
| Total share-based compensation expense | 996                                 | 702   | 1,400                             | 1,067 |

## Stock Options

The following table summarizes the activity during the six months ended September 30, 2015 for stock options awarded under the 2006 Plan and the 2000 Stock Incentive Plan:

|                                                   | Number<br>of<br>Options | Weighted-<br>Average<br>Exercise<br>Price<br>(per share) | Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value |
|---------------------------------------------------|-------------------------|----------------------------------------------------------|------------------------------------------------|---------------------------------|
| (In thousands, except share and per share data)   |                         |                                                          |                                                |                                 |
| Outstanding at April 1, 2015                      | 582,500                 | \$15.41                                                  |                                                |                                 |
| Granted                                           | —                       | —                                                        |                                                |                                 |
| Exercised                                         | —                       | —                                                        |                                                |                                 |
| Cancelled/expired                                 | (37,500                 | ) 13.57                                                  |                                                |                                 |
| Outstanding and exercisable at September 30, 2015 | 545,000                 | \$15.54                                                  | 0.7                                            | \$—                             |

## Stock-Settled Stock Appreciation Rights

SSARs are rights granted to an employee to receive value equal to the difference in the price of our common shares on the date of the grant and on the date of exercise. This value is settled in common shares of Agilysys.

The following table summarizes the activity during the six months ended September 30, 2015 for SSARs awarded under the 2011 Plan:

|                                                 | Number<br>of Rights | Weighted-<br>Average<br>Exercise<br>Price<br>(per right) | Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value |
|-------------------------------------------------|---------------------|----------------------------------------------------------|------------------------------------------------|---------------------------------|
| (In thousands, except share and per share data) |                     |                                                          |                                                |                                 |
| Outstanding at April 1, 2015                    | 394,010             | \$10.76                                                  |                                                |                                 |
| Granted                                         | 443,827             | 9.35                                                     |                                                |                                 |
| Exercised                                       | (17,030             | ) 7.44                                                   |                                                |                                 |
| Forfeited                                       | (3,116              | ) 14.43                                                  |                                                |                                 |
| Expired                                         | (1,558              | ) 14.43                                                  |                                                |                                 |
| Outstanding at September 30, 2015               | 816,133             | \$10.04                                                  | 5.7                                            | \$1,349                         |
| Exercisable at September 30, 2015               | 268,261             | \$9.74                                                   | 4.2                                            | \$565                           |

As of September 30, 2015, total unrecognized stock based compensation expense related to non-vested SSARs was \$2.8 million, which is expected to be recognized over a weighted-average vesting period of 2.31 years.

Table of Contents

A total of 2,499 shares, net of 892 shares withheld to cover the employee's minimum applicable income taxes, were issued from treasury shares to settle SSARs exercised during the six months ended September 30, 2015. The shares withheld were returned to treasury shares.

## Restricted Shares

We granted shares to certain of our Directors, executives and key employees under the 2011 Plan, the vesting of which is service-based. The following table summarizes the activity during the six months ended September 30, 2015 for restricted shares awarded under the 2011 Plan:

|                                                 | Number<br>of Shares | Weighted-<br>Average<br>Grant-<br>Date Fair<br>Value<br>(per share) |
|-------------------------------------------------|---------------------|---------------------------------------------------------------------|
| (In thousands, except share and per share data) |                     |                                                                     |
| Outstanding at April 1, 2015                    | 322,086             | \$13.49                                                             |
| Granted                                         | 167,120             | 9.16                                                                |
| Vested                                          | (25,487)            | ) 10.70                                                             |
| Forfeited                                       | (20,913)            | ) 13.67                                                             |
| Outstanding at September 30, 2015               | 442,806             | \$12.01                                                             |

The weighted-average grant date fair value of the restricted shares is determined based upon the closing price of our common shares on the grant date. As of September 30, 2015, total unrecognized stock based compensation expense related to non-vested restricted stock was \$3.8 million, which is expected to be recognized over a weighted-average vesting period of 1.83 years.

## Performance Shares

The following table summarizes the activity during the six months ended September 30, 2015 for performance shares awarded under the 2011 Plan:

|                                   | Number<br>of<br>Shares | Weighted-<br>Average<br>Grant-<br>Date Fair<br>Value<br>(per share) |
|-----------------------------------|------------------------|---------------------------------------------------------------------|
| Outstanding at April 1, 2015      | —                      | \$—                                                                 |
| Granted                           | 7,812                  | 9.60                                                                |
| Outstanding at September 30, 2015 | 7,812                  | \$9.60                                                              |

The weighted-average grant date fair value of the performance shares is determined based upon the closing price of our common shares on the grant date and assumed that performance goals would be met at target. As of September 30, 2015, total unrecognized stock based compensation expense related to non-vested performance shares was \$0.1, which is expected to be recognized over a weighted-average vesting period of 0.87 years.



Table of Contents

## 11. Fair Value Measurements

We estimate the fair value of financial instruments using available market information and generally accepted valuation methodologies. We assess the inputs used to measure fair value using a three-tier hierarchy. The hierarchy indicates the extent to which pricing inputs used in measuring fair value are observable in the market. Level 1 inputs include unadjusted quoted prices for identical assets or liabilities and are the most observable. Level 2 inputs include unadjusted quoted prices for similar assets and liabilities that are either directly or indirectly observable, or other observable inputs such as interest rates, foreign currency exchange rates, commodity rates, and yield curves. Level 3 inputs are not observable in the market and include our own judgments about the assumptions market participants would use in pricing the asset or liability. The use of observable and unobservable inputs is reflected in the hierarchy assessment disclosed in the tables below.

There were no significant transfers between Levels 1, 2, and 3 during the six months ended September 30, 2015 and 2014.

The following tables present information about our financial assets and liabilities measured at fair value on a recurring basis and indicate the fair value hierarchy of the valuation techniques utilized to determine such fair value:

|                                              | Fair value measurement used |                                                                   |                                                                              |                                                 |
|----------------------------------------------|-----------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------|
|                                              | Recorded<br>value<br>as of  | Active<br>markets<br>for<br>identical<br>assets or<br>liabilities | Quoted<br>prices in<br>similar<br>instruments<br>and<br>observable<br>inputs | Active<br>markets for<br>unobservable<br>inputs |
| (In thousands)                               | September 30,<br>2015       | (Level 1)                                                         | (Level 2)                                                                    | (Level 3)                                       |
| Assets:                                      |                             |                                                                   |                                                                              |                                                 |
| Corporate-owned life insurance — non-current | \$2,542                     | \$—                                                               | \$—                                                                          | \$2,542                                         |
| Liabilities:                                 |                             |                                                                   |                                                                              |                                                 |
| Contingent consideration — current           | \$43                        | \$—                                                               | \$—                                                                          | \$43                                            |
| Contingent consideration — non-current       | 61                          | —                                                                 | —                                                                            | 61                                              |

|                                              | Fair value measurement used |                                                                   |                                                                              |                                                 |
|----------------------------------------------|-----------------------------|-------------------------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------|
|                                              | Recorded<br>value<br>as of  | Active<br>markets<br>for<br>identical<br>assets or<br>liabilities | Quoted<br>prices in<br>similar<br>instruments<br>and<br>observable<br>inputs | Active<br>markets for<br>unobservable<br>inputs |
| (In thousands)                               | March 31, 2015              | (Level 1)                                                         | (Level 2)                                                                    | (Level 3)                                       |
| Assets:                                      |                             |                                                                   |                                                                              |                                                 |
| Corporate-owned life insurance — non-current | 2,493                       | —                                                                 | —                                                                            | 2,493                                           |
| Liabilities:                                 |                             |                                                                   |                                                                              |                                                 |
| Contingent consideration — current           | 8                           | —                                                                 | —                                                                            | 8                                               |
| Contingent consideration — non-current       | 104                         | —                                                                 | —                                                                            | 104                                             |

The recorded value of the corporate-owned life insurance policies is adjusted to the cash surrender value of the policies obtained from the third party life insurance providers, which are not observable in the market, and therefore, are classified within Level 3 of the fair value hierarchy. Changes in the cash surrender value of these policies are recorded within “Other (income) expense, net” in the Condensed Consolidated Statements of Operations.

The fair value of the contingent consideration was determined by calculating the probability-weighted earn-out payments based on the assessment of the likelihood that certain milestones would be achieved.

Table of Contents

The following table presents a summary of changes in the fair value of the Level 3 assets:

| (In thousands)                                                        | Six months ended<br>September 30, |          |
|-----------------------------------------------------------------------|-----------------------------------|----------|
|                                                                       | 2015                              | 2014     |
| Corporate-owned life insurance:                                       |                                   |          |
| Balance on April 1                                                    | \$2,493                           | \$4,360  |
| Unrealized (loss) gain relating to instruments held at reporting date | 28                                | 28       |
| Purchases, sales, issuances and settlements, net                      | 21                                | 20       |
| Proceeds from corporate-owned life insurance policy                   | —                                 | (1,989 ) |
| Balance on September 30                                               | \$2,542                           | \$2,419  |

The following tables present a summary of changes in the fair value of the Level 3 liabilities:

| (In thousands)                             | Six months ended<br>September 30, |         |
|--------------------------------------------|-----------------------------------|---------|
|                                            | 2015                              | 2014    |
| Contingent consideration                   |                                   |         |
| Balance on April 1                         | \$112                             | \$1,739 |
| Activity, payments and other charges (net) | (8 )                              | (2 )    |
| Balance on September 30                    | \$104                             | \$1,737 |

## Table of Contents

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

In “Management’s Discussion and Analysis of Financial Condition and Results of Operations” (“MD&A”), management explains the general financial condition and results of operations for Agilysys and subsidiaries including:

- what factors affect our business;
- what our earnings and costs were;
- why those earnings and costs were different from the year before;
- where the earnings came from;
- how our financial condition was affected; and
- where the cash will come from to fund future operations.

The MD&A analyzes changes in specific line items in the Condensed Consolidated Statements of Operations and Condensed Consolidated Statements of Cash Flows and provides information that management believes is important to assessing and understanding our consolidated financial condition and results of operations. This Quarterly Report on Form 10-Q updates information included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2015, filed with the Securities and Exchange Commission (SEC). This discussion should be read in conjunction with the Condensed Consolidated Financial Statements and related Notes that appear in Item 1 of this Quarterly Report as well as our Annual Report for the year ended March 31, 2015. Information provided in the MD&A may include forward-looking statements that involve risks and uncertainties. Many factors could cause actual results to be materially different from those contained in the forward-looking statements. See “Forward-Looking Information” on page 31 of this Quarterly Report, Item 1A “Risk Factors” in Part II of this Quarterly Report, and Item 1A “Risk Factors” in Part I of our Annual Report for the fiscal year ended March 31, 2015 for additional information concerning these items. Management believes that this information, discussion, and disclosure is important in making decisions about investing in Agilysys.

#### Overview

Agilysys is a leading technology company that provides innovative software for point-of-sale (POS), property management, inventory and procurement, workforce management, analytics, document management and mobile and wireless solutions and services to the hospitality industry. Our solutions and services allow property managers to better connect, interact and transact with their customers and enhance their customer relationships by streamlining operations, improving efficiency, increasing guest recruitment and wallet share, and enhancing the overall guest experience. Agilysys serves four major market sectors: Gaming, both corporate and tribal; Hotels, Resorts and Cruise; Foodservice Management; and Restaurants, Universities, Stadia and Healthcare. A significant portion of our consolidated revenue is derived from contract support, maintenance and subscription services.

Agilysys operates extensively throughout North America, Europe and Asia, with corporate services located in Alpharetta, GA, and offices in Singapore, Hong Kong and Malaysia. Agilysys is comprised of a single operating segment and operates as a pure play software-driven solutions provider to the hospitality industry.

Our top priority is increasing shareholder value by improving operating and financial performance and profitability growing the business through superior products and services. To that end, we expect to invest a certain portion of our cash on hand to develop and market new software products, to fund enhancements to existing software products, to expand our customer breadth, both vertically and geographically, and to make select acquisitions.

The primary objective of our ongoing strategic planning process is to create shareholder value by exploiting growth opportunities and strengthening our competitive position within the specific technology solutions and in the end markets we service. The plan builds on our existing strengths and targets industry leading growth and peer beating

financial and operating results driven by new technology trends and market opportunities. Industry leading growth and peer beating financial and operational results will be achieved through tighter coupling and management of operating expenses of the business and sharpening the focus of our investments to concentrate on growth opportunities with the highest return by seeking the highest margin revenue opportunities in the markets in which we compete.

Our strategic plan specifically focuses on:

19

---

## Table of Contents

- Strong customer focus, with clear and realistic service commitments.
- Growing sales of our proprietary solutions: products, support, maintenance and subscription services and professional services.
- Diversifying our customer base across industries and geographies.
- Capitalizing on our intellectual property and emerging technology trends.

### Revenue - Defined

As required by the SEC, we separately present revenue earned as products revenue, support, maintenance and subscription services revenue or professional services revenue in our Consolidated Statements of Operations. In addition to the SEC requirements, we may, at times, also refer to revenue as defined below. The terminology, definitions, and applications of terms we use to describe our revenue may be different from those used by other companies and caution should be used when comparing these financial measures to those of other companies. We use the following terms to describe revenue:

- Revenue – We present revenue net of sales returns and allowances.
- Products revenue – Revenue earned from the sales of hardware equipment and proprietary and remarketed software.
- Support, maintenance and subscription services revenue – Revenue earned from the sale of proprietary and remarketed ongoing support, maintenance and subscription or hosting services.
- Professional services revenue – Revenue earned from the delivery of implementation, integration and installation services for proprietary and remarketed products.

### Matters Affecting Comparability

No matters affecting comparability in the discussion and analysis presented below.

Table of Contents

## Results of Operations

## Second Fiscal Quarter 2016 Compared to Second Fiscal Quarter 2015

## Net Revenue and Operating Loss

The following table presents our consolidated revenue and operating results for the three months ended September 30, 2015 and 2014:

| (Dollars in thousands)                            | Three months ended<br>September 30, |             | Increase (decrease) |        |    |
|---------------------------------------------------|-------------------------------------|-------------|---------------------|--------|----|
|                                                   | 2015                                | 2014        | \$                  | %      |    |
| Net revenue:                                      |                                     |             |                     |        |    |
| Products                                          | \$9,943                             | \$7,649     | \$2,294             | 30.0   | %  |
| Support, maintenance and subscription services    | 14,665                              | 13,775      | 890                 | 6.5    | %  |
| Professional services                             | 5,036                               | 4,894       | 142                 | 2.9    | %  |
| Total net revenue                                 | 29,644                              | 26,318      | 3,326               | 12.6   | %  |
| Cost of goods sold:                               |                                     |             |                     |        |    |
| Products                                          | 5,122                               | 3,502       | 1,620               | 46.3   | %  |
| Support, maintenance and subscription services    | 3,842                               | 2,961       | 881                 | 29.8   | %  |
| Professional services                             | 3,089                               | 3,186       | (97)                | (3.0)  | )% |
| Total cost of goods sold                          | 12,053                              | 9,649       | 2,404               | 24.9   | %  |
| Gross profit                                      | 17,591                              | 16,669      | 922                 | 5.5    | %  |
| Gross profit margin                               | 59.3                                | % 63.3      | %                   |        |    |
| Operating expenses:                               |                                     |             |                     |        |    |
| Product development                               | 6,784                               | 6,191       | 593                 | 9.6    | %  |
| Sales and marketing                               | 5,315                               | 3,825       | 1,490               | 39.0   | %  |
| General and administrative                        | 5,202                               | 6,079       | (877)               | (14.4) | )% |
| Depreciation of fixed assets                      | 541                                 | 532         | 9                   | 1.7    | %  |
| Amortization of intangibles                       | 318                                 | 594         | (276)               | (46.5) | )% |
| Restructuring, severance and other charges        | (15)                                | ) 448       | (463)               | ) nm   |    |
| Asset write-offs and other fair value adjustments | (175)                               | ) —         | (175)               | ) nm   |    |
| Legal settlements                                 | —                                   | 54          | (54)                | ) nm   |    |
| Operating loss                                    | \$(379)                             | ) \$(1,054) | ) \$675             | (64.0) | )% |
| Operating loss percentage                         | (1.3)                               | )% (4.0     | )%                  |        |    |

nm - not meaningful

Table of Contents

The following table presents the percentage relationship of our Condensed Consolidated Statement of Operations line items to our consolidated net revenues for the periods presented:

|                                                   | Three months ended<br>September 30, |    |       |    |
|---------------------------------------------------|-------------------------------------|----|-------|----|
|                                                   | 2015                                |    | 2014  |    |
| Net revenue:                                      |                                     |    |       |    |
| Products                                          | 33.5                                | %  | 29.1  | %  |
| Support, maintenance and subscription services    | 49.5                                |    | 52.3  |    |
| Professional services                             | 17.0                                |    | 18.6  |    |
| Total                                             | 100.0                               | %  | 100.0 | %  |
| Cost of goods sold:                               |                                     |    |       |    |
| Products                                          | 17.3                                |    | 13.3  |    |
| Support, maintenance and subscription services    | 13.0                                |    | 11.3  |    |
| Professional services                             | 10.4                                |    | 12.1  |    |
| Total                                             | 40.7                                | %  | 36.7  | %  |
| Gross profit                                      | 59.3                                | %  | 63.3  | %  |
| Operating expenses:                               |                                     |    |       |    |
| Product development                               | 22.9                                |    | 23.5  |    |
| Sales and marketing                               | 17.9                                |    | 14.5  |    |
| General and administrative                        | 17.5                                |    | 23.1  |    |
| Depreciation of fixed assets                      | 1.8                                 |    | 2.0   |    |
| Amortization of intangibles                       | 1.1                                 |    | 2.3   |    |
| Restructuring, severance and other charges        | (0.1                                | )  | 1.7   |    |
| Asset write-offs and other fair value adjustments | (0.6                                | )  | —     |    |
| Legal settlements                                 | —                                   |    | 0.2   |    |
| Operating loss                                    | (1.3                                | )% | (4.0  | )% |

Net revenue. Total net revenue increased 12.6% during the second quarter of fiscal 2016 compared to the second quarter of fiscal 2015. Products revenue increased \$2.3 million, or 30.0%, primarily due increases in sales related to our on-premise proprietary offerings and including growth in remarketed products associated with our rGuest® platform. Support, maintenance and subscription services revenue increased \$0.9 million, or 6.5%, as a result of continued focus on selling hosted perpetual and subscription based service revenue which saw a 34.8% increase over the same period a year ago, and ongoing support from our proprietary product sales. Professional services revenue remained relatively flat, increasing \$0.1 million, or 2.9% compared to the second quarter of fiscal 2015.

Gross profit and gross profit margin. Our total gross profit increased \$0.9 million, or 5.5%, for the second quarter of fiscal 2016 and total gross profit margin decreased approximately 400 basis points to 59.3%. Products gross profit increased \$0.7 million and gross profit margin decreased approximately 570 basis points to 48.5% primarily as a result of lower sales of higher margin proprietary software in the second quarter of fiscal 2016 as compared to the second quarter of fiscal 2015. Support, maintenance and subscription services gross profit remained consistent and gross margin decreased 470 basis points to 73.8% as we continue to invest in our subscription platform. Professional services gross profit increased \$0.2 million and gross profit margin improved approximately 380 basis points to 38.7% primarily as a result of more efficient use of labor required to meet the needs of timing of customer installations as compared to the second quarter of fiscal 2015.

Operating expenses

Operating expenses, excluding the charges for asset write-offs and other fair value adjustments, legal settlements and restructuring, severance and other charges, increased \$0.9 million, or 5.5%, in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015.

Table of Contents

**Product development.** Product development includes all expenses associated with research and development. Product development increased \$0.6 million, or 9.6% in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015. This increase is primarily driven by our continued investment in product development resources as we continue to execute on our product roadmap. In addition, certain research and development costs are capitalized as software development costs upon achieving specific milestones in the development life-cycle. We capitalized approximately \$2.8 million and \$3.9 million as software development costs for future use during the three months ended September 30, 2015 and 2014, respectively.

**Sales and marketing.** Sales and marketing increased \$1.5 million, or 39.0%, in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015. The change is due primarily to \$1.4 million of costs related to an increase in headcount of quota carrying salespeople and commission expense in line with revenue achievements during the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015.

**General and administrative.** General and administrative decreased \$0.9 million, or 14.4%, in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015 due primarily to a reduction in spend related to system upgrades that occurred during the second quarter of fiscal 2015 and a reduction in discretionary expenses as we begin to yield the benefit from the restructuring activities announced in the fourth quarter of fiscal 2015.

**Amortization of intangibles.** Amortization of intangibles decreased \$0.3 million or 46.5% in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015 primarily due to \$0.4 million of reduced expense in the second quarter of fiscal 2016 related to assets becoming fully amortized and assets being replaced or impaired during fiscal 2015.

**Restructuring, severance and other charges.** Restructuring, severance, and other charges decreased \$0.5 million in the second quarter of fiscal 2016 compared with the second quarter of fiscal 2015 primarily due to \$0.2 million and \$0.3 million of restructuring and non-restructuring related severance charges incurred during the second quarter of fiscal 2015. Our restructuring actions are discussed further in Note 4, Restructuring Charges.

**Asset write-offs and other fair value adjustments.** During the second quarter of fiscal 2016, we recorded a gain of \$0.2 million related to the write-off of product transition costs previously accrued for in connection with an impairment of our Guest 360™ property management solution in fiscal 2012. The customer associated with this residual reserve became insolvent during the second quarter of fiscal 2016.

**Other Expenses (Income)**

| (Dollars in thousands)            | Three months ended |                    | (Unfavorable) favorable |       |
|-----------------------------------|--------------------|--------------------|-------------------------|-------|
|                                   | September 30, 2015 | September 30, 2014 | \$                      | %     |
| Other (income) expense:           |                    |                    |                         |       |
| Interest income                   | \$(4               | \$(21              | \$(17                   | (81.0 |
| Interest expense                  | 5                  | 14                 | 9                       | 64.3  |
| Other expense (income), net       | 9                  | (1                 | (10                     | nm    |
| Total other expense (income), net | \$10               | \$(8               | \$(18                   | 225.0 |

**Interest income.** Interest income consists of interest earned on investments in certificates of deposit, commercial paper and corporate bonds.

**Interest expense.** Interest expense consists of costs associated with capital leases and loans on corporate-owned life insurance policies. Interest expense decreased in the second quarter of fiscal 2016 compared to the second quarter of

fiscal 2015 due to non-renewal of certain capital leases.

Other expense (income). Other expense (income) consists mainly of the impact of foreign currency due to movement of Asian and European currencies against the US dollar and gain or loss on corporate-owned life insurance policies.

Table of Contents

## Income Taxes

| (Dollars in thousands) | Three months ended<br>September 30, |        | (Unfavorable) favorable |    |
|------------------------|-------------------------------------|--------|-------------------------|----|
|                        | 2015                                | 2014   | \$                      | %  |
| Income tax benefit     | \$(19                               | ) \$81 | \$100                   | nm |
| Effective tax rate     | 4.9                                 | % (7.7 | )%                      |    |

nm - not meaningful

For the three months ended September 30, 2015, the effective tax rate was different than the statutory rate due primarily to the recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, the refunded settlement of an unrecognized tax benefit, foreign and state taxes, and other U.S. permanent book to tax differences.

For the three months ended September 30, 2014, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

Although the timing and outcome of tax settlements are uncertain, it is reasonably possible that during the next 12 months a reduction in unrecognized tax benefits may occur in the range of zero to \$0.1 million of tax and zero to \$0.1 million of interest based on the outcome of tax examinations and as a result of the expiration of various statutes of limitations. We are routinely audited; due to the ongoing nature of current examinations in multiple jurisdictions, other changes could occur in the amount of gross unrecognized tax benefits during the next 12 months which cannot be estimated at this time.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences. The amount of valuation allowance, however, could be reduced in the near term. The exact timing will be based on the level of profitability we achieve. We expect a full release of the valuation allowance associated with deferred tax assets in Hong Kong. We expect that the release of the valuation allowance will be recorded as an income tax benefit at the time of release increasing our reported net income. Our recorded tax rate may increase in subsequent periods following a valuation allowance release. Any valuation allowance release will not affect the amount of cash paid for income taxes.

Table of Contents

## First Half Fiscal 2016 Compared to First Half Fiscal 2015

## Net Revenue and Operating Loss

The following table presents our consolidated revenue and operating results for continuing operations for the six months ended September 30, 2015 and 2014:

| (Dollars in thousands)                            | Six months ended<br>September 30, |             | Increase (decrease) |        |    |
|---------------------------------------------------|-----------------------------------|-------------|---------------------|--------|----|
|                                                   | 2015                              | 2014        | \$                  | %      |    |
| Net revenue:                                      |                                   |             |                     |        |    |
| Products                                          | \$18,754                          | \$13,701    | \$5,053             | 36.9   | %  |
| Support, maintenance and subscription services    | 29,564                            | 27,594      | 1,970               | 7.1    | %  |
| Professional services                             | 8,817                             | 8,769       | 48                  | 0.5    | %  |
| Total net revenue                                 | 57,135                            | 50,064      | 7,071               | 14.1   | %  |
| Cost of goods sold:                               |                                   |             |                     |        |    |
| Products                                          | 10,044                            | 7,001       | 3,043               | 43.5   | %  |
| Support, maintenance and subscription services    | 7,337                             | 6,091       | 1,246               | 20.5   | %  |
| Professional services                             | 5,765                             | 5,629       | 136                 | 2.4    | %  |
| Total cost of goods sold                          | 23,146                            | 18,721      | 4,425               | 23.6   | %  |
| Gross profit                                      | 33,989                            | 31,343      | 2,646               | 8.4    | %  |
| Gross profit margin                               | 59.5                              | % 62.6      | %                   |        |    |
| Operating expenses:                               |                                   |             |                     |        |    |
| Product development                               | 13,052                            | 12,056      | 996                 | 8.3    | %  |
| Sales and marketing                               | 9,775                             | 7,710       | 2,065               | 26.8   | %  |
| General and administrative                        | 10,380                            | 11,196      | (816)               | (7.3)  | )% |
| Depreciation of fixed assets                      | 1,059                             | 1,146       | (87)                | (7.6)  | )% |
| Amortization of intangibles                       | 616                               | 2,377       | (1,761)             | (74.1) | )% |
| Restructuring, severance and other charges        | (62)                              | ) 818       | (880)               | ) nm   |    |
| Asset write-offs and other fair value adjustments | (175)                             | ) —         | (175)               | ) nm   |    |
| Legal settlements                                 | —                                 | 203         | (203)               | ) nm   |    |
| Operating loss                                    | \$(656)                           | ) \$(4,163) | ) \$3,507           | (84.2) | )% |
| Operating loss percentage                         | (1.1)                             | )% (8.3     | )%                  |        |    |

nm - not meaningful

Table of Contents

The following table presents the percentage relationship of our Condensed Consolidated Statement of Operations line items to our consolidated net revenues for the periods presented:

|                                                   | Six months ended<br>September 30, |    |       |    |
|---------------------------------------------------|-----------------------------------|----|-------|----|
|                                                   | 2015                              |    | 2014  |    |
| Net revenue:                                      |                                   |    |       |    |
| Products                                          | 32.8                              | %  | 27.4  | %  |
| Support, maintenance and subscription services    | 51.8                              |    | 55.1  |    |
| Professional services                             | 15.4                              |    | 17.5  |    |
| Total                                             | 100.0                             |    | 100.0 |    |
| Cost of goods sold:                               |                                   |    |       |    |
| Products                                          | 17.6                              |    | 14.0  |    |
| Support, maintenance and subscription services    | 12.8                              |    | 12.2  |    |
| Professional services                             | 10.1                              |    | 11.2  |    |
| Total                                             | 40.5                              |    | 37.4  |    |
| Gross profit                                      | 59.5                              |    | 62.6  |    |
| Operating expenses:                               |                                   |    |       |    |
| Product development                               | 22.8                              |    | 24.1  |    |
| Sales and marketing                               | 17.1                              |    | 15.4  |    |
| General and administrative                        | 18.2                              |    | 22.4  |    |
| Depreciation of fixed assets                      | 1.9                               |    | 2.3   |    |
| Amortization of intangibles                       | 1.1                               |    | 4.7   |    |
| Restructuring, severance and other charges        | (0.1                              | )  | 1.6   |    |
| Asset write-offs and other fair value adjustments | (0.3                              | )  | —     |    |
| Legal settlements                                 | —                                 |    | 0.4   |    |
| Operating loss                                    | (1.1                              | )% | (8.3  | )% |

Net revenue. Total net revenue increased \$7.1 million or 14.1% during the first half of fiscal 2016 compared to the first half of fiscal 2015. Products revenue increased \$5.1 million, or 36.9%, primarily due increases in sales related to our on-premise proprietary offerings and including growth in remarketed products associated with our rGuest® platform. Support, maintenance and subscription services revenue increased \$2.0 million, or 7.1%, as a result of continued focus on selling subscription based hosting revenue, which was an increase of 28.9% year over year, and ongoing support from our growing product sales. Professional services revenue remained relatively flat increasing \$48,000, or 0.5% in the first half of fiscal 2016 compared to the first half of fiscal 2015.

Gross profit and gross profit margin. Our total gross profit increased 2.6 million, or 8.4%, for the first half of fiscal 2016 and total gross profit margin decreased 310 basis points to 59.5%. Products gross profit increased \$2.0 million and gross profit margin decreased 250 basis points to 46.4% primarily as a result of increased sales of lower margin hardware products in the second half of fiscal 2016 as compared to the second half of fiscal 2015. Support, maintenance and subscription services gross profit increased \$0.7 million while gross margin decreased 270 basis points to 75.2% as we continue to invest in our subscription platform. Professional services gross margin remained flat decreasing \$0.1 million and gross profit margin decreased 120 basis points to 34.6%.

#### Operating expenses

Operating expenses, excluding the charges for asset write-offs and other fair value adjustments, legal settlements and restructuring, severance and other charges, increased by \$0.4 million in the first half of fiscal 2016 compared to the

first half of fiscal 2015.

26

---

## Table of Contents

**Product development.** Product development includes all expenses associated with research and development. Product development increased \$1.0 million, or 8.3% in the first half of fiscal 2016 compared to the first half of fiscal 2015. This increase is primarily driven by our continued investment in product development resources as we continue to execute on our product roadmap. In addition, certain research and development costs are capitalized as software development costs upon achieving specific milestones in the development life-cycle. We capitalized approximately \$7.6 million and \$7.8 million during the six months ended September 30, 2015 and September 30, 2014, respectively.

**Sales and marketing.** Sales and marketing increased \$2.1 million, or 26.8%, in the first half of fiscal 2016 compared to the first half of fiscal 2015. The change is due primarily to \$2.1 million of costs related to an increase in headcount of quota carrying salespeople and commission expense in line with revenue achievements during the first half of fiscal 2016 compared to the first half of fiscal 2015.

**General and administrative.** General and administrative decreased \$0.8 million, or 7.3%, in the first half of fiscal 2016 compared to the first half of fiscal 2015 due primarily to a reduction in spend related to system upgrades that occurred during the first half of fiscal 2015 and a reduction in discretionary expenses as we begin to yield the benefit from the restructuring activities announced in the fourth quarter of fiscal 2015.

**Amortization of intangibles.** Amortization of intangibles decreased \$1.8 million, or 74.1%, in the first half of fiscal 2016 compared to the first half of fiscal 2015. In October 2013, we initiated an internal ERP replacement project and determined that amortization for our existing ERP system should be accelerated. We recorded approximately \$0.9 million in the first half of fiscal 2015 of additional amortization in connection with this acceleration. The existing ERP system was fully amortized as of June 30, 2014. Additionally, \$0.8 million was recorded during the first half of fiscal 2015 related to assets becoming fully amortized and assets being replaced or impaired during fiscal 2015.

**Restructuring, severance and other charges.** In the second quarter of fiscal 2015, we implemented restructuring actions to better align product development, sales and marketing and general and administrative functions and to reduce operating costs and recorded \$0.2 million in restructuring charges related to the fiscal 2015 restructuring activity, comprised of severance and other employee related benefits.

In the first half of fiscal 2014, we announced restructuring actions to better align corporate functions and to reduce operating costs, following the sale of RSG. In addition, in the fourth quarter we initiated a restructuring plan to maximize sales effectiveness and more closely align sales and marketing efforts for targeted vertical growth, new product launches, and marketing alliances, and to shift development resources to the next generation products. To date, we have recorded \$1.6 million in restructuring charges related to the fiscal 2014 restructuring activity, of which \$1.2 million was recorded in fiscal 2014. We recorded approximately \$0.4 million in restructuring charges during the first quarter of fiscal 2015, comprised of severance and other employee related benefits.

As of September 30, 2014, we had a remaining liability of approximately \$0.2 million recorded for the fiscal 2015 restructuring activity and \$0.1 million recorded for the fiscal 2014 restructuring activity. We do not anticipate any significant additional restructuring charges related to these actions.

**Asset write-offs and other fair value adjustments.** During the second half of fiscal 2016, we recorded a gain of \$0.2 million related to the write-off of product transition costs previously accrued for in connection with an impairment of our Guest 360™ property management solution in fiscal 2012. The customer associated with this residual reserve became insolvent during the second quarter of fiscal 2016.

**Legal settlements.** During the first half of fiscal 2015, we recorded \$0.2 million in legal settlements to finalize legal disputes originally estimated and recorded during fiscal 2015.



Table of Contents

## Other (Income) Expenses

|                                   | Six months ended |         |                         |         |    |
|-----------------------------------|------------------|---------|-------------------------|---------|----|
|                                   | September 30,    |         | (Unfavorable) favorable |         |    |
| (Dollars in thousands)            | 2015             | 2014    | \$                      | %       |    |
| Other (income) expense:           |                  |         |                         |         |    |
| Interest income                   | (48              | ) (74   | ) \$(26                 | ) (35.1 | )% |
| Interest expense                  | 13               | 27      | 14                      | 51.9    | %  |
| Other (income) expense, net       | (23              | ) (46   | ) (23                   | ) 50.0  | %  |
| Total other income (expense), net | \$(58            | ) \$(93 | ) \$(35                 | ) 37.6  | %  |

Interest income. Interest income consists of interest earned on investments in certificates of deposit, commercial paper and corporate bonds.

Interest expense. Interest expense consists of costs associated with capital leases and loans on corporate-owned life insurance policies. Interest expense decreased in the first half of fiscal 2016 compared to the first half of fiscal 2015 due to non-renewal of certain capital leases.

Other (income) expense. Other (income) expense consists mainly of the impact of foreign currency due to movement of Asian and European currencies against the US dollar and gain or loss on corporate-owned life insurance policies.

## Income Taxes

| (Dollars in thousands) | Six months ended      |          | (Unfavorable) favorable |      |
|------------------------|-----------------------|----------|-------------------------|------|
|                        | September 30,<br>2015 | 2014     | \$                      | %    |
| Income tax benefit     | \$(44                 | ) \$(714 | ) \$(670                | ) nm |
| Effective tax rate     | 7.4                   | % 17.5   | %                       |      |

nm - not meaningful

For the first half of fiscal 2016, the effective tax rate was different than the statutory rate due primarily to the recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, the refunded settlement of an unrecognized tax benefit, foreign and state taxes, and other U.S. permanent book to tax differences.

For the first half of fiscal 2015, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

Although the timing and outcome of tax settlements are uncertain, it is reasonably possible that during the next 12 months a reduction in unrecognized tax benefits may occur the range of zero to \$0.1 million of tax and zero to \$0.1 million of interest based on the outcome of tax examinations and as a result of the expiration of various statutes of limitations. We are routinely audited; due to the ongoing nature of current examinations in multiple jurisdictions, other changes could occur in the amount of gross unrecognized tax benefits during the next 12 months which cannot be estimated at this time.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences. The amount of valuation allowance, however, could be reduced in the near term. The exact timing will be based on the level of profitability we achieve. We expect a full release of the valuation allowance associated with deferred tax assets in Hong Kong. We expect that the release of

the valuation allowance will be recorded as an income tax benefit at the time of release increasing our reported net income. Our recorded tax rate may increase in subsequent periods following a valuation allowance release. Any valuation allowance release will not affect the amount of cash paid for income taxes.

Table of Contents

## Acquisitions

## Purchase of assets from Dining Ventures - Fiscal 2015

On July 3, 2014, Agilysys purchased certain assets from Dining Ventures, Inc. The acquired assets are the base for our rGuest® Seat product, a dining reservations and table management application. The purchase consideration consisted of approximately \$3.8 million and was funded with cash on hand. Management concluded that this acquisition was not a material acquisition under the provisions of ASC 805, Business Combinations (ASC 805). The results derived from this purchased asset have been included in our Consolidated Financial Statements from the date of acquisition and did not have a material impact on our condensed consolidated financial statements or related disclosures.

The following is a summary of the fair values of the assets acquired in the acquisition:

(In thousands)

|                       |         |
|-----------------------|---------|
| Goodwill              | \$2,464 |
| Developed technology  | 1,286   |
| Total assets acquired | \$3,750 |

The goodwill of approximately \$2.5 million arising from the acquisition consists largely of synergies expected from combining the developed technology of Dining Ventures with Agilysys' operations. The goodwill from this acquisition is deductible for tax purposes over a period of 15 years.

The following is a summary of the intangible asset acquired and the weighted-average useful life over which it will be amortized.

|                      | Purchased assets | Weighted-average useful life |
|----------------------|------------------|------------------------------|
| Developed technology | \$1,286          | 5 years                      |

The developed technology acquired from Dining Ventures was determined to be an internal use asset and is therefore carried in fixed assets on the balance sheet and amortized in operating expenses.

## Liquidity and Capital Resources

## Overview

Our operating cash requirements consist primarily of working capital needs, operating expenses, capital expenditures, and payments of principal and interest on indebtedness outstanding, which primarily consists of lease and rental obligations at September 30, 2015. We believe that cash flow from operating activities, cash on hand of \$62.1 million as of September 30, 2015 and access to capital markets will provide adequate funds to meet our short- and long-term liquidity requirements in the next 12 months.

As of September 30, 2015 and March 31, 2015, our total debt was approximately \$0.2 million, comprised of capital lease obligations in both periods.

At September 30, 2015, 100% of our cash and cash equivalents were deposited in bank accounts or invested in highly liquid investments with original maturities of three months or less. We maintain approximately 96% of our cash and cash equivalents in the United States. Therefore, we believe that credit risk is limited with respect to our cash and cash equivalents.



Table of Contents

## Cash Flow

|                                           | Six months ended<br>September 30, |             |
|-------------------------------------------|-----------------------------------|-------------|
| (In thousands)                            | 2015                              | 2014        |
| Net cash used in:                         |                                   |             |
| Operating activities                      | \$(224 )                          | \$(9,504 )  |
| Investing activities                      | (12,232 )                         | (22,630 )   |
| Financing activities                      | \$(455 )                          | \$(294 )    |
| Effect of exchange rate changes on cash   | (55 )                             | 30          |
| Net decrease in cash and cash equivalents | \$(12,966 )                       | \$(32,398 ) |

Cash flow used operating activities. Cash flows used in operating activities were \$0.2 million in the first six months of fiscal 2016. The use of cash was attributable to \$2.7 million in net working capital movements associated mainly with payments to vendors offset by \$8.4 million in increased collections on accounts receivable and \$0.4 million in restructuring, severance, and other payments to favorable working capital movements. This was offset by \$2.9 million related to our operating loss adjusted for depreciation, amortization, share based compensation and other asset write-offs and fair value adjustments.

Cash flows used in operating activities were \$9.5 million in the first six months of fiscal 2015. The use of cash was mostly attributable to our operating loss in the first half of \$3.4 million, \$1.7 million in legal settlement payments, \$1.4 million for working capital movements related to the timing of payments to vendors, \$5.5 million from deferred revenue for support services performed during the period and \$2.3 million of annual bonus payments.

Cash flow used in investing activities. In fiscal 2016, the \$12.2 million in cash used in investing activities was primarily comprised of \$9.9 million for the development of proprietary software and \$2.3 million for purchase of property and equipment.

In fiscal 2015, the \$22.6 million in cash used in investing activities was primarily comprised of \$10.2 million used for the purchase of marketable securities, \$3.8 million for acquisition of developed technology for our rGuest Seat product, \$3.0 million used for the new ERP replacement project and purchase of property and equipment and \$8.0 million for the development of proprietary software. This was partially offset by \$2.0 million in proceeds received from a company owned life insurance policy.

Cash flow used in financing activities. During the first six months of fiscal 2016, the \$0.5 million used in financing activities was primarily comprised of the repurchase of shares to satisfy employee tax withholding and to cover the price of the options, and payments on capital lease obligations.

During the first six months of fiscal 2015, the \$0.3 million used in financing activities was primarily comprised of the repurchase of shares to satisfy employee tax withholding and to cover the price of the options, and payments on capital lease obligations.

## Contractual Obligations

As of September 30, 2015, there were no other significant changes to our contractual obligations as presented in our Annual Report for the year ended March 31, 2015.



#### Off-Balance Sheet Arrangements

We have not entered into any off-balance sheet arrangements that have had or are reasonably likely to have a current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources.

#### Critical Accounting Policies

A detailed description of our significant accounting policies is included in our Annual Report for the year ended March 31, 2015. There have been no material changes in our significant accounting policies and estimates since March 31, 2015 except as noted in Note 2, Summary of Significant Accounting Policies.

#### Forward-Looking Information

This Quarterly Report and other publicly available documents, including the documents incorporated herein and therein by reference, contain, and our officers and representatives may from time to time make, "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "goal," "seek," "believe," "project," "estimate," "expect," "strategy," "future," "likely," "may," "should," "will" and similar references to future periods. These statements are not guarantees of future performance and involve risks, uncertainties, and assumptions that are difficult to predict. These statements are based on management's current expectations, intentions, or beliefs and are subject to a number of factors, assumptions, and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. Factors that could cause or contribute to such differences or that might otherwise impact the business include the risk factors set forth in Item 1A in Part II of this Quarterly Report and Item 1A of our Annual Report for the fiscal year ended March 31, 2015. We undertake no obligation to update any such factor or to publicly announce the results of any revisions to any forward-looking statements contained herein whether as a result of new information, future events, or otherwise.

#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

For quantitative and qualitative disclosures about market risk affecting us, see Item 7A, "Quantitative and Qualitative Disclosures About Market Risk," contained in our Annual Report for the fiscal year ended March 31, 2015. There have been no material changes in our market risk exposures since March 31, 2015.

#### Item 4. Controls and Procedures

##### Evaluation of Disclosure Controls and Procedures

Under the supervision of and with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), management evaluated the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this Quarterly Report. Based on that evaluation, the CEO and CFO concluded that, as of the end of the period covered by this Quarterly Report, our disclosure controls and procedures were effective.

##### Change in Internal Control over Financial Reporting

None.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

None.

31

---

Item 1A. Risk Factors

There have been no material changes in the risk factors included in our Annual Report for the fiscal year ended March 31, 2015 that may materially affect our business, results of operations, or financial condition.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer.

31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer.

32.1 Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of Sarbanes-Oxley Act of 2002.

32.2 Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of Sarbanes-Oxley Act of 2002.

The following materials from our quarterly report on Form 10-Q for the quarter ended September 30, 2015, formatted in XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets at September 30, 2015 and March 31, 2015, (ii) Condensed Consolidated Statements of Operations for the three and six months ended September 30, 2015 and 2014, (iii) Condensed Consolidated Statements of Comprehensive (Loss) Income for the three and six months ended September 30, 2015 and 2014, (iv) Condensed Consolidated Statements of Cash Flows for the three and six months ended September 30, 2015 and 2014, and (v) Notes to Condensed Consolidated Financial Statements for the three and six months ended September 30, 2015.

---

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Quarterly Report to be signed on its behalf by the undersigned thereunto duly authorized.

AGILYSYS, INC.

Date: November 5, 2015

/s/ Janine K. Seebeck  
Janine K. Seebeck  
Senior Vice President, Chief Financial Officer and  
Treasurer  
(Principal Accounting Officer and Duly Authorized Officer)