TUCSON ELECTRIC POWER CO Form 10-K March 01, 2011

# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

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**FORM 10-K** ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES þ **EXCHANGE ACT OF 1934** For the fiscal year ended December 31, 2010 OR TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES 0 **EXCHANGE ACT OF 1934** For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_. Commission Registrant; State of Incorporation; IRS Employer File Number Address; and Telephone Number Identification Number 1-13739 UNISOURCE ENERGY CORPORATION 86-0786732 (An Arizona Corporation) One South Church Avenue, Suite 100 Tucson, AZ 85701 (520) 571-4000 TUCSON ELECTRIC POWER COMPANY 1-5924 86-0062700 (An Arizona Corporation) One South Church Avenue, Suite 100 Tucson, AZ 85701 (520) 571-4000 **Securities registered pursuant to Section 12(b) of the Exchange Act:** Name of Each Exchange **Title of Each Class** on Which Registered **UniSource Energy** Common Stock, no par value New York Stock Exchange **Corporation** Securities registered pursuant to Section 12(g) of the Exchange Act: None

Registrant

Indicate by check mark if the registrant is a well known seasoned issuer, as defined in Rule 405 of the Securities Act of 1933.

**UniSource Energy Corporation** Yes b No o **Tucson Electric Power Company** Yes o No b

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Securities Exchange Act of 1934 (Exchange Act).

**UniSource Energy Corporation** Yes o No b **Tucson Electric Power Company** Yes b No o

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**UniSource Energy Corporation** Tucson Electric Power Company (1) Yes b No o Yes o No b

(1) As indicated above, Tucson Electric Power Company is not required to file reports under the Exchange Act. However, Tucson Electric Power Company has filed all Exchange Act reports for the preceding 12 months. Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

**UniSource Energy Corporation Tucson Electric Power Company**  Yes b No o Yes o No o

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of each registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K, o Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of accelerated filer, large accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one): **UniSource Energy Corporation** 

Large Accelerated Filer b

Accelerated Filer o

Non-accelerated filer o

Smaller Reporting

Company o

**Tucson Electric Power Company** 

Large Accelerated Filer o

Accelerated Filer o

Non-accelerated filer b

**Smaller Reporting** 

Company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

**UniSource Energy Corporation** Tucson Electric Power Company

Yes o

Yes o

No b No b

The aggregate market value of UniSource Energy Corporation voting Common Stock held by non-affiliates of the registrant was \$1,082,660,902 based on the last reported sale price thereof on the consolidated tape on June 30, 2010. At February 15, 2011, 36,605,748 shares of UniSource Energy Corporation Common Stock, no par value (the only class of Common Stock), were outstanding.

At February 15, 2011, 32,139,434 shares of Tucson Electric Power Company s common stock, no par value, were outstanding, all of which were held by UniSource Energy Corporation.

Tucson Electric Power Company meets the conditions set forth in General Instructions (I)(1)(a) and (b) on Form 10-K and is therefore filing this report with the reduced disclosure format.

Documents incorporated by reference: Specified portions of UniSource Energy Corporation s Proxy Statement relating to the 2011 Annual Meeting of Shareholders are incorporated by reference into Part III.

# **Table of Contents**

<u>Definitions</u>	v
<u>PART</u> I	
Item 1. Business	1
Overview of Consolidated Business	1
<u>TEP</u>	2
Service Area and Customers	2
Generating and Other Resources	5
Fuel Supply	8
Water Supply	9
<u>Transmission Access</u>	9
Rates and Regulation	10
TEP s Utility Operating Statistics	12
Environmental Matters	13
UNS Gas	16
Service Territory and Customers	16
Gas Supply and Transmission	16
Rates and Regulation	17
Environmental Matters	17
UNS Electric	18
Service Territory and Customers	18
Power Supply and Transmission	18
Rates and Regulation	19
Environmental Matters	20
Millennium	20
Table of Contents	4

Other Other	20
Employees	21
Executive Officers of the Registrants	21
SEC Reports Available on UniSource Energy s Website	22
Item 1A. Risk Factors	23
Item 1B. Unresolved Staff Comments	28
Item 2. Properties	28
TEP Properties	28
UES Properties	29
UED Properties	30
Item 3. Legal Proceedings	30
Item 4. Removed and Reserved	30
<u>PART I</u> I	
Item 5. Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Common Equity	31
Item 6. Selected Consolidated Financial Data	32
UniSource Energy	32
<u>TEP</u>	33
Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations	34
UniSource Energy Consolidated	34
Outlook and Strategies	34
Results of Operations	35
Liquidity and Capital Resources	37
Tucson Electric Power Company	42
Results of Operations	42

ii

# **Table of Contents**

Factors Affecting Results of Operations	50
Liquidity and Capital Resources	53
UNS Gas	61
Results of Operations	61
Factors Affecting Results of Operations	62
Liquidity and Capital Resources	63
UNS Electric	65
Results of Operations	65
Factors Affecting Results of Operations	67
Liquidity and Capital Resources	68
<u>Millennium</u>	70
Results of Operations	70
Factors Affecting Results of Operations	70
Other Non-Reportable Business Segments	71
Results of Operations	71
Critical Accounting Policies	71
Recently Issued Accounting Pronouncements	75
Safe Harbor for Forward-Looking Statements	76
Item 7A. Quantitative and Qualitative Disclosures about Market Risk	76
Item 8. Consolidated Financial Statements and Supplementary Data	82
Management s Report on Internal Controls Over Financial Reporting	82
Reports of Independent Registered Public Accounting Firm	84
UniSource Energy Corporation	
Consolidated Statements of Income	86

Consolidated Statements of Cash Flows	87
Consolidated Balance Sheets	88
Consolidated Statements of Capitalization	90
Consolidated Statements of Changes in Stockholders Equity and Comprehensive Income	91
Tucson Electric Power Company	
Consolidated Statements of Income	92
Consolidated Statements of Cash Flows	93
Consolidated Balance Sheets	94
Consolidated Statements of Capitalization	96
Consolidated Statements of Changes in Stockholder s Equity and Comprehensive Income	97
Notes to Consolidated Financial Statements	98
Note 1. Nature of Operations and Summary of Significant Accounting Policies	98
Note 2. Regulatory Matters	107
Note 3. Segment and Related Information	118
Note 4. Commitments and Contingencies	121
Note 5. Utility Plant and Jointly-Owned Facilities	128
Note 6. Debt, Credit Facilities and Capital Lease Obligations	130
Note 7. Stockholders Equity	137
Note 8. Income Taxes	139
Note 9. Employee Benefit Plans	142
Note 10. Share-Based Compensation Plan	151
Note 11. Fair Value Measurements	155
Note 12. UniSource Energy Earnings Per Share (EPS)	160
Note 13. Millennium Investments	161
Note 14. Recently Issued Accounting Pronouncements	162
Note 15. Supplemental Cash Flow Information	163
Table of Contents	8

Note 16. Accounting for Derivative Instruments, Trading Activities and Hedging Activities	165
Note 17. Quarterly Financial Data (Unaudited)	168
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	171
Item 9A. Controls and Procedures	171
Item 9B. Other Information	171
iii	

# **Table of Contents**

# PART III

Item 10. Directors, Executive Officers and Corporate Governance of the Registrants	172
Item 11. Executive Compensation	174
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	174
Item 13. Certain Relationships and Related Transactions and Director Independence	175
Item 14. Principal Accountant Fees and Services	175
PART IV	
Item 15. Exhibits and Financial Statement Schedules	175
<u>Signatures</u>	176
Exhibit Index	179
Exhibit 3(a) Exhibit 12(a) Exhibit 12(b) Exhibit 21 Exhibit 23 Exhibit 24(a) Exhibit 24(b) Exhibit 31(a) Exhibit 31(b) Exhibit 31(c) Exhibit 31(c) Exhibit 31(d) Exhibit 32 EX-101 INSTANCE DOCUMENT EX-101 SCHEMA DOCUMENT EX-101 CALCULATION LINKBASE DOCUMENT EX-101 PRESENTATION LINKBASE DOCUMENT EX-101 PRESENTATION LINKBASE DOCUMENT EX-101 DEFINITION LINKBASE DOCUMENT	

iv

#### **Table of Contents**

#### **DEFINITIONS**

The abbreviations and acronyms used in the 2010 Form 10-K are defined below:

1992 Mortgage TEP's Indenture of Mortgage and Deed of Trust, dated as of December 1, 1992, to

the Bank of New York Mellon, successor trustee, as supplemented

1999 Settlement Agreement TEP's Settlement Agreement approved by the ACC in November 1999 that

provided for electric retail competition and transition asset recovery

2008 TEP Rate Order A rate order issued by the ACC resulting in a new retail rate structure for

TEP, effective December 1, 2008

ACC Arizona Corporation Commission

AMT Alternative Minimum Tax

AOCI Accumulated Other Comprehensive Income

APS Arizona Public Service Company
ARO Asset Retirement Obligation
BART Best Available Retrofit Technology
BMGS Black Mountain Generating Station

Btu British thermal unit(s)
CCRs Coal combustion residuals

Capacity The ability to produce power; the most power a unit can produce or the maximum

that can be taken under a contract; measured in MWs

CO<sub>2</sub> Carbon dioxide

Common Stock UniSource Energy s common stock, without par value

Company or UniSource

Energy UniSource Energy Corporation

Cooling Degree Days An index used to measure the impact of weather on energy usage calculated by

subtracting 75 from the average of the high and low daily temperatures

DSM Demand side management

EE Standards Electric Energy Efficiency Standards

Emission Allowance(s)

An allowance issued by the Environmental Protection Agency which permits

emission of one ton of sulfur dioxide or one ton of nitrogen oxide; allowances can

be bought and sold.

Energy The amount of power produced over a given period of time; measured in MWh

EPA The Environmental Protection Agency

EL Paso Electric Company
EPNG El Paso Natural Gas Company
ESP Energy Service Provider

Express Line A dedicated 345-kV transmission line from Springerville Unit 2 to TEP s retail

service area

FERC Federal Energy Regulatory Commission

Fixed CTC Competition Transition Charge of approximately \$0.009 per kWh that was

included in TEP s retail rate for the purpose of recovering TEP s TRA; approximately \$58 million is being credited to customers through the PPFAC

Four Corners Generating Station

GAAP Generally Accepted Accounting Principles
Gas EE Standards Gas Utility Energy Efficiency Standards

GHG Greenhouse gases
GWh Gigawatt-hour(s)

Haddington Energy Partners II, LP, a limited partnership that funds energy-related

investments

Heating Degree Days An index used to measure the impact of weather on energy usage calculated by

subtracting the average of the high and low daily temperatures from 65

IDBs Industrial development revenue or pollution control revenue bonds

IRS Internal Revenue Service

kWh Kilowatt-hour(s)

v

#### **Table of Contents**

kV Kilovolt(s)

LIBOR London Interbank Offered Rate

Luna Energy Facility

Mark-to-Market Adjustments Forward energy sales and purchase contracts that are considered to be Derivatives

and are adjusted monthly by recording unrealized gains and losses to reflect the

market prices at the end of each month

Millennium Energy Holdings, Inc., a wholly-owned subsidiary of UniSource

Energy

MMBtu Million British Thermal Units

Mortgage Bonds Bonds issued under the 1992 Mortgage

MW Megawatt(s) MWh Megawatt-hour(s)

Navajo Generating Station

NERC North American Electric Reliability Corporation
NMED New Mexico Environmental Improvement Board

NO<sub>x</sub> Nitrogen oxide

O&M Operations and Maintenance Expense

PGA Purchased Gas Adjuster, a retail rate mechanism designed to recover the cost of

gas purchased for retail gas customers

Pima Authority The Industrial Development Authority of the County of Pima

PNM Public Service Company of New Mexico

PPA Power Purchase Agreement

PPFAC Purchased Power and Fuel Adjustment Clause

PV Photovoltaic

RES Renewable Energy Standard and Tariff

Reimbursement Agreement Agreement dated as of December 14, 2010 among TEP as

borrower and a group of financial institutions.

Rules Retail Electric Competition Rules

Sabinas Carboelectrica Sabinas, S. de R.L. de C.V., a Mexican limited liability company;

prior to June 2009, Millennium owned 50% of Sabinas

San Carlos San Carlos Resources Inc., a wholly-owned subsidiary of TEP

San Juan Generating Station

SERP Supplemental Executive Retirement Plan

SCR Selective catalytic reduction SES Southwest Energy Solutions

SO<sub>2</sub> Sulfur dioxide

Springerville Springerville Generating Station

Springerville Coal Handling Leveraged lease arrangements relating to the coal handling facilities serving

Facilities Leases Springerville

Springerville Common Facilities at Springerville used in common with Springerville Unit 1 and

Facilities Springerville Unit 2

Springerville Common Leveraged lease arrangements relating to an undivided one-half interest in certain

Facilities Leases Springerville Common Facilities.

Springerville Unit 1 Unit 1 of the Springerville Generating Station.

Springerville Unit 1 Leases Leveraged lease arrangement relating to Springerville Unit 1 and an undivided

one-half interest in certain Springerville Common Facilities

Springerville Unit 2 Unit 2 of the Springerville Generating Station
Springerville Unit 3 Unit 3 of the Springerville Generating Station

Springerville Unit 4 Unit 4 of the Springerville Generating Station

SRP Salt River Project Agricultural Improvement and Power District

Sundt H. Wilson Sundt Generating Station (formerly known as the Irvington Generating

Station)

Sundt Lease The leveraged lease arrangement relating to Sundt Unit 4

Sundt Unit 4 Unit 4 of the H. Wilson Sundt Generating Station

SWG Southwest Gas Corporation

TEP Tucson Electric Power Company, the principal subsidiary of UniSource Energy

TEP Credit Agreement Second Amended and Restated Credit Agreement between TEP and a syndicate of

Banks, dated as of November 9, 2010

vi

#### **Table of Contents**

TEP Letter of Credit Facility

**TEP Revolving Credit** 

Letter of credit facility under the TEP Credit Agreement

**Facility** Revolving credit facility under the TEP Credit Agreement

Therm A unit of heating value equivalent to 100,000 British thermal units (Btu)

TRA Transition Recovery Asset, a \$450 million regulatory asset established in TEP s

1999 Settlement Agreement that was fully recovered in May 2008.

Transwestern Pipeline Company Transwestern

Tri-State Tri-State Generation and Transmission Association

UniSource Energy Development Company, a wholly-owned subsidiary of **UED** 

UniSource Energy, which engages in developing generation resources and other

project development services and related activities

**UES** UniSource Energy Services, Inc., an intermediate holding company established to

own the operating companies (UNS Gas and UNS Electric) which acquired the

Citizens Arizona gas and electric utility assets in 2003

Second Amended and Restated Credit Agreement between UniSource Energy and UniSource Credit Agreement

a syndicate of banks, dated as of November 9, 2010

**UniSource Energy Corporation UniSource Energy** 

**UNS Electric** UNS Electric, Inc., a wholly-owned subsidiary of UES **UNS** Gas UNS Gas, Inc., a wholly-owned subsidiary of UES

UNS Gas/UNS Electric Revolving credit facility under the Second Amended and Restated Credit Revolver

Agreement among UNS Gas and UNS Electric as borrowers, and UES as

guarantor, and a syndicate of banks, dated as of November 9, 2010

Valencia power plant owned by UNS Electric Valencia **VEBA** Voluntary Employee Beneficiary Association

Western Area Power Administration **WAPA** 

vii

#### **Table of Contents**

#### **PART I**

This combined Form 10-K is being filed separately by UniSource Energy Corporation and Tucson Electric Power Company (collectively, the Registrants). Information contained herein relating to any individual registrant is filed by such registrant on its own behalf. TEP does not make any representation as to information relating to any other subsidiary of UniSource Energy.

This Annual Report on Form 10-K contains forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. You should read forward-looking statements together with the cautionary statements and important factors included elsewhere in this Form 10-K. (See *Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, Safe Harbor for Forward-Looking Statements*). Forward-looking statements include statements concerning plans, objectives, goals, strategies, future events or performance and underlying assumptions. Forward-looking statements are not statements of historical facts. Forward-looking statements may be identified by the use of words such as anticipates, estimates, expects, intends, plans, predict projects, and similar expressions. We express our expectations, beliefs and projections in good faith and believe them to have a reasonable basis. However, we make no assurances that management s expectations, beliefs or projections will be achieved or accomplished. In addition, UniSource Energy and TEP disclaim any obligation to update any forward-looking statements to reflect events or circumstances after the date of this report.

#### ITEM 1. BUSINESS

# **OVERVIEW OF CONSOLIDATED BUSINESS**

UniSource Energy is a holding company that has no significant operations of its own. Operations are conducted by UniSource Energy is subsidiaries, each of which is a separate legal entity with its own assets and liabilities. UniSource Energy owns the outstanding common stock of Tucson Electric Power Company (TEP), UniSource Energy Services, Inc. (UES), UniSource Energy Development Company (UED) and Millennium Energy Holdings, Inc. (Millennium). We conduct our business in four primary business segments TEP, UNS Gas, Inc. (UNS Gas), UNS Electric, Inc. (UNS Electric), and Millennium Energy Holdings, Inc. (Millennium).

TEP, an electric utility, provides electric service to the community of Tucson, Arizona. UES, through its two operating subsidiaries, UNS Gas and UNS Electric, provides gas and electric service to 30 communities in northern and southern Arizona.

UED developed and owns the Black Mountain Generating Station (BMGS) in northwestern Arizona. The facility, which includes two natural gas-fired combustion turbines, provides energy to UNS Electric through a power sales agreement.

Millennium has existing investments in unregulated businesses that represent less than 1% of UniSource Energy s total assets as of December 31, 2010; no new investments are planned in Millennium. Southwest Energy Solutions (SES), a subsidiary of Millennium, provides supplemental labor and meter reading services to TEP, UNS Gas and UNS Electric.

UniSource Energy was incorporated in the state of Arizona in 1995 and obtained regulatory approval to form a holding company in 1997. TEP and UniSource Energy exchanged shares of stock in 1998, making TEP a subsidiary of UniSource Energy.

K-1

#### **BUSINESS SEGMENT CONTRIBUTIONS**

The table below shows the contributions to our consolidated after-tax earnings by our four business segments.

	20	010	2	009		2008
	-Millions of Dolla				irs-	
TEP	\$	107	\$	89	\$	4
UNS Gas		9		7		9
UNS Electric		10		6		4
Millennium		(13)		2		
Other (1)		(2)				(3)
Consolidated Net Income	\$	111	\$	104	\$	14

<sup>(1)</sup> Includes: UniSource Energy parent company expenses; UniSource Energy parent company interest expense (net of tax) on UniSource Energy Convertible Senior Notes and on the Unisource Credit Agreement; and UED.See Note 3 for additional financial information regarding our business segments.

References in this report to we and our are to UniSource Energy and its subsidiaries, collectively.

# Rates and Regulation of TEP, UNS Gas and UNS Electric

The Arizona Corporation Commission (ACC) regulates portions of TEP, UNS Gas and UNS Electric s utility accounting practices and energy rates. The ACC has authority over rates charged to retail customers, the issuance of securities, and transactions with affiliated parties. Our regulated utility rates for retail electric and natural gas service are determined on a cost of service basis. Rates are designed to provide, after recovery of allowable operating expenses, an opportunity for us to earn a reasonable return on rate base. Rate base is generally determined by reference to the original cost (net of depreciation) of utility plant in service to the extent deemed used and useful, and to various adjustments for deferred taxes and other items plus a working capital component. Over time, additions to utility plant in service increase rate base while depreciation and retirement of utility plant reduce the rate base. The retail rates charged by TEP, UNS Gas and UNS Electric include pass-through mechanisms that allow each utility to recover the actual costs of their fuel and power purchases.

The Federal Energy Regulatory Commission (FERC) regulates the terms and prices of transmission services and wholesale electricity sales, wholesale transport and purchases of natural gas and portions of our accounting practices. TEP and UNS Electric have FERC tariffs to sell power at market based rates.

#### TEP

TEP was incorporated in the State of Arizona in 1963. TEP is the principal operating subsidiary of UniSource Energy. In 2010, TEP s electric utility operations contributed 77% of UniSource Energy s operating revenues and comprised 81% of its assets.

#### SERVICE AREA AND CUSTOMERS

TEP is a vertically integrated utility that provides regulated electric service to approximately 403,000 retail customers in southeastern Arizona. TEP s service territory covers 1,155 square miles and includes a population of approximately 1 million people in the greater Tucson metropolitan area in Pima County, as well as parts of Cochise County. TEP also sells electricity to other utilities and power marketing entities in the western United States.

# **Retail Customers**

TEP provides electric utility service to a diverse group of residential, commercial, industrial, and public sector customers. Major industries served include copper mining, cement manufacturing, defense, health care, education, military bases and other governmental entities. TEP s retail sales are influenced by several factors, including economic conditions, seasonal weather patterns, demand side management (DSM) initiatives and increasing use of energy efficient products.

#### **Table of Contents**

#### **Customer Base**

The table below shows the percentage distribution of TEP s energy sales by major customer class over the last three years. Over the next several years, the retail energy consumption by customer class is expected to be similar to the historical distribution.

	2010	2009	2008
Residential	42%	42%	41%
Commercial	21%	21%	21%
Non-mining Industrial	23%	23%	24%
Mining	12%	11%	11%
Public Authority	2%	3%	3%

Local, regional, and national economic factors can impact the growth in the number of customers in TEP s service territory. As a result of weak economic conditions during the last three years, TEP s customer base grew at a slower rate than it had in prior years. In 2008, 2009 and 2010 TEP s average number of retail customers increased by less than 1% per year. This compares with average annual increases of 2% from 2003 to 2007.

Two of TEP s largest retail customers are in the copper mining industry. TEP s kilowatt-hour (kWh) sales to mining customers depend on a variety of factors including the market price of copper, the rates paid by mining customers and the mines potential development of their own electric generation resources.

We expect the number of TEP s retail customers to increase at a rate of 0.5% in 2011 and approximately 1% in 2012. We cannot predict if the rate of growth will return to historic levels.

# Sales Volumes

Weak economic conditions and the implementation of energy efficiency programs have had a negative impact on electricity sales. In 2008, TEP s total retail kWh sales decreased by 1.4% compared with 2007. This was the first year-over-year decrease in TEP s retail kWh sales since 2002. In 2009 and 2010, TEP s kWh sales declined by 1.4% and 0.8%, respectively, below the prior year level.

This compares with average annual increases in retail kWh sales of 4% from 2003 to 2007. In 2011, we expect kWh sales to TEP s retail customers to increase by less than 1% over the 2010 sales level.

## **Energy Service Providers**

TEP s retail customers are eligible to choose an alternative energy service provider (ESP); however, none are currently being served by an alternative ESP. See *Rates and Regulation*, below for more information regarding the status of retail competition in Arizona.

## **Wholesale Business**

TEP s electric utility operations include the wholesale marketing of electricity to other utilities and power marketers. Wholesale sales transactions are made on both a firm and interruptible basis. A firm contract requires TEP to supply power on demand (except under limited emergency circumstances), while an interruptible contract allows TEP to stop supplying power under defined conditions. See *Generating and Other Resources*, *Purchases and Interconnections*, below.

K-3

# **Table of Contents**

Generally, TEP commits to future sales based on expected excess generating capability, forward prices and generation costs, using a diversified portfolio approach to provide a balance between long-term, mid-term and spot energy sales. When TEP expects to have excess generating capacity and energy (usually in the first, second and fourth calendar quarters), its wholesale sales consist primarily of two types of sales:

#### Long-Term Sales

Long-term wholesale sales contracts cover periods of more than one year. TEP typically uses its own generation to serve the requirements of its long-term wholesale customers. TEP currently has long-term contracts with three entities to sell firm capacity and energy:

Salt River Project (SRP) Agricultural Improvement and Power District 100 MW, expires in May 2016. Under the current terms of the contract, TEP receives a demand charge of approximately \$1.8 million per month, or \$22 million annually, and provides the energy at a price based on TEP s average fuel cost. Beginning in June 2011, SRP will be required to purchase 73,000 MWhs per month, or 876,000 MWhs annually. TEP will not receive a demand charge and the price of energy will be based on a slight discount to the Dow Jones Palo Verde Electricity Price Indexes (Palo Verde Market Index).

Navajo Tribal Utility Authority (NTUA) expires in December 2015. TEP serves the portion of NTUA s load that is not served from NTUA s allocation of federal hydroelectric power. Over the last three years, sales to NTUA averaged 225,000 MWhs. Since 2010, the price of 50% of the MWh sales from June to September has been based on the Palo Verde Market Index. In 2010, approximately 25% of the total energy sold to NTUA was priced based on the Palo Verde Market Index.

Tohono O odham Utility Authority 2 MW, expires in 2014.

#### **Short-Term Sales**

Forward contracts commit TEP to sell a specified amount of capacity or energy at a specified price over a given period of time, typically for one-month, three-month or one-year periods. TEP also engages in short-term sales by selling energy in the daily or hourly markets at fluctuating spot market prices and making other non-firm energy sales. Since January 1, 2009, all revenues from short-term wholesale sales offset fuel and purchased power costs and are passed through to TEP retail customers. TEP uses short-term wholesale sales as part of its hedging strategy to reduce customer exposure to fluctuating power prices. See *Rates and Regulation*, below.

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, Tucson Electric Power Company, Factors Affecting Results of Operations, for additional discussion of TEP s wholesale marketing activities.

K-4

#### **Table of Contents**

#### GENERATING AND OTHER RESOURCES

At December 31, 2010, TEP owned or leased 2,245 MW of net generating capability, as set forth in the following table:

			Net					
	Unit		Date	Fuel	Capabilit	Operating	TEP	s Share
<b>Generating Source</b>	No.	Location	In Service	Type	$\mathbf{M}\mathbf{W}$	Agent	%	$\mathbf{MW}$
		Springerville,						
Springerville Station <sup>(1)</sup>	1	AZ	1985	Coal	387	TEP	100.0	387
		Springerville,						
Springerville Station	2	AZ	1990	Coal	390	TEP	100.0	390
		Farmington,						
San Juan Station	1	NM	1976	Coal	340	PNM	50.0	170
		Farmington,						
San Juan Station	2	NM	1973	Coal	340	PNM	50.0	170
Navajo Station	1	Page, AZ	1974	Coal	750	SRP	7.5	56
Navajo Station	2	Page, AZ	1975	Coal	750	SRP	7.5	56
Navajo Station	3	Page, AZ	1976	Coal	750	SRP	7.5	56
		Farmington,						
Four Corners Station	4	NM	1969	Coal	784	APS	7.0	55
		Farmington,						
Four Corners Station	5	NM	1970	Coal	784	APS	7.0	55
		Deming,						
Luna Energy Facility	1	NM	2006	Gas	570	PNM	33.3	190
Sundt Station	1	Tucson, AZ	1958	Gas/Oil		TEP	100.0	81
Sundt Station	2	Tucson, AZ	1960	Gas/Oil		TEP	100.0	81
Sundt Station	3	Tucson, AZ	1962	Gas/Oil		TEP	100.0	104
Sundt Station	4	Tucson, AZ	1967	Coal/Ga	ıs 156	TEP	100.0	156
Sundt Internal								
Combustion Turbines		Tucson, AZ	1972-1973	Gas/Oil		TEP	100.0	50
DeMoss Petrie		Tucson, AZ	1972	Gas/Oil		TEP	100.0	85
North Loop		Tucson, AZ	2001	Gas	95	TEP	100.0	95
Springerville Solar		Springerville,						
Station		AZ	2002-2010	Solar	6	TEP	100.0	6
Community Solar								
Projects		Tucson, AZ	2010	Solar	2	TEP	100.0	2

Total TEP Capacity (2) 2,245

# **Springerville Generating Station**

Springerville Unit 1 is leased by TEP. The Springerville Generating Station also includes the Springerville Coal Handling Facilities and the Springerville Common Facilities.

The terms of the Springerville Unit 1 Leases, which include a 50% interest in the Springerville Common Facilities, expire in 2015 but have optional fair market value renewal and purchase provisions. In 1985, TEP sold and leased

<sup>(1)</sup> Leased assets, as of December 31, 2010.

<sup>(2)</sup> Excludes 799 MW of additional resources, which consist of certain capacity purchases and interruptible retail load. At December 31, 2010, total owned capacity was 1,858 MW and leased capacity was 387 MW.

back a 50% interest in the Springerville Common Facilities.

regarding the Springerville leases.

The Springerville Common Facilities Leases, which expire in 2017 and 2021, have optional fair market value renewal options as well as a fixed-price purchase provision. The fixed prices to acquire the leased interests in the Springerville Common Facilities are \$38 million in 2017 and \$68 million in 2021.

In 1984, TEP sold and leased back the Springerville Coal Handling Facilities. The terms of the Springerville Coal Handling Facilities Leases expire in 2015 but have optional fair market value renewal options as well as a fixed-price purchase provision of \$120 million. TEP is currently exploring its purchase and lease renewal options on all of these leases.

Since entering into the Springerville leases, TEP has purchased a 14% equity ownership interest in the Springerville Unit 1 Leases and a 13% equity ownership interest in the Springerville Coal Handling Facilities Leases. See Note 6 and *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, Tucson Electric Power Company, Liquidity and Capital Resources, Contractual Obligations*, for more information

K-5

# **Table of Contents**

#### **Sundt Generating Station**

The Sundt Generating Station and the internal combustion turbines located in Tucson are designated as must-run generation facilities. Must-run generation units are required to run in certain circumstances to maintain distribution system reliability and to meet local load requirements.

Until March 2010, Sundt Unit 4 was leased by TEP with a lease term expiration of January 2011. In March 2010, TEP purchased 100% of the equity interest in Sundt Unit 4 from the equity owner for approximately \$52 million. In April 2010, TEP redeemed the outstanding Sundt Unit 4 lease debt of \$5 million, terminated the lease agreement and caused the title of Sundt Unit 4 to be transferred to TEP.

# **Renewable Energy Resources**

# **Owned Resources**

The Springerville Generating Station Solar System, which is located near TEP s Springerville coal-fired facility in eastern Arizona, includes 43,380 photovoltaic (PV) modules, with a total capacity of 6.4 MW. TEP began building the system in 2000 and has continued to expand it for several years, including a 1.8 MW addition in 2010.

In 2010, TEP completed the construction of a 1.6 MW single axis tracking PV array in Tucson.

## Power Purchase Agreements

TEP has power purchase agreements (PPAs) for 130 MW of capacity from solar resources, 50 MW of capacity from wind resources and 2 MW of capacity from a landfill gas generation plant. These resources are expected to be developed over the next several years. The 20-year solar PPAs contain options that would allow TEP to purchase all or part of the related project at a future period. See *Rates and Regulation, Renewable Energy Standard and Tariff* below for more information.

#### **Purchases and Interconnections**

TEP purchases power from other utilities and power marketers. TEP may enter into contracts: (a) to purchase energy under long-term contracts to serve retail load and long-term wholesale contracts, (b) to purchase capacity or energy during periods of planned outages or for peak summer load conditions, and (c) to purchase energy for resale to certain wholesale customers under load and resource management agreements.

TEP typically uses generation from its gas-fired units supplemented by purchased power to meet the summer peak demands of its retail customers. Some of these PPAs are price-indexed to natural gas prices. Due to its increasing seasonal gas and purchased power usage, TEP hedges a portion of its total natural gas exposure from plant fuel and gas-indexed purchased power with fixed price contracts for a maximum of three years. TEP also purchases energy in the daily and hourly markets to meet higher than anticipated demands, to cover unplanned generation outages, or when doing so is more economical than generating its own energy.

TEP is a member of a regional reserve-sharing organization and has reliability and power sharing relationships with other utilities. These relationships allow TEP to call upon other utilities during emergencies, such as plant outages and system disturbances, and reduce the amount of reserves TEP is required to carry.

As a result of the Energy Policy Act of 2005, owners and operators of bulk power transmission systems, including TEP, are subject to mandatory reliability standards that are developed and enforced by the North American Electric Reliability Corporation (NERC) and subject to the oversight of the FERC. TEP is reviewing its operating policies and procedures to ensure continued compliance with these standards.

## Springerville Units 3 and 4

Springerville Units 3 and 4 are each 400 MW coal-fired generating facilities that are operated, but not owned by TEP. These facilities are located at the same site as TEP s Springerville Units 1 and 2. Tri-State Generation and Transmission Association, Inc. (Tri-State) is leasing 100% of Unit 3 from a financial owner. Unit 4 began commercial operation in December 2009 and is owned by Salt River Project (SRP). The owners of Units 3 and 4 compensate TEP for operating the facilities and pay an allocated portion of the fixed costs related to the Springerville Common Facilities and Coal Handling Facilities. See *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations. Tucson Electric Power Company, Factors Affecting Results of Operations, Springerville Units 3 and 4*.

#### **Peak Demand and Resources**

Peak Demand	mand 2010 2009		<b>2008</b> -MW-	2007	2006	
Retail Customers	2,333	2,354	2,376	2,386	2,365	
Firm Sales to Other Utilities	340	385	394	369	331	
Coincident Peak Demand (A)	2,673	2,739	2,770	2,755	2,696	
Total Generating Resources	2,245	2,229	2,204	2,204	2,194	
Other Resources (1)	799	781	966	785	719	
Total TEP Resources (B)	3,044	3,010	3,170	2,989	2,913	
Total Margin (B) (A)	371	271	400	234	217	
Reserve Margin (% of						
Coincident Peak Demand)	14%	10%	14%	8%	8%	

Other Resources include firm power purchases and interruptible retail and wholesale loads. Additional firm power purchases were made in 2009 and 2010 to displace more expensive owned gas generation.

Peak demand occurs during the summer months due to the cooling requirements of TEP s retail customers. Retail peak demand varies from year-to-year due to weather, economic conditions and other factors. TEP s retail demand peaked in

2007 and subsequently declined in 2008 through 2010 due primarily to weak economic conditions. The chart above shows the relationship over a five-year period between TEP s peak demand and its energy resources. TEP s total margin is the difference between total energy resources and coincident peak demand, and the reserve margin is the ratio of margin to coincident peak demand. TEP s reserve margin in 2010 was in compliance with reliability criteria set forth by the Western Electricity Coordinating Council, a regional council of NERC. Forecasted retail peak demand for 2011 is 2,241 MW, compared with actual peak demand of 2,333 MW in 2010. In 2010, cooling degree days were 5% above the ten-year average. TEP s 2011 estimated retail peak demand is based on normal weather patterns and total retail kWh sales similar to 2010 levels. TEP believes it will have sufficient resources to meet expected demand in 2011 with its existing generation capacity and power purchase agreements.

#### **Future Generating Resources**

TEP expects to add approximately 28 MW of new solar PV resources in 2011 through 2014. We will add peaking resources to serve the Tucson area as needed based upon our forecasts of retail and firm wholesale load, as well as statewide transmission infrastructure. TEP projects that additional import capacity and/or additional local peaking resources of 75 to 150 MW may be required in 2018.

K-7

# **FUEL SUPPLY**

### **Fuel Summary**

Fuel cost and usage information is provided below:

		Average Cost per MMBtu Consumed				Percentage of Total Btu Consumed			
	2	2010	2	2009	2	2008	2010	2009	2008
Coal	\$	2.23	\$	2.11	\$	2.08	90%	90%	93%
Gas	\$	4.69	\$	4.51	\$	8.02	10%	10%	7%
All Fuels	\$	2.47	\$	2.34	\$	2.52	100%	100%	100%
Coal									

TEP s principal fuel for electric generation is low-sulfur, bituminous or sub-bituminous coal from mines in Arizona, New Mexico and Colorado. More than 90% of TEP s coal supply is purchased under long-term contracts, which results in more predictable prices. The average cost per ton of coal, including transportation, for 2010, 2009 and 2008 was \$41.99, \$39.81, and \$39.67, respectively.

		2010 Coal Consumption (tons in	Contract	Avg. Sulfur	
Station	<b>Coal Supplier</b>	<b>000</b> s)	Expiration	Content	Coal Obtained From (A)
Springerville	Peabody Coalsales	5,154	2020	0.9%	Lee Ranch Coal Co.
Four Corners	<b>BHP</b> Billiton	362	2016	0.8%	Navajo Indian Tribe
San Juan	San Juan Coal Co.	1,194	2017	0.8%	Federal and State Agencies
Navajo	Peabody Coalsales	510	2019	0.4%	Navajo and Hopi Indian Tribes
Sundt	Peabody Coalsales	220	2012	0.5%	Twentymile Mine

<sup>(</sup>A) Substantially all of the suppliers mining leases extend at least as long as coal is being mined in economic quantities.

## **TEP Operated Generating Facilities**

TEP is the operator, and sole owner (or lessee), of the Springerville Units 1 and 2 and Sundt Unit 4. The coal supplies for the Springerville Units 1 and 2 are transported approximately 200 miles by railroad from northwestern New Mexico. TEP expects coal reserves to be sufficient to supply the estimated requirements for Springerville Units 1 and 2 for their presently estimated remaining lives.

The coal supplies for Sundt are transported approximately 1,300 miles by railroad from Colorado. In the past, Sundt Unit 4 has been predominantly fueled by coal; however, the generating station also can be operated with natural gas. Both fuels are combined with methane, a renewable energy resource, piped in from a nearby landfill. From September through December of 2010, TEP fueled Sundt Unit 4 on natural gas, taking advantage of the more economic natural gas prices. In 2011 and 2012, TEP expects to obtain coal for Sundt Unit 4 from the Twentymile Mine in Colorado. See *Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, UniSource Energy Consolidated, Liquidity and Capital Resources, Contractual Obligations* and *Note 4 of Notes to Consolidated Financial Statements Commitments and Contingencies, TEP Commitments, Firm Purchase Commitments.* 

# Generating Facilities Operated by Others

TEP also participates in jointly-owned coal-fired generating facilities at the Four Corners Generating Station (Four Corners), the Navajo Generating Station (Navajo) and the San Juan Generating Station (San Juan). Four Corners which is operated by Arizona Public Service (APS) and San Juan, which is operated by PNM, are mine mouth generating stations located adjacent to the coal reserves. Navajo, which is operated by SRP, obtains its coal supply from a nearby coal mine and a dedicated rail delivery system. The coal supplies are under long-term contracts administered by the operating agents. TEP expects coal reserves available to these three jointly-owned generating facilities to be sufficient for the remaining presently estimated lives of the stations.

# **Table of Contents**

#### **Natural Gas Supply**

TEP typically uses generation from its facilities fueled by natural gas, in addition to energy from its coal-fired facilities and purchased power, to meet the summer peak demands of its retail customers and local reliability needs. TEP purchases gas from Southwest Gas Corporation under a retail tariff for North Loop s 95 MWs of internal combustion turbines and receives distribution service under a transportation agreement for DeMoss Petrie, an 85 MW internal combustion turbine, both of which are located in Tucson. TEP purchases capacity from El Paso Natural Gas Company (EPNG) for transportation from the San Juan and Permian Basins to its Sundt plant under a contract that expires in April 2013, with right-of-first-refusal for continuation thereafter. TEP buys gas from third-party suppliers for Sundt and DeMoss Petrie.

TEP purchases gas transportation for Luna from EPNG from the Permian Basin to the plant site under an agreement that expires in January 2012, with right-of-first-refusal for continuation thereafter. TEP purchases gas for its share of Luna from various suppliers in the Permian Basin region.

# WATER SUPPLY

The Four Corners region of New Mexico, where the San Juan and Four Corners generating facilities are located, experiences drought conditions periodically that could affect the water supply for these plants. The operating agents for San Juan and Four Corners have negotiated supplemental water contracts with BHP Billiton and the Jicarilla Apache Nation to assist the generating plants in meeting their water requirements in the event of a shortage. Drought conditions within the southwestern United States, combined with increased water usage in Arizona, Nevada and Southern California, have periodically caused water levels to recede at Lake Powell, which supplies operating water for Navajo. TEP has a 7.5% ownership interest in Navajo Units 1, 2 and 3 (totaling 168 MW of capacity). A project was completed in December 2009, which lowered the water intake structures to ensure adequate water supply at Navajo in the event drought conditions adversely affect the water level at Lake Powell.

## TRANSMISSION ACCESS

TEP has transmission access and power transaction arrangements with over 120 electric systems or suppliers. TEP is taking steps to increase the capacity and reliability of its transmission and distribution system. TEP also has various ongoing projects that are designed to increase access to the regional wholesale energy market and improve the reliability and efficiency of its existing transmission and distribution systems.

TEP is participating in the continuation of the 500 kV transmission line from the Pinal West substation to the Pinal Central substation. TEP is also in the process of obtaining permits to build a 40 mile 500-kV transmission line from the Pinal Central substation to the Tortolita substation northwest of Tucson to further enhance its ability to access the region s energy resources. TEP expects the transmission lines to be in-service in 2014. As a result of these high-voltage transmission additions, TEP anticipates that its ability to import energy into its service territory should increase by at least 250 MW.

# **Tucson to Nogales Transmission Line**

TEP and UNS Electric are parties to a project development agreement initiated in 2000 for the joint construction of a 60-mile 345kV transmission line from Tucson to Nogales, Arizona. The project development agreement was initiated in response to an order by the ACC to improve reliability to UNS Electric s retail customers in Nogales and surrounding Santa Cruz County by building a second transmission line to Nogales. Since receiving approval from the ACC for construction along a specific route in 2002, TEP has been working to obtain all other required permits from state and federal agencies in addition to evaluating alternatives for improving service reliability in the area. As of December 31, 2010, TEP had capitalized \$11 million related to the project, including \$2 million of land and land rights. If TEP does not receive the required approvals or abandons the project, TEP believes that cost recovery is probable for prudent and reasonably incurred costs related to the project as a consequence of the ACC s requirement for a second transmission line serving Santa Cruz County.

K-9

#### **Table of Contents**

## RATES AND REGULATION

## 2008 TEP Rate Order

In November 2008, the ACC issued an order that resolved a rate case filed by TEP in July 2007. Prior to the 2008 TEP Rate Order, TEP s rates had remained unchanged since 2000.

#### Base Retail Rates

TEP received a base rate increase, effective December 1, 2008, of approximately 6% over its previous average retail rate of 8.4 cents per kWh. The average base rate for the 12 months ended December 31, 2010 was 8.94 cents per kWh and includes approximately 3.01 cents per kWh for fuel and purchased power costs.

# Purchased Power and Fuel Adjustment Clause

TEP s PPFAC became effective January 1, 2009. The PPFAC allows TEP to recover its fuel and purchased power costs, including demand charges, transmission costs and the prudent costs of contracts for hedging fuel and purchased power costs from its retail customers. The PPFAC consists of a forward component and a true-up component.

The forward component is updated on April 1 of each year. The forward component is based on the forecasted fuel and purchased power costs for the 12-month period from April 1 to March 31, less the base cost of fuel and purchased power embedded in base rates.

The true-up component will reconcile any over/under collected amounts from the preceding 12-month period and will be credited to or recovered from customers in the subsequent year.

As of April 1, 2010, the PPFAC rate of 0.09 cents per kWh includes a forward component credit of 0.08 cents per kWh and a true-up component charge of 0.17 cents per kWh.

As part of the reconciliation of fuel and purchased power costs and PPFAC revenues, TEP credits the following against the recoverable costs: 100% of short-term wholesale revenues; 10% of the profit on trading activity; and 50% of the revenues from the sales of sulfur dioxide ( $SO_2$ ) emission allowances.

On a cash basis, Fixed CTC revenue to be refunded (\$58 million collected from May 2008 to November 30, 2008) is being credited to customers as an offset to the PPFAC. This credit will offset the forward and true-up components of the PPFAC, resulting in a PPFAC charge of zero until the Fixed CTC revenue to be refunded is fully credited, which is expected to occur by the end of 2011.

# Base Rate Increase Moratorium

TEP s base rates are frozen through December 31, 2012. TEP is prohibited from submitting an application for new base rates before June 30, 2012. The test year to be used in TEP s next base rate application must conclude no earlier than December 31, 2011.

Notwithstanding the rate increase moratorium, base rates and adjustor mechanisms may be changed in emergency conditions beyond TEP s control if the ACC concludes such changes are required to protect the public interest. The moratorium does not preclude TEP from seeking rate relief in the event of the imposition of a federal carbon tax or related regulations.

# **Renewable Energy Standard and Tariff**

The ACC s Renewable Energy Standard and Tariff (RES) requires TEP, UNS Electric and other affected utilities to increase their use of renewable energy each year until it represents at least 15% of their total annual retail energy requirements in 2025. Affected utilities must file annual RES implementation plans for review and approval by the ACC and the approved cost of carrying out those plans are recovered from retail customers through the RES surcharge. Any surcharge collections above or below the costs incurred to implement the plans are deferred and reflected in TEP s financial statements as a regulatory asset or liability.

K-10

# **Table of Contents**

In 2010, TEP spent \$36 million on RES implementation and met the 2010 renewable energy target of 2.5%. TEP expects to collect \$36 million in surcharges from retail customers in 2011 to implement its RES plan and expects to meet the 2011 renewable energy target of 3%.

For more information, see *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, Tucson Electric Power Company, Factors Affecting Results of Operations, Renewable Energy Standard and Tariff.* 

#### **Electric Energy Efficiency Standards and Decoupling**

In August 2010, the ACC approved new Electric Energy Efficiency Standards (EE Standards) designed to require TEP, UNS Electric and other affected electric utilities to implement cost effective DSM programs. In 2011, the EE Standards target total retail kWh savings equal to 1.25% of 2010 sales. Targeted savings increase annually in subsequent years until they reach a cumulative annual reduction in retail kWh sales of 22% by 2020. The EE Standards provide for the recovery of costs to implement the DSM programs.

The EE Standards can be met by: new and existing DSM programs; direct load control programs; and by a portion of energy efficient building codes. The EE Standards provide for the recovery of costs incurred to implement DSM programs. TEP s DSM programs and rates charged to customers for such programs are subject to approval by the ACC.

#### Decoupling

In December 2010, the ACC issued a policy statement recognizing the need to adopt rate decoupling or another mechanism to make Arizona s EE Standards viable. A decoupling mechanism is designed to encourage energy conservation by restructuring utility rates to separate the recovery of fixed costs from the level of energy consumed. The policy statement allows affected utilities to file rate decoupling proposals in their next general rate case. TEP expects to file its next general rate case on or after June 30, 2012.

# **Retail Electric Competition Rules**

In 1999, the ACC approved the Retail Electric Competition Rules (Rules) that provided a framework for the introduction of retail electric competition in Arizona. Certain portions of the ACC Rules that enabled ESPs to compete in the retail market were invalidated by an Arizona Court of Appeals decision in 2005. In 2008, the ACC opened an administrative proceeding to address the Rules. Unless and until the ACC clarifies the competition rules and ESPs offer to provide energy in TEP s service area, it is not possible for TEP s retail customers to use alternative ESPs. We cannot predict what changes, if any, the ACC will make to the Rules.

# **Line Extension Policy**

Pursuant to the 2008 TEP Rate Order, TEP began charging customers for the total cost of new line extensions, eliminating TEP s prior practice of providing a portion of line extensions free of charge to its customers. Such charges are accounted for by TEP as contributions in-aid of construction. The policy became effective June 1, 2009. Prior to this ruling by the ACC, a portion of the cost of line extensions was capitalized by TEP and was eligible for inclusion in rate base.

Based on actions recently taken by the ACC in other utility proceedings, it is possible the ACC may take action to reinstate free footage for TEP customers in the future. Such a change would serve to decrease contributions in-aid of construction and increase net capital outlays by TEP.

K-11

# TEP UTILITY OPERATING STATISTICS

	For Years Ended December 31,							
	2010	2009	2008	2007	2006			
Generation and Purchased								
Power kWh (000)								
Remote Generation (Coal)	9,077,032	9,134,183	10,438,864	11,001,318	10,854,710			
Local Tucson Generation (Oil,								
Gas & Coal)	1,492,885	1,131,399	1,016,254	1,065,778	966,476			
Purchased Power	2,760,002	3,677,930	3,692,873	2,046,864	1,680,495			
Total Generation and Purchased								
Power	13,329,919	13,943,512	15,147,991	14,113,960	13,501,681			
Less Losses and Company Use	779,993	793,791	1,265,831	921,024	885,120			
Total Energy Sold	12,549,926	13,149,721	13,882,160	13,192,936	12,616,561			
Sales kWh (000)								
Residential	3,869,540	3,905,696	3,852,707	4,004,797	3,778,269			
Commercial	1,963,469	1,988,356	2,034,453	2,057,982	1,959,141			
Industrial	2,138,749	2,160,946	2,263,706	2,341,025	2,278,344			
Mining	1,079,327	1,064,830	1,095,962	983,173	924,898			
Public Authorities	240,703	250,915	255,817	247,430	260,767			
Total Electric Retail Sales	9,291,788	9,370,743	9,502,645	9,634,407	9,201,419			
Electric Wholesale Sales	3,258,138	3,778,978	4,379,515	3,558,529	3,415,142			
Total Electric Sales	12,549,926	13,149,721	13,149,721 13,882,160		12,616,561			
Operating Revenues (000)								
Residential	\$ 372,212	\$ 377,761	\$ 351,079	\$ 362,967	\$ 343,459			
Commercial	217,032	219,694	211,639	213,364	203,284			
Industrial	159,937	163,720	164,849	168,279	165,068			
Mining	62,112	61,033	55,619	48,707	43,724			
Public Authorities	19,128	19,865	19,146	18,332	18,935			
RES and DSM	37,767	25,443	2,781	10,332	10,733			
Other	31,101	23,113	415	4,822	2,684			
Total Electric Retail Sales	868,188	867,516	805,528	816,471	777,154			
CTC To Be Refunded		221,22	(58,092)	,	, , , , , , , , , , , , , , , , , , , ,			
Wholesale Revenue-Long Term	55,653	48,249	57,493	55,788	51,442			
Wholesale Revenue-Short Term	71,146	84,059	197,415	125,369	112,309			
California Power Exchange		2 - , 2		,>	,- 32			
Provision for Wholesale								
Refunds	(2,970)	(4,172)						
Transmission	20,863	18,974	17,173	14,842	13,391			
Other Revenues	112,099	84,361	72,292	58,033	34,698			

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Total Operating Revenues	\$	1,124,979	\$ 1,098,987	\$ 1,091,809	\$ 1,070,503	\$ 988,994
Customers (End of Period)						
Residential		366,217	365,157	363,861	361,945	357,646
Commercial		35,877	35,759	35,432	34,759	34,104
Industrial		635	629	633	641	664
Mining		2	2	2	2	2
Public Authorities		62	61	61	61	61
Total Retail Customers		402,793	401,608	399,989	397,408	392,477
Average Retail Revenue per kWh Sold (cents)						
Residential		9.6	9.7	9.1	9.1	9.1
Commercial		11.1	11.0	10.4	10.4	10.4
Industrial and Mining		6.9	7.0	6.6	6.6	6.6
Average Retail Revenue per						
kWh Sold		9.3	9.3	8.5	8.5	8.4
Average Revenue per						
Residential Customer	\$	1,018	\$ 1,036	\$ 965	\$ 1,003	\$ 971
Average kWh Sales per		·	•			
Residential Customer		10,580	10,708	10,621	11,129	10,681
			K-12			

#### **Table of Contents**

#### **ENVIRONMENTAL MATTERS**

Air and water quality, resource extraction, waste management and land use are regulated by federal, state and local authorities. TEP facilities are in substantial compliance with existing regulations.

## **Clean Air Act Requirements**

TEP generating facilities are subject to Environmental Protection Agency (EPA) limits on the amount of sulfur dioxide (SO<sub>2</sub>), nitrogen oxide (NOx) and other emissions released into the atmosphere. TEP capitalized \$18 million in 2010, \$24 million in 2009 and \$73 million in 2008 in construction costs to comply with environmental requirements, including TEP s share of new pollution control equipment installed at San Juan described below. TEP expects to capitalize environmental compliance costs of \$8 million in 2011 and \$56 million in 2012. In addition, TEP recorded operating expenses of \$14 million in 2010, \$13 million in 2009 and \$14 million in 2008 related to environmental compliance. TEP expects to record \$10 million in operating expenses related to environmental compliance in 2011. TEP may incur additional costs to comply with future changes in federal and state environmental laws, regulations and permit requirements at existing electric generating facilities. Compliance with these changes may reduce operating efficiency.

As a result of the PNM Consent Decree, a 2005 settlement agreement between PNM, environmental activist groups, and the New Mexico Environment Department—the co-owners of San Juan installed new pollution control equipment at the generating station to reduce the emissions of mercury, particulate matter, NOx, and SO<sub>2</sub>. TEP owns 50% of San Juan Units 1 and 2. The PNM Consent Decree includes stipulated penalties for non-compliance with specified emissions limits at San Juan. TEP—s share of stipulated penalties at San Juan was \$1 million in 2008. TEP cannot deduct these penalties for income tax purposes. With the installation of new pollution control equipment designed to remedy emission violations, we do not expect to incur similar penalties in the future.

TEP has sufficient Emission Allowances to comply with Acid Rain SO<sub>2</sub> regulations.

# **EPA Information Request**

TEP is responding to a request received in October 2010 from the EPA under Section 114 of the Clean Air Act for information regarding projects at, and operations of, the Sundt Generating Station. TEP owns and operates all four units at Sundt. Units 1, 2 and 3 can be operated on either gas or diesel oil. Unit 4 can be operated on either gas or coal. In April 2009, APS received a request from the EPA under Section 114 of the Clean Air Act for information regarding projects at, and operations of, Four Corners. Four Corners is operated by APS and includes five coal-fired generating units. TEP has a 7% ownership interest in Units 4 and 5, totaling 110 MW. APS responded to the request in August 2009.

The EPA uses information obtained from such requests to determine if additional action is necessary. TEP cannot predict whether the EPA will take further action at Sundt or Four Corners, or project the impact of any such action.

# **Hazardous Air Pollutant Requirements**

The Clean Air Act requires the EPA to develop emission limit standards for hazardous air pollutants that reflect the maximum achievable control technology. In October 2009, EPA entered into a consent order through which it agreed to develop rules establishing standards for the control of emissions of mercury and other hazardous air pollutants from electric generating units and to issue final rules by November 2011.

Depending on the stringency of the EPA rule, emission controls may be required at some or all coal-fired units by 2014 or later. Whether emission controls are required at a particular unit, the level of control required, and the cost to achieve that level of control will not be known until the rule has been promulgated.

As stipulated in the PNM Consent Decree described above, the co-owners of San Juan installed new pollution control equipment at the generating station to reduce mercury emissions. The installation of mercury emissions controls for San Juan Units 1 and 2 were completed in 2009. These controls are expected to be adequate to achieve compliance with mercury requirements under the federal standard.

K-13

#### **Table of Contents**

Arizona adopted mercury emission rules in 2007 requiring a 90% reduction in emissions from coal-fired units. Due to potential inconsistency between the Arizona rule and the pending EPA rule, TEP and the Arizona Department of Environmental Quality reached an agreement in January 2009 that (1) defers the 90% reduction requirement to 2016, (2) improves regulatory certainty regarding mercury compliance obligations under existing Arizona rules, and (3) achieves mercury reductions substantially similar to those that would be required by the existing Arizona rules. In 2010, the agreement provisions were incorporated into the Springerville and Sundt operating permits and the agreement was terminated.

To comply with the Arizona rule, TEP expects mercury emission control equipment may be required at Springerville by 2016. The associated capital cost for this equipment is estimated to be \$5 million for Springerville Units 1 and 2. TEP expects the annual operating expenses for such equipment would be approximately \$3 million, once all installations were completed.

# **Climate Change**

In 2007, the Supreme Court ruled in Commonwealth of Massachusetts, et al v. EPA, that carbon dioxide (CO<sub>2</sub>) and other greenhouse gases (GHGs) are air pollutants under the Clean Air Act. In December 2009, EPA issued a final Endangerment Finding, stating that GHGs endanger public health and welfare. The EPA issued final GHG regulations for new motor vehicles in April 2010, triggering GHG permitting requirements for power plants under the Clean Air Act. As of January 2, 2011, air quality permits for new sources and modifications of existing sources must include an analysis for GHG controls. In the near term, based on our current construction plans, we do not expect the new permitting requirements to impact TEP or UNS Electric.

On a national level, the debate continues over the direction of domestic climate policy. Meanwhile, several states have developed state-specific policies or regional initiatives to reduce GHG emissions. In 2007, the governors of several western states, including the then-governor of Arizona, signed the Western Regional Climate Action Initiative (the Western Climate Initiative) that directed their respective states to develop a regional target for reducing greenhouse gases. The states in the Western Climate Initiative announced a target of reducing greenhouse gas emissions by 15% below 2005 levels by 2020. In 2008, the Western Climate Initiative participants submitted their design recommendation for the Western Climate Initiative cap-and-trade program for greenhouse gas emissions, with an implementation date set for 2012.

In February 2010, the Governor of Arizona issued an executive order which, among other things, stated that Arizona will not implement the GHG cap-and-trade proposal advanced by the Western Climate Initiative. The executive order expires December 31, 2012.

In 2010, New Mexico adopted regulations limiting GHG emissions from power plants and providing for participation in the Western Climate Initiative. Several parties are attempting to modify or rescind these regulations. We cannot predict if, or when, these new regulations will impact the generating output or cost of operations at San Juan and Luna

Based on the competing proposals to regulate GHG emissions by federal, state, and local regulatory and legislative bodies and uncertainty in the regulatory and legislative processes, the scope of such requirements and initiatives and their effect on our operations cannot be determined at this time.

# **Regional Haze Rules**

The EPA s regional haze rules require emission controls known as Best Available Retrofit Technology (BART) for certain industrial facilities emitting air pollutants that reduce visibility. The rules call for all states to establish goals and emission reduction strategies for improving visibility in national parks and wilderness areas and to submit a state implementation plan to the EPA.

The San Juan, Four Corners and Navajo participants obligations to comply with the EPA s BART determinations, coupled with the financial impact of future climate change legislation, other environmental regulations and other business considerations, could jeopardize the economic viability of these plants or the ability of individual participants to meet their obligations and continue their participation in these plants. TEP cannot predict the ultimate outcome of these matters.

#### **Table of Contents**

## San Juan

In December 2010, the EPA proposed a federal implementation plan under the Clean Air Act, addressing, among other things, regional haze requirements for San Juan. The EPA plan proposes that the BART for nitrogen oxides at San Juan is a technology known as selective catalytic reduction (SCR). The EPA s proposal gives the San Juan participants three years from the date of the final rule to achieve compliance. A final federal implementation plan is expected in 2011.

In June 2010, the New Mexico Environment Department (NMED) filed its proposed regional haze state implementation plan with the New Mexico Environmental Improvement Board. The plan also proposed that the BART for nitrogen oxides at San Juan is the installation of SCRs. However, the NMED s plan also required a technology known as sorbent injection, and it gave the San Juan participants five years to achieve compliance. The NMED withdrew its proposed implementation plan after the EPA filed its proposal.

PNM, the operator at San Juan, has indicated that it intends to vigorously challenge the EPA s proposal, based on its own analysis concluding that SCR is not the BART for that plant.

TEP s share of capital expenditures related to the installation of SCRs at San Juan is estimated to be \$202 million. This estimate is based on a 2010 cost analysis of the installation of SCR technology over a five-year period. The cost of the three-year installation proposed by the EPA could increase the cost of compliance. Adding this technology to San Juan would also increase operating costs at the generating station.

## Four Corners

In October 2010, EPA issued a proposed federal implementation plan for BART at Four Corners, which was supplemented in February 2011. If approved, the revised plan would require the installation of SCRs on Units 4 and 5. TEP s estimated share of the capital costs to install these SCRs is approximately \$35 million. Once the EPA finalizes the BART rule for Four Corners, the Four Corners participants would have until 2018 to achieve compliance. Navajo

SRP, on behalf of the owners, is currently participating in an EPA-sanctioned stakeholder process designed to determine BART for Navajo. If SCR is determined by the EPA to be BART at Navajo, the capital cost impact to TEP is estimated to be \$42 million. In addition, the installation of SCRs at Navajo could result in an increase in the level of particulate emissions from the plant and require the installation of baghouses. TEP is estimated share of capital expenditures related to the installation of baghouses at Navajo is \$43 million. The exact level and cost of pollution control required will not be known until final determinations are made by the regulatory agencies. TEP anticipates that if the EPA finalizes a BART rule for Navajo that requires SCR, the owners would have five years to achieve compliance.

#### **Coal Combustion Residuals**

In June 2010, the EPA published its proposed regulations governing the handling and disposal of coal combustion residuals (CCRs), which are primarily composed of coal ash. The EPA proposes regulating CCRs as either non-hazardous solid waste or as a hazardous waste. The hazardous waste proposal would require certain additional capital investments at plants and disposal locations while phasing out the use of ash ponds for disposal of CCRs. The EPA advanced two proposals for regulating CCRs as non-hazardous solid waste. One of these proposals would require retrofitting or closure of currently unlined ash ponds and would require liners for ash landfill expansions. The other proposal would not require pond closures and would allow existing ash ponds to continue operating for the remainder of their useful lives without installation of liners. The rules will apply to CCRs produced by all of TEP s coal-fired generating assets except San Juan which is subject to separate regulations.

The EPA has not yet indicated a preference for any of the alternatives. Each alternative would allow CCRs to be beneficially reused or recycled as components of other products instead of placed in impoundments or landfills. We do not know when the EPA will issue a final rule, including required compliance dates, and cannot predict the outcome of the EPA s actions. The financial impact of this rulemaking to TEP, if any, cannot be determined at this time.

Table of Contents

36

#### **Table of Contents**

#### **Ozone National Ambient Air Quality Standard**

In January 2010, the EPA issued a proposed rule to reduce the National Ambient Air Quality Standard for ozone. Based on the range of standards proposed, certain counties in which TEP conducts operations could be in violation of the standard. A final rule is expected in July 2011. The financial impact to TEP, if any, cannot be determined at this time.

#### **Notice of Intent to Sue**

On May 7, 2010, APS received a Notice of Intent to Sue (the Notice) from Earthjustice, on behalf of several environmental organizations, related to alleged violations of the Clean Air Act at Four Corners. The Notice alleges New Source Review-related violations and New Source Performance Standard violations. Under the Clean Air Act, a citizens group is required to provide 60 days advance notice of its intent to file a lawsuit. Within that 60-day time period, the EPA may step in and file a lawsuit regarding the allegations. If the EPA does so, the citizens group is precluded from filing its own lawsuit, but it may still intervene in the EPA s lawsuit. The 60-day period lapsed in early July without EPA action. At this time, TEP cannot predict whether or when Earthjustice might file a lawsuit.

## **UNS GAS**

#### SERVICE TERRITORY AND CUSTOMERS

UNS Gas is a gas distribution company serving approximately 146,500 retail customers in Mohave, Yavapai, Coconino, and Navajo counties in northern Arizona, as well as Santa Cruz County in southeastern Arizona. These counties comprise approximately 50% of the territory in the state of Arizona, with a population of approximately 700,000. UNS Gas customer base is primarily residential. Sales to residential customers provided approximately 61% of total revenues in 2010, while sales to other retail customer classes accounted for about 27% of total revenues. From 2003 to 2007, the customer growth rate in UNS Gas service territory averaged 3% per year. As a result of weak economic conditions, UNS Gas annual retail customer growth rate was less than 1% from 2008 through 2010. In 2011, we expect UNS Gas retail customer base to increase by less than 1%.

## GAS SUPPLY AND TRANSMISSION

UNS Gas directly manages its gas supply and transportation contracts. The market price for gas varies based upon the period during which the commodity is purchased and is affected by weather, supply issues, the economy and other factors. UNS Gas hedges its gas supply prices by entering into fixed price forward contracts and financial swaps at various times during the year to provide more stable prices to its customers. These purchases and hedges are made up to three years in advance with the goal of hedging at least 45% of the expected monthly gas consumption with fixed prices prior to entering into the month.

UNS Gas buys most of the gas it distributes from the San Juan Basin in the Four Corners region. The gas is delivered on the EPNG and Transwestern Pipeline Company (Transwestern) interstate pipeline systems under firm transportation agreements with combined capacity sufficient to meet UNS Gas customers demands. With EPNG, the average daily capacity right of UNS Gas is approximately 655,000 therms per day, with an average of 1,095,000 therms per day in the winter season (November through March) to serve its northern and southern Arizona service territories. UNS Gas has capacity rights of 250,000 therms per day on the San Juan Lateral and Mainline of the Transwestern pipeline. The Transwestern pipeline principally delivers gas to the portion of UNS Gas distribution system serving customers in Flagstaff and Kingman and also the Griffith Power Plant in Mohave County. UNS Gas signed a separate agreement with Transwestern for transportation capacity rights on the Phoenix Lateral Extension Line. The 15-year agreement began in 2009, when construction of that pipeline was completed. UNS Gas average daily capacity right is 126,100 therms per day, with an average of 221,900 therms per day in the winter season (November through March).

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, UNS Gas, Liquidity and Capital Resources, Contractual Obligations, UNS Gas Supply Contracts, for more information.

K-16

#### **Table of Contents**

#### RATES AND REGULATION

#### 2010 UNS Gas Rate Order

In November 2008, UNS Gas filed a general rate case with the ACC. In March 2010, the ACC issued an order authorizing a base rate increase of \$3 million, or 2%, effective April 2010.

	Requested	
Test year 12 months ended June 30, 2008	by UNS Gas	2010 ACC Order
Original cost rate base	\$182 million	\$180 million
Revenue deficiency	\$10 million	\$3 million
Total rate increase (over test year revenues)	6%	2%
Cost of equity	11.0%	9.5%
Actual capital structure	50% equity / 50% debt	50% equity / 50% debt
Weighted average cost of capital	8.75%	8.0%

## Purchased Gas Adjustor (PGA)

The PGA mechanism is intended to address the volatility of natural gas prices and allow UNS Gas to recover its actual commodity costs, including transportation, through a price adjustor. The difference between UNS Gas—actual monthly gas and transportation costs and the rolling 12-month average cost of gas and transportation is deferred and recovered or returned to customers through the PGA mechanism.

The PGA mechanism has two components, the PGA factor and the PGA surcharge or credit. The PGA factor is a mechanism that calculates the twelve-month rolling weighted average gas cost and automatically adjusts monthly, subject to limitations on how much the price per therm may change in a twelve month period. The annual cap on the maximum increase in the PGA factor is \$0.15 per therm in a twelve month period.

At any time UNS Gas PGA balancing account, called the PGA bank balance, is under-recovered, UNS Gas may request a PGA surcharge with the goal of collecting the amount deferred from customers over a period deemed appropriate by the ACC. When the PGA bank balance reaches an over-collected balance of \$10 million on a billed-to-customers basis, UNS Gas is required to make a filing so that the ACC can determine how the over-collected balance should be returned to customers. On December 31, 2010, the PGA bank balance was over-collected by \$2 million on a billed-to-customers basis.

#### Gas Utility Energy Efficiency Standards and Decoupling

In August 2010, the ACC approved new Gas Utility Energy Efficiency Standards (Gas EE Standards) designed to require UNS Gas and other affected utilities to implement cost-effective DSM programs. In 2011, the Gas EE Standards target total retail therm savings equal to 0.5% of 2010 sales. Targeted savings increase annually in subsequent years until they reach a cumulative annual reduction in retail therm sales of 6% by 2020.

The Gas EE Standards can be met by: new and existing DSM programs, renewable energy technology that displaces gas, and by a portion of energy efficient building codes. The Gas EE Standards provide for the recovery of costs incurred to implement DSM programs. UNS Gas DSM programs and rates charged to customers for these programs are subject to ACC approval.

In December 2010, the ACC approved a policy statement recognizing the need to adopt rate decoupling or another mechanism to make Arizona s Gas EE Standards viable. For more information about decoupling, see *TEP*, *Rates and Regulation*, *Electric Energy Efficiency Standards and Decoupling*, above.

#### **ENVIRONMENTAL MATTERS**

UNS Gas is subject to environmental regulation of air and water quality, resource extraction, waste disposal and land use by federal, state and local authorities. UNS Gas facilities are in substantial compliance with existing regulations. See *Item. 1 Business, TEP, Environmental Matters*, for more information.

K-17

#### **UNS ELECTRIC**

#### SERVICE TERRITORY AND CUSTOMERS

UNS Electric is an electric transmission and distribution company serving approximately 91,000 retail customers in Mohave and Santa Cruz counties. These counties have a combined population of approximately 240,000. As a result of weak economic conditions, the annual increase in the number of retail customers and average energy use by retail customers is below the average levels experienced by UNS Electric in prior periods. From 2003 to 2007, the number of retail customers in UNS Electric s service territory increased by an average of 3% per year, compared with no change in the average number of retail customers during 2008 and less than 1% growth in 2009 and 2010. We estimate that UNS Electric s retail customer base will increase by less than 1% in 2011. UNS Electric s customer base is primarily residential, with some small commercial and both light and heavy industrial customers. Peak demand for 2010 was 471 MW.

#### POWER SUPPLY AND TRANSMISSION

#### **Purchased Energy**

UNS Electric relies on a portfolio of long, intermediate and short-term purchases to meet customer load requirements. The portfolio includes the output of UED s 90 MW BMGS, which has been purchased through a PPA with UED. The PPA, which expires in June 2013, is a tolling arrangement in which UNS Electric operates BMGS and assumes all risk of operation and maintenance costs, including fuel. Under the terms of the PPA, UNS Electric pays UED a capacity charge. The capacity charge and other costs associated with the PPA are recoverable through UNS Electric s PPFAC. UNS Gas purchases and transports natural gas to BMGS for UNS Electric under long-term natural gas transportation and sales agreements.

In UNS Electric s 2010 Rate Order, the ACC approved the acquisition and inclusion of BMGS in UNS Electric s rate base, subject to various conditions. See *Rates and Regulation*, 2010 UNS Electric Rate Order, below for more information.

#### **Generating Resources**

UNS Electric owns and operates the Valencia Power Plant (Valencia), located in Nogales, Arizona. Valencia consists of four gas and diesel-fueled combustion turbine units and provides approximately 68 MW of peaking resources. The facility is directly interconnected with the distribution system serving the city of Nogales and the surrounding areas. As noted above, UNS Electric also is in the process of acquiring the gas-fired BMGS from UED. See *Rates and Regulation*, 2010 UNS Electric Rate Order, below for more information.

## **Renewable Energy Resources**

UNS Electric has agreed to purchase the output of a combined wind farm and solar generating facility being built near Kingman. The above-market cost of energy purchased through the 20-year PPA will be recovered through the RES surcharge. For more information see *Rates and Regulation, Renewable Energy Standard and Tariff* below.

## **Future Generating Resources**

UNS Electric expects to invest approximately \$5 million annually from 2011 through 2014 to build about 1.25 MW per year in company-owned solar PV capacity. See *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, UNS Electric, Factors Affecting Results of Operations, Renewable Energy Standard and Tariff* for more information.

#### **Transmission**

UNS Electric imports the power it purchases from UED into its Mohave County and Santa Cruz County service territories over Western Area Power Administration s (WAPA) transmission lines. UNS Electric has a network transmission service agreement for its primary transmission capacity with WAPA for the Parker-Davis system that expires in May 2017. UNS Electric also has a long-term electric point-to-point transmission capacity agreement with WAPA for the Southwest Intertie system that expires in June 2011. UNS Electric is in the process of extending its agreement with WAPA.

K-18

#### **Table of Contents**

UNS Electric plans to upgrade the existing 115 kV transmission line serving Santa Cruz County to 138 kV by the end of 2012 to improve service reliability. This upgrade is included in UNS Electric s current capital expenditures forecast. See *Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, UNS Electric, Liquidity and Capital Resources* for more information.

## RATES AND REGULATION

#### 2010 UNS Electric Rate Order

On April 30, 2009, UNS Electric filed a rate case application with the ACC. In September 2010, the ACC issued an order authorizing a base rate increase of \$7.4 million, or 4%, effective October 1, 2010.

	Requested by			
		2010 ACC		
Test year December 31, 2008	UNS Electric	Order		
Original cost rate base	\$176 million	\$169 million		
Revenue deficiency	\$13.5 million	\$7.4 million		
Total rate increase (over test year revenues)	7%	4%		
Cost of debt	7.05%	7.05%		
Cost of equity	11.40%	9.75%		
Actual capital structure	46% equity / 54% debt	46% equity / 54% debt		
Weighted average cost of capital	9.04%	8.28%		

The ACC also approved the acquisition and inclusion of BMGS in UNS Electric s rate base, subject to FERC approval and other conditions. Upon its purchase, BMGS will be included in UNS Electric s rate base through a revenue-neutral rate reclassification of approximately 0.7 cents per kWh from base power supply rate to non-fuel base rates. UNS Electric currently purchases all the output of BMGS under a contract with UED.

UNS Electric expects to file an application with FERC in early 2011 requesting approval to purchase BMGS. If UNS Electric receives FERC approval and meets the other conditions set forth in the 2010 UNS Electric Rate Order, we expect the acquisition of BMGS to be completed and included in UNS Electric s rate base during 2011.

The 2010 UNS Electric Rate Order also approved a plan for UNS Electric to invest \$5 million each year from 2011 through 2014 in solar projects that would be owned by UNS Electric. See *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, UNS Electric, Factors Affecting Results of Operations, Renewable Energy Standard and Tariff,* for more information.

## **Purchased Power and Fuel Adjustment Clause**

The PPFAC allows UNS Electric to recover its fuel and purchased power costs, including demand charges, transmission costs and the prudent costs of contracts for hedging fuel and purchased power costs from its retail customers. The PPFAC consists of a forward component and a true-up component.

The forward component is updated on June 1 of each year. The forward component is based on the forecasted fuel and purchased power costs for the 12-month period from June 1 to May 31, less the base cost of fuel and purchased power embedded in base rates. The cap on the PPFAC forward component, over the 6.77 cents per kWh in base rates, is 1.845 cents per kWh.

The true-up component will reconcile any over/under collected amounts from the preceding 12 month period and will be credited to or recovered from customers in the subsequent year.

## **Renewable Energy Standard and Tariff**

The ACC s RES requires UNS Electric, TEP and other affected utilities to increase their use of renewable energy each year until it represents at least 15% of their total annual retail energy requirements in 2025. Affected utilities must file annual RES implementation plans for review and approval by the ACC and the approved cost of carrying out those plans are recovered from retail customers through the RES surcharge. Any surcharge collections above or below the costs incurred to implement the plans are deferred and reflected in UNS Electric s financial statements as a regulatory asset or liability.

## **Table of Contents**

In 2010, UNS Electric spent \$9 million on RES implementation and met the 2010 renewable energy target of 2.5%. UNS Electric expects to collect \$8 million in surcharges from retail customers in 2011 to implement its RES plan and expects to meet the 2011 renewable energy target of 3%.

For more information see *Power Supply and Transmission, Renewable Energy Resources*, above, and *Item 7*.

Management s Discussion and Analysis, UNS Electric, Factors Affecting Results of Operations, Renewable Energy Standard and Tariff.

## **Electric Energy Efficiency Standards and Decoupling**

In August 2010, the ACC approved new EE Standards designed to require UNS Electric, TEP and other affected electric utilities to implement cost effective DSM programs. For more information, see *TEP*, *Rates and Regulation*, *Electric Energy Efficiency Standards and Decoupling*, above.

## **Line Extension Policy**

As part of the 2008 UNS Electric rate order, the ACC required UNS Electric to charge customers for the total cost of line extensions beginning in March 2010. Such charges are accounted for by UNS Electric as contributions in aid of construction. Prior to this ruling by the ACC, a portion of the cost of line extensions was capitalized by UNS Electric and eligible for inclusion in rate base.

In January 2011, based in part on strong community support for UNS Electric s former line extension policy, the ACC reinstated UNS Electric s line extension policy that was in effect prior to the 2008 rate order. The result of this change will be to reduce contributions in-aid of construction thereby increasing net capital spending by UNS Electric.

#### **ENVIRONMENTAL MATTERS**

UNS Electric is subject to environmental regulation of air and water quality, resource extraction, waste disposal and land use by federal, state and local authorities. UNS Electric believes that its facilities are in substantial compliance with all existing regulations and will be in compliance with expected environmental regulations. See *Item. 1 Business*, *TEP*, *Environmental Matters*, for more information.

#### **MILLENNIUM**

Through affiliates, Millennium holds investments in unregulated energy and emerging technology companies. Millennium is in the process of exiting its remaining investments which may yield gains or losses. At December 31, 2010, Millennium had assets of \$22 million, including a \$15 million note receivable; land and buildings of \$2 million; deferred tax assets of \$2 million; and \$3 million in cash. In total, Millennium s assets represented less than 1% of UniSource Energy s total consolidated assets. See *Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, Millennium*, for more information.

SES, a wholly owned subsidiary of Millennium, provides commercial and residential electrical contracting and meter reading services in southern Arizona.

## Sabinas

In 2009, Millennium sold its 50% interest in Sabinas and recorded a \$6 million pre-tax gain on the sale. Millennium received an upfront \$5 million cash payment in January 2009. Other key terms of the transaction included a three-year, 6% interest-bearing, collateralized \$15 million note.

## **OTHER**

## **UED**

UED developed and owns the 90 MW BMGS. See *UNS Electric, Power Supply and Transmission*, above for more information regarding BMGS.

K-20

## EMPLOYEES (As of December 31, 2010)

TEP had 1,384 employees, of which approximately 52% are represented by the International Brotherhood of Electrical Workers (IBEW) Local No. 1116. A collective bargaining agreement between the IBEW and TEP expires in January 2013.

UNS Gas had 194 employees, of which 83 employees were represented by IBEW Local No. 1116 and five employees were represented by IBEW Local No. 387. The agreements with the IBEW Local No. 1116 and No. 387 expire in June 2012 and February 2014, respectively.

UNS Electric had 155 employees, of which 27 employees were represented by the IBEW Local No. 387 and 97 employees were represented by the IBEW Local No. 769. The existing agreement with the IBEW Local No. 387 and No. 769 expire in February 2014 and June 2013, respectively.

SES had 260 employees, of which approximately 96% are represented by unions. Of the employees represented by unions, 233 are represented by IBEW Local No. 1116 and 17 by IBEW Local No. 570; these agreements expire on December 31, 2012, and May 31, 2012, respectively.

## **EXECUTIVE OFFICERS OF THE REGISTRANTS**

## **Executive Officers** UniSource Energy and TEP

The Executive Officers of UniSource Energy are the same as TEP. Executive Officers of UniSource Energy and TEP, who are elected annually by UniSource Energy s Board of Directors and TEP s Board of Directions, respectively, are as follows:

			Executive
Name	Age	Position(s) Held	Officer Since
Paul J. Bonavia	59	Chairman, President and Chief Executive Officer	2009
Michael J. DeConcini	46	Senior Vice President, Operations <sup>(1)</sup>	1999
Raymond S. Heyman	55	Senior Vice President and General Counsel	2005
Kevin P. Larson	54	Senior Vice President, Chief Financial Officer and Treasurer	2000
Philip J. Dion III	42	Vice President, Public Policy	2008
Kentton C. Grant	52	Vice President, Finance and Rates	2007
Arie Hoekstra	63	Vice President, Generation	2007
David G. Hutchens	44	Vice President, Energy Efficiency and Resource Planning	2007
Karen G. Kissinger	56	Vice President, Controller and Chief Compliance Officer	1998
Steven W. Lynn	64	Vice President and Chief Customer Officer	2003
Thomas A. McKenna	62	Vice President, Engineering	2007
Catherine E. Ries	51	Vice President, Human Resources	2007
Herlinda H. Kennedy	49	Corporate Secretary	2006

<sup>(1)</sup> Mr. DeConcini holds the positions of Senior Vice President of UniSource Energy and Chief Operating Officer of TEP.

## Paul J. Bonavia

Mr. Bonavia has served as Chairman, President and Chief Executive Officer of UniSource Energy and TEP since January 2009. Prior to joining UniSource Energy, Mr. Bonavia served as President of the Utilities Group of Xcel Energy. Mr. Bonavia previously served as President of Xcel Energy s Commercial Enterprises business unit and President of the company s Energy Markets unit.

#### Michael J. DeConcini

Mr. DeConcini has served as Senior Vice President, Operations of UniSource Energy since May 2010 and Senior Vice President and Chief Operating Officer of TEP since May 2009. Mr. DeConcini joined TEP in 1988 and was elected Senior Vice President and Chief Operating Officer of the Energy Resources business unit of TEP, effective January 1, 2003. In August 2006, he was named Senior Vice President and Chief Operating Officer, Transmission and Distribution.

## Raymond S. Heyman

Mr. Heyman has served as Senior Vice President and General Counsel of UniSource Energy and TEP since September 2005. Prior to joining UniSource Energy and TEP, Mr. Heyman was a member of the Phoenix, Arizona law firm Roshka Heyman & DeWulf, PLC.

## Kevin P. Larson

Mr. Larson has served as Senior Vice President and Chief Financial Officer of UniSource Energy and TEP since September 2005. Mr. Larson is also Treasurer of UniSource Energy. Mr. Larson joined TEP in 1985 and thereafter held various positions in its finance department and investment subsidiaries. He was elected Treasurer in August 1994 and Vice President in March 1997. In October 2000, he was elected Vice President and Chief Financial Officer.

K-21

Philip J. Dion III

Mr. Dion has served as Vice President of Public Policy of UniSource Energy and TEP since April 2010. Mr. Dion joined UniSource Energy in February 2008 as Vice President of Legal and Environmental Services. Prior to joining UniSource Energy, Mr. Dion was chief of staff and chief legal advisor to Commissioner Marc Spitzer of the FERC. Mr. Dion previously worked in various roles at the ACC, including as an administrative law judge and as an advisor to Mr. Spitzer, prior to his appointment to FERC.

Kentton C. Grant

Mr. Grant has served as Vice President of Finance and Rates of UniSource Energy and TEP since January 2007. Mr. Grant also serves as Treasurer of TEP and UES. Mr. Grant joined TEP in 1995.

Arie Hoekstra

Mr. Hoekstra has served as Vice President of Generation of UniSource Energy and TEP since January 2007. Mr. Hoekstra joined TEP in 1979 and thereafter served in various positions at TEP s generating stations in Tucson and Springerville.

David G. Hutchens

Mr. Hutchens has served as Vice President of Energy Efficiency and Resource Planning of UniSource Energy and TEP since May 2009. Mr. Hutchens joined TEP in 1995. In January 2007, Mr. Hutchens was elected Vice President of Wholesale Energy at UniSource Energy and TEP and Vice President of UNS Gas.

Karen G. Kissinger

Ms. Kissinger has served as Vice President, Controller and Principal Accounting Officer of UniSource Energy and TEP since January 1998 and has served as Chief Compliance Officer since 2003. Ms. Kissinger joined TEP as Vice President and Controller in January 1991.

Steven W. Lynn

Mr. Lynn has served as Vice President and Chief Customer Officer of UniSource Energy and TEP since April 2010. Mr. Lynn joined UniSource Energy in 2000 and in January 2003, was elected Vice President of Communications and Government Relations.

Thomas A. McKenna

Mr. McKenna has served as Vice President of Engineering of UniSource Energy and TEP since January 2007. Mr. McKenna has also served as Vice President of UNS Electric since January 2007 and in May 2009 was named Vice President of UNS Gas. Mr. McKenna joined Nations Energy Corporation (a wholly-owned subsidiary of Millennium) in 1998.

Catherine E. Ries

Ms. Ries has served as Vice President of Human Resources of UniSource Energy and TEP since June 2007. Prior to joining UniSource Energy, Ms. Ries worked for Clopay Building Products, a division of Griffon Corporation, from 2000 to 2007, and held the position of Vice President of Human Resources.

Herlinda H. Kennedy

Ms. Kennedy has served as Corporate Secretary of UniSource Energy and TEP since September 2006. Ms. Kennedy joined TEP in 1980 and was named assistant Corporate Secretary in 1999.

## SEC REPORTS AVAILABLE ON UNISOURCE ENERGY S WEBSITE

UniSource Energy and TEP make available their annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and all amendments to those reports as soon as reasonably practicable after they electronically file them with, or furnish them to, the Securities and Exchange Commission (SEC). These reports are

available free of charge through UniSource Energy s website address: <a href="http://www.uns.com">http://www.uns.com</a>. A link from UniSource Energy s website to these SEC reports is accessible as follows: At the UniSource Energy main page, select Investors from the menu shown at the top of the page; next select SEC filings from the menu shown on the Investor Relations page. UniSource Energy s code of ethics, which applies to the Board of Directors and all officers and employees of UniSource Energy and its subsidiaries, and any amendments or any waivers made to the code of ethics, is also available on UniSource Energy s website.

K-22

## **Table of Contents**

Information contained at UniSource Energy s website is not part of any report filed with the SEC by UniSource Energy or TEP.

## ITEM 1A. RISK FACTORS

The business and financial results of UniSource Energy and TEP are subject to a number of risks and uncertainties, including those set forth below and in other documents we file with the SEC. These risks and uncertainties fall primarily into five major categories: revenues, regulatory, environmental, financial and operational.

#### **REVENUES**

## National and local economic conditions can have a significant impact on the results of operations, net income and cash flows at TEP, UNS Gas and UNS Electric.

Economic conditions have contributed significantly to a reduction in TEP s retail customer growth and lower energy usage by the company s residential, commercial and industrial customers. From 2003 to 2007, customer growth in TEP s service territory averaged approximately 2% per year. As a result of weak economic conditions, TEP s average retail customer base grew by less than 1% per year in 2008 through 2010. In 2010, total retail kWh sales were 0.8% below 2009 levels. TEP estimates that a 1% decrease in annual retail sales could reduce pre-tax net income and pre-tax cash flows by approximately \$6 million.

Similar impacts were felt at UNS Gas and UNS Electric. Annual increases in the number of retail customers at both companies remained below 1% in 2008 through 2010 compared with average annual growth rates of 3% to 4% from 2003 to 2007. We estimate that a 1% decrease in annual retail sales at UNS Gas and UNS Electric could reduce pre-tax net income and pre-tax cash flows by less than \$1 million.

## TEP s base rates are frozen through December 31, 2012, which could limit our ability to cope with the impact of risks and uncertainties and negatively affect TEP s results of operations, net income and cash flows.

Under the terms of the 2008 TEP rate order, TEP is prohibited from submitting an application for new base rates before June 30, 2012, and new rates cannot go into effect prior to January 1, 2013. If the cost of serving TEP s customers rises more quickly than the revenues it collects from customers, TEP s results of operations, net income and cash flows could be negatively impacted.

# New technological developments and the implementation of new Energy Efficiency Standards may have a significant impact on retail sales, which could negatively impact UniSource Energy s results of operations, net income and cash flows.

Heightened awareness of energy costs has increased demand for products intended to reduce consumers—use of electricity. TEP and UNS Electric also are promoting DSM programs designed to help customers reduce their energy use, and these efforts will increase significantly under new energy efficiency rules approved in 2010 by the ACC. Unless the ACC makes specific provision for the recovery of usage-based revenues lost to these energy efficiency programs, the reduced retail sales that would result from the success of these efforts would negatively impact the results of operations, net income and cash flows of TEP and UNS Electric.

## The revenues, results of operations and cash flows of TEP, UNS Gas and UNS Electric are seasonal, and are subject to weather conditions and customer usage patterns, beyond the companies control.

TEP typically earns the majority of its operating revenue and net income in the third quarter because retail customers increase their air conditioning usage during Tucson's hot summer weather. Conversely, TEP's first quarter net income is typically limited by relatively mild winter weather in its retail service territory. UNS Electric's earnings follow a similar pattern, while UNS Gas—sales peak in the winter during home heating season. Cool summers or warm winters may affect customer usage at all three companies, adversely affecting operating revenues, cash flows and net income by reducing sales. TEP estimates that a 1% decrease in annual retail sales could reduce pre-tax net income and pre-tax cash flows by approximately \$6 million. We estimate that a 1% decrease in annual retail sales at UNS Gas and UNS Electric could reduce pre-tax net income and pre-tax cash flows by less than \$1 million.

K-23

#### **Table of Contents**

#### REGULATORY

TEP, UNS Gas and UNS Electric are subject to regulation by the ACC, which sets the companies retail rates and oversees many aspects of their business in ways that could negatively affect the companies results of operations, net income and cash flows.

The ACC is a constitutionally created body composed of five elected commissioners. Commissioners are elected state-wide for staggered four-year terms and are limited to serving a total of two terms. As a result, the composition of the commission, and therefore its policies, are subject to change every two years.

The ACC is charged with setting retail electric and gas rates that provide utility companies with an opportunity to recover their costs of service and earn a reasonable rate of return. The decisions these elected officials make on such matters impact the net income and cash flows of TEP, UNS Gas and UNS Electric.

Changes in federal energy regulation may negatively affect the results of operations, net income and cash flows of TEP, UNS Gas and UNS Electric.

TEP, UNS Gas and UNS Electric are subject to the impact of comprehensive and changing governmental regulation at the federal level that continues to change the structure of the electric and gas utility industries and the ways in which these industries are regulated. UniSource Energy s electric utility subsidiaries are subject to regulation by the FERC. The FERC has jurisdiction over rates for electric transmission in interstate commerce and rates for wholesale sales of electric power, including terms and prices of transmission services and sales of electricity at wholesale prices.

## **ENVIRONMENTAL**

UniSource Energy s utility subsidiaries are subject to numerous environmental laws and regulations that may increase their cost of operations or expose them to environmentally-related litigation and liabilities. Many of these regulations could have a significant impact on TEP due to its reliance on coal as its primary fuel for energy generation.

UniSource Energy s utility subsidiaries are subject to numerous federal, state and local environmental laws and regulations affecting present and future operations. Those laws and regulations include rules regarding air emissions, water use, wastewater discharges, solid waste, hazardous waste and management of CCRs.

These laws and regulations can contribute to higher capital, operating and other costs, particularly with regard to enforcement efforts focused on existing power plants and compliance plans with regard to new and existing power plants. These laws and regulations generally require us to obtain and comply with a wide variety of environmental licenses, permits, authorizations and other approvals. Both public officials and private individuals may seek to enforce applicable environmental laws and regulations. Failure to comply with applicable laws and regulations might result in the imposition of fines and penalties by regulatory authorities. We cannot provide assurance that existing environmental laws and regulations will not be revised or that new environmental laws and regulations will not be adopted or become applicable to us. Increased compliance costs or additional operating restrictions from revised or additional regulation could have an adverse effect on our results of operations, particularly if those costs are not fully recoverable from our ratepayers. TEP s obligation to comply with the EPA s BART determinations as a participant in the San Juan, Four Corners and Navajo plants, coupled with the financial impact of future climate change legislation, other environmental regulations and other business considerations, could jeopardize the economic viability of these plants or the ability of individual participants to meet their obligations and continue their participation in these plants. TEP cannot predict the ultimate outcome of these matters.

TEP also is contractually obligated to pay a portion of the environmental reclamation costs incurred at generating stations in which it has a minority interest and it may be obligated to pay similar costs at the mines that supply these generating stations. While TEP has recorded the portion of its costs that can be determined at this time, the total costs for final reclamation at these sites are unknown and could be substantial.

K-24

## **Table of Contents**

## New federal regulations to limit greenhouse gas emissions could increase TEP s cost of operations and result in a change in the composition of TEP s coal-dominated generating fleet.

Based on the finding by the EPA in December 2009 that emissions of greenhouse gases endanger public health and welfare, the agency is in the process of regulating greenhouse gas emissions. In addition, there are proposals and ongoing studies at the state, federal and international levels to address global climate change that could also result in the regulation of carbon dioxide  $(CO_2)$  and other greenhouse gases. Any future regulatory actions taken to address global climate change represent a business risk to our operations. In 2010, 76% of TEP s total energy resources came from its coal-fueled generating facilities.

Reductions in CO<sub>2</sub> emissions to the levels specified by some proposals could be materially adverse to our financial position or results of operations if associated costs of control or limitation cannot be recovered from customers. Any future legislation or regulation addressing climate change could produce a number of other results including costly modifications to, or reexamination of the economic viability of, our existing coal plants; changes in the overall fuel mix of our generating fleet; or additional costs to fund energy efficiency activities. The impact of legislation or regulation to address global climate change would depend on the specific terms of those measures and cannot be determined at this time.

#### **FINANCIAL**

Volatility or disruptions in the financial markets may increase our financing costs, limit our access to the credit markets and increase our pension funding obligations, which may adversely affect our liquidity and our ability to carry out our financial strategy.

We rely on access to the bank markets and capital markets as a significant source of liquidity and for capital requirements not satisfied by the cash flow from our operations. Market disruptions such as those experienced over the last three years in the United States and abroad may increase our cost of borrowing or adversely affect our ability to access sources of liquidity needed to finance our operations and satisfy our obligations as they become due. These disruptions may include turmoil in the financial services industry, including substantial uncertainty surrounding particular lending institutions and counterparties we do business with, unprecedented volatility in the markets where our outstanding securities trade, and general economic downturns in our utility service territories. If we are unable to access credit at competitive rates, or if our borrowing costs dramatically increase, our ability to finance our operations, meet our short-term obligations and execute our financial strategy could be adversely affected.

Changing market conditions could negatively affect the market value of assets held in our pension and other postretirement pension plans and may increase the amount and accelerate the timing of required future funding contributions.

## UniSource Energy s net income and cash flows can be adversely affected by rising interest rates.

As of February 15, 2011, TEP had \$365 million of tax-exempt variable rate debt obligations, \$50 million of which was hedged with a fixed for floating interest rate swap through September 2014. The interest rates are set weekly with maximum interest rates of 20% on \$329 million of debt obligations and 10% on the remaining \$36 million. The average weekly interest rate ranged from 0.17% to 0.39% in 2010. A 1% increase in the average interest rates on this debt over a twelve-month period would increase TEP s interest expense by approximately \$3 million. UniSource Energy, TEP, UNS Gas and UNS Electric also are subject to risk resulting from changes in the interest rate on their borrowings under revolving credit facilities. Revolving credit borrowings may be made on a spread over LIBOR or an Alternate Base Rate. Each of these agreements is a committed facility and expires in November 2014. UED is also subject to risk from changes in the interest rate on its term loan maturing in March 2012. If capital market conditions result in rising interest rates, the resulting increase in the cost of variable rate borrowings would negatively impact UniSource Energy, TEP, UNS Gas and UNS Electric s results of operations, net income and cash flows.

K-25

## TEP, UNS Gas and UNS Electric may be required to post margin under their power and fuel supply agreements, which could negatively impact their liquidity.

TEP, UNS Gas and UNS Electric secure power and fuel supply resources to serve their respective retail customers. The agreements under which TEP, UNS Gas and UNS Electric contract for such resources include requirements to post credit enhancement in the form of cash or letters of credit under certain circumstances, including changes in market prices which affect contract values, or a change in creditworthiness of the respective companies. In order to post such credit enhancement, TEP, UNS Gas and UNS Electric would have to use available cash, draw under their revolving credit agreements, or issue letters of credit under their revolving credit agreements. The maximum amount TEP may use under its revolving credit facility is \$200 million. As of February 15, 2011, TEP had \$164 million available to borrow under its revolving credit facility. The maximum amount UNS Gas or UNS Electric may use under their revolving credit facility is \$70 million, so long as the combined amount drawn by both companies does not exceed \$100 million. As of February 15, 2011, UNS Gas and UNS Electric had \$70 million and \$57 million, respectively, to borrow under their revolving credit facility. From time to time, TEP, UNS Gas and UNS Electric use their respective revolving credit facilities to post collateral. If additional collateral is required, it may negatively impact TEP, UNS Gas and/or UNS Electric s ability to fund their capital requirements. As of December 31, 2010, TEP, UNS Gas and UNS Electric had posted \$1 million, \$3 million, and \$13 million, respectively, with counterparties in the form of cash or letters of credit.

## UniSource Energy and its subsidiaries have substantial debt which could adversely affect their business and results of operations.

UniSource Energy has no operations of its own and derives all of its revenues and cash flow from its subsidiaries. At December 31, 2010, the ratio of total debt (including capital lease obligations net of investments in lease debt) to total capitalization for UniSource Energy and its subsidiaries was 69%. This substantial debt level:

requires UniSource Energy and its subsidiaries to dedicate a substantial portion of their cash flow to pay principal and interest on their debt, which could reduce the funds available for working capital, capital expenditures, acquisitions and other general corporate purposes; and

could limit UniSource Energy and its subsidiaries ability to borrow additional amounts for working capital, capital expenditures, acquisitions, dividends, debt service requirements, execution of its business strategy or other purposes.

The cost of purchasing TEP s leased assets, or the cost of procuring alternate sources of generation or purchased power in 2015, could require significant outlays of cash in one year, which could be difficult to finance.

TEP leases the following generation facilities under separate sale and leaseback arrangements that expire in 2015:

Leased Asset	Expiration	Purchase Option
Springerville Unit 1	2015	Fair market value purchase option
Springerville Coal Handling Facilities	2015	Fixed price purchase option of \$120 million
TEP may renew the leases or purchase the assets wh	nen the leases ex	xpire in 2015. The renewal and purchase options
for Springerville Unit 1 are generally for fair market	t value as deterr	mined at that time. The Springerville Coal
Handling Facilities can be purchased in 2015 for a f	ixed price of \$1	20 million. TEP also leases a 50% undivided
interest in Springerville Common Facilities with pri	mary lease term	s ending in 2017 and 2021. Upon expiration of the
Springerville Coal Handling and Common Facilities	Leases (wheth	er at the end of the initial term or any renewal
term), TEP has the obligation under agreements with	h the owners of	Springerville Units 3 and 4 to purchase such
facilities. Upon acquisition by TEP, the owners of S	pringerville Un	it 3 have the option and the owner of Springerville
Unit 4 has the obligation to purchase from TEP a 14	% interest in th	e Common Facilities and a 17% interest in the
Coal Handling Facilities.		

K-26

#### **Table of Contents**

## Regulatory rules and other restrictions limit the ability of TEP, UNS Gas and UNS Electric to make distributions to UniSource Energy.

As a holding company, UniSource Energy is dependent on the earnings and distributions of funds from its subsidiaries to service its debt and pay dividends to shareholders.

Restrictions include:

TEP, UNS Gas and UNS Electric are restricted from lending or transferring funds or issuing securities without ACC approval;

The Federal Power Act restricts electric utilities—ability to pay dividends out of funds that are properly included in their capital account. TEP has an accumulated deficit rather than positive retained earnings. Although the terms of the Federal Power Act are unclear, we believe there is a reasonable basis for TEP to pay dividends from current year earnings. However, the FERC could attempt to stop TEP from paying further dividends or could seek to impose additional restrictions on the payment of dividends; and TEP, UNS Gas and UNS Electric must be in compliance with their respective debt agreements to make dividend payments to UniSource Energy.

## Unanticipated financing needs or reductions to net income could adversely impact our ability to comply with financial covenants in the UniSource Energy and TEP Credit Agreements.

The UniSource Energy, TEP and UES credit and reimbursement agreements include a maximum leverage ratio. The leverage ratios are calculated as the ratio of total indebtedness to total capital. The ability to comply with these covenants could be adversely impacted by unanticipated borrowing needs or unexpected charges to earnings or shareholder equity. In the event that we seek to renegotiate these provisions to provide additional flexibility, we may need to pay fees or increased interest rates on borrowings as a condition to any amendments or waivers.

## **OPERATIONAL**

## The operation of electric generating stations involves risks that could result in unplanned outages or reduced generating capability that could adversely affect TEP s results of operations, net income and cash flows.

The operation of electric generating stations involves certain risks, including equipment breakdown or failure, interruption of fuel supply and lower than expected levels of efficiency or operational performance. Unplanned outages, including extensions of planned outages due to equipment failure or other complications, occur from time to time and are an inherent risk of our business. If TEP s generating stations operate below expectations, TEP could be adversely affected.

# The operation of electric transmission and distribution systems involves a risk of significant unplanned outages that could adversely affect TEP s and UNS Electric s businesses, results of operations, net income and cash flows.

The operation of electric transmission and distribution systems involves certain risks, including equipment failure and damage caused by storms, fires or other hazards. Unplanned outages occur from time to time and are an inherent risk of our business. If TEP s or UNS Electric s transmission and distribution systems experience a significant failure, TEP or UNS Electric could be adversely affected

## TEP could be subject to higher costs and the possibility of significant penalties as a result of mandatory transmission standards.

As a result of the Energy Policy Act of 2005, owners and operators of bulk power transmission systems, including TEP, are subject to mandatory transmission standards developed and enforced by NERC and subject to the oversight of FERC. Compliance with modified or new transmission standards may subject TEP to higher operating costs and increased capital costs. Failure to comply with the mandatory transmission standards could subject TEP to sanctions, including substantial monetary penalties.

K-27

## **Table of Contents**

TEP or UNS Electric might not be able to secure adequate right-of-way to construct transmission lines and could be required to find alternate ways to provide adequate sources of energy and maintain reliable service for their customers.

TEP and UNS Electric rely on federal, state and local governmental agencies to secure right-of-way and siting permits to construct transmission lines. If adequate right-of-way and siting permits to build new transmission lines cannot be secured:

TEP and UNS Electric may need to rely on more costly alternatives to provide energy to their customers;

TEP and UNS Electric may not be able to maintain reliability in their service areas; or

TEP and UNS Electric s ability to provide electric service to new customers may be negatively impacted.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

None.

#### ITEM 2. PROPERTIES

## **TEP PROPERTIES**

TEP s transmission facilities, located in Arizona and New Mexico, transmit the output from TEP s remote electric generating stations at Four Corners, Navajo, San Juan, Springerville and Luna to the Tucson area for use by TEP s retail customers (see *Item 1. Business, TEP, Generating and Other Resources*). The transmission system is interconnected at various points in Arizona and New Mexico with other regional utilities. TEP has arrangements with approximately 130 companies to interchange generation capacity and transmission of energy.

As of December 31, 2010, TEP owned or participated in an overhead electric transmission and distribution system consisting of:

512 circuit-miles of 500-kV lines:

1,087 circuit-miles of 345-kV lines;

379 circuit-miles of 138-kV lines;

478 circuit-miles of 46-kV lines; and

2,621 circuit-miles of lower voltage primary lines.

TEP s underground electric distribution system includes 4,367 cable-miles. TEP owns approximately 76% of the poles on which its lower voltage lines are located. Electric substation capacity consisted of 102 substations with a total installed transformer capacity of 13,216,805 kilovolt amperes.

Substantially all of the utility assets owned by TEP are subject to the lien of the 1992 Mortgage. Springerville Unit 2, which is owned by San Carlos Resources Inc., a wholly-owned subsidiary of TEP (San Carlos), is not subject to the lien.

The electric generating stations (except as noted below), operating headquarters, warehouse and service center are located on land owned by TEP. The electric distribution and transmission facilities owned by TEP are located:

on property owned by TEP;

under or over streets, alleys, highways and other places in the public domain, as well as in national forests and state lands, under franchises, easements or other rights which are generally subject to termination; under or over private property as a result of easements obtained primarily from the record holder of title; or over American Indian reservations under grant of easement by the Secretary of Interior or lease by American Indian tribes.

It is possible that some of the easements, and the property over which the easements were granted, may have title defects or may be subject to mortgages or liens existing at the time the easements were acquired.

K-28

#### **Table of Contents**

Springerville is located on property owned by TEP under a long-term surface ownership agreement with the state of Arizona

Four Corners and Navajo are located on properties held under easements from the United States and under leases from the Navajo Nation, respectively. TEP, individually and in conjunction with PNM in connection with San Juan, has acquired easements and leases for transmission lines and a water diversion facility located on land owned by the Navajo Nation. TEP also has acquired easements for transmission facilities related to San Juan, Four Corners, and Navajo across the Zuni, Navajo and Tohono O odham Indian Reservations. TEP, in conjunction with PNM and Phelps Dodge, holds an undivided ownership interest in the property on which Luna is located.

TEP s rights under these various easements and leases may be subject to defects such as:

possible conflicting grants or encumbrances due to the absence of or inadequacies in the recording laws or record systems of the Bureau of Indian Affairs and the American Indian tribes;

possible inability of TEP to legally enforce its rights against adverse claimants and the American Indian tribes without Congressional consent; or

failure or inability of the American Indian tribes to protect TEP s interests in the easements and leases from disruption by the U.S. Congress, Secretary of the Interior, or other adverse claimants.

These possible defects have not interfered and are not expected to materially interfere with TEP s interest in and operation of its facilities.

TEP, under separate sale and leaseback arrangements, leases the following generation facilities (which do not include land):

Springerville Coal Handling Facilities;

a 50% undivided interest in the Springerville Common Facilities; and

Springerville Unit 1 and the remaining 50% undivided interest in the Springerville Common Facilities.

See Note 6 and Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, Tucson Electric Power Company, Liquidity and Capital Resources, Contractual Obligations, for additional information on TEP s capital lease obligations.

## **UES PROPERTIES**

## **UNS Gas**

As of December 31, 2010, UNS Gas transmission and distribution system consisted of approximately 30 miles of steel transmission mains, 4,211 miles of steel and plastic distribution piping, and 136,439 customer service lines.

#### **UNS Electric**

As of December 31, 2010, UNS Electric s transmission and distribution system consisted of approximately 56 circuit-miles of 115-kV transmission lines, 271 circuit-miles of 69-kV transmission lines, and 3,599 circuit-miles of underground and overhead distribution lines. UNS Electric also owns the 65 MW Valencia plant as well as 39 substations having a total installed capacity of 1,788,050 kilovolt amperes.

The gas and electric distribution and transmission facilities owned by UNS Gas and UNS Electric are located: on property owned by UNS Gas or UNS Electric;

under or over streets, alleys, highways and other places in the public domain, as well as national forests and state lands, under franchises, easements or other rights which are generally subject to termination; or under or over private property as a result of easements obtained primarily from the record holder of title.

It is possible that some of the easements, and the property over which the easements were granted, may have title defects or may be subject to mortgages or liens existing at the time the easements were acquired.

K-29

## **Table of Contents**

#### **UED PROPERTIES**

As of December 31, 2010, UED owned a 90-MW gas-fired generation facility in Mohave County, known as BMGS. BMGS is located on property that is owned by UNS Electric and currently leased to UED. BMGS is subject to a lien to secure UED s obligations under its term loan facility.

## ITEM 3 LEGAL PROCEEDINGS

## **Right of Way Matters**

TEP was a defendant in a class action filed in February 2009, in the United States District Court in Albuquerque, New Mexico by members of the Navajo Nation. The plaintiffs alleged, among other things, that the rights of way for defendants transmission lines on Navajo lands were improperly granted and that the compensation paid for such rights of way was inadequate. The plaintiffs were requesting, among other things, that the transmission lines on these lands be removed. In June 2009, TEP and the other defendants filed motions to dismiss the lawsuit on procedural grounds. In March 2010, the Court granted several of the defendants motions to dismiss and entered a final judgment dismissing the case in April 2010. The plaintiffs filed a Notice of Appeal with the Bureau of Indian Affairs (BIA) in May 2010, appealing the BIA s decision to grant the rights of way that were the subject of the now-dismissed complaint. In June 2010, the BIA found that the Notice of Appeal failed to meet the minimum filing requirements. In September 2010, the plaintiffs filed new Notices of Appeal concerning the same rights of way. TEP cannot predict the outcome of these appeals.

## Sierra Club San Juan Allegations

In April 2010, the Sierra Club filed a citizens suit under the Resource Conservation and Recovery Act (RCRA) and the Surface Mine Control and Reclamation Act (SMCRA) in the U.S. District Court for the District of New Mexico against PNM, as operator of San Juan; PNM s parent, PNM Resources, Inc. (PNMR); San Juan Coal Company (SJCC), which operates the San Juan mine that supplies coal to San Juan; and SJCC s parent, BHP Minerals International Inc. (BHP). The Sierra Club alleges in the suit that certain activities at San Juan and the San Juan mine associated with the treatment, storage and disposal of coal and CCRs primarily coal ash are causing imminent and substantial harm to the environment, including ground and surface waters in the region, and that placement of CCRs at the mine constitute open dumping in violation of RCRA. The RCRA claims are asserted against PNM, PNMR, SJCC and BHP. The suit also includes claims under SMCRA which are directed only against SJCC and BHP. The suit seeks the following relief: an injunction requiring the parties to either cease placement of CCRs at the mine or undertake certain mitigation measures with respect to their placement; the imposition of civil penalties; and, attorney s fees and costs. The parties agreed to and the court entered a stay of the action on August 27, 2010 to allow the parties to try to address Sierra Club s concerns. If the parties are unable to settle the matter, PNM plans an aggressive defense of the RCRA claims in the suit. TEP owns 50% of San Juan Units 1 and 2, which represent approximately 20% of the total generation capacity of the entire San Juan Generating Station, and is liable for its share of any resulting liabilities. TEP cannot predict the outcome of this matter at this time.

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, Tucson Electric Power Company, Factors Affecting Results of Operations, for litigation related to ACC orders and retail competition.

In addition, see legal proceedings described in Note 4.

ITEM 4. REMOVED AND RESERVED

K-30

#### **PART II**

## ITEM 5. MARKET FOR REGISTRANT S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF COMMON EQUITY

#### **Stock Trading**

UniSource Energy s common stock is traded under the ticker symbol UNS and is listed on the New York Stock Exchange. On February 15, 2011, the closing price was \$36.24, with 8,789 shareholders of record.

#### **Dividends**

UniSource Energy s Board of Directors expects to continue to pay regular quarterly cash dividends on our common stock subject; however, such dividends are subject to the Board s evaluation of our financial condition, earnings, cash flows and dividend policy.

UniSource Energy is the sole shareholder of TEP s common stock and relies on dividends from its subsidiaries, primarily TEP, to declare and pay dividends. The TEP Board of Directors typically declares a dividend at the end of each year.

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations, UniSource Energy Consolidated, Liquidity and Capital Resources, Dividends on Common Stock

## **Common Stock Dividends and Price Ranges**

						2009  Market Price per Share of Common  Dividends  Stock (1)						Dividends		
Quarter:	]	High		Low	Declared			High	Low		Declared			
First Second Third Fourth	\$	33.54 34.42 33.75 36.92	\$	29.13 29.04 29.85 33.19	\$	0.39 0.39 0.39 0.39	\$	29.97 28.76 31.11 33.11	\$	22.76 24.78 25.96 28.04	\$	0.29 0.29 0.29 0.29		
Total					\$	1.56					\$	1.16		

<sup>&</sup>lt;sup>(1)</sup> UniSource Energy s common stock price as reported by the New York Stock Exchange.

On February 25, 2011, UniSource Energy declared a cash dividend of \$0.42 per share on its common stock. The dividend will be paid March 23, 2011 to shareholders of record at the close of business on March 11, 2011. TEP s common stock is wholly-owned by UniSource Energy and is not listed for trading on any stock exchange. TEP declared and paid cash dividends to UniSource Energy of \$60 million in 2010, \$60 million in 2009 and \$3 million in 2008.

#### **Convertible Senior Notes**

In 2005, UniSource Energy issued \$150 million of 4.50% Convertible Senior Notes due 2035. Each \$1,000 of Convertible Senior Notes is convertible into 28.100 shares of our Common Stock at any time, representing a conversion price of approximately \$35.59 per share of our Common Stock, subject to adjustment in certain circumstances. See *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, UniSource Energy Consolidated, Liquidity and Capital Resources, UniSource Energy Consolidated Cash Flows, Financing Activities*.

#### **Issuer Purchases of Common Equity**

UniSource Energy did not purchase any of its common stock during 2010, 2009, or 2008.

K-31

ITEM 6. SELECTED CONSOLIDATED FINANCIAL DATA UniSource Energy

	201	.0		<b>2009</b> (ex		<b>2008</b> Thousands - per share da		2007		2006	
Summary of Operations Operating Revenues Income Before Discontinued	\$ 1,453	3,677	\$ 1	,396,701	\$ 1	1,410,066	\$ 1	,381,373	\$ 1	,308,141	
Operations Net Income (1)		1,477 1,477	\$ \$	104,258 104,258	\$ \$	14,021 14,021	\$ \$	58,373 58,373	\$ \$	69,243 67,447	
Basic Earnings per Share: Before Discontinued Operations	\$	3.06	\$	2.91	\$	0.39	\$	1.64	\$	1.96	
Net Income	\$	3.06	\$	2.91	\$	0.39	\$	1.64	\$	1.91	
Diluted Earnings per Share: Before Discontinued Operations Net Income	\$ \$	2.82 2.82	\$ \$	2.69 2.69	\$ \$	0.39 0.39	\$ \$	1.57 1.57	\$ \$	1.85 1.80	
Shares of Common Stock Outstanding		c 44 =		25.050		25 (22		25.406		25.264	
Average End of Year		5,415 5,542		35,858 35,851		35,632 35,458		35,486 35,315		35,264 35,190	
Year-end Book Value per Share Cash Dividends Declared per	\$ 2	22.46	\$	20.94	\$	19.16	\$	19.54	\$	18.59	
Share	\$	1.56	\$	1.16	\$	0.96	\$	0.90	\$	0.84	
Financial Position Total Utility Plant Net	\$ 2,961	1,498	\$ 2	,785,714	\$ 2	2,617,693	\$ 2	2,407,295	\$ 2	,259,620	
Investments in Lease Debt and Equity Other Investments and Other	105	5,277		132,168		126,672		152,544		181,222	
Property Total Assets	61 \$ 3,779	1,676 9,323	\$ 3	60,239 ,601,242	\$ 3	64,096 3,496,847	\$ 3	70,677 3,185,716	\$ 3	66,194	
Long-Term Debt Non-Current Capital Lease	\$ 1,352	2,977	\$ 1	,307,795	\$ 1	1,313,615	\$	993,870	\$ 1	,171,170	
Obligations Common Stock Equity		9,074 9,786		488,349 750,865		513,517 679,274		530,973 690,075		588,771 654,149	
Total Capitalization	\$ 2,602	2,837	\$ 2	,547,009	\$ 2	2,506,406	\$ 2	2,214,918	\$ 2	,414,090	
Selected Cash Flow Data Net Cash Flows From Operating Activities	\$ 342	2,359	\$	343,197	\$	273,767	\$	320,642	\$	280,522	

Capital Expenditures Other Investing Cash Flows (2)	\$ (265,141) (35,358)	\$ (282,991) (9,540)	\$ (354,080) (95,493)	\$ (243,242) 27,961	\$ (236,124) (7,820)
Net Cash Flows From Investing Activities	\$ (300,499)	\$ (292,531)	\$ (449,573)	\$ (215,281)	\$ (243,944)
Net Cash Flows From Financing Activities	\$ (51,183)	\$ (28,916)	\$ 140,605	\$ (119,229)	\$ (77,016)
Ratio of Earnings to Fixed Charges (3)	2.64	2.47	1.24	1.68	1.73

<sup>(1)</sup> Net Income includes an after-tax loss for discontinued operations of \$2 million in 2006.

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations.

K-32

Other Investing Cash Flows in 2008 includes the \$133 million deposit to Trustee for Repayment of Collateral Trust Bonds.

<sup>(3)</sup> For purposes of this computation, earnings are defined as pre-tax earnings from continuing operations before minority interest, or income/loss from equity method investments, plus interest expense, and amortization of debt discount and expense related to indebtedness. Fixed charges are interest expense, including amortization of debt discount and expense on indebtedness.

**TEP** 

	2010	<b>2009</b> -Th	<b>2008</b> ousands of Dolla	<b>2007</b>	2006	
Summary of Operations Operating Revenues Net Income	\$ 1,124,979 \$ 106,978	\$ 1,098,987 \$ 89,248	\$ 1,091,809 \$ 4,363	\$ 1,070,503 \$ 53,456	\$ 988,994 \$ 66,745	
Financial Position Total Utility Plant Net Investments in Lease Debt and	\$ 2,410,077	\$ 2,261,325	\$ 2,120,619	\$ 1,957,506	\$ 1,887,387	
Equity Other Investments and Other Property Total Assets	105,277 43,588 \$ 3,066,108	132,168 31,813 \$ 2,914,299	126,672 31,291 \$ 2,841,771	152,544 35,460 \$ 2,573,036	181,222 30,161 \$ 2,623,063	
Long-Term Debt Non-Current Capital Lease Obligations Common Stock Equity	\$ 1,003,615 429,074 701,155	\$ 903,615 488,311 643,144	\$ 903,615 513,370 583,606	\$ 682,870 530,714 577,349	\$ 821,170 588,424 554,714	
Total Capitalization	\$ 2,133,844	\$ 2,035,070	\$ 2,000,591	\$ 1,790,933	\$ 1,964,308	
Selected Cash Flow Data Net Cash Flows From Operating Activities	\$ 297,755	\$ 264,548	\$ 265,756	\$ 262,714	\$ 225,752	
Capital Expenditures Other Investing Cash Flows (1)	\$ (215,697) (32,611)	\$ (231,969) (14,116)	\$ (291,990) (95,814)	\$ (161,141) 25,414	\$ (154,704) (25,786)	
Net Cash Flows From Investing Activities	\$ (248,308)	\$ (246,085)	\$ (387,804)	\$ (135,727)	\$ (180,490)	
Net Cash Flows From Financing Activities	\$ (51,882)	\$ (29,320)	\$ 128,713	\$ (120,088)	\$ (78,984)	
Ratio of Earnings to Fixed Charges (2)	2.76	2.58	1.13	1.75	1.84	

Other Investing Cash Flows in 2008 includes the \$133 million deposit to Trustee for Repayment of Collateral Trust Bonds.

(2)

For purposes of this computation, earnings are defined as pre-tax earnings from continuing operations before minority interest, or income/loss from equity method investments, plus interest expense and amortization of debt discount and expense related to indebtedness. Fixed charges are interest expense, including amortization of debt discount and expense on indebtedness.

Note: Disclosure of earnings per share information for TEP is not presented as the common stock of TEP is not publicly traded.

See Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations.

K-33

## ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Management s Discussion and Analysis explains the results of operations, the general financial condition, and the outlook for UniSource Energy and its four primary business segments and includes the following:

outlook and strategies;

operating results during 2010 compared with 2009, and 2009 compared with 2008;

factors which affect our results and outlook;

liquidity, capital needs, capital resources, and contractual obligations;

dividends: and

critical accounting policies.

UniSource Energy is a holding company with no significant operations of its own. Operations are conducted by its subsidiaries, each of which is a separate legal entity with its own assets and liabilities. UniSource Energy owns the outstanding common stock of TEP, UniSource Energy Services, Inc. (UES), UniSource Energy Development Company (UED) and Millennium Energy Holdings, Inc. (Millennium).

TEP, an electric utility, provides electric service in the Tucson metropolitan area. UES, through its two operating subsidiaries, UNS Gas, Inc. (UNS Gas) and UNS Electric, Inc. (UNS Electric), provides gas and electric service to 30 communities in northern and southern Arizona.

UED developed and owns the Black Mountain Generating Station (BMGS), a gas turbine project in northwestern Arizona that provides energy to UNS Electric through a power sales agreement.

Millennium has existing investments in unregulated businesses that represented less than 1% of UniSource Energy s total assets as of December 31, 2010; no new investments are planned in Millennium. Southwest Energy Solutions (SES), a subsidiary of Millennium, provides supplemental labor and meter reading services to TEP, UNS Gas and UNS Electric.

## **UNISOURCE ENERGY CONSOLIDATED**

#### **OUTLOOK AND STRATEGIES**

Our financial prospects and outlook for the next few years will be affected by many factors including: TEP s 2008 Rate Order which freezes base rates through 2012; the weak national and regional economic conditions; volatility in the financial markets; the increasing number of environmental laws and regulations; and other regulatory factors. Our plans and strategies include the following:

Focusing on our core utility businesses including: operational excellence; investing in utility rate base; customer satisfaction; maintaining a strong community presence; and achieving constructive regulatory outcomes.

Expanding TEP and UNS Electric s portfolio of renewable energy sources and programs to meet Arizona s Renewable Energy Standards while creating ownership opportunities for renewable energy projects that benefit customers, shareholders and the communities we serve.

Developing strategic responses to energy efficiency requirements that protect the financial stability of our utility businesses and provide benefits to our customers.

Developing strategic responses to new environmental regulations and potential new legislation, including potential limits on greenhouse gas emissions. We are evaluating TEP s existing mix of generation resources and defining steps to achieve environmental objectives that provide an appropriate return on investment and are consistent with earnings growth.

K-34

#### **Table of Contents**

#### RESULTS OF OPERATIONS

#### **Contribution by Business Segment**

We conduct our business through four primary business segments TEP, UNS Gas, UNS Electric and Millennium. The table below shows the contributions to our consolidated after-tax earnings by these business segments.

	2010		2009		2008		
		-N	<b>Millions</b>	of Dollar	·s-		
TEP	\$	107	\$	89	\$	4	
UNS Gas		9		7		9	
UNS Electric		10		6		4	
Millennium		(13)		2			
Other Non-Reportable Segments (1)		(2)				(3)	
Consolidated Net Income	\$	111	\$	104	\$	14	

<sup>(1)</sup> Includes: UniSource Energy parent company expenses; UniSource Energy parent company interest expense (net of tax) on UniSource Energy Convertible Senior Notes and on the Unisource Credit Agreement; and UED.

#### **Executive Overview**

## 2010 Compared with 2009

UniSource Energy s net income in 2010 was \$111 million compared with \$104 million in 2009. The primary factors that contributed to the increase are described below by business segment. *TEP* 

TEP reported net income of \$107 million in 2010 compared with net income of \$89 million in 2009. The increase was due primarily to:

a \$17 million decrease in depreciation and amortization expense resulting from a change in depreciation rates for TEP s transmission assets, the purchase of Sundt Unit 4 and a decline in amortization on capital lease obligations. The decrease excludes adjustments made to depreciation and amortization in 2009 related to an investment in Springerville Unit 1 lease equity;

operating benefits of \$11 million related to the start of commercial operation of Springerville Unit 4 in December 2009:

a \$3 million decrease in base operating and maintenance expense (Base O&M) resulting from a decline in planned power plant maintenance outages, cost-containment efforts and lower pension and post retirement medical expense. Base O&M excludes third-party expense reimbursements and expenses related to customer-funded renewable energy and demand-side management programs; partially offset by a \$5 million decrease in TEP s retail margin revenues resulting from a 0.8% decrease in retail kWh sales. TEP s retail kWh sales were negatively impacted by weak economic conditions and a decline in cooling degree days compared with 2009.

See Tucson Electric Power Company, Results of Operations, below for more information; UNS Gas and UNS Electric

UNS Gas and UNS Electric reported combined net income of \$19 million in 2010 compared with \$13 million in 2009. The increase was due primarily to:

a \$4 million increase in net income at UNS Electric resulting from an increase in demand from a mining customer, the addition of a new industrial customer, an increase in base retail rates that took effect in October 2010, and a pre-tax gain of \$3 million related to the settlement of a dispute regarding wholesale energy transactions; and

a \$2 million increase in net income at UNS Gas resulting from increased sales due to colder winter weather compared with 2009 and an increase in base retail rates that took effect in April 2010.

#### **Table of Contents**

#### Millennium

Millennium recorded a net loss of \$13 million in 2010 compared with net income of \$2 million in 2009. The net loss in 2010 resulted from several factors, including the write-off of deferred tax assets and impairment losses on certain investments. Millennium s results in 2009 included a \$6 million pre-tax gain on the sale of an investment.

## 2009 Compared with 2008

UniSource Energy s net income in 2009 was \$104 million compared with net income of \$14 million in 2008. The primary factors that contributed to the increase are described below by business segment.

TEP reported net income of \$89 million in 2009 compared with net income of \$4 million in 2008. The increase was due primarily to:

a 6% base rate increase at TEP that took effect December 1, 2009. The base rate increase, as well as hot summer weather, contributed to a \$40 million increase in retail revenues during 2009. The increase excludes revenues collected from customers for renewable energy and energy efficiency programs;

a \$31 million decrease in total fuel and purchased energy expense (net of short-term wholesale revenues) due to lower wholesale prices; and

\$50 million of regulatory expenses, revenue deferrals and accounting adjustments in 2008 that did not recur in 2009.

#### Millennium

Millennium recorded net income of \$2 million in 2009 and recorded no net income or loss in 2008. Millennium s results in 2009 included a \$6 million pre-tax gain on the sale of an investment.

#### O&M

The table below summarizes the items included in UniSource Energy s O&M expense.

	2010		2009			2008
		-N	-Millions of Dollars-			
TEP Base O&M (Non-GAAP) (1)	\$	228	\$	231	\$	220
UNS Gas Base O&M (Non-GAAP) (1)		25		25		25
UNS Electric Base O&M (Non-GAAP) (1)		21		21		21
Consolidating Adjustments and Other (2)		(9)		(7)		(8)
UniSource Energy Base O&M (Non-GAAP)		265		270		258
Reimbursed Expenses Related to Springerville Units 3 and 4		65		41		35
Gain on the Sale of SO <sub>2</sub> Emissions Allowances						(1)
Expenses Related to Customer-funded Renewable Energy and						
Demand-side Management Programs <sup>(3)</sup>		40		23		5
Reinstatement of Regulatory Accounting						(1)
UniSource Energy Other O&M (GAAP)	\$	370	\$	334	\$	296

<sup>(1)</sup> Base O&M, a Non-GAAP financial measure, should not be considered as an alternative to Other O&M, which is determined in accordance with GAAP. TEP believes that Base O&M, which is Other O&M less reimbursed expenses, gains on the sale of SO2 Allowances and expenses related to customer-funded renewable energy and demand-side management programs, provides useful information to investors.

<sup>(2)</sup> Includes Millennium, UED and parent company O&M, and inter-company eliminations

<sup>(3)</sup> Represents expenses related to customer-funded renewable energy programs; the offsetting funds collected from customers are recorded in retail revenue.

## LIQUIDITY AND CAPITAL RESOURCES

## Liquidity

The primary source of liquidity for UniSource Energy, the parent company, is dividends from its subsidiaries, primarily TEP. Also, under UniSource Energy s tax sharing agreement, subsidiaries make income tax payments to UniSource Energy, which makes payments on behalf of the consolidated group. The table below provides a summary of the liquidity position of UniSource Energy on a stand-alone basis and each of its segments.

Balances As of	Cash and Cash			rowings nder rolving redit	Amount Available under Revolving Credit Facility		
February 15, 2011	Equiv	Facility <sup>(3)</sup>					
			-Milli	ions of Dolla	ars-		
UniSource Energy stand-alone	\$	1	\$	31	\$	94	
TEP		36		36		164	
UNS Gas		39				$70_{(1)}$	
UNS Electric		16		13		57(1)	
Millennium		3		N/A		N/A	
Other (2)		3		N/A		N/A	
Total	\$	98					

- (1) Currently, either UNS Gas or UNS Electric may borrow up to a maximum of \$70 million, but the total combined amount borrowed by both companies cannot exceed \$100 million.
- (2) Includes cash and cash equivalents at UED.
- (3) Includes LOCs issued under Revolving Credit Facilities

## **Short-term Investments**

UniSource Energy s short-term investment policy governs the investment of excess cash balances by UniSource Energy and its subsidiaries. We review this policy periodically in response to market conditions to adjust, if necessary, the maturities and concentrations by investment type and issuer in the investment portfolio. As of December 31, 2010, UniSource Energy s short-term investments include highly-rated and liquid money market funds, certificates of deposit and commercial paper. These short-term investments are classified as Cash and Cash Equivalents on the Balance Sheet.

## Access to Revolving Credit Facilities

UniSource Energy, TEP, UNS Gas and UNS Electric are each party to a revolving credit agreement with a group of lenders that is available for working capital purposes. Each of these agreements is a committed facility and expires in November 2014. The TEP and UNS Gas/UNS Electric Credit Agreements may be used for revolving borrowings as well as to issue letters of credit. TEP, UNS Gas and UNS Electric each issue letters of credit from time to time to provide credit enhancement to counterparties for their power or gas procurement and hedging activities. The UniSource Energy Credit Agreement also may be used to issue letters of credit for general corporate purposes. UniSource Energy and its subsidiaries believe they have sufficient liquidity under their revolving credit facilities to meet their short-term working capital needs and to provide credit enhancement as may be required under their respective energy procurement and hedging agreements. See *Item 7A. Quantitative and Qualitative Disclosures about Market Risk, Credit Risk*, below.

## Liquidity Outlook

In November 2010, UniSource Energy, TEP, UNS Gas and UNS Electric each refinanced their respective Credit Agreements that were due to expire in 2011. The expiration dates were extended to November 2014. UNS Gas has \$50 million of unsecured notes that mature in August 2011.

K-37

#### **Table of Contents**

#### **UniSource Energy Consolidated Cash Flows**

	2	2010		2009		2008			
		-Millions of Dollars-							
Cash provided by (used in):									
Operating Activities	\$	342	\$	343	\$	274			
Investing Activities		(300)		(293)		(450)			
Financing Activities		(51)		(29)		141			

UniSource Energy s consolidated cash flows are provided primarily from retail and wholesale energy sales at TEP, UNS Gas and UNS Electric, net of the related payments for fuel and purchased power. Generally, cash from operations is lowest in the first quarter and highest in the third quarter due to TEP s summer peaking load. As a result of the varied seasonal cash flow, UniSource Energy, TEP, UNS Gas and UNS Electric use their revolving credit facilities as needed to fund their business activities.

Cash used for investing activities is primarily a result of capital expenditures at TEP, UNS Gas and UNS Electric. Cash used for investing and financing activities can fluctuate year-to-year depending on: capital expenditures, repayments and borrowings under revolving credit facilities; debt issuances or retirements; capital lease payments by TEP; and dividends paid by UniSource Energy to its shareholders.

## **Operating Activities**

In 2010, net cash flows from operating activities were \$1 million lower than 2009 primarily due to:

- a \$14 million increase in income taxes paid due to higher pre-tax income;
- a \$20 million decrease in income tax refunds:
- a \$4 million increase in total interest paid; and
- a \$13 million decline in cash deposits received from power and gas trading counterparties; partially offset by approximately \$11 million of operating benefits due primarily to the start-up of Springerville Unit 4; and a \$41 million increase in cash receipts from total electric and gas sales net of fuel and purchased energy costs partially related to higher collections to fund renewable energy and energy efficiency programs.

## **Investing Activities**

Net cash used for investing activities was \$7 million higher in 2010 compared with 2009.

Investing activities in 2010 included:

the purchase of Sundt Unit 4 by TEP for \$51 million;

an \$18 million decline in capital expenditures resulting primarily from the effect of weakened economic conditions on customer growth;

a \$13 million increase in the return of investment in Springerville Unit 1 lease debt; and the purchase of renewable energy credits of \$7 million by TEP and UNS Electric which is recovered through the RES surcharge.

Investing activities in 2009 included:

the use of \$31 million by TEP for an investment in Springerville Unit 1 lease debt; and the receipt of \$8 million related to the sale of an investment by Millennium.

K-38

#### **Table of Contents**

Capital Expenditures Forecast

<b>Business Segment</b>	ctual 010	2	011				-		014	2015	
TEP	\$ 267	\$	306	\$	273	\$	372	\$	322	\$	286
UNS Gas	10		12		11		14		16		22
UNS Electric (1)	22		37		51		25		30		32
Other Capital Expenditures	17		36		1						
	\$ 316	\$	391	\$	336	\$	411	\$	368	\$	340

(1) UNS Electric is expected to purchase BMGS from UED for approximately \$62 million during 2011. Since this is an inter-company transaction, it is not included in the chart, as it is eliminated from UniSource Energy consolidated capital expenditures. See *UNS Electric, Factors Affecting Results of Operations, Rates, 2010 UNS Electric Rate Order*, below, for more information.

TEP s capital expenditures in 2010 include \$52 million for the purchase of Sundt Unit 4. TEP s estimated capital expenditures in 2015 exclude the potential purchase of Springerville Unit 1 and Springerville Coal Handling Facilities upon the expiration of their respective leases in January 2015.

Other capital expenditures reflect UniSource Energy s standalone capital expenditures, including the purchase of land and construction costs for a new corporate headquarters.

These estimates are subject to continuing review and adjustment. Actual capital expenditures may differ from these estimates due to changes in business conditions, construction schedules, environmental requirements, state or federal regulations and other factors.

For more information regarding TEP s capital expenditures, see *Tucson Electric Power Company, Liquidity and Capital Resources, Investing Activities, Capital Expenditures*, below.

## **Financing Activities**

Net cash proceeds used for financing activities were \$22 million higher in 2010 than they were in 2009 due to:

\$30 million of net revolving credit facility repayments in 2010 compared with net proceeds of \$5 million in 2009:

- a \$32 million increase in payments of capital lease obligations;
- \$30 million of short-term debt proceeds in 2009 compared with none in 2010; and
- a \$15 million increase in dividends paid to common shareholders; partially offset by
- an \$82 million increase in proceeds from long-term debt net of repayments of long-term debt.

## **Capital Contributions**

In the first quarter of 2010, UED paid a \$9 million dividend to UniSource Energy, of which \$4 million represented a return of capital distribution. In March 2010, UniSource Energy contributed \$15 million in capital to TEP to help fund the purchase of Sundt Unit 4.

In 2009, UED paid a \$30 million dividend to UniSource Energy which also represented a return of capital distribution. UniSource Energy used the proceeds to contribute \$30 million of capital to TEP to purchase lease debt related to Springerville Unit 1.

See Other Non-Reportable Business Segments, UED and Tucson Electric Power Company, Liquidity and Capital Resources, below for more information.

## **UniSource Credit Agreement**

In November 2010, UniSource Energy amended and restated its existing credit agreement (UniSource Credit Agreement). The UniSource Credit Agreement had previously included a \$30 million term loan facility and a \$70 million revolving credit facility. As amended, the UniSource Credit Agreement consists of a \$125 million revolving credit and revolving letter of credit facility. The UniSource Credit Agreement will expire in November 2014. At December 31, 2010, there was \$27 million outstanding at a weighted average interest rate of 3.26%.

## **Table of Contents**

The UniSource Credit Agreement restricts additional indebtedness, liens, mergers and sales of assets. The UniSource Credit Agreement also requires UniSource Energy to meet a minimum cash flow to interest coverage ratio determined on a UniSource Energy standalone basis and not to exceed a maximum leverage ratio determined on a consolidated basis. Under the terms of the UniSource Credit Agreement, UniSource Energy may pay dividends so long as it maintains compliance with the agreement.

As of December 31, 2010, we were in compliance with the terms of the UniSource Credit Agreement.

## Interest Rate Risk

UniSource Energy is subject to interest rate risk resulting from changes in interest rates on its borrowings under the revolving credit facility. The interest paid on revolving credit borrowings is variable. If LIBOR and other benchmark interest rates increase, UniSource Energy may be required to pay higher rates of interest on borrowings under its revolving credit facility. See *Item 7A. Quantitative and Qualitative Disclosures about Market Risk, Credit Risk*, below.

## Convertible Senior Notes

UniSource Energy has \$150 million of 4.50% Convertible Senior Notes due 2035. Each \$1,000 of Convertible Senior Notes is convertible into 28.100 shares of UniSource Energy Common Stock at any time, representing a conversion price of approximately \$35.59 per share of our Common Stock, subject to adjustments. The closing price of UniSource Energy s Common Stock was \$36.24 on February 15, 2011.

Beginning on March 5, 2010, UniSource Energy has the option to redeem the notes, in whole or in part, for cash, at a price equal to 100% of the principal amount plus accrued and unpaid interest. Holders of the notes will have the right to require UniSource Energy to repurchase the notes, in whole or in part, for cash on March 1, 2015, 2020, 2025 and 2030, or if certain specified fundamental changes involving UniSource Energy occur. The repurchase price will be 100% of the principal amount of the notes plus accrued and unpaid interest.

## **Guarantees and Indemnities**

In the normal course of business, UniSource Energy and certain subsidiaries enter into various agreements providing financial or performance assurance to third parties on behalf of certain subsidiaries. We enter into these agreements primarily to support or enhance the creditworthiness of a subsidiary on a stand-alone basis. The most significant of these guarantees at December 31, 2010 were:

UES guarantee of senior unsecured notes issued by UNS Gas (\$100 million) and UNS Electric (\$100 million); UES guarantee of the \$100 million UNS Gas/UNS Electric Revolver;

UniSource Energy s guarantee of approximately \$2 million in building lease payments for UNS Gas; and UniSource Energy s guarantee of the \$30 million of outstanding loans under the UED Credit Agreement.

To the extent liabilities exist under these contracts, such liabilities are included in the consolidated balance sheets. In March 2010, TEP purchased 100% of the equity interest in Sundt Unit 4. TEP has indemnified the seller of Sundt Unit 4 from any sales, use, transfer or similar taxes or fees due relating to the purchase. The terms of the indemnification do not include a limit on potential future payments; however, TEP believes that the parties to the agreement have abided by all tax laws, and TEP does not have any additional tax obligations. TEP has not made any payments under the terms of this indemnification to date.

## **Contractual Obligations**

The following chart displays UniSource Energy s consolidated contractual obligations by maturity and by type of obligation as of December 31, 2010.

K-40

#### **Table of Contents**

## **UniSource Energy s Contractual Obligations**- Millions of Dollars -

Payment Due in Years Ending December 31,	2011		2012		2013		2014		2015		2016 and after		O	ther	Total
Long Term Debt Principal <sup>(1)</sup>	\$	57	\$	23	\$		\$	392	\$	100	\$	838	\$		\$ 1,410
Interest <sup>(2)</sup>	Ψ	67	Ψ	64	Ψ	66	Ψ	64	Ψ	54	Ψ	692	Ψ		1,007
Capital Lease Obligations <sup>(3)</sup>		107		118		122		195		24		79			645
Purchase Obligations:															
Fuel <sup>(4)</sup>		77		52		41		39		38		123			370
Purchased Power		73		48		43		4							168
Transmission		4		4		4		4		4		10			30
Coal Transportation Agreement		1		1		1		1							4
Other Long-Term Liabilities <sup>(5)</sup> :															
Pension & Other Post Retirement															
Obligations <sup>(6)</sup>		29		5		6		6		6		36			88
Acquisition of Springerville Coal															
Handling and Common Facilities <sup>(7)</sup>										120		106			226
<b>Building Commitments</b>		32													32
Solar Installation Commitments		1													1
Unrecognized Tax Benefits														40	40
Total Contractual Cash Obligations	\$	448	\$	315	\$	283	\$	705	\$	346	\$	1,884	\$	40	\$ 4,021

- TEP s variable rate IDBs are secured by letters of credit issued pursuant to TEP s Credit Agreement and 2010 Reimbursement Agreement which expire in 2014. Although the variable rate IDBs mature between 2018 and 2032, the above maturity reflects a redemption or repurchase of such bonds in 2014 as though the letters of credit terminate without replacement upon expiration of the TEP Credit Agreement and 2010 Reimbursement Agreement.
- (2) Excludes interest on revolving credit facilities.
- (3) Effective with commercial operation of Springerville Unit 3 in July 2006 and Unit 4 in December 2009, Tri-State and SRP are reimbursing TEP for various operating costs related to the common facilities on an ongoing basis, including a total of \$14 million annually related to the Springerville Common and Springerville Coal Handling Facilities Leases. TEP remains the obligor under these capital leases, and Capital Lease Obligations do not reflect any reduction associated with this reimbursement.
- (4) Excludes TEP s liability for final environmental reclamation at the coal mines which supply the San Juan and Four Corners generating stations as the timing of payment has not been determined. See Note 4.
- (5) Excludes asset retirement obligations expected to occur through 2066.
- (6) These obligations represent TEP and UES expected contributions to pension plans in 2011, TEP s expected benefit payments for its unfunded Supplemental Executive Retirement Plan and TEP s expected postretirement benefit costs to cover medical and life insurance claims as determined by the plans actuaries. TEP and UES do not know and have not included pension contributions beyond 2011 for their funded pension plans due to the significant impact that returns on plan assets and changes in discount rates might have on such amounts. TEP

previously funded the postretirement benefit plan on a pay-as-you-go basis. In 2009, TEP established a VEBA Trust to partially fund expected future benefits for union employees. Benefit payments are not expected to be made from the Trust for several years. The 2011 obligation includes expected VEBA contributions. VEBA contributions for periods beyond 2011 cannot be determined at this time.

TEP has agreed with the owners of Springerville Units 3 and 4 that, prior to expiration of the Springerville Coal Handling Facilities and Common Leases, TEP will either renew such leases or exercise its fixed price purchase option under such leases and acquire the leased facilities. TEP has the option of purchasing the facilities at the end of the initial lease term or after one or more renewal periods through 2025 for the Springerville Common Facilities and through 2035 for the Springerville Coal Handling Facilities. The table above reflects the purchase as if TEP exercised the fixed price purchase option at the end of the initial lease term. Upon such acquisitions by TEP, the owners of Springerville Unit 3 have the option and the owner of Springerville Unit 4 has the obligation to purchase from TEP a 17% interest in the Springerville Coal Handling Facilities and a 14% interest in the Springerville Common Facilities.

K-41

#### **Table of Contents**

We have reviewed our contractual obligations and provide the following additional information:

We do not have any provisions in any of our debt or lease agreements that would cause an event of default or cause amounts to become due and payable in the event of a credit rating downgrade.

None of our contracts or financing arrangements contains acceleration clauses or other consequences triggered by changes in our stock price.

# **Dividends on Common Stock**

On February 25, 2011, UniSource Energy declared a first quarter cash dividend of \$0.42 per share on its common stock. The first quarter dividend, totaling approximately \$15 million, will be paid March 23, 2011 to shareholders of record at the close of business March 11, 2011. The table below summarizes UniSource Energy s dividends paid in 2008 through 2010.

		2009		2008			
Quarterly Dividend Per Common Share	\$	0.39	\$	0.29	\$	0.24	
Annual Dividend Per Common Share	\$	1.56	\$	1.16	\$	0.96	
Total Dividends Paid	\$ 5	7 million	\$41	\$41 million		\$ 34 million	

#### **Income Taxes**

At December 31, 2010, UniSource Energy had federal AMT credit carryforwards of \$34 million, including \$16 million for TEP, which do not expire. UniSource Energy has a capital loss carryforward of \$8 million that expires on December 31, 2015. This capital loss carryforward results in a \$3 million deferred tax asset, against which a \$3 million valuation allowance has been recorded. In addition, a valuation allowance of \$5 million has been provided at UniSource Energy against deferred tax assets stemming from the difference between the book and tax basis of certain Millennium investments. We believe it is likely that the reversal of these basis differences will result in capital losses that cannot be currently realized. These two issues constitute the \$8 million valuation allowance described in Note 8.

The 2010 Federal Tax Relief Act includes provisions that make qualified property placed into service between September 8, 2010 and January 1, 2012 eligible for 100% bonus depreciation for tax purposes and qualified property placed in service during 2012 is eligible for 50% bonus depreciation for tax purposes. This is an acceleration of tax benefits UniSource Energy otherwise would have received over 20 years. As a result of these provisions, UniSource Energy may not pay any federal income taxes in 2011 or 2012.

# TUCSON ELECTRIC POWER COMPANY

## RESULTS OF OPERATIONS

The financial condition and results of operations of TEP are the principal factors affecting the financial condition and results of operations of UniSource Energy. The following discussion relates to TEP s utility operations, unless otherwise noted.

#### 2010 Compared with 2009

TEP recorded net income of \$107 million in 2010 compared with net income of \$89 million in 2009. The following factors contributed to the change in TEP s net income:

\$11 million of pre-tax benefits recognized by TEP related primarily to Springerville Unit 4 for operating fees and contributions toward common facility costs received from the owner of Springerville Unit 4. Commercial operation of the unit began in December 2009. See *Factors Affecting Results of Operations, Springerville Units 3 and 4*, below for more information;

K-42

#### **Table of Contents**

a \$10 million decrease in depreciation expense due to lower depreciation rates on TEP s transmission assets and a lengthened depreciation period for leasehold improvements at Sundt Unit 4, partially offset by depreciation related to an increase in plant-in-service. The decrease excludes a \$7 million adjustment that increased depreciation expense in the second quarter of 2009, related to a change in accounting for TEP s investment in Springerville Unit 1 lease equity. See *Factors Affecting Results of Operations, Depreciation*, below for more information:

A \$3 million decrease in base O&M expense, which excludes costs directly offset by customer surcharges for renewable energy and demand side management programs and third party reimbursements. The decrease resulted from a decline in pension and postretirement medical expense and lower power plant maintenance expense. See *Operating Expenses*, *O&M*, below for more information;

a \$7 million decrease in amortization expense due to a decline in the balance of capital lease obligations. The decrease excludes a \$3 million adjustment made in the second quarter of 2009 that decreased amortization expense. The adjustment was related to a change in accounting for TEP s investment in Springerville Unit 1 lease equity;

a \$5 million decrease in interest expense on capital lease obligations, excluding an adjustment made in 2009 related to an investment in Springerville Unit 1 lease equity. As TEP pays down its capital lease obligations over time, the resulting interest expense also declines. The decrease in capital lease interest expense was offset by a \$5 million decline in interest income during 2010. TEP s investment in lease debt balance, and resulting interest income, also declines over time as TEP pays down its capital lease obligations;

a \$3 million increase in long-term wholesale margin revenues due primarily to an increase in sales volumes to one of TEP s long-term wholesale customers; and

a \$2 million increase in wholesale transmission revenues as TEP temporarily provided transmission capacity for Springerville Unit 4 during the first quarter of 2010.

These factors were partially offset by:

an \$8 million decrease in total other income due in part to interest related to an income tax refund received in 2009 and a decline in gains recognized on company owned life insurance. The decrease excludes a \$3 million adjustment that increased other income in the second quarter of 2009, related to a change in accounting for TEP s investment in Springerville Unit 1 lease equity;

a \$6 million increase in interest expense on long-term debt due primarily to the conversion of \$130 million of debt from a variable rate to a fixed rate. Although the fixed interest rate is higher than the variable interest rate that was in effect at the time of the conversion, the fixed rate conversion reduced TEP s future interest rate risk and provided other benefits; and

a \$5 million decrease in total retail margin revenues. Weather, the implementation of energy efficiency measures and weak economic conditions contributed to a 0.8% decrease in kWh sales compared with 2009. Cooling Degree Days during 2010 were 3.5% below last year.

In June 2009, TEP adjusted its accounting for a 2006 investment in 14% of Springerville Unit 1 lease equity. As a result, TEP recorded a net increase to the income statement of \$0.6 million, before tax. The adjustment recorded in June 2009 for the period from July 2006 through June 2009 included additional depreciation expense of \$7 million; a reduction in amortization expense of \$3 million; a reduction of interest expense on capital leases of \$2 million; and \$3 million of equity in earnings, which is included in Other Income on the income statement.

# 2009 Compared with 2008

TEP recorded net income of \$89 million in 2009 compared with net income of \$4 million in 2008. The following factors contributed to the change in TEP s net income:

a \$62 million increase in retail revenues due primarily to: the 6% base rate increase that took effect in December 2008; a new rate structure that charges higher rates for higher levels of energy usage; a \$22 million increase in revenues collected from customers for renewable energy and energy efficiency programs; and hot summer weather during the third quarter of 2009;

#### **Table of Contents**

a provision for rate refunds of \$58 million recorded in 2008;

a \$31 million decrease in total fuel and purchased energy expense, net of short-term wholesale revenues, due to lower generating output; a decline in the market price of wholesale power and natural gas; and a \$24 million gain recorded to fuel expense in 2008 related to the reinstatement of regulatory accounting; an \$11 million decrease in total interest expense resulting primarily from lower interest rates on variable rate debt and lower interest expense related to capital lease obligations; and

a \$10 million increase in total other income due to interest income related to an income tax refund; income related to an adjustment in the accounting for an investment in lease equity; and income related to an increase in the value of a company owned life insurance policy.

# These factors were partially offset by:

a \$27 million increase in depreciation and amortization expense due to: additions to plant in service; new depreciation rates for generation assets; and amortization of regulatory assets resulting from the 2008 TEP Rate Order;

a \$24 million decrease in the amortization of TEP s TRA. In May 2008, the TRA was fully amortized; an \$11 million increase in Base O&M expense, which excludes costs directly offset by customer surcharges for renewable energy and demand side management programs and third party reimbursements. The increase resulted primarily from higher pension-related expenses and plant maintenance expense;

a \$9 million decrease in long-term wholesale revenues due primarily to lower kWh sales to Salt River Project (SRP) and Navajo Tribal Utility Authority (NTUA); and

a \$6 million increase in taxes other than income taxes. The increase was due primarily to a \$7 million gain recorded in 2008 upon the reinstatement of regulatory accounting.

In 2009 and 2008, the pre-tax benefit recognized by TEP related to Springerville Units 3 and 4 for operating fees and contributions toward common facility costs was \$12 million in each period.

#### **Utility Sales and Revenues**

Customer growth, weather, economic conditions and other consumption factors affect retail sales of electricity. Electric wholesale revenues are affected by prices in the wholesale energy market, the availability of TEP s generating resources, and the level of wholesale forward contract activity.

K-44

# **Table of Contents**

The table below provides trend information on retail sales by major customer class over the last three years as well as weather data for TEP s service territory.

		2009 vs. 2008 %						
Energy Sales, kWh (in millions)	2	2010	,	2009	% Change*		2008	Change*
Electric Retail Sales:					J			J
Residential		3,870		3,906	(0.99)	<b>%</b> )	3,852	1.4%
Commercial		1,963		1,988	(1.39	%)	2,034	(2.3%)
Industrial		2,139		2,161	(1.09	%)	2,264	(4.5%)
Mining		1,079		1,065	1.49	%	1,096	(2.8%)
Public Authorities		241		251	(4.19	%)	256	(1.9%)
Total Electric Retail Sales		9,292		9,371	(0.89)	<b>%</b> )	9,502	(1.4%)
Electric Retail Revenues (in								
millions):								
Residential	\$	372	\$	378	(1.59			7.6%
Commercial		217		220	(1.29		212	3.8%
Industrial		160		164	(2.39		165	(0.7%)
Mining		62		61	1.89		55	9.7%
Public Authorities		19		20	(3.79)	<b>%</b> )	19	3.8%
Revenues excluding RES & DSM	\$	830	\$	843	(1.49	%) \$	802	5.0%
<b>RES and DSM Revenues</b>		38		25	NM		3	NM
<b>Provision for Rate Refunds</b>					NM		(58)	NM
Net Electric Retail Sales	\$	868	\$	868	0.19	% \$	747	16.2%
				2009 vs. 2008				
					%			%
Weather Data:	20	)10	20	009	Change*		2008	Change*
Cooling Degree Days		1 = 10		4 #00	(a. # a.		1 22 5	10 = ~
Actual		1,543		1,599	(3.5%	)	1,336	19.7%
10-Year Average		1,468		1,469	NM		1,431	NM
<b>Heating Degree Days</b>								
Actual		1,469		1,287	14.1%	)	1,367	(5.9%)
10-Year Average		1,430		1,434	NM		1,444	NM

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

K-45

#### **Table of Contents**

#### Retail Margin Revenues

The table below provides a summary of the margin revenues (retail revenues excluding base fuel, PPFAC and RES and DSM charges) on TEP s retail sales for 2010 and 2009. Comparable data is not available for 2008 because TEP s new rate structure took effect in December 2008.

					Increase (Decrease)			
	2	010	2	2009	An	nount	Percent*	
Retail Margin Revenues (in millions):								
Residential	\$	252	\$	254	\$	(2)	(0.9%)	
Commercial		159		160		(1)	(0.5%)	
Industrial		97		100		(3)	(3.1%)	
Mining		31		30		1	3.0%	
Public Authorities		12		12			(2.4%)	
Total Retail Margin Revenues (non-GAAP)**	\$	551	\$	556	\$	(5)	(1.0%)	
Retail Fuel Revenues		279		287		(8)	(2.2%)	
RES & DSM Revenues		38		25		13	48.8%	
Net Electric Retail Sales (GAAP)	\$	868	\$	868	\$	0	0.1%	
Avg. Retail Margin Rate (cents / kWh):								
Residential		6.50		6.49		0.01	0.1%	
Commercial		8.10		8.04		0.06	0.8%	
Industrial		4.53		4.62		(0.09)	(2.1%)	
Mining		2.87		2.82		0.05	1.6%	
Public Authorities		5.07		4.98		0.07	1.7%	
Avg. Retail Margin Rate		5.93		5.93		0.00	-0.1%	
Avg. PPFAC Rate		3.01		3.05		(0.04)	(1.4%)	
Avg. RES & DSM Rate		0.41		0.27		0.14	50.0%	
Total Avg. Retail Rate		9.34		9.26		0.10	0.9%	

<sup>\*</sup> Percent change is calculated on un-rounded data; may not correspond to data shown in table.

## 2010 Compared with 2009

## Residential

Residential kWh sales were 0.9% lower in 2010 compared with 2009, which led to a decrease in residential margin revenues of \$2 million. The decline in residential kWh sales can be attributed to a 3.5% decrease in Cooling Degree Days compared with 2009, weak local economic conditions and energy efficiency measures.

## Commercial

Commercial kWh sales in 2010 were 1.3% below 2009 levels. A decline in Cooling Degree Days and weak economic conditions contributed to the sales decline. The lower sales volumes, and resulting lower demand charges, led to a

<sup>\*\*</sup> Retail Margin Revenues, a non-GAAP financial measure, should not be considered as an alternative to Net Electric Retail Sales, which is determined in accordance with GAAP. TEP believes that Retail Margin Revenues, which is Net Electric Retail Sales less base fuel, PPFAC revenues, and revenues for DSM and RES programs, provides useful information to investors.

decline in commercial margin revenues of \$1 million.

# **Industrial**

Industrial kWh sales declined by 1.0% compared with 2009, due primarily to weak economic conditions. Margin revenues from industrial customers decreased by 3.1%, or \$3 million due to changing usage patterns that reduced demand charges.

K-46

#### **Table of Contents**

#### **Mining**

Higher copper prices led to increased mining activity resulting in a 1.4% increase in sales volumes in 2010 compared with 2009. Margin revenues from mining customers increased \$1 million, or 3.0%, compared with the prior year due to changing usage patterns that increased demand charges.

Long-Term Wholesale and Transmission Revenues

					2009 vs. 2008			
	2010		2009		% Chng.*	2008		% Chng.*
Long-Term Wholesale								
Contracts								
kWh Sales (Millions)		988		833	18.6%		1,096	(24.0%)
Revenues (\$ Millions)	\$	56	\$	48	15.4%	\$	57	(16.1%)
Wholesale Transmission								
Revenues (\$ Millions)	\$	21	\$	19	9.9%	\$	17	10.5%

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

Revenues from long-term wholesale contracts increased by \$8 million in 2010 compared with 2009, due to an 18.6% increase in kWh sales. The increase in sales volumes and revenues is due to higher kWh sales to TEP s two primary long-term wholesale customers, SRP and NTUA. The margin on TEP s long-term wholesale sales in 2010 and 2009 was \$28 million and \$25 million, respectively. The increase in margin in 2010 is due primarily to a 26% increase in sales volumes to NTUA. During 2009, NTUA received a greater allotment of federal hydro power as hydro conditions in the Colorado River basin were above normal, reducing its need for power from TEP.

Wholesale transmission revenues in 2010 increased by \$2 million as TEP temporarily provided transmission capacity to SRP for Springerville Unit 4.

In April 2010, TEP settled all remaining claims arising out of certain of its transactions with the California Power Exchange (CPX) and the California Independent System Operator (CISO) during the California energy crisis of 2000 and 2001. As a result of this settlement, TEP recorded a \$3 million pre-tax charge against income in the first quarter of 2010. In December 2009, TEP recorded a pre-tax charge of \$4 million against income also related to transactions with the CPX and CISO in 2000 and 2001. See Note 4.

# **Short-Term Wholesale and Trading Revenues**

In the 2010 and 2009, TEP s short-term wholesale and trading revenues were \$71 million and \$84 million, respectively. All of the revenues from short-term wholesale sales and 10% of the profits from wholesale trading activity are credited against the fuel and purchased power costs eligible for recovery in the PPFAC.

#### 2009 Compared with 2008

# Residential and Commercial

Residential kWh sales increased by 1.4% in 2009 due primarily to hotter than normal weather during the third quarter. Residential revenues increased \$27 million or 7.6%, that year due to hot summer weather as well as a base rate increase that took effect in December 2008.

Commercial kWh sales during 2009 were 2.3% below 2008. The decrease in commercial kWh sales was driven primarily by weak economic conditions. Revenues from commercial kWh sales increased by \$8 million, or 3.8%, as a result of the base rate increase that took effect in December 2008.

#### Industrial, Mining and Public Authorities

Sales volumes to industrial, mining and public authority customers decreased by a combined 3.8% in 2009 due primarily to the weak economy. Associated revenues were \$6 million higher than the same period last year as a result of the base rate increase that became effective in December 2008.

#### **Table of Contents**

#### Long-Term Wholesale Revenues

Revenues from long-term wholesale contracts decreased by \$9 million in 2009 compared with 2008 primarily due to lower sales volumes to NTUA. In 2009, NTUA received a greater allotment of federal hydro power as hydro conditions in the Colorado River basin were above normal. In addition, low gas prices made it more economic for one of their major customers to self-generate than to purchase power from NTUA. These factors led NTUA to purchase 17% less energy under its agreement with TEP compared with 2008. The gross margin (long-term wholesale revenues less the cost of energy, which is based on TEP s average fuel and purchased power costs) on TEP s long-term wholesale sales for 2009 was \$25 million. Prior to the implementation of the PPFAC in January 2009, TEP did not allocate fuel and purchased power costs to long-term wholesale sales.

## **Other Revenues**

	2010		20	009	2008					
	-Millions of Dollars-									
Reimbursements related to Springerville Units 3 and 4 <sup>(1)</sup> Other	\$	97 22	\$	59 24	\$	53 19				
Total Other Revenue	\$	119	\$	83	\$	72				

<sup>(1)</sup> Represents reimbursements from Tri-State and SRP, the owners of Springerville Units 3 and 4, respectively, for expenses incurred by TEP related to the operation of these plants.

In addition to reimbursements related to Springerville Units 3 and 4, TEP s other revenues include: inter-company revenues from UNS Gas and UNS Electric for corporate services provided by TEP; and miscellaneous service-related revenues such as power pole attachments, damage claims and customer late fees.

# **Operating Expenses**

# 2010 Compared with 2009

# Fuel and Purchased Power Expense

TEP s fuel and purchased power expense and energy resources for 2010, 2009 and 2008 are detailed below:

	Gene	Generation/Purchases				Expense					
	2010	2009	2008	2	2010	2	009	2	2008		
	-M	illions of kWh	-		-M	illions	of Dolla	ars-			
Coal-Fired Generation	9,481	9,272	10,573	\$	219	\$	201	\$	235		
Gas-Fired Generation	1,078	986	871		60		76		74		
Renewable Generation	32	30	34								
Total	10,591	10,288	11,478		279		277		309		
Regulatory Accounting Reinstatement (1)									(24)		
Total Generation (2)	10,591	10,288	11,478		279		277		285		
Purchased Power	2,760	3,678	3,693		119		144		251		
Transmission					3		3		11		
Increase (Decrease) to Reflect PPFAC Recovery Treatment					(23)		(21)				
Total Resources	13,351	13,966	15,171	\$	378	\$	403	\$	547		
	801	816	1,289								

Less Line Losses and Company

Use

Total Energy Sold 12,550 13,150 13,882

- (1) See Note 2 for more information.
- <sup>(2)</sup> Fuel expense excludes \$7 million in 2010 and \$5 million in 2009 and 2008, related to Springerville Units 3 and 4; the fuel costs incurred on behalf of Unit 3 are recorded in Fuel Expense and the reimbursement by Tri-State is recorded in Other Revenue.

# Generation

Coal-related fuel expense in 2010 increased by \$18 million compared with 2009 due primarily to the switching of fuel at Sundt Unit 4 from natural gas to coal. TEP fueled Sundt 4 on coal for eight months in 2010, compared with two months in 2009. Gas-related fuel expense decreased in 2010 due primarily to a decrease in realized losses on gas hedging activities.

K-48

#### **Table of Contents**

#### **Purchased Power**

Purchased power volumes and expense during 2010 were lower than last year due to a decrease in short-term wholesale sales activity, an increase in coal-fired generating output, and a decline in retail sales volumes. The table below summarizes TEP s cost per kWh generated or purchased.

	2010	2009	2008
		-cents per	
	1	kWh generated-	
Coal	2.30	2.16	2.22
Gas	5.58	7.66	8.49
Purchased Power	4.17	3.92	6.80
Market Prices			

As a participant in the western U.S. wholesale power markets, TEP is directly and indirectly affected by changes in market conditions. The average annual market price for around-the-clock energy based on the Dow Jones Palo Verde Market Index was 13% higher in 2010 compared with 2009. The average annual price for natural gas based on the Permian Index was 25% higher in 2010 compared with last year. We cannot predict whether changes in various factors that influence demand and supply will cause prices to change during 2011.

Avg. Market Price for Around-the-Clock Energy - \$/MWh		010	2	009	2008		
Year ended December 31	\$	34	\$	30	\$	63	
Avg. Market Price for Natural Gas - \$/MMBtu	20	010	2	009		2008	
Year ended December 31	\$	4.18	\$	3.34	\$	7.41	

#### <u>O&M</u>

The table below summarizes the items included in TEP s O&M expense.

	2	010 -N	<b>2009</b> Millions of Dollar		<b>2008</b>	
Base O&M (Non-GAAP) <sup>(1)</sup>	\$	228	\$	231	\$	220
Reimbursed Expenses Related to Springerville Units 3 and 4	Ψ	65	Ψ	41	Ψ	35
Gain on the Sale of SO <sub>2</sub> Emissions Allowances						(1)
Expenses Related to Customer-funded Renewable Energy and						· /
Demand-side Management Programs <sup>(2)</sup>		31		18		3
Reinstatement of Regulatory Accounting						(1)
Total Other O&M (GAAP)	\$	324	\$	290	\$	256

<sup>(1)</sup> Base O&M, a Non-GAAP financial measure, should not be considered as an alternative to Other O&M, which is determined in accordance with GAAP. TEP believes that Base O&M, which is Other O&M less reimbursed expenses, gains on the sale of SO2 Allowances and expenses related to customer-funded renewable energy and demand-side management programs, provides useful information to investors.

<sup>(2)</sup> Represents expenses related to TEP s customer-funded renewable energy and DSM programs; the offsetting funds collected from customers are recorded in retail revenue.

TEP s base O&M expense in 2010 was \$228 million, or \$3 million below 2009. The decline is due primarily to fewer plant maintenance outages and a decrease in pension and postretirement medical expense in 2010 compared with 2009.

K-49

#### **Table of Contents**

## **Income Tax Expense**

In 2010, TEP s effective tax rate was 36% compared with 38% in 2009. The decrease is primarily due to an increase in federal deductions along with federal and state tax credits. See Note 8 for more information.

# 2009 Compared with 2008

# Fuel and Purchased Power Expense

In 2009, coal-fired generation decreased by 12% due to: fuel switching at Sundt Unit 4 from coal to natural gas; a 1% decrease in retail kWh sales; and lower coal plant availability. Coal-related fuel expense decreased by \$34 million during 2009, excluding a \$24 million gain recorded in 2008 related to the adoption of regulatory accounting. The decrease resulted from lower generating output, as well as \$9 million of expenses recorded in the third quarter of 2008 related to a settlement of mining-related costs.

Fuel switching at Sundt Unit 4 led to a 13% increase in gas-fired generating output in 2009 compared with 2008. However, gas-related fuel expense increased by just \$2 million due to a decrease in the average price for natural gas. TEP s hedging activities have been reflected in the PPFAC since January 1, 2009.

Purchased power expense decreased by \$106 million in 2009 compared with 2008. The average price paid by TEP for purchased power during 2009 was approximately \$39 per MWh, compared with \$68 per MWh in 2008.

#### <u>0&M</u>

TEP s base O&M in 2009 increased by \$11 million compared with 2008 due primarily to an increase in planned power plant outages and higher pension and postretirement medical expenses.

## **TRA** Amortization

TEP did not record any TRA amortization during 2009, as the TRA balance was amortized to zero in May 2008. TRA amortization was \$24 million in 2008. Amortization of the TRA was the result of the 1999 Settlement Agreement with the ACC, which changed the accounting method for TEP s generation operations. This item reflected the recovery, through 2008, of transition recovery assets which had previously been regulatory assets related to the generation business.

#### Income Tax Expense

In 2009, TEP s effective tax rate was 38%, compared with 71% in 2008. In 2008, it was determined that the environmental penalties at San Juan would not be deductible for income tax purposes. As a result, an additional \$3 million of tax expense was recognized in 2008 for penalties incurred in the current and prior years. Other items included in GAAP expense which will not be deductible for tax were offset by the recognition of income tax credits. See Note 8 for more information.

## FACTORS AFFECTING RESULTS OF OPERATIONS

#### **Base Rate Increase Moratorium**

Pursuant to the 2008 TEP Rate Order, TEP s base rates are frozen through December 31, 2012. TEP is prohibited from submitting an application for new base rates before June 30, 2012. The test year to be used in TEP s next base rate application cannot end earlier than December 31, 2011.

Notwithstanding the rate increase moratorium, base rates and adjustor mechanisms may be changed in emergency conditions beyond TEP s control if the ACC concludes such changes are required to protect the public interest. The moratorium does not preclude TEP from seeking rate relief in the event of the imposition of a federal carbon tax or related federal carbon regulations. For a more detailed description of the terms of the 2008 TEP Rate Order, see *Item 1. Business, TEP, Rates and Regulation, 2008 TEP Rate Order.* 

K-50

#### **Table of Contents**

#### Springerville Units 3 and 4

TEP operates and receives annual benefits in the form of rental payments and other fees and cost savings from operating Springerville Unit 3 on behalf of Tri-State and Springerville Unit 4 on behalf of SRP. Springerville Unit 4 began commercial operations in December 2009. TEP recorded pre-tax income of \$24 million in 2010 and \$13 million in 2009 related to the operation of these units. The table below summarizes the income statement line items where TEP records revenues and expenses related to Springerville Units 3 and 4.

		2010	2	2009				
Springerville Units 3 and 4	-millions of dollars-							
Other Revenues	\$	97	\$	60				
Fuel Expense		7		5				
Operations and Maintenance Expense		64		41				
Taxes other than Income Taxes		2		1				
Total Pre-Tax Income	\$	24	\$	13				

#### **Depreciation**

In January 2010, TEP completed an updated depreciation study which indicated that its transmission assets depreciable lives should be extended. As a result, TEP adopted new transmission depreciation rates effective January 2010 which had the effect of reducing transmission depreciation expense by approximately \$14 million in 2010.

TEP s total depreciation expense in 2010 decreased by \$10 million compared with 2009. The lower depreciation rates on TEP s transmission assets and a lengthened depreciation period for leasehold improvements at Sundt Unit 4 were partially offset by depreciation related to an increase in plant-in-service. The decrease in 2010 compared with 2009 excludes a \$7 million adjustment that increased depreciation expense in the second quarter of 2009 related to a change in accounting for TEP s investment in Springerville Unit 1 lease equity.

# Sundt Unit 4

Until March 2010, Sundt Unit 4 was leased by TEP with a lease term expiration of January 2011. In March 2010, TEP purchased 100% of the equity interest in Sundt Unit 4 from the equity owner for approximately \$52 million. In April 2010, TEP redeemed the outstanding Sundt Unit 4 lease debt of \$5 million, terminated the lease agreement and caused title of Sundt Unit 4 to be transferred to TEP.

#### **Refinancing Activity**

In November 2010, TEP amended and restated its existing credit agreement (TEP Credit Agreement). As a result of the increase in the interest rate on borrowings under the revolving credit facility and the margin rate in effect on the letter of credit facility, we estimate that interest expense related to the TEP Credit Agreement will increase by \$6 million in 2011 compared with 2010.

# **Pension and Postretirement Benefit Expense**

In 2010 and 2009, TEP charged \$13 million and \$17 million, respectively, of pension and postretirement benefit expenses to O&M expense. In 2011, TEP expects to charge \$15 million of pension and postretirement benefit expense to O&M expense. See Note 9 for more information.

# **Long-Term Wholesale Sales**

In 2010 and 2009, TEP s margin on long-term wholesale sales was \$28 million and \$25 million, respectively. TEP s two primary long-term wholesale contracts are with SRP and NTUA.

## Salt River Project

Prior to June 1, 2011, under the terms of the SRP contract, TEP receives a monthly demand charge of approximately \$1.8 million, or \$22 million annually, and sells the energy at a price based on TEP s average fuel cost. Beginning June 1, 2011, SRP will be required to purchase 73,000 MWh per month, or 876,000 MWh annually. TEP will not receive a demand charge and the price of energy will be based on a slight discount to the Palo Verde Market Index. As of February 15, 2011, the average around-the-clock forward price of power on the Palo Verde Market Index for June

through December 2011 was \$34 MWh.

K-51

# **Table of Contents**

#### Navajo Tribal Utility Authority

TEP serves the portion of NTUA s load that is not served from NTUA s allocation of federal hydroelectric power. Over the last three years, sales to NTUA averaged 225,000 MWh. Since 2010, the price of 50% of the MWh sales from June to September has been based on the Palo Verde Market Index. In 2010, approximately 25% of the total energy sold to NTUA was priced based on the Palo Verde Market Index.

For more information on long-term wholesale sales, see *Item. 1 Business, TEP, Service Area and Customers, Wholesale Business.* 

# El Paso Electric Dispute

TEP and El Paso Electric (El Paso) have a dispute regarding transmission service from Luna to TEP s system. In 2008, the FERC issued an order supporting TEP s position; and, pending resolution, El Paso refunded \$10 million that TEP had paid for transmission service from Luna to TEP s system from 2006 to 2008, along with interest of \$1 million. In July 2010, the FERC issued an order denying El Paso's request for rehearing of FERC's 2008 order. El Paso filed an appeal in the United States Court of Appeals of the District of Columbia Circuit. In January 2011, in response to a joint motion filed by El Paso and FERC, the United States Court of Appeals of the District of Columbia Circuit ordered the appeal proceeding to be held in abeyance to allow TEP and El Paso time to continue settlement negotiations in this matter. TEP has not recognized income as a result of the July 2010 FERC decision. TEP cannot predict the timing or outcome of this proceeding.

# **Electric Energy Efficiency Standards**

In August 2010, the ACC approved new EE Standards designed to require TEP, UNS Electric and other affected electric utilities to implement cost effective DSM programs. In 2010, TEP s programs saved 1.1% of 2009 sales. In 2011, the EE Standards target total kWh savings of 1.25% of 2010 sales. The EE Standards increase thereafter up to the targeted cumulative annual reduction in retail kWh sales of 22% by 2020. For more information, see *Item. 1 Business, TEP, Rates and Regulation, Electric Energy Efficiency Standards and Decoupling.* 

# Competition

New technological developments and the implementation of EE Standards may reduce energy consumption by TEP s retail customers. TEP s customers also have the ability to install renewable energy technologies and conventional generation units that could reduce their reliance on TEP s services. Self-generation by TEP s customers has not had a significant impact to date. In the wholesale market, TEP competes with other utilities, power marketers and independent power producers in the sale of electric capacity and energy. See *Item 1. Business, TEP, Rates and Regulation, Energy Efficiency Standards and Decoupling* for more information.

# **Renewable Energy Standard and Tariff**

In 2010, the ACC approved a funding mechanism that allows TEP to use RES funds to recover operating costs, depreciation, property taxes and provide TEP with a return on its investments in TEP-owned solar projects until these costs are recovered as part of TEP s base rates. TEP invested \$14 million in two solar projects that were completed in December 2010 and began cost recovery through the RES surcharge in January 2011. In 2011, TEP expects to earn approximately \$0.6 million on its 2010 investment in solar projects.

The ACC approved an additional investment of \$28 million for approximately 7 MW of solar capacity in 2011. In 2012, TEP expects to earn approximately \$2 million on its company-owned solar projects. TEP expects to invest \$28 million annually in 2012 through 2014 in solar PV projects, subject to approval by the ACC. For more information see *Item. 1 Business, TEP, Rates and Regulation, Renewable Energy Standard and Tariff.* 

K-52

#### **Table of Contents**

#### **Sales to Mining Customers**

The rise in the market price of copper over the last two years has led to increased mining activity at the copper mines operating in TEP s service area. TEP s mining customers have indicated they are taking initial steps to increase production either through expansion of their current mining operations or by the re-opening of non-operational mine sites. If efforts to increase production are successful, TEP s mining load could increase by up to 100 MW over the next several years. The market price for copper and the ability to obtain necessary permits could affect the mining industry s expansion plans.

In 2010, sales to TEP s mining customers increased 1.4% compared with 2009 and represented 12% of TEP s total retail kWh sales and 7% of total retail revenues.

In addition to the mining customers TEP currently serves, in 2007, Augusta Resources Corporation (Augusta) filed a plan of operations with the United States Forest Service (USFS) for the proposed Rosemont Copper Mine near Tucson, Arizona. Augusta must receive a Record of Decision from the USFS prior to receiving permits for mine construction and operations. As part of the USFS decision process, it must issue an Environmental Impact Statement (EIS). A draft EIS is expected to be issued in 2011 and will be followed by public hearings. If the Rosemont Copper Mine reaches full production, it would become TEP s largest retail customer. TEP would serve approximately 100 MW of the Rosemont Copper Mine s total estimated load of approximately 110 MW.

TEP cannot predict if or when existing mines will expand operations or new or re-opened mines will commence operations.

#### **Fair Value Measurements**

TEP s exposure to risk is mitigated as TEP reports the change in fair value of energy contract derivatives classified as Level 3 in the fair value hierarchy as a regulatory asset or a regulatory liability, or as a component of AOCI rather than in the income statement. See Note 11 for more information.

# LIQUIDITY AND CAPITAL RESOURCES

#### **TEP Cash Flows**

The table below shows the cash available to TEP after capital expenditures, scheduled debt payments and payments on capital lease obligations:

	<b>2010</b>		<b>2009</b> -Millions of Dolla		s-	2008
Net Cash Flows Operating Activities (GAAP) Amounts from Statements of Cash Flows:	\$	298	\$	265	\$	266
Less: Capital Expenditures (Including Purchase of Sundt Unit 4)		(267)		(232)		(292)
Net Cash Flows after Capital Expenditures (non-GAAP)*		31		33		(26)
Amounts from Statements of Cash Flows: Less: Retirement of Capital Lease Obligations		(56)		(24)		(74)
Plus: Proceeds from Investment in Lease Debt		26		13		25
Net Cash Flows after Capital Expenditures and Required Payments						
on Debt and Capital Lease Obligations (non-GAAP)*	\$	1	\$	22	\$	(75)
		2010	2	2009		2008
Net Cash Flows Operating Activities (GAAP)	\$	298	\$	265	\$	266
Net Cash Flows Investing Activities (GAAP)		(248)		(246)		(388)
Net Cash Flows Financing Activities (GAAP)		(52)		(29)		129
Net Cash Flows after Capital Expenditures (non-GAAP)*		24		33		(26)
		1		22		(75)

Net Cash Flows after Capital Expenditures and Required Payments on Debt and Capital Lease Obligations (non-GAAP)\*

\* Net Cash Flows after Capital Expenditures and Net Cash Flows Available after Capital Expenditures and Required Payments, both non-GAAP measures of liquidity, should not be considered as alternatives to Net Cash Flows Operating Activities, which is determined in accordance with GAAP as a measure of liquidity. We believe that Net Cash Flows after Capital Expenditures and Net Cash Flows Available after Capital Expenditures and Required Payments provide useful information to investors as measures of liquidity and our ability to fund our capital requirements, make required payments on debt and capital lease obligations, and pay dividends to UniSource Energy.

K-53

#### **Table of Contents**

#### **Liquidity Outlook**

During 2011, TEP expects to generate sufficient internal cash flows to fund the majority of its capital expenditures and operating activities. Cash flows may vary during the year, with cash flow from operations typically the lowest in the first quarter and highest in the third quarter due to TEP s summer peaking load. As a result of the varied seasonal cash flow, TEP will use, as needed, its revolving credit facility to fund its business activities.

# **Operating Activities**

In 2010, net cash flows from operating activities increased by \$33 million compared with 2009. Net cash flows were impacted by:

a \$34 million increase in cash receipts from operating Springerville Units 3 and 4. Approximately \$23 million of the increase is related to the reimbursement of incurred costs that are included primarily in operating and maintenance costs and fuel costs. Approximately \$11 million of the increase represents operating synergies that directly benefit TEP s operating cash flows; and a \$55 million increase in cash receipts from electric retail and wholesale sales, net of fuel and purchased power costs. The increase is due to: higher customer surcharges under the RES, which is used to fund

programs whose costs are primarily included in operating and maintenance costs; an increase in long-term wholesale electric sales; higher wholesale transmission revenues; partially offset by lower retail electric kWh

sales.
These factors were partially offset by:

a \$5 million increase in total interest paid due in part to the conversion of \$130 million of debt from variable rate to fixed rate. Although the fixed interest rate is higher than the variable interest rate that was in effect at the time of the conversion, the fixed rate conversion reduced TEP s future interest rate risk and provided other benefits described below in *Financing Activities*, *Bond Issuances* 2010;

a \$16 million increase in income taxes paid (net of refunds) due primarily to higher taxable income and a decrease in income tax refunds:

a \$5 million increase in wages paid; and

a \$4 million decrease in interest received, due primarily to a lower investment in lease debt balance.

## **Investing Activities**

Net cash used for investing activities increased by \$2 million in 2010 compared with 2009.

Investing activities in 2010 included:

the use of \$216 million for capital expenditures;

the purchase of Sundt Unit 4 for \$51 million;

the receipt of \$26 million related to the return of investment in Springerville lease debt;

the purchase of renewable energy credits for \$7 million which TEP recovers through the RES surcharge; and insurance proceeds for replacement assets of \$1 million.

Investing activities in 2009 included:

the use of \$232 million for capital expenditures;

an investment of \$31 million to purchase Springerville lease debt;

the receipt of \$13 million related to the return of investment in Springerville lease debt; and insurance proceeds for replacement assets of \$5 million.

K-54

#### **Table of Contents**

## Capital Expenditures

TEP s forecasted capital expenditures are summarized below:

	2	011	2012	2	2013	2	2014	2015
Category			-N	Million	s of Dollar	·s-		
Transmission and Distribution	\$	143	\$ 99	\$	166	\$	116	\$ 82
Generation Facilities		71	49		86		65	69
Renewable Energy Generation		29	30		29		30	30
Environmental		8	56		60		82	71
General and Other		55	39		31		29	34
Total	\$	306	\$ 273	\$	372	\$	322	\$ 286

TEP s estimated capital expenditures for 2011-2014 are \$1.3 billion, which is approximately \$400 million higher than the estimates reported in UniSource Energy and TEP s 2009 Annual Report on Form 10-K. The increase is due primarily to: projected investments in renewable energy projects; an increase in TEP s share of estimated environmental compliance costs at the San Juan and Navajo generating stations; an increase in high voltage transmission investments designed to increase TEP s energy import capability into its service territory; and an increase in investments to upgrade and maintain TEP s local distribution system. See *Item 1. Business, TEP, Environmental Matters*, for more information on TEP s estimated capital costs related to environmental compliance.

TEP s estimated capital expenditures in 2015 exclude the potential purchase of Springerville Unit 1 and Springerville Coal Handling Facilities upon the expiration of their respective leases in January 2015. See *Capital Lease Obligations*, below for more information.

TEP s capital expenditure forecast does not include the estimated cost to construct a proposed Tucson to Nogales, Arizona 345 KV transmission line of \$120 million. See *Item 1. Business, TEP, Transmission Access, Tucson to Nogales Transmission Line* for more information.

All of these estimates are subject to continuing review and adjustment. Actual capital expenditures may be different from these estimates due to changes in business conditions, construction schedules, environmental requirements, state or federal regulations and other factors.

#### Investments in Springerville Lease Debt

At December 31, 2010, TEP had \$72 million of investments in lease debt on its balance sheet. In March 2009, TEP made a \$31 million purchase of Springerville Unit 1 lease debt. The table below provides a summary of the investment balances in lease debt.

	Lease Debt Investment Bal						
	Dece 31,	December 31, 2009					
Leased Asset		- In	Millions -				
Investments in Lease Debt:							
Springerville Unit 1	\$	67	\$	88			
Springerville Coal Handling Facilities		1		7			
Total Investment in Lease Debt	\$	68	\$	95			

Unless TEP makes new investments in lease debt, the investment in lease debt balance declines over time due to the amortization of lease debt that occurs as a result of the normal payments TEP makes on its capital lease obligations. The Springerville Unit 1 and Springerville Coal Handling Facilities leases expire in 2015. See Note 6 for more information.

#### **Table of Contents**

## **Financing Activities**

Net cash proceeds used for financing activities increased by \$23 million in 2010 compared with 2009 due to:

net repayments of revolving credit facility borrowings of \$35 million in 2010 compared with net proceeds of \$25 million in 2009;

- a \$15 million decrease in equity investments from UniSource Energy;
- a \$32 million increase in payments of capital lease obligations; and
- a \$5 million increase in debt issuance/retirement costs; partially offset by
- an \$88 million increase on proceeds from the issuance of long-term debt (net of repayments of long-term debt).

# **TEP Credit Agreement**

In November 2010, TEP amended and restated its existing credit agreement (TEP Credit Agreement). The TEP Credit Agreement had previously included a \$150 million revolving credit facility and a \$341 million letter of credit facility to support \$329 million aggregate principal amount of tax-exempt variable rate bonds. As amended, the TEP Credit Agreement consists of a \$200 million revolving credit and revolving letter of credit facility and a \$341 million letter of credit facility to support tax-exempt bonds. The TEP Credit Agreement expires in November 2014 and is secured by \$541 million of Mortgage Bonds. At December 31, 2010, TEP had no borrowings outstanding and \$1 million of letters of credit issued under the revolving credit facility.

The TEP Credit Agreement contains restrictions on liens, mergers and sale of assets. The TEP Credit Agreement also requires TEP not to exceed a maximum leverage ratio. If TEP complies with the terms of the TEP Credit Agreement, TEP may pay dividends to UniSource Energy. As of December 31, 2010, TEP was in compliance with the terms of the TEP Credit Agreement.

## **TEP Term Loan**

In March 2010, TEP entered into a \$30 million term loan agreement to help fund a portion of the purchase of Sundt Unit 4 and for other general corporate purposes. TEP repaid the term loan in October 2010.

#### TEP Reimbursement Agreement

In December 2010, TEP entered into a four-year \$37 million reimbursement agreement (2010 TEP Reimbursement Agreement). A \$37 million letter of credit was issued pursuant to the 2010 TEP Reimbursement Agreement. The letter of credit supports \$37 million aggregate principal amount of variable rate tax-exempt IDBs that were issued on behalf of TEP in December 2010. See *Bond Issuances* 2010, below.

The 2010 TEP Reimbursement Agreement contains substantially the same restrictive covenants as the TEP Credit Agreement described above. As of December 31, 2010, TEP was in compliance with the terms of the 2010 TEP Reimbursement Agreement.

# Capital Contribution from UniSource Energy

In March 2010, UniSource Energy contributed \$15 million of capital to TEP. TEP used the proceeds to help fund the purchase of Sundt Unit 4.

In March 2009, UniSource Energy contributed \$30 million of capital to TEP. TEP used the proceeds to purchase Springerville Unit 1 lease debt. There were no capital contributions from UniSource Energy to TEP in 2008. Bond Issuances 2010

In December 2010, the Coconino County, Arizona Pollution Control Corporation (Coconino PCC) issued approximately \$37 million of its 2010 Series A tax-exempt pollution control revenue bonds (2010 Coconino A Bonds) for TEP s benefit. The proceeds of the bonds were used to redeem a corresponding principal amount of 7.125% 1997 Coconino Series A bonds. The 2010 Coconino A Bonds accrue interest at a weekly rate until the interest rate is converted to another mode as provided for in the loan agreement and indenture. The initial weekly interest rate was 0.30%. The variable rate 2010 Coconino A Bonds are supported by a letter of credit issued under the 2010 TEP Reimbursement Agreement, above.

K-56

# **Table of Contents**

In October 2010, the Pima Authority issued \$100 million of its 2010 Series A tax-exempt IDBs for TEP s benefit. The 2010 Pima Series A IDBs are unsecured, bear interest at a rate of 5.25%, mature in October 2040, and are callable at par on or after October 1, 2020. Net of an underwriting discount, \$99 million of proceeds were deposited in a construction fund with the bond trustee. The proceeds are to be applied to the construction of certain of TEP s transmission and distribution facilities used to provide electric service in Pima County. As of December 31, 2010, TEP had drawn \$88 million of the proceeds from the construction fund, with the remaining \$11 million expected to be drawn down by the end of the first quarter of 2011.

In January 2010, TEP converted the interest mode on its \$130 million of 2008 Pima B Bonds from a variable rate to a fixed rate. The 2008 Pima B bonds were re-offered in January 2010 with a term rate of 5.75% through maturity of September 2029. Interest is payable semi-annually beginning June 1, 2010. The bonds are callable at par beginning January 2015. Although the fixed interest rate is higher than the variable interest rate that was in effect at the time of the conversion, the fixed rate conversion reduced TEP s future interest rate risk and allowed TEP to terminate the \$132 million letter of credit (LOC) that supported the bonds, and cancel the mortgage bonds that secured the LOC facility. Bond Issuances 2009

In October 2009, the Pima Authority issued approximately \$80 million of its 2009 Series A tax-exempt pollution control bonds (2009 Pima A San Juan Bonds) for TEP s benefit. At the same time, the Coconino PCC issued approximately \$15 million of its 2009 Series A tax-exempt pollution control bonds (2009 Coconino A Bonds) for TEP s benefit. The 2009 Pima A San Juan bonds are unsecured, bear interest at a rate of 4.95%, mature on October 1, 2020, and are not callable prior to maturity. The 2009 Coconino A Bonds are unsecured, bear interest at 5.125%, mature on October 1, 2032, and are callable at par beginning October 1, 2019. Semi-annual interest payments on both series of bonds are payable beginning April 1, 2010. TEP capitalized approximately \$1 million in costs related to the issuance of these bonds and will amortize the costs for each through the respective maturity dates.

The proceeds from the issuance of the 2009 Pima A San Juan Bonds and the 2009 Coconino A Bonds were deposited with a trustee and were used in November 2009 to redeem approximately \$80 million of 6.95% 1997 Series A City of Farmington, New Mexico Pollution Control Bonds and approximately \$15 million of 7.0% 1997 Series B Coconino County Pollution Control Bonds. The average annual interest savings is expected to be approximately \$2 million.

# **Interest Rate Risk**

TEP is exposed to interest rate risk resulting from changes in interest rates on certain of its variable rate debt obligations, as well as borrowings under its revolving credit facility. As a result, TEP may be required to pay significantly higher rates of interest on outstanding variable rate debt and borrowings under its revolving credit facility. At December 31, 2010 and December 31, 2009, TEP had \$365 million and \$459 million, respectively, in tax-exempt variable rate debt outstanding. The interest rates on TEP s tax-exempt variable rate debt are reset weekly by its remarketing agents. The maximum interest payable under the indentures for the bonds was 10% on the \$37 million of 2010 Coconino A Bonds and is 20% on the other \$329 million in IDBs. During 2010, the average rates paid ranged from 0.17% to 0.39%. During 2009, the average rates paid ranged from 0.25% to 0.79%. At February 15, 2011, the average rate on the debt was 0.27%.

TEP manages its exposure to variable interest rate risk by entering into transactions to maintain a mix of variable rate to fixed rate long-term debt of approximately one-third to two-thirds. See Item 7A. *Quantitative and Qualitative Disclosures about Market Risk, Interest Rate Risk*, below.

TEP is also subject to interest rate risk resulting from changes in interest rates on its borrowings under the revolving credit facility. The interest paid on revolving credit borrowings is variable. If LIBOR and other benchmark interest rates increase, TEP may be required to pay higher rates of interest on borrowings under its revolving credit facility. See Item 7A. *Quantitative and Qualitative Disclosures about Market Risk, Interest Rate Risk*, below.

# Interest Rate Swaps Springerville Common Facilities Lease Debt

In 2006 and 2009, TEP entered into interest rate swaps to hedge the floating interest rate risk associated with the Springerville Common Facilities Lease Debt. Interest on the lease debt is payable at six-month LIBOR plus a spread. The applicable spread was 1.625% as of December 31, 2010 and December 31, 2009. The swaps have the effect of fixing the interest rates on \$64 million of the lease debt outstanding at December 31, 2010 at rates ranging from 3.18% to 5.77%.

#### **Table of Contents**

#### Mortgage Indenture

TEP s mortgage indenture creates a lien on and security interest in most of TEP s utility plant assets. Springerville Unit 2, which is owned by San Carlos, is not subject to this lien and security interest. The mortgage indenture allows TEP to issue additional mortgage bonds on the basis of (1) a percentage of net utility property additions and/or (2) the principal amount of retired mortgage bonds. The amount of bonds that TEP may issue is also subject to a net earnings test under the mortgage indenture.

At December 31, 2010, TEP had a total of \$578 million in outstanding Mortgage Bonds, consisting of \$541 million in bonds securing the TEP Credit Agreement, and \$37 million in bonds securing the 2010 TEP Reimbursement Agreement.

# **Tax-Exempt Local Furnishing Bonds**

TEP has financed a substantial portion of utility plant assets with industrial development revenue bonds issued by the Industrial Development Authorities of Pima County and Apache County. The interest on these bonds is excluded from gross income of the bondholder for federal tax purposes. This exclusion is allowed because the facilities qualify as facilities for the local furnishing of electric energy—as defined by the Internal Revenue Code. These bonds are sometimes referred to as—tax-exempt local furnishing bonds. To qualify for this exclusion, the facilities must be part of a system providing electric service to customers within not more than two contiguous counties. TEP provides electric service to retail customers in the Tucson metropolitan area of Pima County as well as Fort Huachuca in contiguous Cochise County.

TEP has financed the following facilities, in whole or in part, with the proceeds of tax-exempt local furnishing bonds: Springerville Unit 2, a portion of TEP s local must-run generation, a dedicated 345-kV transmission line from Springerville Unit 2 to TEP s retail service area (the Express Line), and a portion of TEP s local transmission and distribution system in the Tucson metropolitan area.

In December 2008, the Arizona Department of Commerce allocated \$200 million of tax-exempt financing volume cap to TEP for purposes of financing local furnishing transmission and distribution projects in Pima County. In October 2010, the Pima Authority issued \$100 million of tax-exempt local furnishing bonds for TEP s benefit. TEP has until December 2011 to use the remaining volume cap allocation. Upon receipt of this allocation in December 2008, TEP paid a \$2 million security deposit to the Arizona Department of Commerce. This security deposit is refundable on a pro-rata basis after each new series of IDBs is issued. TEP received \$1 million of its deposit back upon the issuance of the 2010 Pima A Bonds. See *Bond Issuances*, above.

As of December 31, 2010, TEP had approximately \$680 million of tax-exempt local furnishing bonds outstanding. Approximately \$331 million in principal amount of such bonds financed Springerville Unit 2 and the Express Line.

K-58

#### **Table of Contents**

#### **Capital Lease Obligations**

At December 31, 2010, TEP had \$489 million of total capital lease obligations on its balance sheet. The table below provides a summary of the outstanding lease amounts in each of the obligations.

**Capital Lease** 

	Obligation Balance at December			
Leased Asset	<b>2010</b> - In Million	,	Expiration	<b>Purchase Option</b>
Springerville Unit 1	\$	302	2015	Fair market value purchase option
Springerville Coal Handling Facilities		77	2015	Fixed price purchase option of \$120 million
Springerville Common Facilities		110	2017 & 2021	Fixed price purchase option of \$106 million
Total Capital Lease Obligations	\$	489		

Except for TEP s 14% equity ownership in the Springerville Unit 1 Leases and its 13% equity ownership in the Springerville Coal Handling Facilities, TEP will not own these assets at the expiration of the leases. Upon expiration of the coal handling and common facilities leases (whether at the end of the initial term or any renewal term), TEP has the obligation under agreements with the owners of Springerville Units 3 and 4 to purchase such facilities. The renewal and purchase option for Springerville Unit 1 is for fair market value as determined at that time, while the purchase price option is fixed for the Springerville Coal Handling Facilities and Common Facilities.

TEP s capital lease obligation balances decline over time due to the normal capital lease payments made by TEP. See Note 6 for more information about the fixed purchase price amounts.

K-59

#### **Table of Contents**

#### **Contractual Obligations**

The following chart displays TEP s contractual obligations as of December 31, 2010 by maturity and by type of obligation.

# TEP s Contractual Obligations - Millions of Dollars -

Payment Due in Years Ending December 31,	2	011	2	012	2	013	2	014	2	015		2016 d after	Ot	ther	Total
Long Term Debt	\$		\$		\$		\$	365	\$		\$	638	Ф		\$ 1,003
Principal	Ф	16	Ф	47	Ф	40	Ф		Ф	26	Φ		Ф		-
Interest		46				49		47		36		535			760
Capital Lease Obligations		107		118		122		195		24		79			645
Operating Leases															
Purchase Obligations:															
Fuel (including Transportation)		52		42		36		35		35		104			304
Purchased Power		26		15		8		4							53
Transmission		2		2		2		2		2		10			20
Coal Transportation Agreement		1		1		1		1							4
Other Long-Term Liabilities:															
Pension & Other Post Retirement															
Obligations		27		5		6		6		6		36			86
Acquisition of Springerville Coal															
Handling and Common Facilities										120		106			226
Solar Installation Commitments		1													1
Unrecognized Tax Benefits														35	35
Ç															
Total Contractual Cash Obligations	\$	262	\$	230	\$	224	\$	655	\$	223	\$	1,508	\$	35	\$3,137

See *UniSource Energy Consolidated, Liquidity and Capital Resources, Contractual Obligations*, above, for a description of these obligations.

We have reviewed our contractual obligations and provide the following additional information:

TEP s Credit Agreement contains pricing based on TEP s credit ratings. A change in TEP s credit ratings can cause an increase or decrease in the amount of interest TEP pays on its borrowings, and the amount of fees it pays for its letters of credit and unused commitments. A downgrade in TEP s credit ratings would not cause a restriction in TEP s ability to borrow under its revolving credit facility.

TEP s Credit Agreement contains certain financial and other restrictive covenants, including a leverage test. Failure to comply with these covenants would entitle the lenders to accelerate the maturity of all amounts outstanding. At December 31, 2010, TEP was in compliance with these covenants. See *TEP Credit Agreement* above.

TEP conducts its wholesale marketing and risk management activities under certain master agreements whereby TEP may be required to post credit enhancements in the form of cash or a letter of credit due to exposures exceeding unsecured credit limits provided to TEP, changes in contract values, a change in TEP s credit ratings or if there has been a material change in TEP s creditworthiness. As of December 31, 2010, TEP had posted a \$1 million letter of credit as collateral with counterparties for credit enhancement.

#### **Dividends on Common Stock**

TEP declared and paid dividends to UniSource Energy of \$60 million in 2010, \$60 million in 2009, and \$3 million in 2008.

TEP can pay dividends if it maintains compliance with the TEP Credit Agreement and certain financial covenants. As of December 31, 2010, TEP was in compliance with the terms of the TEP Credit Agreement.

## **Table of Contents**

The Federal Power Act states that dividends shall not be paid out of funds properly included in capital accounts. Although the terms of the Federal Power Act are unclear, we believe that there is a reasonable basis for TEP to pay dividends from current year earnings.

#### **UNS GAS**

# RESULTS OF OPERATIONS

UNS Gas reported net income of \$9 million in 2010, \$7 million in 2009, and \$9 million in 2008. We expect operations at UNS Gas to vary with the seasons, with peak energy usage occurring in the winter months. The table below provides summary financial information for UNS Gas.

	20	2	009	2008			
		-N	Millions of Dollars			s-	
Gas Revenues	\$	146	\$	149	\$	172	
Other Revenues		4		4		2	
Total Operating Revenues		150		153		174	
Total Purchased Gas and PGA Expense		91		99		119	
Other Operations and Maintenance Expense		26		25		25	
Depreciation and Amortization		8		7		7	
Taxes other than Income Taxes		3		3		3	
Total Other Operating Expenses		128		134		154	
Operating Income (Loss)		22		19		20	
Total Interest Expense		7		6		6	
Total Other Income							
Income Tax Expense (Benefit)		6		6		5	
Net Income (Loss)	\$	9	\$	7	\$	9	

The table below shows UNS Gas therm sales and revenues for 2010, 2009 and 2008.

	Ga	s Sales (Mi	illions of Thern 2010 vs. 2009 %	ns)	Gas Revenues (Millions of Dollars) 2010 vs. 2009 %								
	2010	2009	Chng*	2008	2010	2009	Chng*	20	008				
<b>Retail Therm Sales:</b>			_				_						
Residential	73	70	4.9%	72	\$ 89	\$ 91	(2.2%)	\$	97				
Commercial	30	30	2.0%	31	31	32	(6.1%)		36				
Industrial	2	2	(8.1%)	2	2	2	(17.5%)		2				
Public Authorities	7	6	1.6%	7	6	7	(7.2%)		8				
<b>Total Retail Therm</b>													
Sales	112	108	3.7%	112	\$ 128	\$ 132	(3.7%)	\$	143				
Transport					3	3	5.2%		4				
DSM					1	1	42.5%						
	28	30	(4.6%)	32	14	13	7.4%		25				

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Negotiated Sales Program (NSP)

**Total Therm Sales** 140 138 1.9% 144 \$ 146 \$ 149 (2.3%) \$ 172

K-61

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

#### **Table of Contents**

The table below summarizes UNS Gas retail margin revenues and fuel revenues collected from customers.

					Increase (Decrease)				
	2	010	2	2009		ount	Percent*		
Gas Revenues (in millions):									
Retail Margin Revenues:									
Residential	\$	39	\$	36	\$	3	6.4%		
Commercial		10		10			4.8%		
Industrial							(6.0%)		
Public Authorities		2		2			2.7%		
Total Retail Margin Revenues (Non-GAAP)**	\$	51	\$	48	\$	3	5.9%		
Transport and NSP		17		16		1	7.4%		
DSM		1		1			27.1%		
Retail Fuel Revenues		77		84		(7)	(9.1%)		
Total Gas Revenues (GAAP)	\$	146	\$	149	\$	(3)	(2.3%)		

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

Retail therm sales in 2010 increased by 3.7% compared with 2009 due in part to cooler weather. Heating degree days increased 4% compared with both 2009 and the ten-year average. As of December 31, 2010, UNS Gas had approximately 146,500 retail customers, which represents an increase of less than 1% compared with the end of 2009. The increase in gas sales volumes as well as a 2% base rate increase that took effect in April 2010 resulted in a \$3 million increase in retail margin revenues.

UNS Gas supplies natural gas to some of its large transportation customers. Approximately one half of the margin earned on these NSP sales is retained by UNS Gas while the remainder benefits retail customers through a credit to the PGA mechanism which reduces the gas commodity price.

# FACTORS AFFECTING RESULTS OF OPERATIONS

#### **Competition**

New technological developments and the implementation of Gas EE Standards may reduce energy consumption by UNS Gas retail customers. Customers of UNS Gas also have the ability to switch from gas to an alternate energy source that could reduce their reliance on services provided by UNS Gas. See *Item 1. Business, UNS Gas, Rates and Regulation, Gas Utility Energy Efficiency Standards and Decoupling* for more information.

#### Rates

#### 2010 UNS Gas Rate Order

In 2008, UNS Gas filed a general rate case requesting a \$10 million increase. In March 2010, the ACC issued an order authorizing a \$3 million, or 2%, base rate increase effective April 2010. UNS Gas expects to file a new rate case with the ACC in 2011 to recover increasing costs.

K-62

<sup>\*\*</sup> Retail Margin Revenues, a non-GAAP financial measure, should not be considered as an alternative to Retail Therm Revenues, which is determined in accordance with GAAP. UNS Gas believes that Retail Margin Revenues, which is Total Retail Therm Sales less retail fuel revenues and revenues for DSM programs, provides useful information to investors.

#### **Table of Contents**

#### **Fair Value Measurements**

UNS Gas s exposure to risk is mitigated as UNS Gas reports the change in fair value of energy contract derivatives classified as Level 3 in the fair value hierarchy as a regulatory asset or a regulatory liability, or as a component of AOCI rather than in the income statement. See Note 11 for more information.

# LIQUIDITY AND CAPITAL RESOURCES

# **Liquidity Outlook**

UNS Gas capital requirements consist primarily of capital expenditures. In 2010, capital expenditures were \$10 million. UNS Gas expects operating cash flows to fund its future operating activities and a large portion of its construction expenditures. If natural gas prices rise and UNS Gas is not allowed to recover its projected gas costs or PGA bank balance on a timely basis, UNS Gas may require additional funding to meet operating and capital requirements. Sources of funding future capital expenditures could include draws on the revolving credit facility, additional credit lines, the issuance of long-term debt, or capital contributions from UniSource Energy. The rate increase approved by the ACC in April 2010 covers some, but not all, of UNS Gas higher costs and capital investments.

# **Operating Cash Flow and Capital Expenditures**

The table below provides summary cash flow information for UNS Gas.

	2010		2009		2008	
		-N	<b>I</b> illions	s-		
Cash provided by (used in):						
Operating Activities	\$	18	\$	37	\$	3
Investing Activities		(9)		(13)		(16)
Financing Activities		(11)				1
Net Increase (Decrease) in Cash		(2)		24		(12)
Beginning Cash		31		7		19
Ending Cash	\$	29	\$	31	\$	7

Operating cash flows decreased in 2010 due to the return of over-collected PGA gas costs to customers and cash outflows related to cash collateral deposited with gas supply and hedging counterparties. Forecasted capital expenditures for UNS Gas are as follows:

	201	1	20	12	2013			2014	2015		
				- 1	Millions	of Dollar	·s -				
UNS Gas	\$	12.	\$	11	\$	14	\$	16	\$	2.2.	

# **UNS Gas/UNS Electric Revolver**

In November 2010, UNS Gas and UNS Electric amended and restated their existing credit agreement (UNS Gas/UNS Electric Revolver). The UNS Gas/UNS Electric Revolver was previously a \$60 million unsecured revolving credit facility that matured in August 2011. Either borrower could borrow up to a maximum of \$45 million so long as the combined amount borrowed by both companies did not exceed \$60 million. As amended, the UNS Gas/UNS Electric Revolver is a \$100 million unsecured facility that expires in November 2014. Either company can borrow up to a maximum of \$70 million so long as the combined amount borrowed by both companies does not exceed \$100 million. UNS Gas is only liable for UNS Gas borrowings, and similarly, UNS Electric is only liable for UNS Electric s borrowings under the UNS Gas/UNS Electric Revolver. UES guarantees the obligations of both UNS Gas and UNS Electric.

#### **Table of Contents**

The UNS Gas/UNS Electric Revolver restricts additional indebtedness, liens, and mergers. It also requires each borrower not to exceed a maximum leverage ratio. Each borrower may pay dividends so long as it maintains compliance with the agreement. As of December 31, 2010, UNS Gas and UNS Electric each were in compliance with the terms of the UNS Gas/UNS Electric Revolver.

UNS Gas expects to draw upon the UNS Gas/UNS Electric Revolver from time to time for seasonal working capital purposes, to fund a portion of its capital expenditures, or to issue letters of credit to provide credit enhancement for its natural gas procurement and hedging activities. As of February 15, 2011, UNS Gas had no outstanding borrowings or letters of credit under the UNS Gas/UNS Electric Revolver.

#### Interest Rate Risk

UNS Gas is subject to interest rate risk resulting from changes in interest rates on its borrowings under its revolving credit facility. The interest paid on revolving credit borrowings is variable. If LIBOR or other benchmark interest rates increase, UNS Gas may be required to pay higher rates of interest on borrowings under its revolving credit facility. See *Item 7A. Quantitative and Qualitative Disclosures about Market Risk, Credit Risk*, below.

#### **Senior Unsecured Notes**

UNS Gas has \$100 million of 6.23% senior unsecured notes outstanding of which \$50 million mature in 2011 and \$50 million mature in 2015. These notes are guaranteed by UES. The note purchase agreement for UNS Gas restricts transactions with affiliates, mergers, liens, restricted payments and incurrence of indebtedness, and also contains a minimum net worth test. As of December 31, 2010, UNS Gas was in compliance with the terms of its note purchase agreement.

UNS Gas must meet a leverage test and an interest coverage test to issue additional debt or to pay dividends. However, UNS Gas may, without meeting these tests, refinance existing debt and incur up to \$7 million in short-term debt.

# **Contractual Obligations**

# **UNS Gas Supply Contracts**

UNS Gas directly manages its gas supply and transportation contracts. The market price for gas varies based upon the period during which the commodity is purchased. UNS Gas has firm transportation agreements with capacity sufficient to meet its current load requirements. These contracts expire in various years between 2011 and 2023. These costs are passed through to UNS Gas customers via the PGA.

UNS Gas hedges its gas supply prices by entering into fixed price forward contracts and financial swaps at various times during the year to provide more stable prices to its customers. These purchases and hedges are made up to three years in advance with the goal of hedging at least 45% of the expected monthly gas consumption with fixed prices prior to entering into the month. UNS Gas hedged approximately 45% of its expected monthly consumption for the 2010/2011 winter season (November through March). Additionally, UNS Gas has approximately 38% of its expected gas consumption hedged for April through October 2011, and 32% hedged for the period November 2011 through March 2012.

K-64

#### **Table of Contents**

The following table displays UNS Gas contractual obligations as of December 31, 2010 by maturity and by type of obligation.

# UNS Gas Contractual Obligations -Millions of Dollars-

Payment Due in Years											20	16				
Ending December 31,	20	)11	20	)12	20	13	20	14	20	)15	and	after	Otl	her	T	'otal
Long Term Debt																
Principal	\$	50	\$		\$		\$		\$	50	\$		\$		\$	100
Interest		6		3		3		3		4						19
Purchase Obligations																
Fuel		25		10		5		4		3		19				66
Pension & Other Post																
Retirement Obligations		1														1
Unrecognized Tax																
Benefits														1		1
Total Contractual Cash																
Obligations	\$	82	\$	13	\$	8	\$	7	\$	57	\$	19	\$	1	\$	187

UNS Gas conducts certain of its gas procurement and risk management activities under agreements whereby UNS Gas may be required to post margin due to changes in contract values, a change in UNS Gas creditworthiness or exposures exceeding credit limits provided to UNS Gas. As of December 31, 2010, UNS Gas had posted \$3 million in such credit enhancements.

#### **Dividends on Common Stock**

UNS Gas paid dividends to UniSource Energy of \$10 million in both April 2010 and February 2011. UNS Gas ability to pay future dividends will depend on the cash needs for capital expenditures and various other factors. The note purchase agreement for UNS Gas contains restrictions on dividends. UNS Gas may pay dividends so long as (a) no default or event of default exists and (b) it could incur additional debt under the debt incurrence test. As of December 31, 2010, UNS Gas was in compliance with the terms its note purchase agreement. See *Senior Unsecured Notes*, above.

#### **UNS ELECTRIC**

### RESULTS OF OPERATIONS

UNS Electric reported net income of \$10 million in 2010, \$6 million in 2009 and \$4 million in 2008. Results in 2010 include \$2 million of after-tax income related to a settlement with APS for refunds related to transactions with the California Power Exchange. Similar to TEP s operations, we expect UNS Electric s operations to be seasonal in nature, with peak energy demand occurring in the summer months.

K-65

## **Table of Contents**

The table below provides summary financial information for UNS Electric.

	2010		2009		2008		
	-	Millio	ns of Dolla	rs-	;-		
Retail Electric Revenues	\$ 183	\$	180	\$	183		
Wholesale Electric Revenues	31		5		10		
Other Revenues	2		2		2		
Total Operating Revenues	216		187		195		
Purchased Energy and Fuel Expense	148		128		143		
Other Operations and Maintenance Expense	29		25		22		
Depreciation and Amortization	15		14		14		
Taxes other than Income Taxes	4		4		4		
Total Other Operating Expenses	196		171		183		
Operating Income	20		16		12		
Total Other Income	4		1		1		
Total Interest Expense	7		7		7		
Income Tax Expense	7		4		2		
Net Income	\$ 10	\$	6	\$	4		

The table below summarizes UNS Electric s kWh sales and revenues for 2010, 2009 and 2008.

	Ele	ctric Sales	Millions of kWh 2010 vs. 2009 %			Electr	ic R	evenues	Millions of 2010 vs. 2009 %	Dollars	
	2010	2009	Chng*	2008	2	010	2	009	Chng*	2	8008
Electric Retail											
Sales											
Residential	820	814	0.8%	822	\$	81	\$	82	(1.6%)	\$	92
Commercial	606	608	(0.3%)	620		61		63	(3.2%)		70
Industrial	219	197	11.3%	189		18		17	7.3%		17
Mining	210	163	28.0%	30		14		12	NM		3
Other	2	2	(9.1%)	2							
Total	1,857	1,784	4.1%	1,663	\$	174	\$	174	0.3%	\$	182
RES & DSM						9		6	34.8%		1
Wholesale Sales	707	154	NM	153		31		5	NM		10
<b>Total Electric Sales</b>	2,564	1,938	32.3%	1,816	\$	214	\$	185	15.2%	\$	193

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

#### **Table of Contents**

The table below summarizes UNS Electric s retail margin revenues and fuel revenues collected from customers.

					Increase (Decrease)			
	2	2010	2009		Amount		Percent*	
<b>Electric Retail Revenues (in millions):</b>								
Retail Margin Revenues								
Residential	\$	22	\$	21	\$	1	5.8%	
Commercial		23		22		1	2.7%	
Industrial		7		7			14.2%	
Mining		5		3		2	35.9%	
Total Retail Margin Revenues (Non-GAAP)**	\$	57	\$	53	\$	4	7.4%	
Retail Fuel Revenues		117		121		(4)	(2.8%)	
DSM and RES Revenues		9		6		3	NM	
Total Retail Revenues (GAAP)		183		180		3	1.5%	
Electric Wholesale Revenues		31		5		26	NM	
<b>Total Electric Revenues</b>	\$	214	\$	185	\$	29	15.2%	

<sup>\*</sup> Percent change calculated on un-rounded data; may not correspond to data shown in table.

In 2010, retail kWh sales increased by 4.1% compared with 2009. The increase is due primarily to increased usage by a copper mining customer and a new industrial customer in UNS Electric s service area. The increase in retail kWh sales, as well as a 4% base rate increase that took effect in October 2010, contributed to a \$4 million increase in retail margin revenues in 2010 compared with 2009.

As of December 31, 2010, UNS Electric had approximately 90,900 retail customers, an increase of less than 1% compared with 2009.

Wholesale revenues increased by \$26 million in 2010 due to an increase in short-term wholesale trading activity. All revenues from wholesales sales are credited against costs recovered through UNS Electric s PPFAC.

#### FACTORS AFFECTING RESULTS OF OPERATIONS

## Competition

New technological developments and the implementation of EE Standards may reduce energy consumption by UNS Electric s retail customers. UNS Electric s customers also have the ability to install renewable energy technologies and conventional generation units that could reduce their reliance on UNS Electric s services. Self-generation by UNS Electric s customers has not had a significant impact to date. See *Item 1. Business, UNS Electric, Rates and Regulation, Electric Energy Efficiency Standards and Decoupling* for more information.

#### **Rates**

#### 2010 UNS Electric Rate Order

In September 2010, the ACC issued an order authorizing a \$7.4 million, or 4%, base rate increase that took effect October 1, 2010. The ACC order requires UNS Electric to file a rate case no later than 12 month after the transfer of BMGS into rate base. See *Item 1. Business, UNS Electric, Rates and Regulation, 2010 UNS Electric Rate Order* for more information.

### **Power Purchase Agreement**

<sup>\*\*</sup> Retail Margin Revenues, a non-GAAP financial measure, should not be considered as an alternative to Net Electric Retail Sales, which is determined in accordance with GAAP. UNS Electric believes that Retail Margin Revenues, which is Net Electric Retail Sales less base fuel and PPFAC revenues, and revenues for DSM and REST programs, provides useful information to investors.

In May 2008, UNS Electric and UED entered into a PPA to secure all the output of the 90 MW gas-fired Black Mountain Generating Station (BMGS) from UED over a five-year term. The PPA is a tolling arrangement in which UNS Electric takes operational control of BMGS and assumes all risk of operation and maintenance costs, including fuel. A capacity charge and other costs associated with the PPA are recoverable through UNS Electric s PPFAC.

K-67

#### **Table of Contents**

#### **Renewable Energy Standard and Tariff**

As part of the 2010 UNS Electric Rate Order, the ACC approved a funding mechanism that will allow UNS Electric to use RES funds to recover operating costs, depreciation, property taxes and a return on its investment in the UNS Electric-owned solar projects until these costs could be recovered as part of UNS Electric s base rates. Under these terms, UNS Electric expects to invest \$5 million annually in 2011 through 2014 in solar PV projects. We estimate that each \$5 million investment would build approximately 1.25 MW of solar capacity. We expect the first project to be completed by the end of 2011 and UNS Electric to begin cost recovery through the RES in January 2012. For more information, see *Item. 1 Business, UNS Electric, Rates and Regulation, Renewable Energy Standard and Tariff.* 

#### **Fair Value Measurements**

UNS Electric s exposure to risk is mitigated as UNS Electric reports the change in fair value of energy contract derivatives classified as Level 3 in the fair value hierarchy as a regulatory asset or a regulatory liability, or as a component of AOCI rather than in the income statement. See Note 11 for more information.

## LIQUIDITY AND CAPITAL RESOURCES

## **Liquidity Outlook**

In 2010, UNS Electric s capital expenditures were \$22 million. UNS Electric expects operating cash flows to fund a portion of its construction expenditures. Additional sources of funding future capital expenditures could include draws on the UNS Gas/UNS Electric Revolver, additional credit lines, the issuance of long-term debt, or capital contributions from UniSource Energy.

## **Operating Cash Flow and Capital Expenditures**

The table below provides summary cash flow information for UNS Electric.

	<b>2010 2009</b> 2 -Millions of Dollars-								
Cash provided by (used in):									
Operating Activities	\$	23	\$	37	\$	14			
Investing Activities		(23)		(28)		(30)			
Financing Activities		1		(8)		22			
Net Increase (Decrease) in Cash		1		1		6			
Beginning Cash		10		9		3			
Ending Cash	\$	11	\$	10	\$	9			

Operating cash flows decreased in 2010 due in part to cash collateral received in 2009 from energy supply and hedging counterparties.

Forecasted capital expenditures for UNS Electric are as follows:

	2011		20	012	2	013	2	2014		015
				- N	Millions	of Dollar	's -			
UNS Electric	\$	99	\$	51	\$	25	\$	30	\$	32

UNS Electric s capital expenditure estimate for 2011 includes the purchase of BMGS from UED for approximately \$62 million.

#### **UNS Gas/UNS Electric Revolver**

See *UNS Gas, Liquidity and Capital Resources, UNS Gas/UNS Electric Revolver* above for description of UNS Electric s unsecured revolving credit agreement.

#### **Table of Contents**

UNS Electric expects to draw upon the UNS Gas/UNS Electric Revolver from time to time for seasonal working capital purposes, to fund a portion of its capital expenditures or to issue letters of credit to provide credit enhancement for its energy procurement and hedging activities. At February 15, 2011, UNS Electric had \$13 million outstanding under the UNS Gas/UNS Electric Revolver.

#### Interest Rate Risk

UNS Electric is subject to interest rate risk resulting from changes in interest rates on its borrowings under its revolving credit facility. The interest paid on revolving credit borrowings is variable. If LIBOR or other benchmark interest rates increase, UNS Electric may be required to pay higher rates of interest on borrowings under its revolving credit facility. See *Item 7A. Quantitative and Qualitative Disclosures about Market Risk, Credit Risk*, below.

### **Senior Unsecured Notes**

UNS Electric has \$100 million of senior unsecured notes outstanding, consisting of \$50 million of 6.50% notes due in 2015 and \$50 million of 7.10% notes due August 2023. The notes are guaranteed by UES. The note purchase agreement for UNS Electric contains certain restrictive covenants, including restrictions on transactions with affiliates, mergers, liens to secure indebtedness, restricted payments, and incurrence of indebtedness. As of December 31, 2010, UNS Electric was in compliance with the terms of its note purchase agreement.

UNS Electric must meet a leverage test and an interest coverage test to issue additional debt or to pay dividends. However, UNS Electric may, without meeting these tests, refinance existing debt and incur up to \$5 million in short-term debt.

### **Contractual Obligations**

## **UNS Electric Power Supply and Transmission Contracts**

UNS Electric enters into various power supply agreements for periods of one to five years. Certain of these contracts are at a fixed price per MW and others are indexed to natural gas prices.

UNS Electric s power purchase contracts and risk management activities are subject to master agreements that may require UNS Electric to post margin due to changes in contract values or if there has been a material change in UNS Electric s creditworthiness, or exposures exceeding credit limits provided to UNS Electric. As of December 31, 2010, UNS Electric had posted \$13 million of such credit enhancements in the form of letters of credit.

UNS Electric imports the power it purchases over the Western Area Power Administration s (WAPA) transmission lines. UNS Electric s transmission capacity agreements with WAPA provide for annual rate adjustments and expire in 2011 and 2017.

K-69

## **Table of Contents**

The following table displays UNS Electric s contractual obligations as of December 31, 2010 by maturity and by type of obligation.

# UNS Electric Contractual Obligations -Millions of Dollars-

Payment Due in Years Ending December 31, Long Term Debt	20	)11	20	012	20	013	20	14	20	)15		016 after	Ot	her	Т	`otal
Principal Principal	\$		\$		\$		\$		\$	50	\$	50	\$		\$	100
Interest		7		7	·	7	·	7	·	7	·	27				62
Purchase Obligations:																
Purchased Power		47		33		35										115
Transmission		2		2		2		2		2						10
Pension & Other Post																
Retirement Obligations		1														1
Unrecognized Tax																
Benefits														4		4
Total Contractual Cash																
Obligations	\$	57	\$	42	\$	44	\$	9	\$	59	\$	77	\$	4	\$	292

#### **Dividends on Common Stock**

As of December 31, 2010, UNS Electric has not paid dividends to UniSource Energy. UNS Electric s ability to pay dividends will depend on the cash needs for capital expenditures and various other factors.

The note purchase agreement for UNS Electric contains restrictions on dividends. UNS Electric may pay dividends so long as (a) no default or event of default exists and (b) it could incur additional debt under the debt incurrence test. As of December 31, 2010, UNS Electric was in compliance with the terms of its note purchase agreement. See *Senior Unsecured Notes*, above.

#### **MILLENNIUM**

#### **RESULTS OF OPERATIONS**

Millennium recorded a net loss of \$13 million in 2010 compared with net income of \$2 million in 2009. The net loss in 2010 resulted from several factors including the write-off of deferred tax assets and impairment losses on certain investments. Millennium s results in 2009 included a \$6 million pre-tax gain on the sale of an investment. In December 2009 and December 2010, Millennium received interest payments of \$0.5 million and \$1 million,

respectively on its \$15 million note receivable from Mimosa.

## FACTORS AFFECTING RESULTS OF OPERATIONS

#### **Millennium Investments**

Millennium is in the process of exiting its remaining investments which may yield gains or losses. At December 31, 2010, Millennium had assets of \$22 million including a \$15 million note receivable, land and buildings of \$2 million, deferred tax assets of \$2 million and a cash balance of \$3 million.

In June 2009, Millennium finalized the sale of its 50% interest in Sabinas to Mimosa. The terms called for an upfront \$5 million payment which Millennium received in January 2009. Other key terms of the transaction include a three-year, 6% interest-bearing, collateralized \$15 million note from Mimosa due June 2012. In June 2009, Millennium recorded a \$6 million pre-tax gain on the sale.

Millennium made \$8 million in dividend payments to UniSource Energy in 2010, \$3 million in 2009 and \$25 million in 2008. All of these dividends represented return of capital distributions. Millennium s remaining commitment for all of its investments combined is less than \$1 million.

Millennium s financial assets and liabilities that are accounted for at fair value on a recurring basis as of December 31, 2010 consist of Cash Equivalents of \$1 million, which are valued based on observable market prices and are

comprised of the fair value of money market funds.

K-70

#### **Table of Contents**

# OTHER NON-REPORTABLE BUSINESS SEGMENTS RESULTS OF OPERATIONS

The table below summarizes the income (loss) for the other non-reportable segments in the last three years.

	<b>2010 2009 20</b> - Millions of Dollars -								
UniSource Energy Parent Company UED	\$	(6) 4	\$	(5) 5	\$	(6) 3			
Total Other Net Loss	\$	(2)	\$		\$	(3)			

### **UniSource Energy Parent Company**

UniSource Energy parent company expenses include interest expense (net of tax) related to the UniSource Energy Convertible Senior Notes and the UniSource Credit Agreement. In 2010, UniSource Energy had capital expenditures of \$16 million related to the construction of a new headquarters building.

#### **UED**

In 2010 and 2009, UED recorded after-tax income of \$4 million and \$5 million, respectively, related to the operation of BMGS.

In 2010, UED paid a \$9 million dividend to UniSource Energy, of which \$4 million represented a return of capital distribution. In 2009, UED paid a \$30 million dividend to UniSource Energy which also represented a return of capital. In 2008, UED made distributions to UniSource Energy of less than \$1 million.

In September 2010, the ACC issued a rate order for UNS Electric that approved the purchase of BMGS by UNS Electric, pending certain conditions. UNS Electric expects to complete the purchase during 2011. See *UNS Electric, Factors Affecting Results of Operations, Rates, 2010 UNS Electric Rate Order*, above for more information.

## **CRITICAL ACCOUNTING POLICIES**

The preparation of the financial statements in accordance with U.S. Generally Accepted Accounting Principles (GAAP) requires management to apply accounting policies, make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. UniSource Energy considers the areas described in the Critical Accounting Policies as those that could yield materially different financial statement results based on application and interpretation of accounting policy, since making estimates and assumptions are subjective and complex, actual results could differ in subsequent periods. For additional information on UniSource Energy s other significant accounting policies and recently issued accounting standards see Note 1.

## **Accounting for Rate Regulation**

TEP, UNS Gas and UNS Electric generally use the same accounting policies and practices used by unregulated companies for financial reporting under GAAP. However, sometimes these principles require special accounting treatment for regulated companies to show the effect of regulation. For example, the ACC can determine that TEP, UNS Gas or UNS Electric are allowed to recover certain expenses at a designated time in the future. In this situation, TEP, UNS Gas or UNS Electric defer these items as regulatory assets on the balance sheet and then reflect the costs as expenses when they are allowed to recover the costs from ratepayers. Similarly, certain revenue items may be deferred as regulatory liabilities and not reflected as revenue until rates to customers are reduced. TEP, UNS Electric and UNS Gas evaluate regulatory assets each period and believe recovery is probable.

K-71

#### **Table of Contents**

If in the future a separable portion of those operations no longer meets the criteria stated in Note 1 the impact of not meeting the criteria would be material to the financial statements. If TEP, UNS Gas and UNS Electric stopped applying regulatory accounting to all its regulated operations, we would write off the related balances of regulatory assets as an expense and record the regulatory liabilities as revenue on the income statement or in accumulated other comprehensive income (AOCI).

Upon approval by the ACC of a settlement agreement in November 1999, TEP discontinued application of regulatory accounting for its generation operations. Beginning in December 2008, as a result of the 2008 TEP Rate Order, TEP reapplied regulatory accounting to its generation related operations. Throughout the period 1999 2008, TEP continued to apply regulatory accounting to its transmission and distribution operations.

At December 31, 2010, regulatory liabilities net of regulatory assets, totaled \$12 million at TEP and \$19 million at UNS Gas. Regulatory assets net of regulatory liabilities totaled \$8 million at UNS Electric as of December 31, 2010. TEP, UNS Gas and UNS Electric regularly assess whether we can continue to apply regulatory accounting to cost-based rate regulated operations. Expectations of future recovery are generally based on orders issued by regulatory commissions and historical experience. There are no current or expected proposals or changes in the regulatory environment that impact the probability of future recovery of these assets. See Note 2 for details regarding TEP, UNS Gas and UNS Electric regulatory assets and liabilities.

## Accounting for Asset Retirement Obligations

TEP is required to record the fair value of a liability for a legal obligation to retire an asset in the period in which the liability is incurred. This includes obligations resulting from conditional future events. TEP incurs legal obligations as a result of environmental and other governmental regulations, contractual agreements and other factors. To estimate the liability, management must use significant judgment and assumptions in: determining whether a legal obligation exists to remove assets; estimating the probability of a future event for a conditional obligation; estimating the fair value of the cost of removal; estimating when final removal will occur; and estimating the credit-adjusted risk-free interest rates to be used to discount the future liabilities. Changes that may arise over time with regard to these assumptions and determinations will change amounts recorded in the future as expense for asset retirement obligations.

A liability for the fair value of an asset retirement obligation (ARO) is recognized in the period in which it is incurred if it can be reasonably estimated, with the offsetting associated asset retirement costs capitalized as a part of the carrying amount of the long-lived assets. The asset retirement cost is subsequently charged to depreciation expense over its useful life. Upon retirement of the asset, TEP either settles the obligation for its recorded amount or incurs a gain or loss if the actual costs differ from the recorded amount.

TEP identified legal obligations to retire generation plant assets specified in land leases for its jointly-owned Navajo and Four Corners Generating Stations. The land on which these stations reside is leased from the Navajo Nation. The provisions of the leases require the lessees to remove the facilities upon request of the Navajo Nation at the expiration of the leases. TEP also has certain environmental obligations at the San Juan, Sundt and Springerville Generating Stations. TEP estimated that its share of the cost to remove the Navajo and Four Corners facilities and settle the San Juan, Sundt and Springerville environmental obligations will be approximately \$48 million at the retirement date. No other legal obligations to retire generation plant assets were identified.

In 2004, TEP, Phelps Dodge Energy Services, LLC and PNM Resources, Inc. each purchased from Duke Energy North America, LLC a one-third interest in a limited liability company which owns the natural gas-fired Luna Energy Facility (Luna) in southern New Mexico. Luna is a 570-MW combined cycle plant that was placed into commercial operation in April 2006. See *Item 1*. *Business, TEP, Generating and Other Resources, Future Generating Resources*. The new owners assumed asset retirement obligations to remove certain piping and evaporation ponds and to restore the ground to its original condition. TEP estimated its share of the obligations will be approximately \$2 million at the date of retirement.

TEP has various transmission and distribution lines that operate under leases and rights-of-way that contain end dates and restrictive clauses. TEP operates its transmission and distribution lines as if they will be operated in perpetuity and would continue to be used or sold without land remediation. As such, there are no legal obligations that require

application of the accounting requirements for asset retirement obligations. Nevertheless, included in the revenue requirement underlying the Company s electric service rates is a component of depreciation expense intended to enable TEP to accrue the future costs of retiring assets for which no legal obligations exists. The accumulated balance of such accruals, less actual removal costs incurred, net of salvage proceeds realized, is reported as a regulatory liability. See Note 2 for details regarding our Asset Retirement Obligation.

K-72

#### **Table of Contents**

#### UNS Gas and UNS Electric

UNS Gas and UNS Electric have various transmission and distribution lines that operate under land leases and rights-of-way that contain end dates and restorative clauses. UNS Gas and UNS Electric operate their transmission and distribution lines as if they will be operated in perpetuity and would continue to be used or sold without land remediation. As a result, UNS Gas and UNS Electric are not recognizing the cost of final removal of the transmission and distribution lines in the financial statements.

See Note 2 for details regarding net cost of removal.

## Pension and Other Postretirement Benefit Plan Assumptions

TEP, UNS Gas and UNS Electric record plan assets, obligations and expenses related to pension and other postretirement benefit plans based on actuarial valuations, which include key assumptions on discount rates, expected returns on plan assets, compensation increases and health care cost trend rates. These actuarial assumptions are reviewed annually and modified as appropriate. The effect of modifications is generally recorded or amortized over future periods. We believe that the assumptions used in recording obligations are reasonable based on prior experience, market conditions and the advice of plan actuaries. Note 9 discusses the rate of return and discount rate used in the calculation of pension plan and other postretirement plan obligations for TEP, UNS Gas and UNS Electric. TEP is required to recognize the underfunded status of its defined benefit pension and other postretirement plans as a liability. The underfunded status is the difference between the fair value of the plans assets and the projected benefit obligation for pension plans or accumulated postretirement benefit obligation for other postretirement benefit plans. As the funded status, discount rates and actuarial facts change, the liability will vary significantly in future years. TEP records the underfunded amount for its pension and other postretirement obligations as a liability and a regulatory asset to reflect expected recovery of pension and other postretirement obligations through rates.

At December 31, 2010, TEP discounted its future pension plan obligations at 5.6% and its other postretirement plan obligations at a rate of 5.2%. The discount rate for future pension plan and other postretirement plan obligations is determined annually based on the rates currently available on high-quality, non-callable, long-term bonds. The discount rate is based on a corporate yield curve using an average yield between the 60<sup>th</sup> and 90<sup>th</sup> percentile of AA-rated U.S. corporate bonds with future cash flows that match the timing and amount of expected future benefit payments. For TEP s pension plans, a 25-basis point change in the discount rate would increase or decrease the projected benefit obligation (PBO) by approximately \$8 million and the 2011 plan expense by \$1 million. For TEP s other postretirement benefit plan, a 25-basis point change in the discount rate would increase or decrease the accumulated postretirement benefit obligation (APBO) by approximately \$2 million. A 25-basis point change in the discount rate would impact plan expense by less than \$1 million.

TEP calculates the market-related value of pension plan assets using the fair value of the assets on the measurement date. TEP assumed that its pension plans—assets would generate a long-term rate of return of 7% at December 31, 2010. In establishing its assumption as to the expected return on assets, TEP reviews the asset allocation and develops return assumptions for each asset class based on advice from an investment consultant and the pension—s actuary that includes both historical performance analysis and forward looking views of the financial markets. Pension expense decreases as the expected rate of return on assets increases. A 25-basis point change in the expected return on assets would impact pension expense in 2011 by less than \$1 million.

TEP used a current year health care cost trend rate of 7.9% in valuing its postretirement benefit obligation at December 31, 2010. This rate reflects both market conditions and historical experience. Assumed health care cost trend rates have a significant effect on the amounts reported for health care plans. A one-percentage point change in assumed health care cost trend rates would change the postretirement benefit obligation by approximately \$5 million and the related plan expense in 2011 by less than \$1 million.

In 2011, TEP will incur pension and other postretirement benefit costs of approximately \$12 million and \$6 million, respectively. TEP expects to charge approximately \$15 million of these costs to O&M expense and \$3 million to capital. TEP expects to make pension plan contributions of \$20 million in 2011. In 2009, TEP established a Voluntary Employee Beneficiary Association (VEBA) trust to fund its other postretirement benefit plan. In 2011, TEP expects to make benefit payments to retirees under the postretirement benefit plan of approximately \$4 million and contributions to the VEBA trust of \$2 million.

## **Table of Contents**

UNS Gas and UNS Electric discounted their future pension plan obligations using a rate of 5.5% at December 31, 2010. For UNS Gas and UNS Electric s pension plan, a 25-basis point change in the discount rate would impact the benefit obligation and 2011 pension expense by less than \$1 million. UNS Gas and UNS Electric will record pension expense of \$2 million in 2011, of which less than \$1 million will be capitalized. UNS Gas and UNS Electric expect to make combined pension plan contributions of \$3 million in 2011.

UNS Gas and UNS Electric discounted their other postretirement plan obligations using a rate of 5.2% at December 31, 2010. UNS Gas and UNS Electric will record postretirement medical benefit expense and make benefit payments to retirees under the postretirement benefit plan of less than \$1 million in 2011.

# **Accounting for Derivative Instruments, Trading Activities and Hedging Activities**Commodity Derivative Contracts

TEP, UNS Gas and UNS Electric enter into forward contracts to purchase or sell capacity or energy at contract prices over a given period of time, typically for one month, three months, or one year, within established limits to take advantage of favorable market opportunities. In general, TEP enters into forward purchase contracts when market conditions provide the opportunity to purchase energy for its load at prices that are below the marginal cost of its supply resources or to supplement its own resources (e.g., during plant outages and summer peaking periods). TEP enters into forward sales contracts when it forecasts that it has excess supply and the market price of energy exceeds its marginal cost. TEP and UNS Gas enter into forward gas commodity price swap agreements to lock in fixed prices on a portion of forecasted summer gas purchases.

As a result of the 2008 TEP Rate Order, TEP is permitted to recover in the PPFAC, prudent hedging transactions in a similar manner as UNS Electric and UNS Gas in their PPFAC and PGA, respectively. Unrealized gains and losses on commodity derivative contracts entered into for retail customer load are recorded as either a regulatory asset or regulatory liability on the balance sheets of TEP, UNS Gas and UNS Electric. There are no current or expected proposals or changes in the regulatory environment that impact the probability of future recovery of these assets through the PPFAC or PGA mechanisms.

### **Interest Rate Swaps**

TEP hedges the cash flow risk associated with unfavorable changes in the variable interest rates related to LIBOR on the Springerville Common Facilities Lease. TEP entered into swaps that had the effect of converting approximately \$30 million and \$35 million of variable rate lease debt payments for the Springerville Common Facilities Lease to a fixed rate from May 2009 through July 1, 2014, and June 2006 through January 2, 2020, respectively. In August 2009, TEP entered into a swap that had the effect of converting \$50 million of variable rate industrial development bonds to a fixed rate from September 2009 through September 2014. See Note 6 for additional details regarding interest rate swaps.

## Commodity Cash Flow Hedge

TEP hedges the cash flow risk associated with a six-year power wholesale supply agreement using a six-year power purchase swap agreement. Unrealized gains and losses are recorded in AOCI.

The market prices used to determine fair values for TEP, UNS Gas and UNS Electric s derivative instruments at December 31, 2010, are estimated based on various factors including broker quotes, exchange prices, over the counter prices and time value.

TEP, UNS Gas and UNS Electric manage the risk of counterparty default by performing financial credit reviews, setting limits, monitoring exposures, requiring collateral when needed and using a standardized agreement, which allows for the netting of current period exposures to and from a single counterparty. See Note 1 for additional details regarding Cash Flow Hedges.

K-74

#### **Table of Contents**

See Item 7A. Quantitative and Qualitative Disclosures about Market Risk, Commodity Price Risk.

#### **Unbilled Revenue** TEP, UNS Gas and UNS Electric

TEP, UNS Gas and UNS Electric s retail revenues, which are recognized in the period that electricity or energy is delivered and consumed by customers, include unbilled revenue based on an estimate of MWh/therms delivered at the end of each period. Unbilled revenues are dependent upon a number of factors that require management s judgment including estimates of retail sales and customer usage patterns. The unbilled revenue is estimated by comparing the estimated MWh/therms delivered to the MWh/therms billed to TEP, UNS Gas and UNS Electric s retail customers. The excess of estimated MWh/therms delivered over MWh/therms billed is then allocated to the retail customer classes based on estimated usage by each customer class. TEP, UNS Gas and UNS Electric then record revenue for each customer class based on the various bill rates for each customer class. Due to the seasonal fluctuations of TEP and UNS Electric s actual load, the unbilled revenue amount increases during the spring and summer and decreases during the fall and winter. Conversely unbilled revenue for UNS Gas sales increases during the fall and winter and decreases during the spring and summer. A provision for uncollectible accounts is recorded as a component of operations and maintenance expense.

## Plant Asset Depreciable Lives TEP, UNS Gas and UNS Electric

TEP, UNS Gas and UNS Electric have significant investments in electric generation assets and electric and natural gas transmission and distribution assets. We calculate depreciation expense based on our estimate of the useful lives of our plant assets and expected net removal costs. Useful life of plant assets is further detailed in Note 5. Changes to depreciation estimates resulting from a change of estimated service life or removal costs could have a significant impact on the amount of depreciation expense recorded on the income statement. The estimated useful lives and depreciation rates presently used to calculate depreciation expense for electric generation and distribution assets for TEP, UNS Gas and UNS Electric have been approved by the ACC in prior rate decisions. Depreciation rates for such assets cannot be changed without ACC approval. For current approved ACC depreciation rates see Note 1. Depreciation rates for electric transmission assets fall under the jurisdiction of the FERC.

In January 2010, TEP obtained an updated depreciation study which indicated that its transmission assets depreciable lives should be extended. As a result, TEP adopted new transmission depreciation rates effective January 2010, which have the effect of reducing depreciation expense by approximately \$14 million annually.

#### **Income Taxes**

Due to the differences between GAAP and income tax laws, many transactions are treated differently for income tax purposes than they are in the financial statements. Using the income tax rates in effect on the balance sheet date, this difference is accounted for by recording deferred income tax assets and liabilities on our balance sheets. Consolidated income tax liabilities are allocated to subsidiaries based on their taxable income and deductions as reported in the consolidated tax return.

A valuation allowance is established against deferred tax assets for which management believes it is more likely than not that the deferred asset will not be realized. In making this judgment, management evaluates all available evidence and gives more weight to objective verifiable evidence. At December 31, 2010, UniSource Energy had a \$7 million valuation allowance. The valuation allowance related to unregulated investments—losses are treated as capital losses for income tax purposes. If UniSource Energy incurs additional capital losses in the future, a valuation allowance will be recorded against the deferred tax asset unless management can identify future capital gains to offset the losses. For additional information see Note 8.

## RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

The following recently issued accounting standards are not yet reflected in the UniSource Energy and TEP financial statements:

The Financial Accounting Standards Board issued authoritative guidance for multiple deliverable revenue arrangements that provides another alternative for determining the selling price of deliverables and eliminates the residual method of allocating consideration. In addition, this pronouncement requires expanded qualitative and quantitative disclosures and is effective for revenue arrangements entered into after January 1, 2011. After adopting this guidance on January 1, 2011, TEP and UNS Electric will continue to assign costs to both renewable energy credits and energy when purchased through a renewable purchased

power agreement.

K-75

#### **Table of Contents**

The Financial Accounting Standards Board issued amendments that require some new disclosures and clarify some existing disclosure requirements about fair value measurements. Disclosures about purchases, sales, issuances, and settlements in the rollforward of activity in Level 3 fair value measurements are effective for interim and annual reporting periods beginning January 1, 2011. We will incorporate these new disclosures in our March 31, 2011 financial statements.

## SAFE HARBOR FOR FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K contains forward-looking statements as defined by the Private Securities Litigation Reform Act of 1995. UniSource Energy and TEP are including the following cautionary statements to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for any forward-looking statements made by or for UniSource Energy or TEP in this Annual Report on Form 10-K. Forward-looking statements include statements concerning plans, objectives, goals, strategies, future events or performance and underlying assumptions and other statements that are not statements of historical facts. Forward-looking statements may be identified by the use of words such as anticipates , estimates , expects , intends , plans , predicts , projects , and similar expressions. From time to time, we may publish or otherwise make available forward-looking statements of this nature. All such forward-looking statements, whether written or oral, and whether made by or on behalf of UniSource Energy or TEP, are expressly qualified by these cautionary statements and any other cautionary statements which may accompany the forward-looking statements. In addition, UniSource Energy and TEP disclaim any obligation to update any forward-looking statements to reflect events or circumstances after the date of this report.

Forward-looking statements involve risks and uncertainties, that could cause actual results or outcomes to differ materially from those expressed in the forward-looking statements. We express our expectations, beliefs and projections in good faith and believe them to have a reasonable basis. However, we make no assurances that management s expectations, beliefs or projections will be achieved or accomplished. We have identified the following important factors that could cause actual results to differ materially from those discussed in our forward-looking statements. These may be in addition to other factors and matters discussed in Item 1A. Risk Factors, *Item 7*.

Management s Discussion and Analysis of Financial Condition and Results of Operations, and other parts of this report: state and federal regulatory and legislative decisions and actions; regional economic and market conditions which could affect customer growth and energy usage; weather variations affecting energy usage; the cost of debt and equity capital and access to capital markets; the performance of the stock market and changing interest rate environment, which affect the value of the company s pension and other postretirement benefit plan assets and the related contribution requirements and expense; unexpected increases in O&M expense; resolution of pending litigation matters; changes in accounting standards; changes in critical accounting estimates; the ongoing restructuring of the electric industry; changes to long-term contracts; the cost of fuel and power supplies; and the performance of TEP s generating plants.

# ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK Market Risks

We are exposed to various forms of market risk. Changes in interest rates, returns on marketable securities, and changes in commodity prices may affect our future financial results.

For additional information concerning risk factors, including market risks, see *Safe Harbor for Forward-Looking Statements*, above.

## **Risk Management Committee**

We have a Risk Management Committee responsible for the oversight of commodity price risk and credit risk related to the wholesale energy marketing activities of TEP and the fuel and power procurement activities at TEP, UNS Gas and UNS Electric. Our Risk Management Committee, which meets on a quarterly basis and as needed, consists of officers from the finance, accounting, legal, wholesale marketing, transmission and distribution operations, and generation operations departments of UniSource Energy. To limit TEP, UNS Gas and UNS Electric s exposure to commodity price risk, the Risk Management Committee sets trading and hedging policies and limits, which are reviewed frequently to respond to constantly changing market conditions. To limit TEP, UNS Gas and UNS Electric s exposure to credit risk, the Risk Management Committee reviews counterparty credit exposure as well as credit policies and limits.

## **Table of Contents**

#### **Interest Rate Risk**

#### **Long-Term Debt**

TEP is exposed to interest rate risk resulting from changes in interest rates on certain of its variable rate debt obligations. At December 31, 2010 and December 31, 2009, TEP had \$365 million and \$459 million in tax-exempt variable rate debt outstanding. The interest rates on TEP s tax-exempt variable rate debt are reset weekly by its remarketing agents. The maximum interest rate payable under the indentures for these bonds is 10% on the 2010 Coconino A Bonds and the 2008 Pima B Bonds and 20% on the other \$329 million in IDBs. The average interest rate on TEP s variable rate debt (excluding letter of credit fees) was 0.26% in 2010 and 0.41% in 2009. The average weekly interest rate ranged from 0.17% to 0.39% in 2010 and 0.25% to 0.79% during 2009. Although short-term interest rates have been relatively low and stable in 2010 and 2009, TEP may still be subject to volatility in its tax-exempt variable rate debt. A 100 basis point increase in average interest rates on this debt, over a twelve month period, would result in a decrease in TEP s pre-tax net income of approximately \$3 million.

TEP manages its exposure to variable interest rate risk by entering into financing transactions to maintain a long-term debt mix of approximately one-third variable rate and two-thirds fixed rate. To maintain this balance, TEP entered into the following transactions in 2009 and 2010:

In 2009, TEP entered into an interest rate swap that had the effect of converting \$50 million of variable rate industrial revenue bonds to a fixed rate of 2.4% from 2009 to 2014;

In January 2010, TEP converted the interest rate on its \$130 million principal amount of 2008 Pima B Bonds from a variable rate to a fixed rate of 5.75% through maturity in 2029; and

After issuing \$100 million in new fixed rate 2010 Pima A Bonds at a rate of 5.25% in October 2010, TEP refinanced \$36.7 million of its 7.125% fixed rate 1997 Coconino A Bonds with a like principal amount of 2010 Coconino A Bonds at a variable rate.

As a result of these transactions, TEP s variable rate debt comprised approximately 31% of its total long-term debt at December 31, 2010.

#### Capital Lease Debt

At December 31, 2010 and 2009, TEP s debt also included variable rate lease debt totaling \$63 million and \$65 million, respectively, related to its Springerville Common Facilities Leases. The notes underlying the leases mature in June 2017 and January 2020. Interest is payable at six-month LIBOR plus an applicable spread. The applicable spread was 1.625% at December 31, 2010 and December 31, 2009.

## **Interest Rate Swaps**

In June 2006 and May 2009, TEP entered into interest rate swaps to hedge the floating interest rate risk associated with the Springerville Common Facilities lease debt. The swaps have the effect of fixing the interest rates on the amortizing principal balances as follows:

	Fixed	LIBOR
Outstanding at Dec. 31, 2010	Rate	Spread
\$35 million	5.77%	1.625%
\$22 million	3.18%	1.625%
\$7 million	3.32%	1.625%

K-77

#### **Table of Contents**

To adjust the value of TEP s interest rate swaps, classified as a cash flow hedge, to fair value in Other Comprehensive Income, TEP recorded the following net unrealized gains (losses):

	20	2010		009	20	800
			- In M	illions-		
Unrealized Gains (Losses)	\$	(8)	\$	1	\$	(5)

#### **Revolving Credit Facilities**

UniSource Energy, TEP, UNS Gas and UNS Electric are also subject to interest rate risk resulting from changes in interest rates on their borrowings under revolving credit facilities. Revolving credit borrowings may be made on the basis of a spread over LIBOR or an Alternate Base Rate. With the recent disruptions in the financial markets, the spread between LIBOR and other similar maturity short-term rates, such as U.S. Treasury securities, has been significantly higher than historical relationships. As a result, UniSource Energy, TEP, UNS Gas and UNS Electric may experience significant volatility in the rates paid on LIBOR borrowings under their revolving credit facilities.

#### **Marketable Securities Risk**

UniSource Energy has a short-term investment policy which governs the investment of excess cash balances by UniSource Energy and its subsidiaries. We review this policy periodically in response to market conditions to adjust, if necessary, the maturities and concentrations by investment type and issuer in the investment portfolio. As of December 31, 2010, UniSource Energy s short-term investments consisted of highly-rated and liquid money market funds, commercial paper, and certificates of deposit. These short-term investments are classified as Cash and Cash Equivalents on the balance sheet.

At December 31, 2010 and 2009, TEP had marketable securities comprised of investments in lease debt and equity with an estimated fair value of \$112 million and \$140 million, respectively. At December 31, 2010 and 2009, the fair value exceeded the carrying value by \$7 million and \$8 million, respectively. These securities represent TEP s investments in lease debt and equity underlying certain of TEP s capital lease obligations. Changes in the fair value of such debt securities do not present a material risk to TEP, as TEP intends to hold these investments to maturity.

## **Commodity Price Risk**

**TEP** 

TEP is exposed to commodity price risk primarily relating to changes in the market price of electricity, natural gas, and coal. Beginning January 1, 2009, this risk is mitigated through a PPFAC mechanism which fully recovers the actual retail fuel and purchased power costs incurred on a timely basis from TEP s retail customers. The PPFAC mechanism has a forward component and a true-up component. The forward component of the PPFAC rate is based on forecasted fuel and purchased power costs. The true-up component reconciles actual fuel and purchased power costs with the amounts collected in the prior year and any amounts under/over-collected will be collected from/credited to customers. If the actual price of power is higher than the forecasted PPFAC rate, TEP is exposed to the price difference until the subsequent 12-month period when the true-up component is adjusted to allow the recovery of this difference.

## Purchases and Sales of Energy

To manage its exposure to energy price risk, TEP enters into forward contracts to buy or sell energy at a specified price and future delivery period. Generally, TEP commits to future sales based on expected excess generating capability, forward prices and generation costs, using a diversified market approach to provide a balance between long-term, mid-term and spot energy sales. TEP generally enters into forward purchases during its summer peaking period to ensure it can meet its load and reserve requirements and account for other contracts and resource contingencies. TEP also enters into limited forward purchases and sales to optimize its resource portfolio and take advantage of locational differences in price. These positions are managed on both a volumetric and dollar basis and are closely monitored using risk management policies and procedures overseen by the Risk Management Committee. For example, the risk management policies provide that TEP should not take a short physical position in the third quarter and must have owned generation backing up all physical forward sales positions at the time the sale is made. TEP s risk management policies also restrict entering into forward positions with maturities extending beyond the end

of the next calendar year except for approved hedging purposes.

K-78

## **Table of Contents**

TEP s risk management policies also allow for financial purchases and sales of energy subject to specified risk parameters established and monitored by the Risk Management Committee. These include financial trades in a futures account on an exchange, with the intent of optimizing market opportunities.

The majority of TEP s forward contracts are considered to be normal purchases and sales of electric energy and are therefore not accounted for as derivatives. TEP records revenues on its normal sales and expenses on its normal purchases in the period in which the energy is delivered. From time to time, however, TEP enters into forward contracts that meet the definition of a derivative. When TEP has derivative forward contracts, it marks them to market using actively quoted prices obtained from brokers for power traded over-the-counter at Palo Verde and at other Southwestern U.S. trading hubs. TEP believes that these broker quotations used to calculate the mark-to-market values represent accurate measures of the fair values of TEP s positions because of the short-term nature of TEP s positions, as limited by risk management policies, and the liquidity in the short-term market.

#### Natural Gas

TEP is also subject to commodity price risk from changes in the price of natural gas. In addition to energy from its coal-fired facilities, TEP typically uses power purchases, supplemented by generation from its gas-fired units to meet the summer peak demands of its retail customers and to meet local reliability needs. Some of these purchased power contracts are price indexed to natural gas prices. Short-term and spot power purchase prices are also closely correlated to natural gas prices. Due to its increasing seasonal gas and purchased power usage, TEP hedges a portion of its total natural gas exposure from plant fuel, gas-indexed power purchases and spot market purchases with fixed price contracts for a maximum of three years. TEP purchases its remaining gas fuel needs and purchased power in the spot and short-term markets.

As required by fair value accounting rules, for the year ended December 31, 2010, TEP considered the impact of non-performance risk in the measurement of fair value of its derivative assets and derivative liabilities net of collateral posted. The adjustment required for TEP was less than \$1 million at December 31, 2010.

To adjust the value of its commodity derivatives to fair value in Regulatory Assets or Regulatory Liabilities, TEP recorded the following net unrealized gains (losses):

	2010	2	009	2008		
		- In N	Iillions-			
Unrealized Gains (Losses)	\$ 4	\$	11	\$	(19)	

The chart below displays the valuation methodologies and maturities of TEP s power and gas derivative contracts.

## **Unrealized Gain (Loss) of TEP s Hedging and Trading Activities**

- Millions of Dollars -

	3.6						To	otal
Source of Fair Value at Dec. 31, 2010	Maturity 0 6 months		Maturity 6 12 months		Maturity over 1 yr.		Unrealized Gain (Loss)	
Prices actively quoted	\$	(3)	\$	(3)	\$	(3)	\$	(9)
Prices based on models and other valuation methods				1		2		3
Total	\$	(3)	\$	(2)	\$	(1)	\$	(6)

### Sensitivity Analysis of Derivatives

TEP uses sensitivity analysis to measure the impact of favorable and unfavorable changes in market prices on the fair value of its derivative forward contracts. Beginning in December 2008, as a result of the 2008 TEP Rate Order, which permits the recovery of prudent costs associated with hedging contracts through the PPFAC, unrealized gains and

losses are recorded as either a regulatory asset or regulatory liability. As contracts settle, the unrealized gains and losses are reversed and realized gains or losses are recorded to the PPFAC. The chart below summarizes the change in unrealized gains or losses if market prices increase or decrease by 10%.

K-79

#### **Table of Contents**

	- Millions of Dollars -			
	10%		10%	
Change in Market Price As of December 31, 2010	Increase	e	Decrease	e
Non-Cash Flow Hedges				
Forward power sales and purchase contracts	\$		\$	
Gas swap agreements		3		(3)
Cash Flow Hedges				
Forward power sales and purchase contracts	\$	1	\$	(1)
Gas swap agreements				
~ 1				

**Coal** 

TEP is subject to commodity price risk from changes in the price of coal used to fuel its coal-fired generating plants. In 2003, TEP amended and extended the long-term coal supply contract for Springerville Units 1 and 2 through 2020 and expects coal reserves to be sufficient to supply the estimated requirements for Units 1 and 2 for their presently estimated remaining lives. During the extension period from 2011 through 2020, the coal price will be determined by the cost of Powder River Basin coal delivered to Springerville Unit 3 subject to a floor and ceiling. Based on current coal market conditions, this range would be from \$24 to \$30 per ton. TEP estimates its future minimum annual payments under this contract to be \$14 million from 2011 through 2020. TEP s coal transportation contract at Springerville runs through June of 2011. TEP estimates minimum annual payments under this contract to be \$7 million in 2011.

TEP does not have a long-term coal supply contract for Sundt Unit 4. TEP purchases coal for Sundt Unit 4 on the spot market and can supply that unit with natural gas when the price is competitive with coal. Coal burned at Sundt Unit 4 represents less than 10% of TEP s total coal consumption. The long-term rail contract for Sundt Unit 4 is in effect until the earliest of 2015, or the remaining life of Sundt Unit 4. This rail contract requires TEP to transport at least 75,000 tons of coal per year through 2015 at an estimated annual cost of \$2 million or to make a minimum payment of \$1 million. In 2010, TEP was notified of the closure of the mine that has served as the primary source of coal transported under that contract. The alternate sources identified in the contract are not viable alternatives for TEP. Therefore we recorded a minimum take-or-pay transportation accrual of \$4 million for the remaining minimum payments in 2010. We will recover the minimum transportation charges via the PPFAC when they are paid annually. TEP also participates in jointly-owned generating facilities at Four Corners, Navajo and San Juan, where coal supplies are under long-term contracts administered by the operating agents. TEP expects coal reserves available to these three jointly-owned generating facilities to be sufficient for the remaining lives of the stations.

The contracts to purchase coal for use at the jointly-owned facilities require TEP to purchase minimum amounts of coal at an estimated average annual cost of \$21 million for the next five years. See *Item 7*. *Management s Discussion and Analysis of Financial Condition and Results of Operations, UniSource Energy Consolidated, Contractual Obligations and Note 4 of Notes to Consolidated Financial Statements Commitments and Contingencies, TEP Commitments, Purchase and Transportation Commitments.* 

#### **UNS Gas**

UNS Gas is subject to commodity price risk, primarily from the changes in the price of natural gas purchased for its customers. This risk is mitigated through the PGA mechanism which provides an adjustment to UNS Gas retail rates to recover the actual costs of gas and transportation. UNS Gas further reduces this risk by purchasing forward fixed price contracts or entering into financial gas swaps for a portion of its projected gas needs under its Price Stabilization Plan. UNS Gas purchases at least 45% of its estimated gas needs in this manner.

As required by fair value accounting rules, for the year ended December 31, 2010, UNS Gas considered the impact of non-performance risk in the measurement of fair value of its derivative assets and derivative liabilities net of collateral posted. The adjustment required for UNS Gas was less than \$1 million at December 31, 2010.

## **Table of Contents**

To adjust the value of its commodity derivatives to fair value in Regulatory Assets or Regulatory Liabilities, UNS Gas recorded the following net unrealized gains (losses):

For UNS Gas forward gas purchase contracts, a 10% decrease in market prices would result in an increase in unrealized net losses reported as a regulatory asset of \$3 million, while a 10% increase in market prices would result in a decrease in unrealized net losses reported as a reduction in regulatory assets of \$3 million.

#### **UNS Electric**

UNS Electric is exposed to commodity price risk from changes in the price for electricity and natural gas. This risk is mitigated through a PPFAC mechanism which fully recovers the costs incurred on a timely basis. As part of the May 2008 ACC order, a new PPFAC mechanism took effect on June 1, 2008. The PPFAC mechanism has a forward component and a true-up component. The forward component of the PPFAC rate is based on forecasted fuel and purchased power costs. The true-up component reconciles actual fuel and purchased power costs with the amounts collected in the prior year and any amounts under/over-collected will be collected from/credited to customers. If the actual price of power is higher than the forecasted PPFAC rate, UNS Electric is exposed to the price difference until the subsequent 12-month period when the true-up component is adjusted to allow the recovery of this difference. UNS Electric enters into various power supply agreements for periods of one to five years. Certain of these contracts are at a fixed price per MW and others are indexed to natural gas prices. UNS Electric estimates its future minimum payments under these contracts to be \$47 million in 2011, \$33 million in 2012, and \$35 million in 2013, based on natural gas prices at the date of the contracts.

Because a portion of the costs under these contracts will vary from period to period based on the market price of gas, the PPFAC, as currently structured, may not provide recovery of the costs incurred under these new contracts on a timely basis.

For UNS Electric s forward power sales and purchase contracts, a 10% decrease in market prices would result in an increase in unrealized net losses reported as a regulatory asset of \$9 million, while a 10% increase in market prices would result in a decrease in unrealized net losses reported as a reduction in regulatory assets of \$9 million. UNS Electric hedges a portion of its natural gas exposure from gas-indexed purchased power agreements with fixed price contracts. In addition, UNS Electric hedges a portion of its anticipated natural gas exposure from plant fuel. UNS Electric currently has approximately 53% of this aggregate summer exposure hedged for the summer of 2010. UNS Electric will satisfy its remaining gas and purchased power needs through a combination of additional forward purchases and purchases in the short-term and spot markets.

UNS Electric considered the impact of non-performance risk in the measurement of fair value of its derivative assets and derivative liabilities net of collateral posted. The adjustment required for UNS Electric was less than \$1 million at December 31, 2010.

To adjust the value of its commodity derivatives to fair value in Regulatory Assets or Regulatory Liabilities, UNS Electric recorded the following net unrealized gains (losses):

For UNS Electric s forward gas purchase contracts, a 10% decrease in market prices would result in an increase in unrealized net losses reported as a regulatory asset of \$1 million, while a 10% increase in market prices would result in a decrease in unrealized net losses reported as a reduction in regulatory assets of \$1 million.

#### **Table of Contents**

#### **Credit Risk**

UniSource Energy is exposed to credit risk in its energy-related marketing and trading activities related to potential nonperformance by counterparties. We manage the risk of counterparty default by performing financial credit reviews, setting limits, monitoring exposures, requiring collateral when needed, and using standard agreements which allow for the netting of current period exposures to and from a single counterparty. We calculate counterparty credit exposure by adding any outstanding receivable (net of amounts payable if a netting agreement exists) to the mark-to-market value of any forward contracts. A positive number means that we are exposed to the creditworthiness of our counterparties. If exposure exceeds credit limits or contractual collateral thresholds, we may request that a counterparty provide credit enhancement in the form of cash collateral or a letter of credit. Conversely, a negative exposure means that a counterparty is exposed to the creditworthiness of TEP, UNS Gas or UNS Electric. If such exposure exceeds credit limits or collateral thresholds, we may be required to post collateral in the form of cash or letters of credit.

During the last three years, financial institution counterparties have become active participants in the wholesale energy markets. TEP, UNS Gas and UNS Electric each have entered into short-term and long-term transactions with several financial institution counterparties with terms of one month through five years. Due to the recent turmoil in the financial and credit markets, we have been closely monitoring our transactions with financial institutions. As of December 31, 2010, the combined credit exposure to TEP, UNS Gas and UNS Electric from financial institution counterparties was approximately \$4 million.

As of December 31, 2010, TEP s total credit exposure related to its wholesale marketing and gas hedging activities was approximately \$20 million. TEP had one non-investment grade counterparty with exposure of greater than 10% of its total credit exposure, totaling approximately \$5 million.

TEP maintains a margin account with a broker to support certain risk management and trading activities. At December 31, 2010, TEP had less than \$1 million in that margin account. At December 31, 2010, TEP had \$1 million in credit enhancements posted with counterparties, and did not hold any collateral from its counterparties. UNS Gas is subject to credit risk from non-performance by its supply and hedging counterparties to the extent that these contracts have a mark-to-market value in favor of UNS Gas. As of December 31, 2010, UNS Gas had purchased under fixed price contracts approximately 32% of its expected consumption for the 2011/2012 winter season. At December 31, 2010, UNS Gas had no mark-to-market credit exposure under its supply and hedging contracts. As of December 31, 2010, UNS Gas had posted \$3 million in cash collateral and no letters of credit as credit enhancements with its counterparties, and did not hold any collateral from counterparties.

UNS Electric enters into energy purchase agreements as well as gas hedging contracts to hedge the risk in its gas-indexed power purchase agreements. To the extent that such contracts have a positive mark-to-market value, UNS Electric is exposed to credit risk under those contracts. At December 31, 2010, UNS Electric had \$3 million in credit exposure under such contracts. As of December 31, 2010, UNS Electric had posted \$13 million in letters of credit and no cash collateral as credit enhancements with its counterparties and had not collected any collateral margin from its counterparties.

# ITEM 8. CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA UniSource Energy Management s Report on Internal Controls Over Financial Reporting

UniSource Energy Corporation s management is responsible for establishing and maintaining adequate internal control over financial reporting. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of the UniSource Energy Corporation s internal control over financial reporting as of December 31, 2010. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control Integrated Framework.

Based on management s assessment using those criteria, management has concluded that, as of December 31, 2010, UniSource Energy Corporation s internal control over financial reporting was effective.

#### **Table of Contents**

## Tucson Electric Power Company Management s Report on Internal Controls Over Financial Reporting

Tucson Electric Power Company s management is responsible for establishing and maintaining adequate internal control over financial reporting. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Management assessed the effectiveness of Tucson Electric Power Company s internal control over financial reporting as of December 31, 2010. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control Integrated Framework. Based on management s assessment using those criteria, management has concluded that, as of December 31, 2010, Tucson Electric Power Company s internal control over financial reporting was effective.

K-83

#### **Table of Contents**

#### **Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Stockholders of UniSource Energy Corporation:

In our opinion, the consolidated financial statements listed in the index appearing under Item 15(a)(1) present fairly, in all material respects, the financial position of UniSource Energy Corporation and its subsidiaries at December 31, 2010 and December 31, 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2010, in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedules listed in the Index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on criteria established in *Internal* Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company s management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Controls Over Financial Reporting. Our responsibility is to express opinions on these financial statements, on the financial statement schedules, and on the Company s internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company s internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP Phoenix, Arizona March 1, 2011

#### **Table of Contents**

#### **Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Stockholder of

Tucson Electric Power Company:

In our opinion, the accompanying consolidated financial statements listed in the index appearing under Item 15(a)(1) present fairly, in all material respects, the financial position of Tucson Electric Power Company and its subsidiaries at December 31, 2010 and 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2010, in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the Index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and financial statement schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP Phoenix, Arizona March 1, 2011

K-85

**Table of Contents** 

# UNISOURCE ENERGY CORPORATION CONSOLIDATED STATEMENTS OF INCOME

	Years Ended December 31,			
	2010	2009	2008	
	- Thousands of Dollars -			
	(Except Per Share Amounts)			
Operating Revenues				
Electric Retail Sales	\$ 1,051,002	\$ 1,047,619	\$ 988,612	
Provision for Rate Refunds CTC Revenue			(58,092)	
Net Electric Retail Sales	1,051,002	1,047,619	930,520	
Electric Wholesale Sales	151,673	130,904	248,855	
California Power Exchange (CPX) Provision for Wholesale			,	
Refunds	(2,970)	(4,172)		
Gas Revenue	141,036	144,609	163,977	
Other Revenues	112,936	77,741	66,714	
<b>Total Operating Revenues</b>	1,453,677	1,396,701	1,410,066	
Operating Expenses				
Fuel	296,980	298,655	299,987	
Purchased Energy	307,288	296,861	454,765	
Transmission	10,945	10,181	19,214	
Decrease to Reflect PPFAC/PGA Recovery Treatment	(31,105)	(17,091)	(10,975)	
Total Fuel and Purchased Energy	584,108	588,606	762,991	
Other Operations and Maintenance	370,067	333,887	295,658	
Depreciation	128,215	144,960	132,366	
Amortization	28,094	31,058	15,324	
Amortization of Transition Recovery Asset			23,945	
Taxes Other Than Income Taxes	46,241	45,857	39,339	
<b>Total Operating Expenses</b>	1,156,725	1,144,368	1,269,623	
Operating Income	296,952	252,333	140,443	
Other Income (Deductions)				
Interest Income	7,779	12,072	11,011	
Other Income	11,038	18,063	7,838	
Other Expense	(15,202)	(5,292)	(9,286)	
<b>Total Other Income (Deductions)</b>	3,615	24,843	9,563	
Interest Expense Long-Term Debt	65,020	58,134	70,227	

144

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Capital Leases Other Interest Expense Interest Capitalized	46,740 1,651 (2,587)	49,270 3,468 (2,302)	52,511 1,837 (5,565)
Total Interest Expense	110,824	108,570	119,010
Income Before Income Taxes Income Tax Expense	189,743 78,266	168,606 64,348	30,996 16,975
Net Income	\$ 111,477	\$ 104,258	\$ 14,021
Weighted-Average Shares of Common Stock Outstanding (000)	36,415	35,858	35,632
Basic Earnings per Share	\$ 3.06	\$ 2.91	\$ 0.39
Diluted Earnings per Share	\$ 2.82	\$ 2.69	\$ 0.39
Dividends Declared per Share	\$ 1.56	\$ 1.16	\$ 0.96

See Notes to Consolidated Financial Statements.

K-86

# UNISOURCE ENERGY CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years Ended December 31,				
	2010	2008			
	- Tł	nousands of Dolla	urs -		
Cash Flows from Operating Activities	<b>4.4.4.9.5.4</b>	<b>*</b> * * * * * * * * * * * * * * * * * *	<b>* * * * * * * * * *</b>		
Cash Receipts from Electric Retail Sales	\$ 1,142,364	\$ 1,145,051	\$ 1,079,964		
Cash Receipts from Electric Wholesale Sales	194,580	175,679	353,618		
Cash Receipts from Gas Sales	157,819	163,441	182,271		
Cash Receipts from Operating Springerville Unit 3 & 4	102,563	68,951	57,657		
Interest Received	10,026	13,470	17,246		
Performance Deposits Received	18,470	34,630	34,404		
Income Tax Refunds Received	341	20,242	22,355		
Other Cash Receipts	24,642	15,465	16,631		
Refund of Disputed Transmission Costs			10,665		
Purchased Energy Costs Paid	(357,751)	(334,481)	(577,588)		
Fuel Costs Paid	(247,484)	(300,810)	(292,646)		
Payment of Other Operations and Maintenance Costs	(255,329)	(236,184)	(196,860)		
Taxes Other Than Income Taxes Paid, Net of Amounts Capitalized	(163,037)	(161,574)	(154,548)		
Wages Paid, Net of Amounts Capitalized	(125,893)	(122,245)	(108,504)		
Interest Paid, Net of Amounts Capitalized	(59,749)	(54,641)	(58,774)		
Performance Deposits Paid	(19,220)	(22,260)	(48,520)		
Capital Lease Interest Paid	(38,646)	(38,598)	(43,828)		
Income Taxes Paid	(22,797)	(9,050)	(9,900)		
Allowance for Equity Funds Used During Construction	(4,232)	(4,113)	(3,244)		
Excess Tax Benefit from Stock Options Exercised	(3,338)	(3,256)	(633)		
Other Cash Payments	(10,970)	(6,520)	(5,999)		
Net Cash Flows Operating Activities	342,359	343,197	273,767		
Cash Flows from Investing Activities					
Capital Expenditures	(265,141)	(282,991)	(354,080)		
Purchase of Sundt Unit 4 Lease Asset	(51,389)				
Purchase of Springerville Lease Debt		(31,375)			
Purchase of Renewable Energy Credits	(7,185)				
Prepayment Deposits on UED Debt	(3,188)	(3,625)			
Deposit Collateral Trust Bond Trustee			(133,111)		
Return of Investments in Springerville Lease Debt	25,615	12,736	24,918		
Customer Advance Reimbursement from Citizens	1,254				
Other Cash Receipts	373	331	5,137		
Return of Investment from Millennium Energy Businesses	423	8,333	839		
Insurance Proceeds for Replacement Assets	1,041	4,928	8,035		
Investment in and Loans to Equity Investees	(401)	(207)	(600)		
Other Cash Payments	(1,901)	(661)	(711)		
Net Cash Flows Investing Activities	(300,499)	(292,531)	(449,573)		

Cash Flows from Financing Activities			
Proceeds from Borrowings Under Revolving Credit Facilities	239,000	203,000	242,000
Proceeds from Issuance of Long-Term Debt	127,815		320,745
Proceeds from Issuance of Short-Term Debt		30,000	
Proceeds from Stock Options Exercised	13,391	3,441	1,969
Excess Tax Benefit from Stock Options Exercised	3,338	3,256	633
Other Cash Receipts	9,068	5,681	6,028
Repayments of Borrowings Under Revolving Credit Facilities	(268,500)	(198,000)	(237,000)
Common Stock Dividends Paid	(56,590)	(41,429)	(34,043)
Payments of Capital Lease Obligations	(55,997)	(24,192)	(74,316)
Repayments of Long-Term Debt	(51,592)	(6,000)	(76,000)
Payments of Debt Issue/Retirement Costs	(8,341)	(2,268)	(3,739)
Other Cash Payments	(2,775)	(2,405)	(5,672)
Net Cash Flows Financing Activities	(51,183)	(28,916)	140,605
Net Increase (Decrease) in Cash and Cash Equivalents	(9,323)	21,750	(35,201)
Cash and Cash Equivalents, Beginning of Year	76,922	55,172	90,373
Cash and Cash Equivalents, End of Year	\$ 67,599	\$ 76,922	\$ 55,172
Non-Cash Financing Activity			
Repayment of UED Short-Term Debt	\$ (3,188)	\$ (3,625)	\$
Repayment of Collateral Trust Bonds	\$	\$	\$ (128,300)

See Note 15 for supplemental cash flow information. See Notes to Consolidated Financial Statements.

K-87

# UNISOURCE ENERGY CORPORATION CONSOLIDATED BALANCE SHEETS

ASSETS	December 31 2010 - Thousands of Do				
Utility Plant Plant in Service Utility Plant Under Capital Leases Construction Work in Progress	\$ 4,452,928 583,374 210,971	\$ 4,147,268 720,628 144,551			
Total Utility Plant Less Accumulated Depreciation and Amortization Less Accumulated Amortization of Capital Lease Assets	5,247,273 (1,824,843) (460,932)	5,012,447 (1,652,296) (574,437)			
Total Utility Plant Net	2,961,498	2,785,714			
Investments and Other Property Investments in Lease Debt and Equity Other  Total Investments and Other Property	103,844 61,676 165,520	132,168 60,239 192,407			
Current Assets Cash and Cash Equivalents Accounts Receivable Customer Unbilled Accounts Receivable Allowance for Doubtful Accounts Fuel Inventory Materials and Supplies Derivative Instruments Regulatory Assets Current Deferred Income Taxes Current Investments in Lease Debt Other  Total Current Assets	67,599 84,048 53,084 (6,125) 29,216 65,832 5,214 56,962 35,028 1,433 28,659	76,922 80,191 53,361 (5,977) 48,159 68,633 2,653 41,772 52,355 28,236 446,305			
Regulatory and Other Assets Regulatory Assets Noncurrent Derivative Instruments Other Assets  Total Regulatory and Other Assets	191,124 9,806 30,425 231,355	147,325 4,498 24,993 176,816			

**Total Assets** \$ 3,779,323 \$ 3,601,242

See Notes to Consolidated Financial Statements.

(Consolidated Balance Sheets Continued)

K-88

# UNISOURCE ENERGY CORPORATION CONSOLIDATED BALANCE SHEETS

	December 31,		
	2010	2009	
	- Thousands	of Dollars -	
CAPITALIZATION AND OTHER LIABILITIES			
Capitalization			
Common Stock Equity	\$ 820,786	\$ 750,865	
Capital Lease Obligations	429,074	488,349	
Long-Term Debt	1,352,977	1,307,795	
Total Capitalization	2,602,837	2,547,009	
Current Liabilities			
Current Obligations Under Capital Leases	60,347	40,441	
Borrowing Under Revolving Credit Facility	33,2 11	35,000	
Current Maturities of Long-Term Debt	57,000	12,195	
Accounts Payable Trade	109,318	98,990	
Interest Accrued	39,120	41,396	
Accrued Taxes Other than Income Taxes	39,140	36,698	
Accrued Employee Expenses	26,969	27,545	
Customer Deposits	29,795	25,978	
Regulatory Liabilities Current	69,483	42,229	
Derivative Instruments	30,574	21,186	
Other	1,678	4,038	
Total Current Liabilities	463,424	385,696	
Deferred Credits and Other Liabilities			
Deferred Income Taxes Noncurrent	244,148	227,199	
Regulatory Liabilities Noncurrent	201,329	211,903	
Derivative Instruments	22,969	19,489	
Pension and Other Postretirement Benefits	127,343	123,476	
Other	117,273	86,470	
Total Deferred Credits and Other Liabilities	713,062	668,537	
Commitments and Contingencies (Note 4)			
<b>Total Capitalization and Other Liabilities</b>	\$ 3,779,323	\$ 3,601,242	
See Notes to Consolidated Financial Statements. (Consolidated Balance Sheets Concluded)			

# UNISOURCE ENERGY CORPORATION CONSOLIDATED STATEMENTS OF CAPITALIZATION

TALIZATION						
					er 31, <b>2009</b>	
		-	- Thousands	of E	Oollars -	
		\$	715,688	\$	696,206	
2010	2009					
75,000,000 36,541,954	75,000,000 35,851,185		114 947		60,461	
			(9,769)		(5,802)	
			820,786		750,865	
			302,229 76,583 110,571		320,843 85,224 109,499 13,077	
			38		147	
			489,421 (60,347)		528,790 (40,441)	
			429,074		488,349	
Maturity	Interest Rate					
2035 2014	4.50% Variable		150,000 27,000		150,000 40,000	
2014 2020 2040	Variable 4.95% to 6.375%		365,300 638,315		458,600 445,015	
	2010 75,000,000 36,541,954  Maturity 2035 2014 2014	2010 2009  75,000,000 75,000,000 36,541,954 35,851,185   Maturity Interest Rate  2035 4.50% 2014 Variable  2014 Variable	\$ 2010 2009  75,000,000 75,000,000 36,541,954 35,851,185   Maturity Interest Rate  2035 4.50% 2014 Variable  2014 Variable	Decem 2010 - Thousands  \$ 715,688  2010 2009  75,000,000 75,000,000 36,541,954 35,851,185  114,867 (9,769) 820,786  302,229 76,583 110,571 38 489,421 (60,347) 429,074  Maturity Interest Rate  2035 4.50% 150,000 2014 Variable 27,000 2014 Variable 365,300	December 3 2010 - Thousands of E  \$ 715,688 \$  2010 2009  75,000,000 36,541,954 35,851,185  114,867 (9,769) 820,786  302,229 76,583 110,571 38 489,421 (60,347) 429,074  Maturity Interest Rate  2035 2014 Variable 27,000 2014 Variable 365,300	

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UNS Gas and UNS Electric: Senior Unsecured Notes	2011 2023	6.23% to 7.1%	200,000	200,000
UED: Secured Term Loan	2012	Variable	29,362	26,375
Total Stated Principal Amount	2012	, 0.2.200.20	1,409,977	1,319,990
Less Current Maturities			(57,000)	(12,195)
Total Long-Term Debt			1,352,977	1,307,795
Total Capitalization			\$ 2,602,837	\$ 2,547,009

See Notes to Consolidated Financial Statements.

K-90

**Table of Contents** 

# UNISOURCE ENERGY CORPORATION CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME

	Common Shares	Common	Accumulated Earnings	Accumulated Other Comprehensive	Total Stockholders
	Outstanding*	Stock	(Deficit)	Loss	Equity
Balances at December 31, 2007	35,315	\$ 702,368	\$ (628	3) \$ (11,665)	\$ 690,075
Impact of Change in Pension Plan Measurement Date			(603	i)	(603)
Comprehensive Income (Loss): 2008 Net Income			14,021		14,021
Unrealized Loss on Interest Rate Swap (net of \$2,181 income taxes)				(3,326)	(3,326)
Reclassification of Unrealized Gain on Cash Flow Hedges to Regulatory Asset (net of \$1,370 income taxes)				(2,089)	(2,089)
Reclassification of Unrealized Loss o Cash Flow Hedges to Net Income (ne of \$1,569 income taxes)				2,393	2,393
Employee Benefit Obligations Amortization of net actuarial loss and prior service credit included in net periodic benefit cost (net of \$158					
income taxes)				(242)	(242)
Increase in SERP Liability (net of \$108 income taxes)				(165)	(165)
Reclassification of Pension and Other Postretirement Benefit to Regulatory Asset (net of \$5,401 income taxes)				8,239	8,239
Total Comprehensive Income					18,831
Dividends Shares Issued for Stock Options	120	(20,017 1,969	•	)	(34,038) 1,969

154

Shares Issued Under Share-Based Compensation Plans Tax Benefit Realized from Share-Based Compensation Plans Other	23	633 2,407			633 2,407
Balances at December 31, 2008	35,458	687,360	(1,231)	(6,855)	679,274
Comprehensive Income: 2009 Net Income			104,258		104,258
Unrealized Loss on Cash Flow Hedges (net of \$33 income taxes)				51	51
Reclassification of Unrealized Losses on Cash Flow Hedges to Net Income (net of \$690 income taxes)				1,053	1,053
Employee Benefit Obligations Amortization of SERP Net Prior Service Cost Included in Net Periodic Benefit Cost (net of \$33 income taxes)				(51)	(51)
Total Comprehensive Income					105,311
Dividends Shares Issued under Deferred			(42,566)		(42,566)
Compensation Plans Shares Issued for Stock Options Shares Issued Under Share-Based	10 282	279 4,077			279 4,077
Compensation Plans Tax Benefit Realized from Share-Based Compensation Plans	101	3,256			3,256
Other Share-Based Compensation		1,234			1,234
Balances at December 31, 2009	35,851	696,206	60,461	(5,802)	750,865
Comprehensive Income: 2010 Net Income			111,477		111,477
Unrealized Loss on Cash Flow Hedges (net of \$4,216 income taxes)				(6,431)	(6,431)
Reclassification of Unrealized Losses on Cash Flow Hedges to Net Income (net of \$2,140 income taxes)				3,264	3,264

155

**Employee Benefit Obligations** Amortization of SERP Net Prior Service Cost Included in Net Periodic Benefit Cost (net of \$523 income taxes) (800)(800)Total Comprehensive Income 107,510 Dividends (57,071)(57,071)Shares Issued under Deferred 519 **Compensation Plans** 16 519 Shares Issued for Stock Options 660 12,756 12,756 Shares Issued Under Share-Based **Compensation Plans** 15 Tax Benefit Realized from **Share-Based Compensation Plans** 3,338 3,338 Other Share-Based Compensation 2,869 2,869 (9,769) \$ Balances at December 31, 2010 36,542 \$ 715,688 \$ 114,867 \$ 820,786

See Notes to Consolidated Financial Statements.

K-91

<sup>\*</sup> UniSource Energy has 75 million authorized shares of Common Stock. We describe limitations on our ability to pay dividends in Note 7.

**Table of Contents** 

# TUCSON ELECTRIC POWER COMPANY CONSOLIDATED STATEMENTS OF INCOME

	Years Ended December 31,					,
	<b>2010 2009</b> - Thousands of Doll.			2009		2008
				llars -		
Operating Revenues	ф	0.60.100	ф	0.67.51.6	ф	005.500
Electric Retail Sales	\$	868,188	\$	867,516	\$	805,528
Provision for Rate Refunds CTC Revenue						(58,092)
Net Electric Retail Sales		868,188		867,516		747,436
Electric Wholesale Sales		140,815		152,955		272,411
California Power Exchange (CPX) Provision for Wholesale		ŕ				
Refunds		(2,970)		(4,172)		
Other Revenues		118,946		82,688		71,962
<b>Total Operating Revenues</b>	1	1,124,979		1,098,987		1,091,809
Operating Expenses						
Fuel		286,071		281,710		289,985
Purchased Power		118,716		144,528		250,580
Transmission		3,254		3,066		10,515
Decrease to Reflect PPFAC Recovery Treatment		(23,025)		(20,724)		
<b>Total Fuel and Purchased Energy</b>		385,016		408,580		551,080
Other Operations and Maintenance		323,537		289,765		256,584
Depreciation		99,510		116,970		105,859
Amortization		32,196		35,931		20,181
Amortization of Transition Recovery Asset						23,945
Taxes Other Than Income Taxes		37,953		37,618		31,650
<b>Total Operating Expenses</b>		878,212		888,864		989,299
Operating Income		246,767		210,123		102,510
Other Income (Deductions)						
Interest Income		6,707		11,471		9,900
Other Income		6,615		10,991		5,708
Other Expense		(4,389)		(2,904)		(6,249)
<b>Total Other Income (Deductions)</b>		8,933		19,558		9,359
Interest Expense						
Long-Term Debt		42,378		36,226		47,456
Capital Leases		46,734		49,258		52,491
Other Interest Expense		433		1,571		1,367

157

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Interest Capitalized	(1,880)	(1,752)	(4,675)
Total Interest Expense	87,665	85,303	96,639
Income Before Income Taxes Income Tax Expense	168,035 61,057	144,378 55,130	15,230 10,867
Net Income	\$ 106,978	\$ 89,248	\$ 4,363

See Notes to Consolidated Financial Statements.

# TUCSON ELECTRIC POWER COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year	er 31,	
	2010	2009	2008
	- T	housands of Dolla	ars -
Cash Flows from Operating Activities			
Cash Receipts from Electric Retail Sales	\$ 947,498	\$ 944,873	\$ 883,423
Cash Receipts from Electric Wholesale Sales	190,779	199,918	377,579
Cash Receipts from Operating Springerville Unit 3 & 4	102,563	68,951	57,657
Reimbursement of Affiliate Charges	18,356	19,998	16,534
Interest Received	8,998	12,768	15,849
Income Tax Refunds Received	3,369	14,462	20,902
Performance Deposits Received	5,040	14,000	10,150
Refund of Disputed Transmission Costs			10,665
Other Cash Receipts	11,252	10,125	9,268
Fuel Costs Paid	(236,436)	(282,653)	(284,830)
Purchased Power Costs Paid	(169,658)	(185,129)	(364,356)
Payment of Other Operations and Maintenance Costs	(239,074)	(223,760)	(185,206)
Taxes Other Than Income Taxes Paid, Net of Amounts Capitalized	(134,540)	(124,053)	(117,611)
Wages Paid, Net of Amounts Capitalized	(101,815)	(97,289)	(84,857)
Capital Lease Interest Paid	(38,640)	(38,586)	(43,807)
Interest Paid, Net of Amounts Capitalized	(38,232)	(33,128)	(38,467)
Income Taxes Paid	(19,663)	(14,606)	,
Performance Deposits Paid	(5,040)	(14,000)	(10,150)
Allowance for Equity Funds Used During Construction	(3,567)	(3,516)	(2,950)
Other Cash Payments	(3,435)	(3,827)	(4,037)
Net Cash Flows Operating Activities	297,755	264,548	265,756
Cash Flows from Investing Activities			
Capital Expenditures	(215,697)	(231,969)	(291,990)
Purchase of Sundt Unit 4 Lease Asset	(51,389)	( - , ,	( - , ,
Purchase of Springerville Lease Debt	(- ) )	(31,375)	
Purchase of Renewable Energy Credits	(6,742)	(- ,- ,- ,- ,	
Deposit Collateral Trust Bond Trustee	( ) /		(133,111)
Other Cash Payments	(1,483)	(411)	(711)
Return of Investments in Springerville Lease Debt	25,615	12,736	24,918
Insurance Proceeds for Replacement Assets	1,041	4,928	8,035
Other Cash Receipts	347	6	5,055
Net Cash Flows Investing Activities	(248,308)	(246,085)	(387,804)
Cash Flows from Financing Activities			
Proceeds from Borrowings Under Revolving Credit Facility	177,000	171,000	170,000
Proceeds from Issuance of Long-Term Debt	118,245		220,745

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Equity Investment from UniSource Energy	15,000	30,000	
Other Cash Receipts	3,241	2,447	1,237
Repayments of Borrowings Under Revolving Credit Facility	(212,000)	(146,000)	(170,000)
Dividends Paid to UniSource Energy	(60,000)	(60,000)	(2,500)
Payments of Capital Lease Obligations	(55,889)	(24,091)	(74,228)
Repayments of Long-Term Debt	(30,000)		(10,000)
Payments of Debt Issue/Retirement Costs	(5,988)	(1,329)	(3,120)
Other Cash Payments	(1,491)	(1,347)	(3,421)
Net Cash Flows Financing Activities	(51,882)	(29,320)	128,713
Net Increase (Decrease) in Cash and Cash Equivalents	(2,435)	(10,857)	6,665
Cash and Cash Equivalents, Beginning of Year	22,418	33,275	26,610
Cash and Cash Equivalents, End of Year	\$ 19,983	\$ 22,418	\$ 33,275
Non-Cash Financing Activity Repayment of Collateral Trust Bonds	\$	\$	\$ (128,300)

See Note 15 for supplemental cash flow information. See Notes to Consolidated Financial Statements.

K-93

**Table of Contents** 

# TUCSON ELECTRIC POWER COMPANY CONSOLIDATED BALANCE SHEETS

ASSETS	December 31, <b>2010 2009</b> - Thousands of Dollars -			
Utility Plant Plant in Service Utility Plant Under Capital Leases Construction Work in Progress	\$ 3,863,431 582,669 153,981	\$ 3,584,308 719,922 113,390		
Total Utility Plant Less Accumulated Depreciation and Amortization Less Accumulated Amortization of Capital Lease Assets	4,600,081 (1,729,747) (460,257)	4,417,620 (1,582,442) (573,853)		
Total Utility Plant Net	2,410,077	2,261,325		
Investments and Other Property Investments in Lease Debt and Equity Other  Total Investments and Other Property	103,844 43,588 147,432	132,168 31,813 163,981		
Current Assets Cash and Cash Equivalents Accounts Receivable Customer Unbilled Accounts Receivable Allowance for Doubtful Accounts Accounts Receivable Due from Affiliates Fuel Inventory Materials and Supplies Derivative Instruments Regulatory Assets Current Deferred Income Taxes Current Investments in Lease Debt Other  Total Current Assets	19,983 63,916 32,217 (4,106) 5,442 29,209 54,732 1,318 34,023 36,283 1,433 25,034	22,418 62,508 32,368 (3,806) 5,218 48,149 56,712 5,043 27,026 50,789 24,362 330,787		
Regulatory and Other Assets Regulatory Assets Noncurrent Derivative Instruments Other Assets  Total Regulatory and Other Assets	182,514 1,834 24,767 209,115	137,147 1,075 19,984 158,206		

161

**Total Assets** \$ **3,066,108** \$ 2,914,299

See Notes to Consolidated Financial Statements.

(Consolidated Balance Sheets Continued)

K-94

# TUCSON ELECTRIC POWER COMPANY CONSOLIDATED BALANCE SHEETS

	December 31,		
	2010	2009	
	- Thousands of Dollars -		
CAPITALIZATION AND OTHER LIABILITIES			
Capitalization			
Common Stock Equity	<b>\$</b> 701,155	\$ 643,144	
Capital Lease Obligations	429,074	488,311	
Long-Term Debt	1,003,615	903,615	
Total Capitalization	2,133,844	2,035,070	
Current Liabilities			
Current Obligations Under Capital Leases	60,309	40,332	
Borrowing Under Revolving Credit Facility	22,222	35,000	
Accounts Payable Trade	77,389	71,328	
Accounts Payable Due to Affiliates	3,989	3,695	
Interest Accrued	31,771	33,970	
Accrued Taxes Other than Income Taxes	29,873	28,404	
Accrued Employee Expenses	23,710	24,409	
Customer Deposits	21,191	18,125	
Derivative Instruments	7,288	9,434	
Regulatory Liabilities Current	58,936	26,639	
Other	3,379	1,444	
Total Current Liabilities	317,835	292,780	
Deferred Credits and Other Liabilities			
Deferred Income Taxes Noncurrent	226,107	217,316	
Regulatory Liabilities Noncurrent	170,223	179,478	
Derivative Instruments	11,650	11,195	
Pension and Other Postretirement Benefits	120,590	116,991	
Other	85,859	61,469	
<b>Total Deferred Credits and Other Liabilities</b>	614,429	586,449	
Commitments and Contingencies (Note 4)			
Total Capitalization and Other Liabilities	\$ 3,066,108	\$ 2,914,299	
See Notes to Consolidated Financial Statements. (Consolidated Balance Sheets Concluded)			

#### **Table of Contents**

# TUCSON ELECTRIC POWER COMPANY CONSOLIDATED STATEMENTS OF CAPITALIZATION

December 31, 2010 2009 - Thousands of Dollars -

**COMMON STOCK EQUITY** 

Common Stock-No Par Value \$ **858,971** \$ 843,971

**2010** 2009