

ALERE INC.  
Form 10-Q  
August 08, 2011

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**COMMISSION FILE NUMBER 001-16789**

**ALERE INC.**

(Exact name of registrant as specified in its charter)

**DELAWARE**

(State or other jurisdiction of  
incorporation or organization)

**04-3565120**

(I.R.S. Employer  
Identification No.)

**51 SAWYER ROAD, SUITE 200**

**WALTHAM, MASSACHUSETTS 02453**

(Address of principal executive offices)(Zip code)

**(781) 647-3900**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**Yes  No**

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

**Yes  No**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

**Yes  No**

The number of shares outstanding of the registrant's common stock, par value of \$0.001 per share, as of August 1, 2011 was 85,970,763.



**ALERE INC.**  
**REPORT ON FORM 10-Q**  
**For the Quarterly Period Ended June 30, 2011**

*This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Readers can identify these statements by forward-looking words such as may, could, should, would, intend, will, expect, anticipate, believe, estimate, continue or similar words. A number of important factors could cause actual results of Alere Inc. and its subsidiaries to differ materially from those indicated by such forward-looking statements. These factors include, but are not limited to, the risk factors detailed in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K, as amended, for the fiscal year ended December 31, 2010 and other risk factors identified herein or from time to time in our periodic filings with the Securities and Exchange Commission. Readers should carefully review these risk factors, and should not place undue reliance on our forward-looking statements. These forward-looking statements are based on information, plans and estimates at the date of this report. We undertake no obligation to update any forward-looking statements to reflect changes in underlying assumptions or factors, new information, future events or other changes.*

*Unless the context requires otherwise, references in this Quarterly Report on Form 10-Q to we, us and our refer to Alere Inc. and its subsidiaries.*

**TABLE OF CONTENTS**

	<b>PAGE</b>
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<b><u>Item 1. Unaudited Financial Statements</u></b>	
a) <u>Consolidated Statements of Operations for the Three and Six Months Ended June 30, 2011 and 2010</u>	3
b) <u>Consolidated Balance Sheets as of June 30, 2011 and December 31, 2010</u>	4
c) <u>Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2011 and 2010</u>	5
d) <u>Notes to Consolidated Financial Statements</u>	6
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	35
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	46
<u>Item 4. Controls and Procedures</u>	48
<b><u>PART II. OTHER INFORMATION</u></b>	
<u>Item 1A. Risk Factors</u>	48
<u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>	48
<u>Item 6. Exhibits</u>	50
<b><u>SIGNATURES</u></b>	
<u>EX-10.3</u>	52
<u>EX-31.1</u>	
<u>EX-31.2</u>	
<u>EX-32.1</u>	
<u>EX-101 INSTANCE DOCUMENT</u>	
<u>EX-101 SCHEMA DOCUMENT</u>	
<u>EX-101 CALCULATION LINKBASE DOCUMENT</u>	
<u>EX-101 LABELS LINKBASE DOCUMENT</u>	
<u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>	
<u>EX-101 DEFINITION LINKBASE DOCUMENT</u>	

Table of Contents

**PART I FINANCIAL INFORMATION**  
**ITEM 1. FINANCIAL STATEMENTS**  
**ALERE INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(unaudited)  
(in thousands, except per share amounts)

	<b>Three Months Ended June</b>		<b>Six Months Ended June</b>	
	<b>30,</b>		<b>30,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Net product sales	\$ 398,805	\$ 350,015	\$ 806,048	\$ 700,116
Services revenue	163,575	166,865	331,127	326,169
Net product sales and services revenue	562,380	516,880	1,137,175	1,026,285
License and royalty revenue	4,805	6,080	12,474	11,929
<b>Net revenue</b>	<b>567,185</b>	<b>522,960</b>	<b>1,149,649</b>	<b>1,038,214</b>
Cost of net product sales	190,333	166,736	380,020	330,441
Cost of services revenue	82,495	82,424	167,211	158,209
Cost of net product sales and services revenue	272,828	249,160	547,231	488,650
Cost of license and royalty revenue	1,629	1,802	3,483	3,609
<b>Cost of net revenue</b>	<b>274,457</b>	<b>250,962</b>	<b>550,714</b>	<b>492,259</b>
<b>Gross profit</b>	<b>292,728</b>	<b>271,998</b>	<b>598,935</b>	<b>545,955</b>
Operating expenses:				
Research and development	41,348	32,760	77,890	63,753
Sales and marketing	140,388	123,819	273,597	243,410
General and administrative	94,838	93,361	200,389	188,024
Total operating expenses	276,574	249,940	551,876	495,187
<b>Operating income</b>	<b>16,154</b>	<b>22,058</b>	<b>47,059</b>	<b>50,768</b>
Interest expense, including amortization of original issue discounts and deferred financing costs	(68,562)	(33,606)	(106,867)	(66,741)
Other income (expense), net	437	4,112	2,773	7,156
<b>Loss from continuing operations before benefit for income taxes</b>	<b>(51,971)</b>	<b>(7,436)</b>	<b>(57,035)</b>	<b>(8,817)</b>
Benefit for income taxes	(42,736)	(1,243)	(47,066)	(797)
<b>Loss from continuing operations before equity earnings (losses) of unconsolidated entities, net of tax</b>	<b>(9,235)</b>	<b>(6,193)</b>	<b>(9,969)</b>	<b>(8,020)</b>
Equity earnings (losses) of unconsolidated entities, net of tax	(207)	4,217	804	8,257

Edgar Filing: ALERE INC. - Form 10-Q

Income (loss) from continuing operations	(9,442)	(1,976)	(9,165)	237
Income (loss) from discontinued operations, net of tax		(35)		11,911
<b>Net income (loss)</b>	<b>(9,442)</b>	<b>(2,011)</b>	<b>(9,165)</b>	<b>12,148</b>
Less: Net income (loss) attributable to non-controlling interests	(40)	343	22	(327)
<b>Net income (loss) attributable to Alere Inc. and Subsidiaries</b>	<b>(9,402)</b>	<b>(2,354)</b>	<b>(9,187)</b>	<b>12,475</b>
Preferred stock dividends	(5,515)	(5,984)	(11,324)	(11,837)
Preferred stock repurchase	10,248		23,936	
<b>Net income (loss) available to common stockholders</b>	<b>\$ (4,669)</b>	<b>\$ (8,338)</b>	<b>\$ 3,425</b>	<b>\$ 638</b>
Basic net income (loss) per common share attributable to Alere Inc. and Subsidiaries:				
Income (loss) from continuing operations	\$ (0.05)	\$ (0.10)	\$ 0.04	\$ (0.13)
Income from discontinued operations, net of tax				0.14
Net income (loss) per common share	\$ (0.05)	\$ (0.10)	\$ 0.04	\$ 0.01
Diluted net income (loss) per common share attributable to Alere Inc. and Subsidiaries:				
Income (loss) from continuing operations	\$ (0.05)	\$ (0.10)	\$ 0.04	\$ (0.13)
Income from discontinued operations, net of tax				0.14
Net income (loss) per common share	\$ (0.05)	\$ (0.10)	\$ 0.04	\$ 0.01
<b>Weighted average shares-basic</b>	<b>85,703</b>	<b>84,193</b>	<b>85,536</b>	<b>84,001</b>
<b>Weighted average shares-diluted</b>	<b>85,703</b>	<b>84,193</b>	<b>87,032</b>	<b>84,001</b>

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents****ALERE INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

(unaudited)

(in thousands, except par value)

	<b>June 30, 2011</b>	<b>December 31, 2010</b>
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 556,662	\$ 401,306
Restricted cash	2,547	2,581
Marketable securities	1,177	2,094
Accounts receivable, net of allowances of \$22,683 and \$20,381 at June 30, 2011 and December 31, 2010, respectively	406,002	397,148
Inventories, net	268,346	257,720
Deferred tax assets	73,929	57,111
Income tax receivable	187	1,383
Receivable from joint venture, net	12,024	
Prepaid expenses and other current assets	116,448	74,914
<b>Total current assets</b>	<b>1,437,322</b>	<b>1,194,257</b>
Property, plant and equipment, net	421,888	390,510
Goodwill	2,889,388	2,831,300
Other intangible assets with indefinite lives	22,124	28,183
Finite-lived intangible assets, net	1,628,245	1,707,581
Deferred financing costs, net, and other non-current assets	99,137	57,529
Receivable from joint venture, net of current portion	16,026	23,872
Investments in unconsolidated entities	62,673	62,556
Marketable securities	2,621	9,404
Deferred tax assets	26,027	25,182
<b>Total assets</b>	<b>\$ 6,605,451</b>	<b>\$ 6,330,374</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Current liabilities:</b>		
Current portion of long-term debt	\$ 36,697	\$ 16,891
Current portion of capital lease obligations	2,677	2,126
Accounts payable	139,217	126,844
Accrued expenses and other current liabilities	332,045	345,832
Payable to joint venture, net		2,787
Deferred gain on joint venture	288,784	288,378
<b>Total current liabilities</b>	<b>799,420</b>	<b>782,858</b>
<b>Long-term liabilities:</b>		
Long-term debt, net of current portion	2,728,692	2,378,566
Capital lease obligations, net of current portion	4,976	1,402

Deferred tax liabilities	385,767	420,166
Other long-term liabilities	137,587	169,656
<b>Total long-term liabilities</b>	<b>3,257,022</b>	<b>2,969,790</b>
<b>Commitments and contingencies (Note 16)</b>		
<b>Stockholders equity:</b>		
Series B preferred stock, \$0.001 par value (liquidation preference: \$709,763 at June 30, 2011 and \$836,222 at December 31, 2010); Authorized: 2,300 shares; Issued and outstanding: 1,774 shares at June 30, 2011 and 2,091 shares at December 31, 2010	606,468	718,554
Common stock, \$0.001 par value; Authorized: 200,000 shares; Issued and outstanding: 85,712 shares at June 30, 2011 and 84,904 shares at December 31, 2010	86	85
Additional paid-in capital	3,254,532	3,232,997
Accumulated deficit	(1,362,435)	(1,377,184)
Treasury stock, at cost, 49 shares at June 30, 2011 and 24 shares at December 31, 2010	(1,030)	(104)
Accumulated other comprehensive income	46,448	690
<b>Total stockholders equity</b>	<b>2,544,069</b>	<b>2,575,038</b>
Non-controlling interests	4,940	2,688
<b>Total equity</b>	<b>2,549,009</b>	<b>2,577,726</b>
<b>Total liabilities and equity</b>	<b>\$ 6,605,451</b>	<b>\$ 6,330,374</b>

The accompanying notes are an integral part of these consolidated financial statements.



**Table of Contents****ALERE INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**(unaudited)  
(in thousands)

	<b>Six Months Ended June 30,</b>	
	<b>2011</b>	<b>2010</b>
<b>Cash Flows from Operating Activities:</b>		
Net income (loss)	\$ (9,165)	\$ 12,148
Income from discontinued operations, net of tax		11,911
Income (loss) from continuing operations	(9,165)	237
Adjustments to reconcile income (loss) from continuing operations to net cash provided by operating activities:		
Non-cash interest expense, including amortization of original issue discounts and write-off of deferred financing costs	27,590	7,235
Depreciation and amortization	196,116	183,155
Non-cash stock-based compensation expense	11,989	15,684
Impairment of inventory	466	640
Impairment of long-lived assets	957	644
Impairment of intangible assets	2,935	
Loss on sale of fixed assets	1,270	514
Gain on sales of marketable securities	(331)	
Equity earnings of unconsolidated entities, net of tax	(804)	(8,257)
Deferred income taxes	(63,343)	(22,982)
Other non-cash items	(4,503)	(6,270)
Changes in assets and liabilities, net of acquisitions:		
Accounts receivable, net	(3,641)	18,632
Inventories, net	(7,299)	(14,651)
Prepaid expenses and other current assets	(36,052)	1,889
Accounts payable	13,524	(26,125)
Accrued expenses and other current liabilities	17,721	(15,169)
Other non-current liabilities	11,071	(253)
Net cash provided by continuing operations	158,501	134,923
Net cash used in discontinued operations		(1,081)
<b>Net cash provided by operating activities</b>	<b>158,501</b>	<b>133,842</b>
<b>Cash Flows from Investing Activities:</b>		
Purchases of property, plant and equipment	(67,630)	(41,776)
Proceeds from sale of property, plant and equipment	835	382
Proceeds from disposition of business	11,490	
Cash paid for acquisitions, net of cash acquired	(107,360)	(377,125)
Proceeds from sales of marketable securities	7,919	
Net cash received from equity method investments	490	6,333
Increase in other assets	(32,101)	(1,443)

Edgar Filing: ALERE INC. - Form 10-Q

Net cash used in continuing operations	(186,357)	(413,629)
Net cash provided by discontinued operations		63,446
<b>Net cash used in investing activities</b>	<b>(186,357)</b>	<b>(350,183)</b>
<b>Cash Flows from Financing Activities:</b>		
Decrease in restricted cash	34	42
Cash paid for financing costs	(64,699)	(1,491)
Cash paid for contingent purchase price consideration	(24,707)	
Proceeds from issuance of common stock, net of issuance costs	17,829	12,957
Repurchase of preferred stock	(99,068)	
Proceeds from issuance of long-term debt	1,552,124	
Payments on long-term debt	(1,193,315)	(4,875)
Net proceeds (payments) under revolving credit facilities	3,335	(3,696)
Repurchase of common stock	(926)	
Excess tax benefits on exercised stock options	1,704	1,218
Principal payments on capital lease obligations	(1,294)	(975)
Other	(10,417)	(75)
<b>Net cash provided by financing activities</b>	<b>180,600</b>	<b>3,105</b>
Foreign exchange effect on cash and cash equivalents	2,612	(13,494)
Net increase (decrease) in cash and cash equivalents	155,356	(226,730)
Cash and cash equivalents, beginning of period	401,306	492,773
<b>Cash and cash equivalents, end of period</b>	<b>\$ 556,662</b>	<b>\$ 266,043</b>

The accompanying notes are an integral part of these consolidated financial statements.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(unaudited)

**(1) Basis of Presentation of Financial Information**

The accompanying consolidated financial statements of Alere Inc. are unaudited. In the opinion of management, the unaudited consolidated financial statements contain all adjustments considered normal and recurring and necessary for their fair presentation. Interim results are not necessarily indicative of results to be expected for the year. These interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these consolidated financial statements do not include all of the information and footnotes necessary for a complete presentation of financial position, results of operations and cash flows. Our audited consolidated financial statements for the year ended December 31, 2010 included information and footnotes necessary for such presentation and were included in our Annual Report on Form 10-K, as amended, filed with the Securities and Exchange Commission, or SEC, on April 29, 2011. These unaudited consolidated financial statements should be read in conjunction with our audited consolidated financial statements and notes thereto for the year ended December 31, 2010.

Certain reclassifications of prior period amounts have been made to conform to current period presentation. These reclassifications had no effect on net income or equity.

**(2) Cash and Cash Equivalents**

We consider all highly-liquid cash investments with original maturities of three months or less at the date of acquisition to be cash equivalents. At June 30, 2011, our cash equivalents consisted of money market funds.

**(3) Inventories**

Inventories are stated at the lower of cost (first in, first out) or market and are comprised of the following (in thousands):

	<b>June 30, 2011</b>	<b>December 31, 2010</b>
Raw materials	\$ 75,767	\$ 81,640
Work-in-process	61,206	61,849
Finished goods	131,373	114,231
	<b>\$ 268,346</b>	<b>\$ 257,720</b>

**(4) Stock-based Compensation**

We recorded stock-based compensation expense in our consolidated statements of operations for the three and six months ended June 30, 2011 and 2010, respectively, as follows (in thousands):

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Cost of sales	\$ 366	\$ 395	\$ 716	\$ 801
Research and development	1,191	1,506	2,136	3,872
Sales and marketing	1,209	900	2,168	1,913
General and administrative	3,415	5,313	6,969	9,098
	6,181	8,114	11,989	15,684
Benefit for income taxes	(1,304)	(1,917)	(2,590)	(3,338)
	<b>\$ 4,877</b>	<b>\$ 6,197</b>	<b>\$ 9,399</b>	<b>\$ 12,346</b>

**(5) Net Income (Loss) per Common Share**

The following table sets forth the computation of basic and diluted net (loss) income per common share for the periods presented (in thousands, except per share data):

6

---

Table of Contents

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

	Three Months Ended June		Six Months Ended June	
	30,		30,	
	2011	2010	2011	2010
Numerator:				
Income (loss) from continuing operations	\$ (9,442)	\$ (1,976)	\$ (9,165)	\$ 237
Preferred stock dividends	(5,515)	(5,984)	(11,324)	(11,837)
Preferred stock repurchase	10,248		23,936	
Income (loss) from continuing operations attributable to common shares	(4,709)	(7,960)	3,447	(11,600)
Less: Net income (loss) attributable to non-controlling interest	(40)	343	22	(327)
<b>Income (loss) from continuing operations attributable to Alere Inc. and Subsidiaries</b>	<b>(4,669)</b>	<b>(8,303)</b>	<b>3,425</b>	<b>(11,273)</b>
Income (loss) from discontinued operations		(35)		11,911
Net income (loss) available to common stockholders	\$ (4,669)	\$ (8,338)	\$ 3,425	\$ 638
Denominator:				
Weighted-average common shares outstanding basic	85,703	84,193	85,536	84,001
Effect of dilutive securities:				
Stock options			1,253	
Warrants			131	
Potentially issuable shares of common stock associated with contingent consideration arrangements			112	
Weighted-average common shares outstanding diluted	85,703	84,193	87,032	84,001
Net income per common share basic:				
<b>Income (loss) from continuing operations attributable to Alere Inc. and Subsidiaries</b>	<b>\$ (0.05)</b>	<b>\$ (0.10)</b>	<b>\$ 0.04</b>	<b>\$ (0.13)</b>
Income (loss) from discontinued operations				0.14
Net income (loss) per common share basic	\$ (0.05)	\$ (0.10)	\$ 0.04	\$ 0.01
Net income per common share diluted:	<b>\$ (0.05)</b>	<b>\$ (0.10)</b>	<b>\$ 0.04</b>	<b>\$ (0.13)</b>

**Income (loss) from continuing operations  
attributable to Alere Inc. and Subsidiaries**

Income (loss) from discontinued operations						0.14			
Net (loss) income per common share	diluted	\$	(0.05)	\$	(0.10)	\$	0.04	\$	0.01

For the three and six-month periods ended June 30, 2011, anti-dilutive shares of 15.7 million and 14.5 million, respectively, were excluded from the computations of diluted net income (loss) per share. For the three and six-month periods ended June 30, 2010, anti-dilutive shares of 17.1 million and 17.3 million, respectively, were excluded from the computations of diluted net income (loss) per share.

**(6) Stockholders Equity**

*(a) Preferred Stock*

For the three and six months ended June 30, 2011, Series B preferred stock dividends amounted to \$5.5 million and \$11.3 million, respectively, and for the three and six months ended June 30, 2010, Series B preferred stock dividends amounted to \$6.0 million and \$11.8 million, respectively, which reduced earnings available to common stockholders for purposes of calculating net income (loss) per common share for each of the respective periods. As of July 15, 2011, payments have been made covering all dividend periods through June 30, 2011.

*(b) Share Repurchases*

In December 2010, our Board of Directors authorized the repurchase of up to \$50.0 million of our common or preferred stock. During the first quarter of 2011, under this authorization we repurchased, in the open market and privately-negotiated transactions, 183,000 shares of our Series B preferred stock, which were convertible into approximately 1.1 million shares of our common stock, at a cost of approximately \$49.4 million, which we paid in cash. Also during the first quarter of 2011, under this same authorization, we completed this repurchase program by repurchasing 16,700 shares of our common stock at a cost of approximately \$0.6 million, which we paid in cash. The repurchase of the preferred stock at an average cost of \$269.84 per preferred share, an amount less than the weighted average fair value of the preferred shares at issuance, resulted in the allocation of \$13.7 million of income attributable to common shareholders.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

In March 2011, our Board of Directors authorized an additional repurchase of up to \$50.0 million of our preferred or common stock. During the second quarter of 2011, under this authorization we repurchased, in the open market and privately-negotiated transactions, 174,788 shares of our Series B preferred stock, which were convertible into approximately 1.0 million shares of our common stock, at a cost of approximately \$49.7 million, which we paid in cash. Also during the second quarter of 2011, under this same authorization, we completed this repurchase program by repurchasing 8,300 shares of our common stock at a cost of approximately \$0.3 million, which we paid in cash. The repurchase of the preferred stock at an average cost of \$284.28 per preferred share, an amount less than the weighted average fair value of the preferred shares at issuance, resulted in the allocation of \$10.2 million of income attributable to common shareholders.

On May 31, 2011, we announced that our Board of Directors had authorized the repurchase of an additional \$200.0 million of our common stock or preferred stock, subject to completion of the consent solicitation we announced that day and receipt of necessary authorizations from our senior secured lenders. We satisfied these conditions on June 30, 2011.

**(7) Comprehensive Income (Loss)**

The following table provides a reconciliation of net income reported in our consolidated financial statements to comprehensive income (loss) for the three and six months ended June 30, 2011 and 2010 (in thousands):

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Net income (loss) attributable to Alere Inc. and Subsidiaries	\$ (9,402)	\$ (2,354)	\$ (9,187)	\$ 12,475
Other comprehensive income (loss), net of tax:				
Changes in cumulative translation adjustment	17,106	(30,502)	38,621	(48,464)
Unrealized gains (losses) on available for sale securities	(63)	289	(278)	48
Unrealized gains (losses) on hedging instruments	6,337	474	7,325	(260)
Minimum pension liability adjustment	118	(26)	90	302
Total other comprehensive income (loss)	23,498	(29,765)	45,758	(48,374)
Total comprehensive income (loss)	\$ 14,096	\$ (32,119)	\$ 36,571	\$ (35,899)

A summary of the changes in stockholders' equity and non-controlling interest comprising total equity for the six months ended June 30, 2011 and 2010 is provided below (in thousands):

	<b>2011</b>		<b>Six Months Ended June 30,</b>		<b>2010</b>	
	<b>Total Stockholders</b>	<b>Non- controlling</b>	<b>Total</b>	<b>Total</b>	<b>Non- controlling</b>	<b>Total</b>
	<b>Equity</b>	<b>Interest</b>	<b>Equity</b>	<b>Equity</b>	<b>Interest</b>	<b>Equity</b>
Equity, beginning of period	\$ 2,575,038	\$ 2,688	\$ 2,577,726	\$ 3,527,555	\$ 1,334	\$ 3,528,889
Issuance of common stock and warrants in	1,000		1,000	16,281		16,281

Edgar Filing: ALERE INC. - Form 10-Q

connection with acquisitions						
Exercise of common stock options, warrants and shares issued under employee stock purchase plan	17,829		17,829	12,958		12,958
Repurchase of common stock	(926)		(926)			
Repurchase of preferred stock	(99,068)		(99,068)			
Preferred stock dividends	(68)		(68)	(86)		(86)
Stock-based compensation related to grants of common stock options	11,989		11,989	15,684		15,684
Excess tax benefits on exercised stock options	1,704		1,704	1,060		1,060
Non-controlling interest from acquisitions		2,500	2,500	(5,305)	3,213	(2,092)
Dividend relating to non-controlling interest		(270)	(270)			
Redeemable non-controlling interest in subsidiaries income					(124)	(124)
Net income (loss)	(9,187)	22	(9,165)	12,475	(327)	12,148
Total other comprehensive income (loss)	45,758		45,758	(48,374)	(2,950)	(51,324)
Equity, end of period	\$ 2,544,069	\$ 4,940	\$ 2,549,009	\$ 3,532,248	\$ 1,146	\$ 3,533,394



**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

**(8) Business Combinations**

Acquisitions are accounted for using the acquisition method and the acquired companies' results have been included in the accompanying consolidated financial statements from their respective dates of acquisition. During the three and six months ended June 30, 2011, we expensed acquisition-related costs of \$1.4 million and \$3.3 million, respectively, in general and administrative expense. During the three and six months ended June 30, 2010, we expensed acquisition-related costs of \$2.0 million and \$5.9 million, respectively, primarily in general and administrative expense.

Our business acquisitions have historically been made at prices above the fair value of the acquired net assets, resulting in goodwill, based on our expectations of synergies of combining the businesses. These synergies include elimination of redundant facilities, functions and staffing; use of our existing commercial infrastructure to expand sales of the acquired businesses' products; and use of the commercial infrastructure of the acquired businesses to cost-effectively expand product sales.

Allocation of the purchase price for acquisitions is based on estimates of the fair value of the net assets acquired and, for acquisitions completed within the past year, is subject to adjustment upon finalization of the purchase price allocation. We are not aware of any information that indicates the final purchase price allocations will differ materially from the preliminary estimates. Determination of the estimated useful lives of the individual categories of intangible assets was based on the nature of the applicable intangible asset and the expected future cash flows to be derived from the intangible asset. Amortization of intangible assets with finite lives is recognized over the shorter of the respective lives of the agreement or the period of time the assets are expected to contribute to future cash flows. We amortize our finite-lived intangible assets based on patterns on which the respective economic benefits are expected to be realized.

*(a) Acquisitions in 2011*

During 2011, we acquired the following businesses for a preliminary aggregate purchase price of \$93.3 million, which included cash payments totaling \$75.0 million, 25,463 shares of our common stock with an acquisition date fair value of \$1.0 million, contingent consideration obligations with an aggregate acquisition date fair value of \$11.2 million and deferred purchase price consideration of \$2.1 million.

90% interest in BioNote, Inc., or BioNote, headquartered in South Korea, a manufacturer of diagnostic products for the veterinary industry (Acquired January 2011). We previously owned a 10% interest in BioNote.

assets, including domain name, of Pregnancy.org, LLC, or Pregnancy.org, a U.S.-based company providing a website for preconception, pregnancy and newborn care content, tools and sharing (Acquired January 2011)

Home Telehealth Limited, subsequently renamed Alere Connected Health Limited, or Alere Connected Health, located in Cardiff, Wales, a company that focuses on delivering integrated, comprehensive services and programs to health and social care providers and insurers (Acquired February 2011)

Bioeasy Diagnostica Ltda., or Bioeasy, located in Belo Horizonte, Brazil, a company that markets and sells rapid diagnostic tests and systems for laboratory diagnosis, prevention and monitoring of immunological diseases and fertility (Acquired March 2011)

80.92% interest in Standing Stone, Inc., or Standing Stone, located in Westport, Connecticut, a company that focuses on disease state management by enhancing the quality of care provided to patients who require long-term therapy for chronic disease management (Acquired May 2011)

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

The operating results of BioNote and Bioeasy are included in our professional diagnostics reporting unit and business segment. The operating results of Pregnancy.org, Alere Connected Health and Standing Stone are included in our health management reporting unit and business segment. Our consolidated statements of operations for the three and six months ended June 30, 2011 included revenue totaling approximately \$6.7 million and \$9.7 million, respectively, related to these businesses. Goodwill has been recognized in all of the acquisitions and amounted to approximately \$58.9 million. Goodwill related to the acquisition of Pregnancy.org, which totaled \$1.3 million, is expected to be deductible for tax purposes.

A summary of the preliminary aggregate purchase price allocation for the acquisitions consummated in 2011 is as follows (in thousands):

Current assets (1)	\$ 11,471
Property, plant and equipment	5,121
Goodwill	58,890
Intangible assets	33,126
Other non-current assets	989
 Total assets acquired	 109,597
 Current liabilities	 5,040
Non-current liabilities	8,789
 Total liabilities assumed	 13,829
 Net assets acquired	 95,768
Less:	
Fair value of non-controlling interest	2,500
Previously-owned 10% investment in BioNote	3,937
Contingent consideration	11,242
Fair value of common stock issued	1,000
Deferred purchase price consideration	2,070
 Cash paid	 \$ 75,019

(1) Includes cash acquired of approximately \$4.0 million.

The following are the intangible assets acquired and their respective amortizable lives (dollars in thousands):

	<b>Amount</b>	<b>Weighted Average Useful Life</b>
Core technology and patents	\$ 5,441	14.4 years
Database	64	3 years
Trademarks and trade names	4,897	16.4 years
Customer relationships	16,872	10 years
Non-compete agreements	455	3.9 years

Software	3,500	12 years
Other	1,523	8 years
In-process research and development	374	N/A
Total intangible assets	\$ 33,126	

*(b) Acquisitions in 2010*

During 2010, we acquired the following businesses for a preliminary aggregate purchase price of \$602.5 million, which consisted of initial cash payments totaling \$512.1 million, contingent consideration obligations with an acquisition date fair value of \$89.7 million and deferred purchase price consideration with an acquisition date present value of \$0.7 million.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

RMD Networks, Inc., or RMD, located in Denver, Colorado, a provider of clinical groupware software and services designed to improve communication and coordination of care among providers, patients, and payers in the healthcare environment (Acquired January 2010)

certain assets of Streck, Inc., or Streck, located in Nebraska, a manufacturer of hematology, chemistry and immunology products for the clinical laboratory (Acquired January 2010)

Standard Diagnostics, headquartered in South Korea, a company that specializes in the medical diagnostics industry. Its main product lines relate to diagnostic reagents and devices for hepatitis, infectious diseases, tumor markers, fertility, drugs of abuse, urine strips and protein strips. (Initial controlling interest acquired February 2010)

Kroll Laboratory Specialists, Inc., subsequently renamed Alere Toxicology Services, or Alere Toxicology, headquartered in Gretna, Louisiana, a company that provides forensic quality substance abuse testing products and services across the United States (Acquired February 2010)

a privately-owned U.K. research and development operation (Acquired March 2010)

assets of the diagnostics division of Micropharm Ltd., located in Wales, United Kingdom, an expert in high-quality antibody production in sheep for both diagnostic and therapeutic purposes, providing antisera on a contract basis for U.K. and overseas companies and academic institutions, mainly for research, therapeutic and diagnostic uses (Acquired March 2010)

Quantum Diagnostics Group Limited, or Quantum, headquartered in Essex, England, an independent provider of drug testing products and services to healthcare professionals across the U.K. and Europe (Acquired April 2010)

assets of the workplace health division of Good Health Solutions Pty Ltd., subsequently renamed Alere Health Pty Ltd., located in East Sydney, Australia, an important player in the Australian health and wellness market, focusing on health screenings, health-related consulting services, health coaching and fitness instruction (Acquired April 2010)

certain assets of Unotech Diagnostics, Inc., or Unotech, located in California, a privately-owned company engaged in the development, formulation, manufacture, packaging, supply and distribution of our BladderCheck NMP22 lateral flow test and related lateral flow products (Acquired June 2010)

Scipac Holdings Limited, or Scipac, headquartered in Kent, England, a diagnostic reagent company with an extensive product portfolio supplying purified human antigens, recombinant proteins and disease state plasma to a global customer base (Acquired June 2010)

a privately-owned research and development operation, located in San Diego, California (Acquired July 2010)

Diagnostixx of California, Corp. (d/b/a Immunalysis Corporation), or Immunalysis, located in Pomona, California, a privately-owned manufacturer and marketer of abused and prescription drug screening solutions used by clinical reference and forensic/crime laboratories (Acquired August 2010)

AdnaGen AG, or AdnaGen, located in Langenhagen, Germany, a company that focuses on the development of innovative tumor diagnostics for the detection of rare cells (Acquired November 2010)

Medlab Produtos Medicos Hospitalares Ltda, now known as Alere S.A., located in San Paulo, Brazil, a distributor of medical instruments and reagents to public and private laboratories throughout Brazil and Uruguay (Acquired December 2010)

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

Capital Toxicology, LLC, or Capital Toxicology, located in Austin, Texas, a privately-held toxicology business specializing in pain management services (Acquired December 2010)

The operating results of the acquired businesses mentioned above, except for RMD and Alere Health Pty Ltd., are included in our professional diagnostics reporting unit and business segment. The operating results of RMD and Alere Health Pty Ltd. are included in our health management reporting unit and business segment. Our consolidated statements of operations for the three and six months ended June 30, 2010 included revenue totaling approximately \$33.1 million and \$49.2 million, respectively, related to these businesses. Goodwill has been recognized in all of the acquisitions, with the exception of Unotech and Streck, and amounted to approximately \$326.5 million. Goodwill related to the acquisitions of Alere Toxicology and Capital Toxicology, which totaled \$63.4 million, is expected to be deductible for tax purposes.

A summary of the preliminary aggregate purchase price allocation for the acquisitions consummated in 2010 is as follows (in thousands):

Current assets (1)	\$ 85,127
Property, plant and equipment	36,634
Goodwill	326,518
Intangible assets	283,855
Other non-current assets	17,006
 Total assets acquired	 749,140
Current liabilities	29,913
Non-current liabilities	71,060
 Total liabilities assumed	 100,973
 Net assets acquired	 648,167
Less:	
Fair value of non-controlling interest	45,623
Contingent consideration	89,708
Present value of deferred purchase price consideration	688
 Cash paid	 \$ 512,148

(1) Includes cash acquired of approximately \$22.8 million.

The following are the intangible assets acquired and their respective amortizable lives (dollars in thousands):

	<b>Amount</b>	<b>Weighted Average Useful Life</b>
Core technology and patents	\$ 106,885	12.4 years
Quality systems	153	5 years
Database	654	3 years
Trademarks and trade names	11,654	6.3 years

Edgar Filing: ALERE INC. - Form 10-Q

License agreements	459	10 years
Customer relationships	125,332	14.3 years
Non-compete agreements	2,650	4.2 years
Software	5,000	7 years
Distribution agreement	800	14 years
Manufacturing know-how	3,683	10.5 years
In-process research and development	26,585	N/A
Total intangible assets	\$ 283,855	

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

*(c) Restructuring Plans of Acquisitions*

In connection with several of our acquisitions consummated during 2008 and prior, we initiated integration plans to consolidate and restructure certain functions and operations, including the costs associated with the termination of certain personnel of these acquired entities and the closure of certain of the acquired entities' leased facilities. These costs have been recognized as liabilities assumed in connection with the acquisition of these entities and are subject to potential adjustments as certain exit activities are refined. The following table summarizes the liabilities established for exit activities related to these acquisitions and the total exit costs incurred since inception of each plan (in thousands):

	<b>Balance at December 31, 2010</b>	<b>Adjustments to the Reserve (1)</b>	<b>Amounts Paid</b>	<b>Balance at June 30, 2011</b>	<b>Exit Costs Since Inception</b>
Acquisition of Matria:					
Severance related	\$ 255	\$ (176)	\$ (11)	\$ 68	\$ 13,840
Facility costs	967		(494)	473	4,674
	\$ 1,222	\$ (176)	\$ (505)	\$ 541	\$ 18,514
Acquisition of Panbio:					
Severance related	\$	\$	\$	\$	\$ 211
Facility costs	242	(75)	(167)		828
	\$ 242	\$ (75)	\$ (167)	\$	\$ 1,039
Acquisition of Cholestech Corporation:					
Severance related	\$ 85	\$ (85)	\$	\$	\$ 5,796
Facility costs	1,805		(304)	1,501	2,732
	\$ 1,890	\$ (85)	\$ (304)	\$ 1,501	\$ 8,528
	\$ 3,354	\$ (336)	\$ (976)	\$ 2,042	

(1) These adjustments resulted in a change in the aggregate purchase price and related goodwill for each related acquisition.

Of the total \$2.0 million liability outstanding as of June 30, 2011, \$0.6 million is included in accrued expenses and other current liabilities and \$1.4 million is included in other long-term liabilities.

Although we believe our plans and estimated exit costs for our acquisitions are reasonable, actual spending for exit activities may differ from current estimated exit costs.

*(d) Pro Forma Financial Information*

The following table presents selected unaudited financial information of our company, including Standard Diagnostics, as if the acquisition of this entity had occurred on January 1, 2010. Pro forma results exclude adjustments



for various other less significant acquisitions completed since January 1, 2010, as these acquisitions did not materially affect our results of operations.

The pro forma results are derived from the historical financial results of the acquired businesses for the periods presented and are not necessarily indicative of the results that would have occurred had the acquisitions been consummated on January 1, 2010. There was no pro forma impact on the results of operations for the three and six months ended June 30, 2011, as the acquisition of Standard Diagnostics closed prior to January 1, 2011 (in thousands, except per share amounts).

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

	<b>Three Months Ended June 30, 2010</b>	<b>Six Months Ended June 30, 2010</b>
Pro forma net revenue	\$ 522,960	\$ 1,044,367
Pro forma loss from continuing operations attributable to Alere Inc. and Subsidiaries and available to common stockholders	\$ (5,967)	\$ (10,760)
Pro forma income (loss) available to common stockholders	\$ (6,002)	\$ 1,151
Pro forma loss from continuing operations attributable to Alere Inc. and Subsidiaries per common share basic and diluted(1)	\$ (0.07)	\$ (0.13)
Pro forma net income (loss) available to common stockholders basic and diluted(1)	\$ (0.07)	\$ 0.01

(1) Net income (loss) per common share amounts are computed as described in Note 5.

**(9) Restructuring Plans**

The following table sets forth the aggregate charges associated with restructuring plans recorded in operating income for the three and six months ended June 30, 2011 and 2010 (in thousands):

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Cost of net revenue	\$ 880	\$ 2,411	\$ 2,230	\$ 3,991
Research and development	416	308	434	223
Sales and marketing	1,862	296	2,874	1,248
General and administrative	7,140	3,237	10,959	7,758
	\$ 10,298	\$ 6,252	\$ 16,497	\$ 13,220

*(a) 2011 Restructuring Plans*

In the second quarter of 2011, management executed a cost reduction plan on a company-wide basis. As a result of this plan, we recorded \$1.1 million in severance-related expenses within our corporate and other business segment during the three and six months ended June 30, 2011. As of June 30, 2011, \$0.7 million of these costs remain unpaid. We do not anticipate incurring significant additional charges under this plan. This plan also impacted the health management and professional diagnostics business segments, which are discussed below.

In the first half of 2011, management executed plans to further reduce costs and improve efficiencies in our health management business segment, as well as cease operations at our GeneCare Medical Genetics Center, Inc., or GeneCare, facility in Chapel Hill, North Carolina and transfer the majority of our Quality Assured Services, Inc. operation in Orlando, Florida to our facility in Livermore, California. As a result of these plans, we recorded \$6.4 million in charges during the three months ended June 30, 2011, which included \$0.9 million in severance costs, \$3.8 million in facility closure and transition costs and \$1.7 million in fixed assets, accounts receivable and other

non-cash write-offs. We recorded \$10.6 million in charges during the six months ended June 30, 2011, which included \$2.2 million in severance costs, \$3.8 million in facility closure and transition costs, \$2.9 million in intangible asset impairments related to our GeneCare operations and \$1.7 million in fixed assets, accounts receivable and other non-cash write-offs. As of June 30, 2011, \$5.2 million in costs remain unpaid. We anticipate incurring approximately \$2.8 million in additional costs under these plans, primarily related to severance and facility lease obligations at our facility in Orlando, Florida.

Additionally, during the first half of 2011, management executed several plans to reduce costs and improve operational efficiencies in our professional diagnostics business segment, including consolidation of operating activities among certain of our European subsidiaries. As a result of these plans, we recorded \$2.7 million in charges during the three months ended June 30, 2011, which included \$2.6 million in severance costs and \$0.1 million in fixed asset impairments. We recorded \$4.2 million in charges during the six months ended June 30, 2011, which included \$3.6 million in severance costs and \$0.6 million in fixed asset and inventory impairments. We have \$1.1 million in

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

unpaid severance cost under these plans as of June 30, 2011. We anticipate incurring \$0.1 million in additional charges under these plans and anticipate incurring additional charges within the professional diagnostics business segment as further cost reduction plans are developed.

*(b) 2010 Restructuring Plans*

In 2010, management executed plans to reduce costs and improve efficiencies in our health management business segment. As a result of these plans, we recorded \$0.1 million during the three and six months ended June 30, 2011, primarily related to present value accretion on facility exit costs, which was included in interest expense. We recorded \$0.7 million and \$6.2 million in charges during the three and six months ended June 30, 2010, respectively. The charges for the three-month period included \$0.6 million in severance costs and \$0.1 million in costs associated with facility exit costs. The charges for the six-month period included \$3.8 million in severance costs, \$2.3 million in facility exit costs and \$0.1 million in present value accretion on facility exit costs, which was included in interest expense. Since inception of the plans, we recorded \$7.6 million in charges, which included \$4.6 million in severance costs, \$2.5 million in costs associated with facility exit costs, \$0.2 million in fixed asset impairments and \$0.3 million in present value accretion on facility exit costs, which was included in interest expense. As of June 30, 2011, \$0.7 million in costs remain unpaid. We do not anticipate incurring significant additional charges under these plans.

During 2010, management also executed several plans to reduce costs and improve efficiencies in our professional diagnostics business segment. As a result of these plans, during the six months ended June 30, 2011, we recorded \$0.1 million in various restructuring charges. During the three and six months ended June 30, 2010, we recorded \$2.0 million in charges primarily related to severance costs. Since inception of the plan we have recorded \$3.5 million in charges, including \$2.5 million in severance costs, \$0.9 million in facility and other exit costs and \$0.1 million in fixed asset impairments. As of June 30, 2011, substantially all costs have been paid. We do not anticipate incurring significant additional charges under these plans.

*(c) 2008 Restructuring Plans*

In May 2008, we decided to close our facility located in Bedford, England and initiated steps to cease operations at this facility and transition the manufacturing operations principally to our manufacturing facilities in Shanghai and Hangzhou, China. Based upon this decision, during the three and six months ended June 30, 2011, we recorded \$0.1 million and \$0.4 million, respectively, in restructuring charges primarily related to transition costs within our professional diagnostics business segment. During the three and six months ended June 30, 2010, we recorded \$2.2 million and \$2.8 million in restructuring charges, respectively. Included in the charges for the three-month period were \$1.5 million related to transition costs, \$0.3 million in severance costs, \$0.3 million related to fixed asset and inventory write-offs and \$0.1 million related to the acceleration of facility restoration costs. Of the charges recorded for the six-month period, \$0.1 million related to severance-related costs, \$2.1 million related to transition costs, \$0.4 million related to fixed asset and inventory write-offs and \$0.2 million related to the acceleration of facility restoration costs. Of the \$2.1 million and \$2.6 million included in operating income for the three and six months ended June 30, 2010, respectively, all was charged to our professional diagnostics business segment. We also recorded \$0.1 million and \$0.2 million during the three and six months ended June 30, 2010, respectively, related to the accelerated present value accretion of our lease restoration costs due to the early termination of our facility lease, to interest expense.

In addition to the restructuring charges discussed above, \$0.3 million and \$0.7 million of charges associated with the Bedford facility closure were borne by SPD, our 50/50 joint venture with the Procter & Gamble Company, or P&G, during the three and six months ended June 30, 2011, respectively, and \$1.3 million and \$2.9 million of charges were borne by SPD during the three and six months ended June 30, 2010, respectively. The \$0.3 million of charges for the three months ended June 30, 2011 was primarily transition costs. Included in the \$0.7 million of charges for the six months ended June 30, 2011 was \$0.5 million in severance and transition costs and \$0.2 million of fixed asset write-offs. Of these restructuring charges, 50%, or \$0.1 million and \$0.3 million, has been included in equity earnings of unconsolidated entities, net of tax, in our consolidated statements of operations for the three and six months ended

June 30, 2011, respectively. The charges for the three months ended June 30, 2010 included \$0.3 million in severance and retention costs, \$0.6 million in transition costs and \$0.4 million in inventory write-offs. The charges for the six months ended June 30, 2010 included \$1.3 million in severance and retention costs and \$1.6 million in transition costs. Of the total

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

restructuring charges, 50%, or \$0.7 million and \$1.5 million, has been included in equity earnings of unconsolidated entities, net of tax, in our consolidated statements of operations for the three and six months ended June 30, 2010, respectively. Of the total exit costs incurred jointly with SPD under this plan, \$0.3 million in costs remain unpaid as of June 30, 2011.

Since inception of the plan, we recorded \$17.3 million in restructuring charges, including \$5.9 million of fixed asset and inventory impairments, \$4.6 million related to the acceleration of facility restoration costs and early termination lease penalties, \$4.1 million in severance costs, \$3.3 million in transition costs and \$0.6 million related to a pension plan curtailment gain associated with the Bedford employees being terminated. SPD has been allocated \$31.6 million in restructuring charges since the inception of the plan, including \$9.3 million of fixed asset and inventory impairments, \$11.4 million in severance and retention costs, \$2.9 million in early termination lease penalties, \$7.4 million in facility exit and transition costs and \$0.6 million related to the acceleration of facility exit costs. We anticipate incurring additional costs of approximately \$0.5 million related to the closure of this facility, primarily related to transition costs, through the end of 2011. Of these additional anticipated costs, approximately \$0.4 million will be borne by SPD and \$0.1 million will be borne by us and will be included primarily in our professional diagnostics business segment.

As a result of our plans to transition the businesses of Cholestech and HemoSense, Inc., or HemoSense, to our San Diego, California facility and Panbio to Orlando, Florida and close these facilities, we incurred \$1.6 million and \$2.3 million in restructuring charges related to our professional diagnostics business segment during the three and six months ended June 30, 2010, respectively. Included in the charges for the three-month period were \$0.9 million in facility closure and transition costs and \$0.7 million in fixed asset and inventory write-offs. Of the charges incurred in the six-month period, \$0.3 million relates to severance and retention costs, \$1.3 million in facility closure and transition costs and \$0.7 million in fixed asset and inventory write-offs. Since the inception of the plan, we incurred \$14.6 million in restructuring charges, of which \$4.5 million relates to severance and retention costs, \$3.4 million in fixed asset impairments, \$4.6 million in transition costs, \$1.6 million in inventory write-offs and \$0.5 million in present value accretion of facility lease costs related to these plans. As of June 30, 2011, \$0.4 million in facility exit costs remains unpaid. We do not anticipate incurring significant additional restructuring charges under these plans.

**(10) Long-term Debt**

We had the following long-term debt balances outstanding (in thousands):

	<b>June 30, 2011</b>	<b>December 31, 2010</b>
A term loans	\$ 625,000	\$
B term loans	925,000	
First Lien Credit Agreement Term loans		941,250
Second Lien Credit Agreement		250,000
3% Senior subordinated convertible notes	150,000	150,000
9% Senior subordinated notes	390,442	389,686
7.875% Senior notes	245,179	244,756
8.625% Senior subordinated notes	400,000	400,000
Lines-of-credit	7,618	4,405
Other	22,150	15,360
	2,765,389	2,395,457
Less: Current portion	(36,697)	(16,891)
	\$ 2,728,692	\$ 2,378,566

In connection with our significant long-term debt issuances, we recorded interest expense, including amortization and writeoffs of deferred financing costs and original issue discounts, in our consolidated statements of operations for the three and six months ended June 30, 2011 and 2010, respectively, as follows (in thousands):

16

---

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>June 30,</b>		<b>June 30,</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Secured credit facility(1)	\$ 220	\$	\$ 220	\$
Former secured credit facility(2)	42,203(3)	15,821	54,257(3)	31,496
3% Senior subordinated convertible notes	1,250	1,245	2,496	2,491
9% Senior subordinated notes	9,738	9,808	19,468	19,503
7.875% Senior notes	5,369	5,426	10,734	10,568
8.625% Senior subordinated notes	8,919		17,827	
	\$ 67,699	\$ 32,300	\$ 105,002	\$ 64,058

(1) Includes A term and B term loans

(2) Includes First Lien Credit Agreement and Second Lien Credit Agreement

(3) Amount includes approximately \$29.9 million recorded in connection with the termination of our former secured credit facility and related interest rate swap agreement, coupled with the amortization of fees paid for certain debt modifications.

*(a) Credit Agreement*

On June 30, 2011, we entered into a Credit Agreement, or secured credit facility, with certain lenders, General Electric Capital Corporation as administrative agent and collateral agent, and certain other agents and arrangers, and, along with certain of our subsidiaries, a related guaranty and security agreement. The secured credit facility provides for term loans in the aggregate amount of \$1.85 billion (consisting of A term loans in the aggregate principal amount of \$625.0 million, B term loans in the aggregate principal amount of \$925.0 million, and delayed-draw term loans in the aggregate principal amount of \$300.0 million) and, subject to our continued compliance with the secured credit facility, a \$250.0 million revolving line of credit (which revolving line of credit includes a \$50.0 million sublimit for the issuance of letters of credit). We must repay the A term loans in eighteen consecutive quarterly installments, beginning on December 31, 2011 and continuing through March 31, 2016, in the amount of \$7,812,500 each, and a final installment on June 30, 2016, in the amount of \$484,375,000. We must repay the B term loans in twenty-two consecutive quarterly installments, beginning on December 31, 2011 and continuing through March 31, 2017, in the amount of \$2,312,500 each, and a final installment on June 30, 2017, in the amount of \$874,125,000. We must repay the delayed-draw term loans in fifteen consecutive quarterly installments, beginning on September 30, 2012 and continuing through March 31, 2016, each in the amount of 1.25% of the aggregate principal amount of the delayed-draw term loans that are borrowed through June 30, 2012 and remain outstanding on that date, and a final installment on June 30, 2016, in the amount of 81.25% of such aggregate principal amount. We may repay any future borrowings under the secured credit facility revolving line of credit at any time (without premium or penalty), but in no event later than June 30, 2016. As of June 30, 2011, the A term loans and the B term loans bore interest at 5.00% and 5.75%, respectively. As of June 30, 2011, there were no borrowings under the delayed-draw term loans or the revolving line of credit under the secured credit facility.

As of June 30, 2011, aggregate borrowings under the secured credit facility amounted to \$1.55 billion, consisting of A term loans in the aggregate principal amount of \$625.0 million and B term loans in the aggregate principal amount of \$925.0 million. As of June 30, 2011, we were in compliance with all debt covenants related to the above debt, which consisted principally of maximum consolidated secured leverage and minimum consolidated interest



coverage requirements.

*(b) First Lien Credit Agreement and Second Lien Credit Agreement*

In connection with entering into the secured credit facility on June 30, 2011, we repaid in full all outstanding indebtedness under and terminated our First Lien Credit Agreement, or senior secured credit facility, and our Second Lien Credit Agreement, or junior secured credit facility (and, collectively with the senior secured credit facility, our former secured credit facility), dated June 26, 2007, with certain lenders, General Electric Capital Corporation as administrative agent and collateral agent, and certain other agents and arrangers, and certain related guaranty and security agreements. The aggregate outstanding principal amount of the loans repaid under our former secured credit facility in connection with the termination thereof was approximately \$1.2 billion.

In August 2007, we entered into interest rate swap contracts, with an effective date of September 28, 2007, that had a total notional value of \$350.0 million and an original maturity date of September 28, 2010. These interest rate swap contracts paid us variable interest at the three-month LIBOR rate, and we paid the counterparties a fixed rate of 4.85%. In March 2009, we extended our August 2007 interest rate hedge for an additional two-year period commencing in September 2010 at a one-month LIBOR rate of 2.54%. These interest rate swap contracts were entered into to convert \$350.0 million of the \$1.2 billion variable rate term loans under the former secured credit facility into fixed rate debt. In connection with entering into the secured credit facility on June 30, 2011, we paid \$10.1 million to terminate these interest rate swap contracts.

In January 2009, we entered into interest rate swap contracts, with an effective date of January 14, 2009, that had a total notional value of \$500.0 million and a maturity date of January 5, 2011. These interest rate swap contracts

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

paid us variable interest at the one-month LIBOR rate, and we paid the counterparties a fixed rate of 1.195%. These interest rate swap contracts were entered into to convert \$500.0 million of the \$1.2 billion variable rate term loan under the former secured credit facility into fixed rate debt. We did not extend the terms of these interest rate swap contracts after January 5, 2011.

**(11) Derivative Financial Instruments**

We manage our economic and transaction exposure to certain market-based risks through the use of derivative instruments. Our objective for holding derivative instruments has been to reduce volatility of net earnings and cash flows associated with changes in interest rates and foreign currency exchange rates. We do not hold or issue derivative financial instruments for speculative purposes.

*(a) Interest Rate Risk*

We have historically used interest rate swap contracts in the management of our interest rate exposure related to our former secured credit facility. On June 30, 2011, we entered into a new secured credit facility, and in connection therewith, repaid in full all outstanding indebtedness under and terminated our former secured credit facility and related interest rate swaps.

*(b) Foreign Exchange Risk*

During the second quarter of 2011, we entered into a foreign exchange forward contract with a notional value of 1.0 billion South Korean Won to hedge against the effect of exchange rate fluctuations on a certain obligation denominated in non-functional currency. The contract has a term of six months. We report the effective portion of the gain or loss on a cash flow hedge as a component of other comprehensive income, and it is subsequently reclassified into net earnings in the period in which the hedged transaction affects net earnings or the forecasted transaction is no longer probable of occurring.

The following tables summarize the fair value of our derivative instruments and the effect of derivative instruments on/in our accompanying consolidated balance sheets and consolidated statements of operations (in thousands):

Derivative Instruments	Balance Sheet Caption	Fair	Fair Value at
		Value at	Fair Value at
		June 30,	December 31,
		2011	2010
Foreign exchange forward contract	Prepaid expenses and other current assets	\$ 8	\$
Interest rate swap contracts <sup>(1)</sup>	Accrued expenses and other current liabilities	\$	\$ 26
Interest rate swap contracts <sup>(1)</sup>	Other long-term liabilities	\$	\$ 11,954
		<b>Amount of</b>	<b>Amount of</b>
		<b>Gain</b>	<b>Gain</b>
		<b>Recognized</b>	<b>Recognized</b>
		<b>During the</b>	<b>During the</b>
		<b>Three</b>	<b>Three</b>
		<b>Months</b>	<b>Months</b>
		<b>Ended</b>	<b>Ended</b>
	<b>Location of Gain Recognized in</b>		
<b>Derivative Instruments</b>	<b>Income</b>	<b>June 30, 2011</b>	<b>June 30, 2010</b>

Edgar Filing: ALERE INC. - Form 10-Q

Foreign exchange forward contract	Other comprehensive income (loss)	\$	8	\$	
Interest rate swap contracts <sup>(1)</sup>	Other comprehensive income (loss)		224		474
Total gain	Other comprehensive income (loss)	\$	232	\$	474

			<b>Amount of Gain Recognized During the Six Months Ended</b>		<b>Amount of Loss Recognized During the Six Months Ended June 30, 2010</b>
<b>Derivative Instruments</b>	<b>Location of Gain (Loss) Recognized in Income</b>		<b>June 30, 2011</b>		
Foreign exchange forward contract	Other comprehensive income (loss)	\$	8	\$	
Interest rate swap contracts <sup>(1)</sup>	Other comprehensive income (loss)		1,841		(727)
Total gain (loss)	Other comprehensive income (loss)	\$	1,849	\$	(727)

<sup>(1)</sup> See Note 10(b) regarding our interest rate swaps which qualify as cash flow hedges.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

**(12) Fair Value Measurements**

We apply fair value measurement accounting to value our financial assets and liabilities. Fair value measurement accounting provides a framework for measuring fair value under U.S. GAAP and requires expanded disclosures regarding fair value measurements. Fair value is defined as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. A fair value hierarchy requires an entity to maximize the use of observable inputs, where available, and minimize the use of unobservable inputs when measuring fair value.

Described below are the three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities. Our Level 1 assets and liabilities include investments in marketable securities.
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Our Level 2 assets and liabilities include a foreign exchange forward contract and interest rate swap contracts.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. The fair value of the contingent consideration obligations related to our acquisitions completed after January 1, 2009 are valued using Level 3 inputs.

The following tables present information about our assets and liabilities that are measured at fair value on a recurring basis as of June 30, 2011 and December 31, 2010, and indicates the fair value hierarchy of the valuation techniques we utilized to determine such fair value (in thousands):

Description	June 30, 2011	Quoted Prices in Active Markets (Level 1)	Significant Other Observable Inputs (Level 2)	Unobservable Inputs (Level 3)
Assets:				
Foreign exchange forward contract <sup>(1)</sup>	\$ 8	\$	\$ 8	\$
Marketable securities	3,798	3,798		
Total assets	\$ 3,806	\$ 3,798	\$ 8	\$
Liabilities:				
Contingent consideration obligations <sup>(2)</sup>	\$ 113,614	\$	\$	\$ 113,614
Total liabilities	\$ 113,614	\$	\$	\$ 113,614

  

Description	December 31,	Quoted Prices in Active Markets	Significant Other Observable Inputs	Unobservable Inputs

Edgar Filing: ALERE INC. - Form 10-Q

<b>Description</b>	<b>2010</b>	<b>(Level 1)</b>	<b>(Level 2)</b>	<b>(Level 3)</b>
<b>Assets:</b>				
Marketable securities	\$ 11,948	\$ 11,948	\$	\$
Total assets	\$ 11,948	\$ 11,948	\$	\$
<b>Liabilities:</b>				
Interest rate swap liability <sup>(3)</sup>	\$ 11,980	\$	\$ 11,980	\$
Contingent consideration obligations <sup>(2)</sup>	132,879			132,879
Total liabilities	\$ 144,859	\$	\$ 11,980	\$ 132,879

(1) The fair value of the foreign exchange forward contract was measured using readily observable market inputs, such as quotations on forward foreign exchange points and foreign interest rates.

(2) The fair value measurements for our contingent consideration obligations relate to acquisitions completed after January 1, 2009 are valued using Level 3 inputs. We determine the fair value of the contingent consideration obligations based on a probability-weighted approach derived from earn-out criteria estimates and a probability

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

assessment with respect to the likelihood of achieving the various earn-out criteria. The measurement is based upon significant inputs not observable in the market. Changes in the fair value of these contingent consideration obligations are recorded as income or expense within operating income in our consolidated statements of operations. See Note 16 for additional information on the valuation of our contingent consideration obligations.

(3) The fair value of our interest rate swaps is based on the application of standard discounted cash flow models using market interest rate data.

Changes in the fair value of our Level 3 contingent consideration obligations during the six months ended June 30, 2011 were as follows (in thousands):

Fair value of contingent consideration obligations, January 1, 2011	\$ 132,879
Acquisition date fair value of contingent consideration obligations recorded	11,242
Payments	(24,707)
Present value accretion	5,023
Adjustments, net (income) expense	(10,823)
Fair value of contingent consideration obligations, June 30, 2011	\$ 113,614

At June 30, 2011 and December 31, 2010, the carrying amounts of cash and cash equivalents, restricted cash, receivables, accounts payable and other current liabilities approximated their estimated fair values.

Both the carrying amounts and estimated fair values of our long-term debt were \$2.8 billion and \$2.4 billion at June 30, 2011 and December 31, 2010, respectively. The estimated fair value of our long-term debt was determined using market sources that were derived from available market information and may not be representative of actual values that could have been or will be realized in the future.

**(13) Defined Benefit Pension Plan**

Our subsidiary Unipath Ltd., in England, has a defined benefit pension plan established for certain of its employees. The net periodic benefit costs are as follows (in thousands):

	<b>Three Months Ended June</b>		<b>Six Months Ended June</b>	
	<b>2011</b>	<b>2010</b>	<b>2011</b>	<b>2010</b>
Service cost	\$	\$	\$	\$
Interest cost	205	152	407	311
Expected return on plan assets	(157)	(106)	(312)	(217)
Amortization of prior service costs	108		214	
Realized losses				
Net periodic benefit cost	\$ 156	\$ 46	\$ 309	\$ 94

**(14) Financial Information by Segment**

Operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker, or decision-making group, in deciding how to allocate resources and in assessing performance. Our chief operating decision-making group is composed of the chief executive officer and members of senior management. Our reportable operating segments are Professional Diagnostics, Health Management, Consumer Diagnostics and Corporate and Other. Our operating results include license and royalty revenue which is allocated to Professional Diagnostics and Consumer Diagnostics on the basis of the original license or royalty agreement.

We evaluate performance of our operating segments based on revenue and operating income (loss). Segment information for the three and six months ended June 30, 2011 and 2010 is as follows (in thousands):

20

---

Table of Contents

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

	<b>Professional Diagnostics</b>	<b>Health Management</b>	<b>Consumer Diagnostics</b>	<b>Corporate and Other</b>	<b>Total</b>
<b>Three Months Ended June 30, 2011:</b>					
Net revenue to external customers	\$ 409,074	\$ 135,572	\$ 22,539	\$	\$ 567,185
Operating income (loss)	\$ 49,304	\$ (15,154)	\$ 1,902	\$ (19,898)	\$ 16,154
Depreciation and amortization	\$ 72,343	\$ 27,329	\$ 1,320	\$ 149	\$ 101,141
Restructuring charge	\$ 2,880	\$ 6,368	\$	\$ 1,050	\$ 10,298
Stock-based compensation	\$	\$	\$	\$ 6,181	\$ 6,181
<b>Three Months Ended June 30, 2010:</b>					
Net revenue to external customers	\$ 349,511	\$ 149,756	\$ 23,693	\$	\$ 522,960
Operating income (loss)	\$ 32,957	\$ 747	\$ 1,459	\$ (13,105)	\$ 22,058
Depreciation and amortization	\$ 62,315	\$ 30,118	\$ 1,296	\$ 178	\$ 93,907
Restructuring charge	\$ 5,626	\$ 619	\$ 7	\$	\$ 6,252
Stock-based compensation	\$	\$	\$	\$ 8,114	\$ 8,114
<b>Six Months Ended June 30, 2011:</b>					
Net revenue to external customers	\$ 824,886	\$ 278,635	\$ 46,128	\$	\$ 1,149,649
Operating income (loss)	\$ 109,566	\$ (27,087)	\$ 5,263	\$ (40,683)	\$ 47,059
Depreciation and amortization	\$ 137,592	\$ 55,643	\$ 2,579	\$ 302	\$ 196,116
Restructuring charge	\$ 4,858	\$ 10,589	\$	\$ 1,050	\$ 16,497
Stock-based compensation	\$	\$	\$	\$ 11,989	\$ 11,989
<b>Six Months Ended June 30, 2010:</b>					
Net revenue to external customers	\$ 689,904	\$ 298,288	\$ 50,022	\$	\$ 1,038,214
Operating income (loss)	\$ 84,431	\$ (8,254)	\$ 3,837	\$ (29,246)	\$ 50,768
Depreciation and amortization	\$ 120,159	\$ 60,048	\$ 2,623	\$ 325	\$ 183,155
Restructuring charge	\$ 7,115	\$ 6,053	\$ 52	\$	\$ 13,220
Stock-based compensation	\$	\$	\$	\$ 15,684	\$ 15,684
<b>Assets:</b>					
As of June 30, 2011	\$ 4,955,734	\$ 985,333	\$ 204,077	\$ 460,307	\$ 6,605,451
As of December 31, 2010	\$ 4,913,491	\$ 1,011,183	\$ 207,795	\$ 197,905	\$ 6,330,374

**(15) Related Party Transactions**

In May 2007, we completed the formation of SPD, our 50/50 joint venture with P&G, for the development, manufacturing, marketing and sale of existing and to-be-developed consumer diagnostic products, outside the cardiology, diabetes and oral care fields. Upon completion of the arrangement to form the joint venture, we ceased to consolidate the operating results of our consumer diagnostic products business related to the joint venture and instead account for our 50% interest in the results of the joint venture under the equity method of accounting.

We had a net receivable from the joint venture of \$12.0 million and a net payable to the joint venture of \$2.8 million as of June 30, 2011 and December 31, 2010, respectively. Included in the \$12.0 million receivable balance as of June 30, 2011 is approximately \$8.5 million of costs incurred in connection with our 2008 SPD-related restructuring plans. We have also recorded a long-term receivable totaling approximately \$16.0 million and \$23.9 million as of June 30, 2011 and December 31, 2010, respectively, related to the 2008 SPD-related restructuring



plans. Additionally, customer receivables associated with revenue earned after the joint venture was completed have been classified as other receivables within prepaid and other current assets on our accompanying consolidated balance sheets in the amount of \$7.0 million and \$7.8 million as of June 30, 2011 and December 31, 2010, respectively. In connection with the joint venture arrangement, the joint venture bears the collection risk associated with these receivables. Sales to the joint venture under our manufacturing agreement totaled \$16.3 million and \$32.6 million during the three and six months ended June 30, 2011, respectively, and \$16.7 million and \$34.7 million during the three and six months ended June 30, 2010, respectively. Additionally, services revenue generated pursuant to the long-term services agreement with the joint venture totaled \$0.3 million and \$0.6 million during the three and six months ended June 30, 2011, respectively, and \$0.2 million and \$0.5 million during the three and six months ended June 30, 2010, respectively. Sales under our manufacturing agreement and long-term services agreement are included in net product sales and services revenue, respectively, in our accompanying consolidated statements of operations.

Under the terms of our product supply agreement, the joint venture purchases products from our manufacturing facilities in the U.K. and China. The joint venture in turn sells a portion of those tests back to us for final assembly and packaging. Once packaged, the tests are sold to P&G for distribution to third-party customers in North America.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

As a result of these related transactions, we have recorded \$10.4 million and \$7.0 million of trade receivables which are included in accounts receivable on our accompanying consolidated balance sheets as of June 30, 2011 and December 31, 2010, respectively, and \$24.2 million and \$20.5 million of trade accounts payable which are included in accounts payable on our accompanying consolidated balance sheets as of June 30, 2011 and December 31, 2010, respectively.

**(16) Material Contingencies and Legal Settlements**

*(a) Legal Proceedings*

We are not a party to any pending legal proceedings that we currently believe could have a material adverse impact on our sales, operations or financial performance. However, because of the nature of our business, we may be subject at any particular time to lawsuits or other claims arising in the ordinary course of our business, and we expect that this will continue to be the case in the future.

*(b) Acquisition-related Contingent Consideration Obligations*

We have contractual contingent consideration obligations related to our acquisitions of Accordant, AdnaGen, Alere Connected Health, Bioeasy, Capital Toxicology, Free & Clear, now known as Alere Wellbeing, Inc., or Alere Wellbeing, Immunalysis, JSM, Alere S.A., Mologic, Tapestry, now known as Alere Home Monitoring, Inc., or Alere Home Monitoring, Standing Stone, a privately-owned research and development operation, a privately-owned U.K. research and development operation and certain other small businesses.

Accordant

With respect to Accordant, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and cash collection targets starting after the second anniversary of the acquisition date and completed prior to the third anniversary date of the acquisition. The maximum amount of the earn-out payment is \$6.0 million and, if earned, payment is expected to be made during 2012 and 2013.

AdnaGen

With respect to AdnaGen, the terms of the acquisition agreement require us to pay earn-outs upon successfully (i) meeting certain financial performance targets during the two years following the acquisition, (ii) achieving multiple product development milestones during the three years following the acquisition and (iii) creating pharmaceutical alliances during the six years following the acquisition. The maximum amount of the earn-out payments is approximately \$63.0 million.

Alere Connected Health

With respect to Alere Connected Health, the terms of the acquisition agreement require us to pay earn-outs upon successfully meeting certain EBIT targets during calendar years 2011 through 2013. The maximum amount of the earn-out payments is £9.0 million (approximately \$14.4 million).

Bioeasy

With respect to Bioeasy, the terms of the acquisition agreement require us to pay earn-outs upon successfully meeting certain revenue and EBITDA targets during each of the calendar years 2011 through 2013. The maximum amount of the earn-out payments is approximately \$7.5 million.

Capital Toxicology

With respect to Capital Toxicology, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain EBITDA targets during each of the calendar years 2011 and 2012. The maximum amount of the earn-out payments is approximately \$16.0 million.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

**Alere Wellbeing**

With respect to Alere Wellbeing, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and EBITDA targets during fiscal year 2010. A payment of approximately \$11.5 million was made during the second quarter of 2011, which was previously accrued.

**Immunalysis**

With respect to Immunalysis, the terms of the acquisition agreement require us to pay earn-outs upon successfully meeting certain gross profit targets during each of the calendar years 2010 through 2012. The maximum remaining amount of the earn-out payments is approximately \$5.7 million.

**JSM**

With respect to JSM, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and operating income targets during each of the calendar years 2010 through 2012. The 2010 portion of the earn-out totaling approximately \$0.6 million was earned as of December 31, 2010. Payment of the 2010 earn-out is expected to be made during the third quarter of 2011. The maximum remaining amount of the earn-out payments is approximately \$2.4 million.

**Alere S.A.**

With respect to Alere S.A., the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and EBITDA targets during each of the calendar years 2011 through 2016. The maximum amount of the earn-out payments is approximately \$10.3 million.

**Mologic**

With respect to Mologic, the terms of the acquisition agreement require us to pay earn-outs, in shares of our common stock, upon successfully meeting four research and development project milestones during the four years following the acquisition. A portion of the earn-out was achieved during the fourth quarter of 2010, resulting in an accrual of approximately \$3.9 million. Payment of this portion of the earn-out is expected to be made during the third quarter of 2011. The maximum remaining amount of the earn-out payments is \$15.0 million, which will be paid in shares of our common stock.

**Alere Home Monitoring**

With respect to Alere Home Monitoring, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and EBITDA targets during each of the calendar years 2010 and 2011. Cash payment for the 2010 portion of the earn-out totaling \$12.7 million was paid during the first quarter of 2011. The maximum remaining amount of the earn-out payments is \$12.3 million, which, if earned, will be paid in shares of our common stock.

**Standing Stone**

With respect to Standing Stone, the terms of the acquisition agreement require us to pay earn-outs and employee bonuses upon successfully meeting certain operational, product development and revenue targets during the period from the date of acquisition through calendar year 2013. The maximum amount of the earn-out payments is approximately \$10.9 million. The maximum amount of the employee bonuses is \$0.6 million.

**Privately-owned research and development operation**

With respect to our acquisition of a privately-owned research and development operation, the terms of the acquisition agreement require us to pay earn-outs upon successfully meeting multiple product development milestones during the five years following the acquisition. The maximum amount of the earn-out payments is \$57.5 million.

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

Privately-owned U.K. research and development operation

With respect to our acquisition of a privately-owned U.K. research and development operation, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and product development targets. The maximum amount of the earn-out payments is \$125.0 million and, if earned, payments are expected to be made during the eight-year period following the acquisition date, but could extend thereafter.

*(c) Contingent Obligations*

Agreements with Epocal

In November 2009, we entered into a distribution agreement with Epocal, Inc., or Epocal, to distribute the epoc® Blood Analysis System for blood gas and electrolyte testing for \$20.0 million, which is recorded on our accompanying consolidated balance sheet in other intangible assets, net. We also entered into a definitive agreement to acquire all of the issued and outstanding equity securities of Epocal for a total potential purchase price of up to \$255.0 million, including a base purchase price of up to \$172.5 million if Epocal achieves certain gross margin and other financial milestones on or prior to October 31, 2014, plus additional payments of up to \$82.5 million if Epocal achieves certain other milestones relating to its gross margin and product development efforts on or prior to this date. The agreement contains a working capital adjustment whereby the purchase price is increased or decreased to the extent that Epocal's working capital at closing is more or less than a specified amount. We also agreed that, if the acquisition is consummated, we will provide \$12.5 million in management incentive arrangements, 25% of which will vest over three years and 75% of which will be payable only upon the achievement of certain milestones. The acquisition will also be subject to other closing conditions, including the receipt of any required antitrust or other approvals. In April 2011, we entered into a license agreement with Epocal and amended some of the terms of the definitive agreement to acquire Epocal. The license agreement provides Alere with royalty-free access to certain Epocal intellectual property for use in Alere home-use products and provided for an upfront license payment of \$18.0 million, of which \$15.0 million was paid during the second quarter of 2011 and \$3.0 million must be paid in September 2011. The amendment of the definitive agreement increased the working capital target by \$18.0 million, which may have the effect of reducing the purchase price of the acquisition. The amendment of the agreement also added an additional potential milestone payment of \$8.0 million. As a result, the maximum purchase price under the acquisition agreement increased to \$263.0 million.

Option agreement with P&G

In connection with the formation of SPD in May 2007, we entered into an option agreement with P&G, pursuant to which P&G had the right, for a period of 60 days commencing on May 17, 2011, to require us to acquire all of P&G's interest in SPD at fair market value, and P&G had the right, upon certain material breaches by us of our obligations to SPD, to acquire all of our interest in SPD at fair market value. No gain on the proceeds that we received from P&G through the formation of SPD was recognized in our financial statements until P&G's option to require us to purchase its interest in SPD expired. As of June 30, 2011 and December 31, 2010, the deferred gain of \$288.8 million and \$288.4 million, respectively, is presented as a current liability on our accompanying consolidated balance sheets. On July 15, 2011, P&G's option to require us to acquire their interest in SPD at fair market value expired. In connection with the expiration of the option, the deferred gain will be recognized during the third quarter of 2011.

Standing Stone

The terms of the acquisition agreement require us to purchase the remaining 19.08% of the issued and outstanding capital stock of Standing Stone, the holders of which are officers and employees of Standing Stone, in May 2012 for an aggregate purchase price of \$2.6 million.

**(17) Recent Accounting Pronouncements**

From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board, or FASB, or other standard setting bodies that we adopt as of the specified effective date. Unless otherwise discussed, we believe that the impact of recently issued standards that are not yet effective will not have a material impact on our financial position, results of operations or cash flows upon adoption.



**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

*Recently Adopted Standards*

Effective January 1, 2011, we adopted Accounting Standards Update, or ASU, No. 2009-13, *Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements – a consensus of the FASB EITF*, or ASU 2009-13. ASU 2009-13 will separate multiple-deliverable revenue arrangements. This update establishes a selling price hierarchy for determining the selling price of a deliverable. The amendments of this update will replace the term fair value in the revenue allocation guidance with selling price to clarify that the allocation of revenue is based on entity-specific assumptions rather than assumptions of a marketplace participant. The amendments of this update will eliminate the residual method of allocation and require that arrangement consideration be allocated at the inception of the arrangement to all deliverables using the relative selling price method. The amendments in this update will require that a vendor determine its best estimated selling price in a manner consistent with that used to determine the price to sell the deliverable on a standalone basis. The adoption of this standard did not have a material impact on our financial position, results of operations or cash flows.

**(18) Equity Investments**

We account for the results from our equity investments under the equity method of accounting in accordance with ASC 323, *Investments – Equity Method and Joint Ventures*, based on the percentage of our ownership interest in the business. Our equity investments primarily include the following:

## (a) SPD

In May 2007, we completed the formation of SPD, our 50/50 joint venture with P&G, for the development, manufacturing, marketing and sale of existing and to-be-developed consumer diagnostic products, outside the cardiology, diabetes and oral care fields. Upon completion of the arrangement to form the joint venture, we ceased to consolidate the operating results of our consumer diagnostics business related to the joint venture. We recorded losses of \$0.9 million and \$0.5 million during the three and six months ended June 30, 2011, respectively, and we recorded earnings of \$3.6 million and \$7.2 million during the three and six months ended June 30, 2010, respectively, in equity earnings of unconsolidated entities, net of tax, in our accompanying consolidated statements of operations, which represented our 50% share of SPD's net income (losses), for the respective periods.

## (b) TechLab

In May 2006, we acquired 49% of TechLab, Inc., or TechLab, a privately-held developer, manufacturer and distributor of rapid non-invasive intestinal diagnostics tests in the areas of intestinal inflammation, antibiotic associated diarrhea and parasitology. We recorded earnings of \$0.6 million and \$1.2 million during the three and six months ended June 30, 2011, respectively, and we recorded earnings of \$0.5 million and \$1.0 million during the three and six months ended June 30, 2010, respectively, in equity earnings of unconsolidated entities, net of tax, in our accompanying consolidated statements of operations, which represented our minority share of TechLab's net income for the respective periods.

Summarized financial information for SPD and TechLab on a combined basis is as follows (in thousands):

*Combined Condensed Results of Operations:*

	<b>Three Months Ended June</b>		<b>Six Months Ended June</b>	
	<b>2011</b>	<b>30,</b> <b>2010</b>	<b>2011</b>	<b>30,</b> <b>2010</b>
Net revenue	\$ 61,088	\$ 47,953	\$ 116,642	\$ 106,412
Gross profit	\$ 36,900	\$ 33,730	\$ 72,365	\$ 69,842
Net income (loss) after taxes	\$ (550)	\$ 8,276	\$ 1,284	\$ 16,674

*Combined Condensed Balance Sheets:*

	<b>June 30, 2011</b>	<b>December 31, 2010</b>
Current assets	\$ 115,197	\$ 93,250
Non-current assets	27,444	25,965
<b>Total assets</b>	<b>\$ 142,641</b>	<b>\$ 119,215</b>
Current liabilities	\$ 77,786	\$ 62,788
Non-current liabilities	5,660	2,091
<b>Total liabilities</b>	<b>\$ 83,446</b>	<b>\$ 64,879</b>

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)

**(19) Discontinued Operations**

On January 15, 2010, we completed the sale of our vitamins and nutritional supplements business for a purchase price of approximately \$62.6 million in cash, which is net of the final working capital adjustment. The sale included our entire private label and branded nutritional businesses and represents the complete divestiture of our entire vitamins and nutritional supplements business segment. We recognized a gain of approximately \$18.7 million (\$11.6 million, net of tax) during 2010. The results of the vitamins and nutritional supplements business, which represents our entire vitamins and nutritional supplements business segment, are included in income (loss) from discontinued operations, net of tax, in our consolidated financial statements.

The following summarized financial information related to the vitamins and nutritional supplements businesses has been segregated from continuing operations and reported as discontinued operations through the date of disposition (in thousands).

	<b>Three Months Ended June 30, 2010</b>	<b>Six Months Ended June 30, 2010</b>
Net revenue	\$	\$ 4,362
Income (loss) from discontinued operations before income taxes	\$ (162)	\$ 19,267
Provision (benefit) for income taxes	(127)	7,356
Income (loss) from discontinued operations, net of taxes	\$ (35)	\$ 11,911

**(20) Guarantor Financial Information**

Our 9% senior subordinated notes due 2016, our 7.875% senior notes due 2016, and our 8.625% senior subordinated notes due 2018 are guaranteed by certain of our consolidated wholly-owned subsidiaries, or the Guarantor Subsidiaries. The guarantees are full and unconditional and joint and several. The following supplemental financial information sets forth, on a consolidating basis, balance sheets as of June 30, 2011 and December 31, 2010, the statements of operations for the three and six months ended June 30, 2011 and 2010 and cash flows for the six months ended June 30, 2011 and 2010 for the Company, the Guarantor Subsidiaries and our other subsidiaries, or the Non-Guarantor Subsidiaries. The supplemental financial information reflects the investments of the Company and the Guarantor Subsidiaries in the Guarantor and Non-Guarantor Subsidiaries using the equity method of accounting.

We have extensive transactions and relationships between various members of the consolidated group. These transactions and relationships include intercompany pricing agreements, intellectual property royalty agreements and general and administrative and research and development cost-sharing agreements. Because of these relationships, it is possible that the terms of these transactions are not the same as those that would result from transactions among wholly unrelated parties.



Table of Contents

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Three Months Ended June 30, 2011**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non- Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Net product sales	\$	\$ 216,099	\$ 214,960	\$ (32,254)	\$ 398,805
Services revenue		140,967	22,608		163,575
Net product sales and services revenue		357,066	237,568	(32,254)	562,380
License and royalty revenue		2,746	3,920	(1,861)	4,805
<b>Net revenue</b>		<b>359,812</b>	<b>241,488</b>	<b>(34,115)</b>	<b>567,185</b>
Cost of net product sales	659	101,071	120,452	(31,849)	190,333
Cost of services revenue		74,426	8,069		82,495
Cost of net product sales and services revenue	659	175,497	128,521	(31,849)	272,828
Cost of license and royalty revenue			3,490	(1,861)	1,629
<b>Cost of net revenue</b>	<b>659</b>	<b>175,497</b>	<b>132,011</b>	<b>(33,710)</b>	<b>274,457</b>
<b>Gross profit (loss)</b>	<b>(659)</b>	<b>184,315</b>	<b>109,477</b>	<b>(405)</b>	<b>292,728</b>
Operating expenses:					
Research and development	5,237	15,889	20,222		41,348
Sales and marketing	298	81,399	58,691		140,388
General and administrative	13,737	59,446	21,655		94,838
Total operating expenses	19,272	156,734	100,568		276,574
<b>Operating income (loss)</b>	<b>(19,931)</b>	<b>27,581</b>	<b>8,909</b>	<b>(405)</b>	<b>16,154</b>
Interest expense, including amortization of original issue discounts and deferred financing costs	(35,845)	(46,868)	(3,870)	18,021	(68,562)
Other income (expense), net	2,341	12,634	3,483	(18,021)	437
<b>Income (loss) from continuing operations before provision (benefit) for income taxes</b>	<b>(53,435)</b>	<b>(6,653)</b>	<b>8,522</b>	<b>(405)</b>	<b>(51,971)</b>
Provision (benefit) for income taxes	(44,789)	(1,110)	3,163		(42,736)
	(8,646)	(5,543)	5,359	(405)	(9,235)

**Income (loss) from continuing operations before equity earnings (losses) of unconsolidated entities, net of tax**

Equity in earnings of subsidiaries, net of tax	(1,484)	231		1,253	
Equity earnings (losses) of unconsolidated entities, net of tax	688		(841)	(54)	(207)
<b>Net income (loss)</b>	(9,442)	(5,312)	4,518	794	(9,442)
Less: Net loss attributable to non-controlling interests			(40)		(40)
<b>Net income (loss) attributable to Alere Inc. and Subsidiaries</b>	(9,442)	(5,312)	4,558	794	(9,402)
Preferred stock dividends	(5,515)				(5,515)
Preferred stock repurchase	10,248				10,248
<b>Net income (loss) available to common stockholders</b>	\$ (4,709)	\$ (5,312)	\$ 4,558	\$ 794	\$ (4,669)

Table of Contents

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Three Months Ended June 30, 2010**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non- Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Net product sales	\$	\$ 199,558	\$ 176,021	\$ (25,564)	\$ 350,015
Services revenue		153,386	13,479		166,865
Net product sales and services revenue		352,944	189,500	(25,564)	516,880
License and royalty revenue		2,762	4,870	(1,552)	6,080
<b>Net revenue</b>		<b>355,706</b>	<b>194,370</b>	<b>(27,116)</b>	<b>522,960</b>
Cost of net product sales	98	94,856	97,322	(25,540)	166,736
Cost of services revenue		75,779	6,645		82,424
Cost of net product sales and services revenue	98	170,635	103,967	(25,540)	249,160
Cost of license and royalty revenue		5	3,349	(1,552)	1,802
<b>Cost of net revenue</b>	<b>98</b>	<b>170,640</b>	<b>107,316</b>	<b>(27,092)</b>	<b>250,962</b>
<b>Gross profit (loss)</b>	<b>(98)</b>	<b>185,066</b>	<b>87,054</b>	<b>(24)</b>	<b>271,998</b>
Operating expenses:					
Research and development	4,916	17,106	10,738		32,760
Sales and marketing	665	77,679	45,475		123,819
General and administrative	7,454	56,142	29,765		93,361
Total operating expense	13,035	150,927	85,978		249,940
<b>Operating income (loss)</b>	<b>(13,133)</b>	<b>34,139</b>	<b>1,076</b>	<b>(24)</b>	<b>22,058</b>
Interest expense, including amortization of original issue discounts and deferred financing costs	(16,905)	(34,885)	(2,464)	20,648	(33,606)
Other income (expense), net	186	17,110	7,464	(20,648)	4,112
<b>Income (loss) from continuing operations before provision (benefit) for income taxes</b>	<b>(29,852)</b>	<b>16,364</b>	<b>6,076</b>	<b>(24)</b>	<b>(7,436)</b>
Provision (benefit) for income taxes	(14,609)	10,120	3,082	164	(1,243)

<b>Income (loss) from continuing operations before equity earnings of unconsolidated entities, net of tax</b>	(15,243)	6,244	2,994	(188)	(6,193)
Equity in earnings of subsidiaries, net of tax	12,696	500		(13,196)	
Equity earnings of unconsolidated entities, net of tax	442		3,754	21	4,217
Income (loss) from continuing operations	(2,105)	6,744	6,748	(13,363)	(1,976)
Income (loss) from discontinued operations, net of tax	94	(104)		(25)	(35)
<b>Net income (loss)</b>	(2,011)	6,640	6,748	(13,388)	(2,011)
Less: Net income attributable to non-controlling interests			343		343
<b>Net income (loss) attributable to Alere Inc. and Subsidiaries</b>	(2,011)	6,640	6,405	(13,388)	(2,354)
Preferred stock dividends	(5,984)				(5,984)
<b>Net income (loss) available to common stockholders</b>	\$ (7,995)	\$ 6,640	\$ 6,405	\$ (13,388)	\$ (8,338)

Table of Contents

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Six Months Ended June 30, 2011**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non- Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Net product sales	\$	\$ 453,912	\$ 415,093	\$ (62,957)	\$ 806,048
Services revenue		288,060	43,067		331,127
Net product sales and services revenue		741,972	458,160	(62,957)	1,137,175
License and royalty revenue		5,220	10,553	(3,299)	12,474
<b>Net revenue</b>		<b>747,192</b>	<b>468,713</b>	<b>(66,256)</b>	<b>1,149,649</b>
Cost of net product sales	1,429	208,066	232,754	(62,229)	380,020
Cost of services revenue		151,480	15,731		167,211
Cost of net product sales and services revenue	1,429	359,546	248,485	(62,229)	547,231
Cost of license and royalty revenue			6,782	(3,299)	3,483
<b>Cost of net revenue</b>	<b>1,429</b>	<b>359,546</b>	<b>255,267</b>	<b>(65,528)</b>	<b>550,714</b>
<b>Gross profit (loss)</b>	<b>(1,429)</b>	<b>387,646</b>	<b>213,446</b>	<b>(728)</b>	<b>598,935</b>
Operating expenses:					
Research and development	9,978	33,670	34,242		77,890
Sales and marketing	949	161,881	110,767		273,597
General and administrative	28,373	119,432	52,584		200,389
Total operating expenses	39,300	314,983	197,593		551,876
<b>Operating income (loss)</b>	<b>(40,729)</b>	<b>72,663</b>	<b>15,853</b>	<b>(728)</b>	<b>47,059</b>
Interest expense, including amortization of original issue discounts and deferred financing costs	(61,451)	(75,048)	(8,238)	37,870	(106,867)
Other income (expense), net	5,706	26,488	8,449	(37,870)	2,773
<b>Income (loss) from continuing operations before provision (benefit) for income taxes</b>	<b>(96,474)</b>	<b>24,103</b>	<b>16,064</b>	<b>(728)</b>	<b>(57,035)</b>
Provision (benefit) for income taxes	(65,583)	12,484	6,158	(125)	(47,066)

<b>Income (loss) from continuing operations before equity earnings (losses) of unconsolidated entities, net of tax</b>	(30,891)	11,619	9,906	(603)	(9,969)
Equity in earnings of subsidiaries, net of tax	20,569	655		(21,224)	
Equity earnings (losses) of unconsolidated entities, net of tax	1,157		(352)	(1)	804
<b>Net income (loss)</b>	<b>(9,165)</b>	<b>12,274</b>	<b>9,554</b>	<b>(21,828)</b>	<b>(9,165)</b>
Less: Net income attributable to non-controlling interests			22		22
<b>Net income (loss) attributable to Alere Inc. and Subsidiaries</b>	<b>(9,165)</b>	<b>12,274</b>	<b>9,532</b>	<b>(21,828)</b>	<b>(9,187)</b>
Preferred stock dividends	(11,324)				(11,324)
Preferred stock repurchase	23,936				23,936
<b>Net income (loss) available to common stockholders</b>	<b>\$ 3,447</b>	<b>\$ 12,274</b>	<b>\$ 9,532</b>	<b>\$ (21,828)</b>	<b>\$ 3,425</b>

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Six Months Ended June 30, 2010**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non- Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
Net product sales	\$	\$ 404,057	\$ 350,900	\$ (54,841)	\$ 700,116
Services revenue		300,739	25,430		326,169
Net product sales and services revenue		704,796	376,330	(54,841)	1,026,285
License and royalty revenue		4,324	10,097	(2,492)	11,929
<b>Net revenue</b>		<b>709,120</b>	<b>386,427</b>	<b>(57,333)</b>	<b>1,038,214</b>
Cost of net product sales	193	192,907	191,677	(54,336)	330,441
Cost of services revenue		147,464	10,745		158,209
Cost of net product sales and services revenue	193	340,371	202,422	(54,336)	488,650
Cost of license and royalty revenue		10	6,091	(2,492)	3,609
<b>Cost of net revenue</b>	<b>193</b>	<b>340,381</b>	<b>208,513</b>	<b>(56,828)</b>	<b>492,259</b>
<b>Gross profit (loss)</b>	<b>(193)</b>	<b>368,739</b>	<b>177,914</b>	<b>(505)</b>	<b>545,955</b>
Operating expenses:					
Research and development	9,741	34,177	19,835		63,753
Sales and marketing	1,007	155,542	86,861		243,410
General and administrative	17,123	118,545	52,356		188,024
Total operating expense	27,871	308,264	159,052		495,187
<b>Operating income (loss)</b>	<b>(28,064)</b>	<b>60,475</b>	<b>18,862</b>	<b>(505)</b>	<b>50,768</b>
Interest expense, including amortization of original issue discounts and deferred financing costs	(33,429)	(69,772)	(5,001)	41,461	(66,741)
Other income (expense), net	1,193	37,920	9,504	(41,461)	7,156
<b>Income (loss) from continuing operations before provision (benefit) for income taxes</b>	<b>(60,300)</b>	<b>28,623</b>	<b>23,365</b>	<b>(505)</b>	<b>(8,817)</b>
Provision (benefit) for income taxes	(27,619)	18,615	8,208	(1)	(797)

<b>Income (loss) from continuing operations before equity earnings of unconsolidated entities, net of tax</b>	(32,681)	10,008	15,157	(504)	(8,020)
Equity in earnings of subsidiaries, net of tax	42,762	769		(43,531)	
Equity earnings of unconsolidated entities, net of tax	971		7,241	45	8,257
Income (loss) from continuing operations	11,052	10,777	22,398	(43,990)	237
Income (loss) from discontinued operations, net of tax	1,096	10,840		(25)	11,911
<b>Net income (loss)</b>	12,148	21,617	22,398	(44,015)	12,148
Less: Net loss attributable to non-controlling interests			(327)		(327)
<b>Net income (loss) attributable to Alere Inc. and Subsidiaries</b>	12,148	21,617	22,725	(44,015)	12,475
Preferred stock dividends	(11,837)				(11,837)
<b>Net income (loss) available to common stockholders</b>	\$ 311	\$ 21,617	\$ 22,725	\$ (44,015)	\$ 638



**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING BALANCE SHEET**  
**June 30, 2011**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non-Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and cash equivalents	\$ 302,774	\$ 95,379	\$ 158,509	\$	\$ 556,662
Restricted cash		1,579	968		2,547
Marketable securities		829	348		1,177
Accounts receivable, net of allowances		188,096	217,906		406,002
Inventories, net		123,495	153,253	(8,402)	268,346
Deferred tax assets	46,581	19,641	4,720	2,987	73,929
Income tax receivable		(14)	201		187
Receivable from joint venture, net		5,337	6,687		12,024
Prepaid expenses and other current assets	19,272	29,750	67,426		116,448
Intercompany receivables	680,571	424,928	16,432	(1,121,931)	
<b>Total current assets</b>	<b>1,049,198</b>	<b>889,020</b>	<b>626,450</b>	<b>(1,127,346)</b>	<b>1,437,322</b>
Property, plant and equipment, net	1,935	261,471	158,617	(135)	421,888
Goodwill		1,893,462	1,001,311	(5,385)	2,889,388
Other intangible assets with indefinite lives		7,100	15,024		22,124
Finite-lived intangible assets, net	23,633	1,088,919	515,693		1,628,245
Deferred financing costs, net, and other non-current assets	90,241	5,054	3,842		99,137
Receivable from joint venture, net of current portion			16,026		16,026
Investments in subsidiaries	3,234,333	2,223		(3,236,556)	
Investments in unconsolidated entities	10,602		52,071		62,673
Marketable securities	2,416		205		2,621
Deferred tax assets			26,027		26,027
Intercompany notes receivable	1,513,786	(389,156)		(1,124,630)	
<b>Total assets</b>	<b>\$ 5,926,144</b>	<b>\$ 3,758,093</b>	<b>\$ 2,415,266</b>	<b>\$ (5,494,052)</b>	<b>\$ 6,605,451</b>

**LIABILITIES AND  
EQUITY**

**Current liabilities:**

Current portion of long-term debt	\$ 30,375	\$ 258	\$ 6,064	\$	\$ 36,697
Current portion of capital lease obligations		1,759	918		2,677
Accounts payable	7,931	65,582	65,704		139,217
Accrued expenses and other current liabilities	(97,108)	297,297	129,564	2,292	332,045
Deferred gain on joint venture	16,309		272,475		288,784
Intercompany payables	404,784	92,205	624,944	(1,121,933)	
<b>Total current liabilities</b>	<b>362,291</b>	<b>457,101</b>	<b>1,099,669</b>	<b>(1,119,641)</b>	<b>799,420</b>
<b>Long-term liabilities:</b>					
Long-term debt, net of current portion	2,714,858		13,834		2,728,692
Capital lease obligations, net of current portion		1,642	3,334		4,976
Deferred tax liabilities	(37,868)	348,730	74,335	570	385,767
Other long-term liabilities	21,573	43,455	72,559		137,587
Intercompany notes payables	321,221	606,276	197,869	(1,125,366)	
<b>Total long-term liabilities</b>	<b>3,019,784</b>	<b>1,000,103</b>	<b>361,931</b>	<b>(1,124,796)</b>	<b>3,257,022</b>
<b>Stockholders equity</b>	<b>2,544,069</b>	<b>2,300,889</b>	<b>948,726</b>	<b>(3,249,615)</b>	<b>2,544,069</b>
Non-controlling interests			4,940		4,940
<b>Equity</b>	<b>2,544,069</b>	<b>2,300,889</b>	<b>953,666</b>	<b>(3,249,615)</b>	<b>2,549,009</b>
<b>Total liabilities and equity</b>	<b>\$ 5,926,144</b>	<b>\$ 3,758,093</b>	<b>\$ 2,415,266</b>	<b>\$ (5,494,052)</b>	<b>\$ 6,605,451</b>

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING BALANCE SHEET**  
**December 31, 2010**  
(in thousands)

	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and cash equivalents	\$ 101,666	\$ 114,307	\$ 185,333	\$	\$ 401,306
Restricted cash		1,739	842		2,581
Marketable securities		914	1,180		2,094
Accounts receivable, net of allowances		200,896	196,252		397,148
Inventories, net		126,297	139,147	(7,724)	257,720
Deferred tax assets	33,487	19,252	4,372		57,111
Income tax receivable		1,383			1,383
Prepaid expenses and other current assets	4,397	26,096	44,421		74,914
Intercompany receivables	624,399	437,206	9,843	(1,071,448)	
<b>Total current assets</b>	<b>763,949</b>	<b>928,090</b>	<b>581,390</b>	<b>(1,079,172)</b>	<b>1,194,257</b>
Property, plant and equipment, net	1,343	251,562	137,738	(133)	390,510
Goodwill		1,899,801	936,517	(5,018)	2,831,300
Other intangible assets with indefinite lives		7,100	21,083		28,183
Finite-lived intangible assets, net	12,697	1,178,730	516,154		1,707,581
Deferred financing costs, net, and other non-current assets	25,216	27,523	4,790		57,529
Receivable from joint venture, net of current portion			23,872		23,872
Investments in subsidiaries	3,146,921	1,568		(3,148,489)	
Investments in unconsolidated entities	9,659		52,897		62,556
Marketable securities	2,308		7,096		9,404
Deferred tax assets			25,182		25,182
Intercompany notes receivable	436,538	897,515		(1,334,053)	
<b>Total assets</b>	<b>\$ 4,398,631</b>	<b>\$ 5,191,889</b>	<b>\$ 2,306,719</b>	<b>\$ (5,566,865)</b>	<b>\$ 6,330,374</b>
<b>LIABILITIES AND EQUITY</b>					
<b>Current liabilities:</b>					
	\$	\$ 9,907	\$ 6,984	\$	\$ 16,891

## Edgar Filing: ALERE INC. - Form 10-Q

Current portion of long-term debt					
Current portion of capital lease obligations		1,954	172		2,126
Accounts payable	6,938	62,067	57,839		126,844
Accrued expenses and other current liabilities	(23,731)	241,462	128,101		345,832
Payable to joint venture, net		(546)	3,333		2,787
Deferred gain on joint venture	16,309		272,069		288,378
Intercompany payables	411,629	83,188	577,000	(1,071,817)	
<b>Total current liabilities</b>	<b>411,145</b>	<b>398,032</b>	<b>1,045,498</b>	<b>(1,071,817)</b>	<b>782,858</b>
<b>Long-term liabilities:</b>					
Long-term debt, net of current portion	1,194,054	1,181,500	3,012		2,378,566
Capital lease obligations, net of current portion		1,267	135		1,402
Deferred tax liabilities	(40,284)	386,919	73,531		420,166
Other long-term liabilities	31,052	51,111	87,493		169,656
Intercompany notes payables	227,626	900,294	200,814	(1,328,734)	
<b>Total long-term liabilities</b>	<b>1,412,448</b>	<b>2,521,091</b>	<b>364,985</b>	<b>(1,328,734)</b>	<b>2,969,790</b>
<b>Stockholders equity</b>	<b>2,575,038</b>	<b>2,272,766</b>	<b>893,548</b>	<b>(3,166,314)</b>	<b>2,575,038</b>
Non-controlling interests			2,688		2,688
<b>Equity</b>	<b>2,575,038</b>	<b>2,272,766</b>	<b>896,236</b>	<b>(3,166,314)</b>	<b>2,577,726</b>
<b>Total liabilities and equity</b>	<b>\$ 4,398,631</b>	<b>\$ 5,191,889</b>	<b>\$ 2,306,719</b>	<b>\$ (5,566,865)</b>	<b>\$ 6,330,374</b>

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**For the Six Months Ended June 30, 2011**  
(in thousands)

	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Cash Flows from Operating Activities:</b>					
Net income (loss)	\$ (9,165)	\$ 12,274	\$ 9,554	\$ (21,828)	\$ (9,165)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:					
Equity in earnings of subsidiaries, net of tax	(20,569)	(655)		21,224	
Non-cash interest expense, including amortization of original issue discounts and write-off of deferred financing costs	3,718	23,595	277		27,590
Depreciation and amortization	1,751	128,417	66,239	(291)	196,116
Non-cash stock-based compensation expense	3,490	4,589	3,910		11,989
Impairment of inventory		172	294		466
Impairment of long-lived assets	2	632	323		957
Impairment of intangible assets		2,935			2,935
Loss on sale of fixed assets	3	966	301		1,270
Gain on sales of marketable securities			(331)		(331)
Equity (earnings) losses of unconsolidated entities, net of tax	(1,157)		352	1	(804)
Deferred income taxes	(15,822)	(32,837)	(12,267)	(2,417)	(63,343)
Other non-cash items	1,269	1,620	(7,392)		(4,503)
Changes in assets and liabilities, net of acquisitions:					
Accounts receivable, net		12,689	(16,330)		(3,641)
Inventories, net		1,849	(9,825)	677	(7,299)
Prepaid expenses and other current assets	(14,544)	(7,918)	(13,590)		(36,052)
Accounts payable	993	8,852	3,679		13,524
Accrued expenses and other current liabilities	(25,705)	49,710	(8,576)	2,292	17,721
Other non-current liabilities	9,288	2,006	(223)		11,071
Intercompany payable (receivable)	(1,047,337)	1,015,180	32,157		

<b>Net cash provided by (used in) operating activities</b>	(1,113,785)	1,224,076	48,552	(342)	158,501
<b>Cash Flows from Investing Activities:</b>					
Purchases of property, plant and equipment	(896)	(36,331)	(30,689)	286	(67,630)
Proceeds from sale of property, plant and equipment		626	209		835
Proceeds from disposition of business			11,490		11,490
Cash paid for acquisitions, net of cash acquired	(34,644)	(3,400)	(69,316)		(107,360)
Proceeds from sales of marketable securities			7,919		7,919
Net cash received from equity method investments	490				490
Increase in other assets	(20,340)	(11,548)	(213)		(32,101)
<b>Net cash provided by (used in) investing activities</b>	(55,390)	(50,653)	(80,600)	286	(186,357)
<b>Cash Flows from Financing Activities:</b>					
Decrease (increase) in restricted cash		160	(126)		34
Cash paid for financing costs	(63,895)	(804)			(64,699)
Cash paid for contingent purchase price consideration	(24,460)	(247)			(24,707)
Proceeds from issuance of common stock, net of issuance costs	17,829				17,829
Repurchase of preferred stock	(99,068)				(99,068)
Proceeds from long-term debt	1,550,000	937	1,187		1,552,124
Payments on long-term debt		(1,192,086)	(1,229)		(1,193,315)
Net proceeds under revolving credit facilities			3,335		3,335
Repurchase of common stock	(926)				(926)
Excess tax benefits on exercised stock options	1,010	435	259		1,704
Principal payments on capital lease obligations		(1,005)	(289)		(1,294)
Other	(10,207)		(210)		(10,417)
<b>Net cash provided by (used in) financing activities</b>	1,370,283	(1,192,610)	2,927		180,600
Foreign exchange effect on cash and cash equivalents		259	2,297	56	2,612

Edgar Filing: ALERE INC. - Form 10-Q

Net increase (decrease) in cash and cash equivalents	201,108	(18,928)	(26,824)	155,356
Cash and cash equivalents, beginning of period	101,666	114,307	185,333	401,306
<b>Cash and cash equivalents, end of period</b>	<b>\$ 302,774</b>	<b>\$ 95,379</b>	<b>\$ 158,509</b>	<b>\$ 556,662</b>

**Table of Contents**

**ALERE INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**  
(unaudited)  
**CONSOLIDATING STATEMENT OF CASH FLOWS**  
**For the Six Months Ended June 30, 2010**  
(in thousands)

	<b>Issuer</b>	<b>Guarantor Subsidiaries</b>	<b>Non-Guarantor Subsidiaries</b>	<b>Eliminations</b>	<b>Consolidated</b>
<b>Cash Flows from Operating Activities:</b>					
Net income (loss)	\$ 12,148	\$ 21,617	\$ 22,398	\$ (44,015)	\$ 12,148
Income (loss) from discontinued operations, net of tax	1,096	10,840		(25)	11,911
Income (loss) from continuing operations	11,052	10,777	22,398	(43,990)	237
Adjustments to reconcile income (loss) from continuing operations to net cash provided by (used in) operating activities:					
Equity in earnings of subsidiaries, net of tax	(42,762)	(769)		43,531	
Non-cash interest expense, including amortization of original issue discounts and write-off of deferred financing costs	3,018	3,061	1,156		7,235
Depreciation and amortization	514	131,261	52,959	(1,579)	183,155
Non-cash stock-based compensation expense	4,653	5,015	6,016		15,684
Impairment of inventory		65	575		640
Impairment of long-lived assets		651	(7)		644
Loss on sale of fixed assets		298	216		514
Equity earnings of unconsolidated entities, net of tax	(971)		(7,241)	(45)	(8,257)
Deferred income taxes	185	(14,051)	190	(9,306)	(22,982)
Other non-cash items	(8,255)	710	1,275		(6,270)
Changes in assets and liabilities, net of acquisitions:					
Accounts receivable, net		11,358	7,274		18,632
Inventories, net		4,229	(18,778)	(102)	(14,651)
Prepaid expenses and other current assets	536	3,947	(2,594)		1,889
Accounts payable	1,831	(13,259)	(14,697)		(26,125)
Accrued expenses and other current liabilities	(37,275)	30,863	(18,135)	9,378	(15,169)
Other non-current liabilities	332	(240)	(345)		(253)



## Edgar Filing: ALERE INC. - Form 10-Q

Intercompany payable (receivable)	(81,819)	(155,097)	236,916		
Net cash provided by (used in) continuing operations	(148,961)	18,819	267,178	(2,113)	134,923
Net cash used in discontinued operations		(1,081)			(1,081)
<b>Net cash provided by (used in) operating activities</b>	(148,961)	17,738	267,178	(2,113)	133,842
<b>Cash Flows from Investing Activities:</b>					
Purchases of property, plant and equipment	(29)	(30,342)	(13,518)	2,113	(41,776)
Proceeds from sale of property, plant and equipment		2	380		382
Cash paid for acquisitions, net of cash acquired	(116,716)	(36,122)	(224,287)		(377,125)
Net cash received (paid) from equity method investments	(644)	44	6,933		6,333
Increase in other assets		(288)	(1,155)		(1,443)
Net cash provided by (used in) continuing operations	(117,389)	(66,706)	(231,647)	2,113	(413,629)
Net cash provided by discontinued operations		61,446	2,000		63,446
<b>Net cash provided by (used in) investing activities</b>	(117,389)	(5,260)	(229,647)	2,113	(350,183)
<b>Cash Flows from Financing Activities:</b>					
Decrease (increase) in restricted cash		(10)	52		42
Cash paid for financing costs	(881)	(610)			(1,491)
Proceeds from issuance of common stock, net of issuance costs	12,957				12,957
Payments on long-term debt		(4,875)			(4,875)
Net payments under revolving credit facilities		(509)	(3,187)		(3,696)
Excess tax benefits on exercised stock options	963		255		1,218
Principal payments on capital lease obligations		(677)	(298)		(975)
Other	(75)				(75)
<b>Net cash provided by (used in) financing activities</b>	12,964	(6,681)	(3,178)		3,105

Edgar Filing: ALERE INC. - Form 10-Q

Foreign exchange effect on cash and cash equivalents			(13,494)		(13,494)
Net increase (decrease) in cash and cash equivalents	(253,386)	5,797	20,859		(226,730)
Cash and cash equivalents, beginning of period	293,327	83,412	116,034		492,773
<b>Cash and cash equivalents, end of period</b>	<b>\$ 39,941</b>	<b>\$ 89,209</b>	<b>\$ 136,893</b>	<b>\$</b>	<b>\$ 266,043</b>

**Table of Contents****ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS****Forward-Looking Statements**

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. You can identify these statements by forward-looking words such as may, could, should, would, intend, will, expect, anticipate, believe, continue or similar words. You should read statements that contain these words carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial condition or state other forward-looking information. Forward-looking statements in this item include, without limitation, statements regarding anticipated expansion and growth in certain of our product and service offerings; the development and introduction of new technologies and products; the potential impact of these technologies and products under development; our expectations with respect to Apollo, our new integrated health management technology platform; our ability to accelerate adoption of our health management services; and our funding plans for our future working capital needs and commitments. Actual results or developments could differ materially from those projected in such statements as a result of numerous factors, including, without limitation, those risks and uncertainties set forth in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K, as amended, for the year ended December 31, 2010 and other risk factors identified herein or from time to time in our periodic filings with the SEC. We do not undertake any obligation to update any forward-looking statements. This report and, in particular, the following discussion and analysis of our financial condition and results of operations, should be read in light of those risks and uncertainties and in conjunction with our accompanying consolidated financial statements and notes thereto.

**Overview**

We enable individuals to take charge of improving their health and quality of life at home, under medical supervision, by developing new capabilities in near-patient diagnosis, monitoring and health management. Our global, leading products and services, as well as our new product development efforts, currently focus on cardiology, women's health, infectious disease, oncology and toxicology. We are continuing to expand our product and service offerings in all of these categories.

As a global, leading supplier of near-patient monitoring tools, as well as value-added healthcare services, we are well positioned to improve care and lower healthcare costs for both providers and patients. Our rapidly growing home coagulation monitoring business, which supports doctors' and patients' efforts to monitor warfarin therapy using our INRatio blood coagulation monitoring system, continues to represent an early example of this. We have also continued to introduce our new integrated health management technology platform, called Apollo, to our customers since its launch on January 1, 2010. Using a sophisticated data engine for acquiring and analyzing information, combined with a state-of-the-art touch engine for communicating with individuals and their health partners, we expect Apollo to benefit healthcare providers, health insurers and patients alike by enabling more efficient and effective health management programs.

During the first six months of 2011, we continued to grow through a number of small, but strategic, acquisitions. We have also continued laying the groundwork for future revenue and earnings growth by focusing our efforts on new product development and introductions. While revenues to date remain modest and are slightly behind expectations, our important new products, including the epoc platform, the Alere CD4 Analyzer and the Alere Heart Check System, have begun to penetrate the markets into which they have been launched, and we expect this trend to continue. We are also focused on expanding our worldwide sales force. During the first six months of 2011, we expanded our global sales force and we expect this initiative to continue into the third quarter of this year. We also continued to build awareness and acceptance for our two novel biomarkers, NGAL and placental growth factor, or PIGF.

While our vision and strategy remain intact, we did encounter a number of obstacles during the second quarter of 2011 which both impacted the quarter and which we believe will impact the balance of 2011. Our outlook for 2011 is negatively impacted in three major areas: underperformance in specific segments of our health management segment, higher than expected litigation costs in our consumer products joint venture, and modest delays in our new product sales ramp. The issues in health management include a generally unfavorable economic environment which is, among other consequences, adversely impacting the level and timing of state governments funding of certain programs and an

FDA labeling determination which caused us to abandon a particular drug therapy. Partially in response to these and other pressures on revenues, we have focused on cost reduction and executed a global restructuring plan, eliminating approximately 74 positions for a cost savings during the second quarter of \$0.6 million.

**Table of Contents****Financial Highlights**

Net revenue increased by \$44.2 million, or 8%, to \$567.2 million for the three months ended June 30, 2011, from \$523.0 million for the three months ended June 30, 2010. Net revenue increased by \$111.4 million, or 11%, to \$1.1 billion for the six months ended June 30, 2011, from \$1.0 billion for the six months ended June 30, 2010.

Gross profit increased by \$20.7 million, or 8%, to \$292.7 million for the three months ended June 30, 2011, from \$272.0 million for the three months ended June 30, 2010. Gross profit increased by \$53.0 million, or 10%, to \$598.9 million for the six months ended June 30, 2011, from \$546.0 million for the six months ended June 30, 2010.

For the three months ended June 30, 2011, we generated a loss from continuing operations attributable to Alere Inc. and Subsidiaries of \$4.7 million, or \$0.05 per basic and diluted common share. For the three months ended June 30, 2010, we generated a loss from continuing operations available to common stockholders of \$8.3 million, or \$0.10 per basic and diluted common share. For the six months ended June 30, 2011, we generated income from continuing operations attributable to Alere Inc. and Subsidiaries of \$3.4 million, or \$0.04 per basic and diluted common share. For the six months ended June 30, 2010, we generated a loss from continuing operations available to common stockholders of \$11.3 million, or \$0.13 per basic and diluted common share.

During the six months ended June 30, 2011, we repurchased approximately \$100.0 million of our outstanding securities, as described in more detail below. In June 2011, we announced a plan authorized by our Board of Directors to repurchase up to \$200.0 million of our preferred or common stock.

**Results of Operations**

The following discussions of our results of continuing operations exclude the results related to the vitamins and nutritional supplements business segment, which was previously presented as a separate operating segment prior to its divestiture in January 2010. The vitamins and nutritional supplements business segment has been segregated from continuing operations and reflected as discontinued operations in our consolidated financial statements. See Income (Loss) from Discontinued Operations, Net of Tax below. Results excluding the impact of currency translation are calculated on the basis of local currency results, using foreign currency exchange rates applicable to the earlier comparative period. We believe presenting information using the same foreign currency exchange rates helps investors isolate the impact of changes in those rates from other trends. Our results of operations were as follows:

**Net Product Sales and Services Revenue, Total and by Business Segment.** Total net product sales and services revenue increased by \$45.5 million, or 9%, to \$562.4 million for the three months ended June 30, 2011, from \$516.9 million for the three months ended June 30, 2010. Excluding the impact of currency translation, net product sales and services revenue for the three months ended June 30, 2011 increased by \$29.3 million, or 6%, compared to the three months ended June 30, 2010. Total net product sales and services revenue increased by \$110.9 million, or 11%, to \$1.1 billion for the six months ended June 30, 2011, from \$1.0 billion for the six months ended June 30, 2010. Excluding the impact of currency translation, net product sales and services revenue for the six months ended June 30, 2011 increased by \$90.1 million, or 9%, compared to the six months ended June 30, 2010. Net product sales and services revenue by business segment for the three and six months ended June 30, 2011 and 2010 are as follows (in thousands):

	Three Months Ended			Six Months Ended		
	June 30,		%	June 30,		%
	2011	2010	Change	2011	2010	Change
Professional diagnostics	\$ 404,215	\$ 343,630	18%	\$ 814,000	\$ 679,833	20%
Health management	135,572	149,757	(9)%	278,635	298,289	(7)%
Consumer diagnostics	22,593	23,493	(4)%	44,540	48,163	(8)%

Edgar Filing: ALERE INC. - Form 10-Q

Total net product sales and services revenue	\$ 562,380	\$ 516,880	9%	\$ 1,137,175	\$ 1,026,285	11%
---	------------	------------	----	--------------	--------------	-----

**Table of Contents***Professional Diagnostics*

Net product sales and services revenue from our professional diagnostics business segment increased by \$60.6 million, or 18%, to \$404.2 million for the three months ended June 30, 2011 from \$343.6 million for the three months ended June 30, 2010. Excluding the impact of currency translation, net product sales and services revenue from our professional diagnostics business segment increased by \$44.7 million, or 13%, comparing the three months ended June 30, 2011 to the three months ended June 30, 2010. Revenue increased partially as a result of our acquisitions, which contributed an aggregate \$21.1 million of the non-currency-adjusted increase. Also contributing to the increase in net product sales and services revenue was an increase in North American flu-related net product sales during the three months ended June 30, 2011, as compared to the three months ended June 30, 2010. Net product sales from our North American flu-related sales increased approximately \$1.6 million, comparing the three months ended June 30, 2011 to the three months ended June 30, 2010, as a result of a more typical flu season in 2011 than the lower than normal flu levels observed in 2010. Excluding the impact of acquisitions and flu-related sales, organic growth, particularly in our cardiology business, helped contribute to the increase in net product sales and services revenue during the three months ended June 30, 2011, as compared to the three months ended June 30, 2010. Excluding the impact of acquisitions and the increase in flu-related sales during the comparable periods, the currency adjusted organic growth for our professional diagnostics net product sales and services revenue was 7%.

Net product sales and services revenue from our professional diagnostics business segment increased by \$134.2 million, or 20%, to \$814.0 million for the six months ended June 30, 2011 from \$679.8 million for the six months ended June 30, 2010. Excluding the impact from currency translation, net product sales and services revenue from our professional diagnostics business segment increased by \$114.0 million, or 17%, comparing the six months ended June 30, 2011 to the six months ended June 30, 2010. Revenue increased partially as a result of our acquisitions, which contributed an aggregate \$51.8 million of the non-currency-adjusted increase. Also contributing to the increase in net product sales and services revenue was an increase in North American flu-related net product sales during the six months ended June 30, 2011, as compared to the six months ended June 30, 2010. Net product sales from our North American flu-related sales increased approximately \$18.9 million, comparing the six months ended June 30, 2011 to the six months ended June 30, 2010, as a result of a more typical flu season in 2011 than the lower than normal flu levels observed in 2010. Excluding the impact of acquisitions and flu-related sales, organic growth, particularly in our cardiology business, helped contribute to the increase in net product sales and services revenue during the six months ended June 30, 2011, as compared to the six months ended June 30, 2010. Excluding the impact of acquisitions and the increase in flu-related sales during the comparable periods, the currency adjusted organic growth for our professional diagnostics net product sales and services revenue was 7%.

*Health Management*

Our health management net product sales and services revenue decreased by \$14.2 million, or 9%, to \$135.6 million for the three months ended June 30, 2011 from \$149.8 million for the three months ended June 30, 2010.

Our health management net product sales and services revenue decreased by \$19.7 million, or 7%, to \$278.6 million for the six months ended June 30, 2011 from \$298.3 million for the six months ended June 30, 2010.

Net product sales and services revenue in our health management segment was adversely impacted by the increasingly competitive environment, including the impact of health plans in-sourcing less differentiated services, such as disease management. Also contributing to the decrease in net product sales and services revenue was the loss of revenue related to the discontinuation of the administration of the drug therapy, terbutaline, as a result of the Federal Drug Administration's new warning against the use of terbutaline to treat preterm labor in certain situations. Additionally, our Alere Home Monitoring business was impacted by a change in billing guidance from the Centers for Medicare and Medicaid Services which resulted in the deferral of approximately \$4.4 million of revenue during the three months ended June 30, 2011. For the remainder of 2011, we expect our Women's and Children's Health and Wellness businesses to be adversely impacted by reductions to or delays in the implementation of certain state funded programs.

*Consumer Diagnostics*

Net product sales and services revenue from our consumer diagnostics business segment decreased by \$0.9 million, or 4%, to \$22.6 million for the three months ended June 30, 2011 from \$23.5 million for the three months ended

June 30, 2010. The decrease was partially driven by a decrease of approximately \$0.4 million of manufacturing revenue associated with our manufacturing agreement with SPD, our 50/50 joint venture with The Procter & Gamble Company, or P&G, whereby we manufacture and sell



**Table of Contents**

consumer diagnostic products to SPD. Despite a decrease in the manufacturing revenue, net product sales by SPD were \$55.4 million during the three months ended June 30, 2011, as compared to \$42.8 million during the three months ended June 30, 2010.

Net product sales and services revenue from our consumer diagnostics business segment decreased by \$3.6 million, or 8%, to \$44.5 million for the six months ended June 30, 2011 from \$48.2 million for the six months ended June 30, 2010. The decrease was partially driven by a decrease of approximately \$2.1 million of manufacturing revenue associated with our manufacturing agreement with SPD, whereby we manufacture and sell consumer diagnostic products to SPD. Despite a decrease in the manufacturing revenue, net product sales by SPD were \$105.2 million during the six months ended June 30, 2011, as compared to \$95.9 million during the six months ended June 30, 2010.

**License and Royalty Revenue.** License and royalty revenue represents license and royalty fees from intellectual property license agreements with third parties. License and royalty revenue decreased by approximately \$1.3 million, or 21%, to \$4.8 million for the three months ended June 30, 2011, from \$6.1 million for the three months ended June 30, 2010. The decrease in royalty revenue for the three months ended June 30, 2011, compared to the three months ended June 30, 2010, is primarily a result of lower royalties earned under existing licensing agreements. License and royalty revenue increased by approximately \$0.5 million, or 5%, to \$12.5 million for the six months ended June 30, 2011, from \$11.9 million for the six months ended June 30, 2010. The increase in license and royalty revenue for the six months ended June 30, 2011, compared to the six months ended June 30, 2010 is almost entirely attributable to an increase in royalties earned on flu-related product sales under existing licensing agreements, reflecting a more typical flu season in 2011 than the low level of flu observed in 2010.

**Gross Profit and Margin.** Gross profit increased by \$20.7 million, or 8%, to \$292.7 million for the three months ended June 30, 2011, from \$272.0 million for the three months ended June 30, 2010. Gross profit increased by \$53.0 million, or 10%, to \$598.9 million for the six months ended June 30, 2011, from \$546.0 million for the six months ended June 30, 2010. The increase in gross profit during the three and six months ended June 30, 2011 compared to the three and six months ended June 30, 2010 was largely attributed to the increase in net product sales and services revenue resulting from acquisitions and organic growth from our professional diagnostics business segment.

Cost of net revenue included amortization expense of \$17.3 million and \$34.2 million for the three and six months ended June 30, 2011, respectively, compared to \$15.7 million and \$30.6 million for the three and six months ended June 30, 2010, respectively. Cost of net revenue during the three and six months ended June 30, 2010 included amortization of \$2.8 million and \$5.6 million, respectively, relating to the write-up of inventory to fair value in connection with the acquisition of Standard Diagnostics during the first quarter of 2010.

Overall gross margin was 52% for both the three and six months ended June 30, 2011, compared to 52% and 53% for the three and six months ended June 30, 2010, respectively.

**Gross Profit from Net Product Sales and Services Revenue, Total and by Business Segment.** Gross profit from net product sales and services revenue increased by \$21.8 million, or 8%, to \$289.6 million for the three months ended June 30, 2011, from \$267.7 million for the three months ended June 30, 2010. Gross profit from net product sales and services revenue increased by \$52.3 million, or 10%, to \$589.9 million for the six months ended June 30, 2011, from \$537.6 million for the six months ended June 30, 2010. Gross profit from net product sales and services revenue by business segment for the three and six months ended June 30, 2011 and 2010 are as follows (in thousands):

	Three Months Ended		%	Six Months Ended		%
	June 30,			June 30,		
	2011	2010	Change	2011	2010	Change
Professional diagnostics	\$ 220,595	\$ 184,683	19%	\$ 448,717	\$ 375,557	19%
Health management	63,524	77,086	(18)%	131,258	150,922	(13)%
Consumer diagnostics	5,433	5,951	(9)%	9,969	11,156	(11)%
	\$ 289,552	\$ 267,720	8%	\$ 589,944	\$ 537,635	10%

Total gross profit from net  
product sales and services  
revenue

38

---

**Table of Contents***Professional Diagnostics*

Gross profit from our professional diagnostics net product sales and services revenue increased by \$35.9 million, or 19%, to \$220.6 million for the three months ended June 30, 2011, compared to \$184.7 million for the three months ended June 30, 2010, principally as a result of gross profit earned on revenue from acquired businesses, an increase in North American flu-related sales and organic growth, as discussed above. Reducing gross profit for the three months ended June 30, 2010 was amortization of \$2.8 million relating to the write-up of inventory to fair value in connection with the acquisition of Standard Diagnostics during the first quarter of 2010.

Gross profit from our professional diagnostics net product sales and services revenue increased by \$73.2 million, or 19%, to \$448.7 million for the six months ended June 30, 2011, compared to \$375.6 million for the six months ended June 30, 2010, principally as a result of gross profit earned on revenue from acquired businesses, an increase in North American flu-related sales and organic growth, as discussed above. Reducing gross profit for the six months ended June 30, 2010 was amortization of \$5.6 million relating to the write-up of inventory to fair value in connection with the acquisition of Standard Diagnostics during the first quarter of 2010.

As a percentage of our professional diagnostics net product sales and services revenue, gross margin for both the three and six months ended June 30, 2011 was 55%, compared to 54% and 55% for the three and six months ended June 30, 2010.

*Health Management*

Gross profit from our health management net product sales and services revenue decreased by \$13.6 million, or 18%, to \$63.5 million for the three months ended June 30, 2011, compared to \$77.1 million for the three months ended June 30, 2010.

Gross profit from our health management net product sales and services revenue decreased by \$19.7 million, or 13%, to \$131.3 million for the six months ended June 30, 2011, compared to \$150.9 million for the six months ended June 30, 2010.

The decrease in gross profit earned during the three and six months ended June 30, 2011, as compared to the three and six months ended June 30, 2010, is primarily a result of a decrease in net product sales and services revenue as discussed above.

As a percentage of our health management net product sales and services revenue, gross margin for both the three and six months ended June 30, 2011 was 47%, compared to 51% for both the three and six months ended June 30, 2010. The lower margin percentage earned during the three and six months ended June 30, 2011, as compared to the three and six months ended June 30, 2010, is primarily a result of a decrease in net product sales and services revenue as discussed above.

*Consumer Diagnostics*

Gross profit from net product sales and services revenue from our consumer diagnostics business segment decreased by \$0.5 million, or 9%, to \$5.4 million for the three months ended June 30, 2011, compared to \$6.0 million for the three months ended June 30, 2010. Gross profit from net product sales and services revenue from our consumer diagnostics business segment decreased by \$1.2 million, or 11%, to \$10.0 million for the six months ended June 30, 2011, compared to \$11.2 million for the six months ended June 30, 2010.

As a percentage of our consumer diagnostics net product sales and services revenue, gross margin for the three and six months ended June 30, 2011 was 24% and 22%, respectively, compared to 25% and 23% for the three and six months ended June 30, 2010, respectively.

**Research and Development Expense.** Research and development expense increased by \$8.6 million, or 26%, to \$41.3 million for the three months ended June 30, 2011, from \$32.8 million for the three months ended June 30, 2010. Research and development expense increased by \$14.1 million, or 22%, to \$77.9 million for the six months ended June 30, 2011, from \$63.8 million for the six months ended June 30, 2010.

Research and development expense for the three and six months ended June 30, 2011 included amortization expense totaling approximately \$6.1 million and \$7.2 million, respectively, related to the write off of certain in-process research and development projects fair valued in connection with the Standard Diagnostics, Inc. acquisition during the first quarter of 2010.

Research and development expense as a percentage of net revenue was 7% for both the three and six months ended June 30, 2011, compared to 6% for both the three and six months ended June 30, 2010.

**Table of Contents**

**Sales and Marketing Expense.** Sales and marketing expense increased by \$16.6 million, or 13%, to \$140.4 million for the three months ended June 30, 2011, from \$123.8 million for the three months ended June 30, 2010. The increase in sales and marketing expense partially relates to additional spending related to newly acquired businesses. Also contributing to the increase in sales and marketing expense for the three months ended June 30, 2011, as compared to the three months ended June 30, 2010, was an increase in our global sales force in support of new product launches. Amortization expense of \$53.4 million and \$52.4 million was included in sales and marketing expense for the three months ended June 30, 2011 and 2010, respectively.

Sales and marketing expense increased by \$30.2 million, or 12%, to \$273.6 million for the six months ended June 30, 2011, from \$243.4 million for the six months ended June 30, 2010. The increase in sales and marketing expense partially relates to additional spending related to newly acquired businesses. Also contributing to the increase in sales and marketing expense for the six months ended June 30, 2011, as compared to the six months ended June 30, 2010, was an increase in our global sales force in support of new product launches. Amortization expense of \$105.6 million and \$103.2 million was included in sales and marketing expense for the six months ended June 30, 2011 and 2010, respectively.

Sales and marketing expense as a percentage of net revenue was 25% and 24% for the three and six months ended June 30, 2011, respectively, compared to 24% and 23% for the three and six months ended June 30, 2010.

**General and Administrative Expense.** General and administrative expense increased by approximately \$1.5 million, or 2%, to \$94.8 million for the three months ended June 30, 2011, from \$93.4 million for the three months ended June 30, 2010. The increase in general and administrative expense relates primarily to additional spending related to newly acquired businesses. During the three months ended June 30, 2011 and 2010, we recorded \$7.2 million and \$3.8 million of income, respectively, in connection with fair value adjustments to acquisition-related contingent consideration obligations in accordance with ASC 805, *Business Combinations*. Acquisition-related costs of \$1.4 million and \$2.0 million were included in general and administrative expense for the three months ended June 30, 2011 and 2010, respectively. Amortization expense of \$2.9 million and \$4.6 million was included in general and administrative expense for the three months ended June 30, 2011 and 2010, respectively.

General and administrative expense increased by approximately \$12.4 million, or 7%, to \$200.4 million for the six months ended June 30, 2011, from \$188.0 million for the six months ended June 30, 2010. The increase in general and administrative expense relates primarily to additional spending related to newly acquired businesses. During the six months ended June 30, 2011 and 2010, we recorded \$5.8 million and \$6.9 million of income, respectively, in connection with fair value adjustments to acquisition-related contingent consideration obligations in accordance with ASC 805, *Business Combinations*. Acquisition-related costs of \$3.3 million and \$5.9 million were included in general and administrative expense for the six months ended June 30, 2011 and 2010, respectively. Amortization expense of \$7.6 million and \$9.6 million was included in general and administrative expense for the six months ended June 30, 2011 and 2010, respectively.

General and administrative expense as a percentage of net revenue was 17% for both the three and six months ended June 30, 2011, compared to 18% for both the three and six months ended June 30, 2010.

**Interest Expense.** Interest expense includes interest charges, amortization of deferred financing costs and amortization of original issue discounts associated with certain debt issuances. Interest expense increased by \$35.0 million, or 104%, to \$68.6 million for the three months ended June 30, 2011, from \$33.6 million for the three months ended June 30, 2010. Such increase was principally due to interest expense of \$29.9 million recorded during the three months ended June 30, 2011 in connection with the termination of our former secured credit facility and related interest rate swap agreement, coupled with the amortization of fees paid for certain debt modifications. Contributing to the increase in interest expense for the three months ended June 30, 2011, compared to the three months ended June 30, 2010, was interest expense incurred on our 8.625% senior subordinated notes issued in September 2010, totaling approximately \$8.9 million for the three months ended June 30, 2011. The incremental interest expense was partially offset by lower interest expense incurred on our former secured credit facility totaling \$12.2 million and \$15.8 million for the three months ended June 30, 2011 and 2010, respectively.

Interest expense increased by \$40.1 million, or 60%, to \$106.9 million for the six months ended June 30, 2011, from \$66.7 million for the six months ended June 30, 2010. Such increase was principally due to interest expense of

\$29.9 million recorded during the six months ended June 30, 2011 in connection with

40

---

**Table of Contents**

the termination of our former secured credit facility and related interest rate swap agreement, coupled with the amortization of fees paid for certain debt modifications. Contributing to the increase in interest expense for the six months ended June 30, 2011, compared to the six months ended June 30, 2010, was interest expense incurred on our 8.625% senior subordinated notes issued in September 2010, totaling approximately \$17.8 million for the six months ended June 30, 2011. The incremental interest expense was partially offset by lower interest expense incurred on our former secured credit facility totaling \$24.2 million and \$31.5 million for the six months ended June 30, 2011 and 2010, respectively.

**Other Income (Expense), Net.** Other income (expense), net includes interest income, realized and unrealized foreign exchange gains and losses, and other income and expense. The components and the respective amounts of other income (expense), net are summarized as follows (in thousands):

	Three Months Ended June 30,			Six Months Ended June 30,		
	2011	2010	Change	2011	2010	Change
Interest income	\$ 418	\$ 582	\$ (164)	\$ 891	\$ 937	\$ (46)
Foreign exchange gains (losses), net	351	3,604	(3,253)	(2,792)	3,383	(6,175)
Other	(332)	(74)	(258)	4,674	2,836	1,838
Total other income (expense), net	\$ 437	\$ 4,112	\$ (3,675)	\$ 2,773	\$ 7,156	\$ (4,383)

The decrease in foreign exchange gains (losses), net for the six months ended June 30, 2011, compared to the six months ended June 30, 2010, was primarily a result of a \$1.9 million realized foreign currency loss associated with the settlement of an acquisition-related contingent consideration obligation. Also contributing to the decrease for both the three and six months ended June 30, 2011, compared to the three and six months ended June 3, 2010, was realized and unrealized foreign exchange losses associated with changes in currency exchange rates during the respective periods. Other income of \$4.7 million for the six months ended June 30, 2011 includes \$3.0 million of estimated prior period royalty income and a \$1.8 million reversal of a prior period legal settlement reserve no longer deemed necessary. Other income of \$2.8 million for the six months ended June 30, 2010 includes a \$3.1 million net gain associated with then-pending legal settlements related to previously disclosed intellectual property litigation relating to our health management businesses which were less than the amount of our reserves, offset by a charge related to an accounts receivable reserve for a prior year's sale.

**Benefit for Income Taxes.** The benefit for income taxes increased by \$41.5 million, to a benefit of \$42.7 million for the three months ended June 30, 2011, from a benefit of \$1.2 million for the three months ended June 30, 2010. The benefit for income taxes increased by \$46.3 million, to a benefit of \$47.1 million for the six months ended June 30, 2011, from a benefit of \$0.8 million for the six months ended June 30, 2010. The effective tax rate was 82% and 83% for the three and six months ended June 30, 2011, respectively, compared to 17% and 9% for the three and six months ended June 30, 2010, respectively. The income tax benefit for the three and six months ended June 30, 2011 and 2010 relates to federal, foreign and state income tax provisions (benefits). In addition, the effective tax rate may be impacted each period by discrete factors and events. The income tax benefit and respective effective tax rate increase for the three months ended June 30, 2011, compared to the three months ended June 30, 2010, is primarily due to higher forecasted pre-tax losses in high tax rate jurisdictions partially offset by foreign pre-tax income taxed in lower tax rate jurisdictions during the three months ended June 30, 2011, as compared to the three months ended June 30, 2010. The income tax benefit and respective effective tax rate increase for the six months ended June 30, 2011, compared to the six months ended June 30, 2010, is primarily due to higher forecasted pre-tax losses in high tax rate jurisdictions partially offset by foreign pre-tax income taxed in lower tax rate jurisdictions, recognition of a capital loss carryforward and a reduction in a jurisdictional tax rate during the six months ended June 30, 2011, as compared

to the six months ended June 30, 2010.

**Equity Earnings (Losses) in Unconsolidated Entities, Net of Tax.** Equity earnings (losses) in unconsolidated entities is reported net of tax and includes our share of earnings (losses) in entities that we account for under the equity method of accounting. Equity earnings (losses) in unconsolidated entities, net of tax for the three and six months ended June 30, 2011 reflects the following: (i) our 50% interest in SPD in the amount of \$(0.9) million and \$(0.5) million, respectively, (ii) our 40% interest in Vedalab S.A., or Vedalab, in the amount of \$0.1 million and \$0.2 million, respectively, and (iii) our 49% interest in TechLab, Inc., or TechLab, in the amount of \$0.6 million and \$1.2 million, respectively. Equity earnings in unconsolidated entities, net of tax for the three and six months ended June 30, 2010 reflects the following: (i) our 50% interest in SPD in the amount of \$3.6 million and \$7.2 million, respectively, (ii) our 40% interest in Vedalab S.A., or Vedalab, in the amount of \$0.1 million for both of the respective periods and (iii) our 49% interest in TechLab, Inc., or TechLab, in the amount of \$0.5 million and \$1.0 million, respectively.

The decrease in earnings with respect to our 50% interest in SPD for the three and six months ended June 30, 2011, compared to the three and six months ended June 30, 2010, was primarily related to higher legal fees incurred by SPD, during the respective periods, in connection with ongoing litigation brought against Church & Dwight Co., Inc. Total legal fees incurred by SPD increased approximately \$3.0 million and \$3.4 million during the three and six months ended June 30, 2011, compared to the three and six months ended June 30, 2010, respectively.



**Table of Contents**

**Income (Loss) from Discontinued Operations, Net of Tax.** The results of the vitamins and nutritional supplements business are included in income (loss) from discontinued operations, net of tax, in our consolidated financial statements. For the three and six months ended June 30, 2010, the discontinued operations generated a net loss of approximately \$35,000 and net income of \$11.9 million, respectively. The net income of \$11.9 million for the six months ended June 30, 2010 includes a gain of \$19.6 million (\$12.0 million, net of tax) on the sale of the vitamins and nutritional supplements business.

**Net Income (Loss) Available to Common Stockholders.** For the three months ended June 30, 2011, we generated a net loss available to common stockholders of \$4.7 million, or \$0.05 per basic and diluted common share, compared to a net loss available to common stockholders of \$8.3 million, or \$0.10 per basic and diluted common share for the three months ended June 30, 2010. Net loss available to common stockholders reflects \$5.5 million and \$6.0 million of preferred stock dividends paid during the three months ended June 30, 2011 and 2010, respectively, and \$10.2 million of income associated with the repurchase of preferred stock during the three months ended June 30, 2011. For the six months ended June 30, 2011, we generated net income available to common stockholders of \$3.4 million, or \$0.04 per basic and diluted common share, compared to net income available to common stockholders of \$0.6 million, or \$0.01 per basic and diluted common share for the six months ended June 30, 2010. Net income available to common stockholders reflects \$11.3 million and \$11.8 million of preferred stock dividends paid during the six months ended June 30, 2011 and 2010, respectively, and \$23.9 million of income associated with the repurchase of preferred stock during the six months ended June 30, 2011. See Note 5 of the accompanying consolidated financial statements for the calculation of net income per common share.

**Liquidity and Capital Resources**

Based upon our current working capital position, current operating plans and expected business conditions, we currently expect to fund our short and long-term working capital needs primarily using existing cash and our operating cash flow, and we expect our working capital position to improve as we improve our future operating margins and grow our business through new product and service offerings and by continuing to leverage our strong intellectual property position. As of June 30, 2011, we have \$556.7 million of cash on our accompanying consolidated balance sheet.

We may also utilize our new secured credit facility, described below, or other sources of financing to fund a portion of our capital needs and other commitments, including our contractual contingent consideration obligations and future acquisitions. Our ability to access the capital markets may be impacted by the amount of our outstanding debt and equity and the extent to which our assets are encumbered by our outstanding secured debt. The terms and conditions of our outstanding debt instruments also contain covenants which expressly restrict our ability to incur additional indebtedness and conduct other financings. As of June 30, 2011, we had \$2.8 billion in outstanding indebtedness comprised of \$400.0 million of 8.625% subordinated notes due 2018, \$245.2 million of 7.875% senior notes due 2016, \$390.4 million of 9% senior subordinated notes due 2016, \$1.6 billion under our secured credit facility and \$150.0 million of 3% senior subordinated convertible notes.

Our secured credit facility was entered into on June 30, 2011 and provides for term loans in the aggregate amount of \$1.85 billion (consisting of A term loans in the aggregate principal amount of \$625.0 million, B term loans in the aggregate principal amount of \$925.0 million, and delayed-draw term loans in the aggregate principal amount of \$300.0 million) and, subject to our continued compliance with the secured credit facility, a \$250.0 million revolving line-of-credit (which includes a \$50.0 million sublimit for the issuance of letters of credit). We must repay the A term loans in eighteen consecutive quarterly installments, beginning on December 31, 2011 and continuing through March 31, 2016, in the amount of \$7,812,500 each, and a final installment on June 30, 2016 in the amount of \$484,375,000. We must repay the B term loans in twenty-two consecutive quarterly installments beginning on December 31, 2011 and continuing through March 31, 2017, in the amount of \$2,312,500 each, and a final installment on June 30, 2017 in the amount of \$874,125,000. We must repay the delayed-draw term loans in fifteen consecutive quarterly installments beginning on September 30, 2012 and continuing through March 31, 2016, each in the amount of 1.25% of the aggregate principal amount of the delayed-draw term loans that are borrowed through June 30, 2012 and remain outstanding on that date, and a final installment on June 30, 2016 in the amount of 81.25% of such aggregate principal amount. We may repay any future borrowings under the secured credit facility revolving line of

credit at any time (without premium or penalty), but in no event later than June 30, 2016. As of June 30, 2011, the A term loans and the B term loans bore interest at 5.00% and 5.75%, respectively. As of June 30, 2011, there were no borrowings under the delayed-draw term loans or the revolving line of credit under the secured credit facility.

Simultaneously with entering into the secured credit facility on June 30, 2011, we repaid in full all outstanding indebtedness under and terminated our First Lien Credit Agreement, or senior secured credit facility, and our Second Lien Credit Agreement, or junior secured credit facility, (and, collectively with the senior secured credit facility, our former secured credit facility), dated June 26, 2007.

**Table of Contents**

If the capital and credit markets experience volatility or the availability of funds is limited, we may incur increased costs associated with issuing commercial paper and/or other debt instruments. In addition, it is possible that our ability to access the capital and credit markets could be limited by these or other factors at a time when we would like, or need, to do so, which could have an impact on our ability to refinance maturing debt and/or react to changing economic and business conditions.

Our funding plans for our working capital needs and other commitments may be adversely impacted by unexpected costs associated with integrating the operations of newly acquired companies, executing our cost savings strategies and prosecuting and defending our existing lawsuits and/or unforeseen lawsuits against us. We also cannot be certain that our underlying assumed levels of revenues and expenses will be realized. In addition, we intend to continue to make significant investments in our research and development efforts related to the substantial intellectual property portfolio we own. We may also choose to further expand our research and development efforts and may pursue the acquisition of new products and technologies through licensing arrangements, business acquisitions, or otherwise. We may also choose to make significant investment to pursue legal remedies against potential infringers of our intellectual property. If we decide to engage in such activities, or if our operating results fail to meet our expectations, we could be required to seek additional funding through public or private financings or other arrangements. In such event, adequate funds may not be available when needed or may be available only on terms which could have a negative impact on our business and results of operations. In addition, if we raise additional funds by issuing equity or convertible securities, dilution to then existing stockholders may result.

In the six months ended June 30, 2011, we repurchased approximately \$100.0 million of our outstanding securities, as described in more detail below. In May 2011, we announced a plan authorized by our Board of Directors to repurchase up to \$200.0 million of our preferred or common stock.

*Cash Flow Summary*

	<b>Six Months Ended June 30,</b>	
	<b>2011</b>	<b>2010</b>
Net cash provided by operating activities	\$ 158,501	\$ 133,842
Net cash used in investing activities	(186,357)	(350,183)
Net cash provided by financing activities	180,600	3,105
Foreign exchange effect on cash and cash equivalents	2,612	(13,494)
Net increase (decrease) in cash and cash equivalents	155,356	(226,730)
Cash and cash equivalents, beginning of period	401,306	492,773
Cash and cash equivalents, end of period	\$ 556,662	\$ 266,043

*Summary of Changes in Cash Position*

As of June 30, 2011, we had cash and cash equivalents of \$556.7 million, a \$155.4 million increase from December 31, 2010. Our primary sources of cash during the six months ended June 30, 2011 included \$158.5 million generated by our operating activities, approximately \$284.8 million of net proceeds received in connection with the refinancing of our credit facilities, \$11.5 million received from the disposition of a business, \$7.9 million from the sales of marketable securities and \$17.8 million from common stock issuances under employee stock option and stock purchase plans. Our primary uses of cash during the six months ended June 30, 2011 related to \$107.4 million net cash paid for acquisitions and transactional costs, \$100.0 million related to the repurchase of our preferred and common stock, \$66.8 million of capital expenditures, net of proceeds from the sale of equipment, \$24.7 million related to payments of acquisition-related contingent consideration obligations, \$32.1 million related to an increase in other assets, which includes a purchase of licensing agreements totaling \$21.0 million and \$1.3 million of payments of capital lease obligations. Fluctuations in foreign currencies positively impacted our cash balance by \$2.6 million during the six months ended June 30, 2011.



**Table of Contents***Cash Flows from Operating Activities*

Net cash provided by operating activities during the six months ended June 30, 2011 was \$158.5 million, which resulted from a net loss from continuing operations of \$9.2 million and \$172.3 million of non-cash items, offset by \$4.7 million of cash used to meet net working capital requirements during the period. The \$172.3 million of non-cash items included, among various other items, \$196.1 million related to depreciation and amortization, \$27.6 million of interest expense related to the amortization of deferred financing costs and original issue discounts, \$12.0 million related to non-cash stock-based compensation and \$2.9 million related to the impairment of certain intangible assets, partially offset by a \$63.3 million decrease related to changes in our deferred tax assets and liabilities which partially resulted from amortization of intangible assets.

*Cash Flows from Investing Activities*

Our investing activities during the six months ended June 30, 2011 utilized \$186.4 million of cash, including \$107.4 million net cash paid for acquisitions and transaction-related costs and \$66.8 million of capital expenditures, net of proceeds from the sale of equipment, \$32.1 million related to an increase in other assets, which includes a purchase of various licensing agreements totaling \$21.0 million, offset by \$11.5 million received from the disposition of a business and \$7.9 million received from the sales of marketable securities.

*Cash Flows from Financing Activities*

Net cash provided by financing activities during the six months ended June 30, 2011 was \$180.6 million. Financing activities during the six months ended June 30, 2011 primarily included \$1.6 billion of cash received in connection with entering into our new secured credit facility in June 2011. The \$1.6 billion received in connection with the secured credit facility was offset by \$1.3 billion of cash payments related to the termination and repayment of our former secured credit facility and related interest rate swap agreement. In addition to the payments associated with our former secured credit facility, we utilized approximately \$100.0 million to repurchase shares of our preferred and common stock, \$24.7 million for payments of acquisition-related contingent consideration obligations and \$1.3 million of principal payments on capital lease obligations. These cash payments were offset by \$17.8 million of cash received from common stock issuances under employee stock option and stock purchase plans and \$1.7 million related to the excess tax benefit on exercised stock options.

As of June 30, 2011, we had an aggregate of \$7.7 million in outstanding capital lease obligations which are payable through 2016.

*Income Taxes*

As of December 31, 2010, we had approximately \$156.1 million of domestic NOL and capital loss carryforwards and \$60.3 million of foreign NOL and capital loss carryforwards, respectively, which either expire on various dates through 2030 or may be carried forward indefinitely. These losses are available to reduce federal, state and foreign taxable income, if any, in future years. These losses are also subject to review and possible adjustments by the applicable taxing authorities. In addition, the domestic NOL carryforward amount at December 31, 2010 included approximately \$102.2 million of pre-acquisition losses at Matria, QAS, ParadigmHealth, Biosite, Cholestech, Redwood, HemoSense, Ischemia, Inc. and Ostex International, Inc. Effective January 1, 2009, we adopted a new accounting standard for business combinations. Prior to adoption of this standard, the pre-acquisition losses were applied first to reduce to zero any goodwill and other non-current intangible assets related to the acquisitions, prior to reducing our income tax expense. Upon adoption of the new accounting standard, the reduction of a valuation allowance is generally recorded to reduce our income tax expense.

Furthermore, all domestic losses are subject to the Internal Revenue Code Section 382 limitation and may be limited in the event of certain cumulative changes in ownership interests of significant shareholders over a three-year period in excess of 50%. Section 382 imposes an annual limitation on the use of these losses to an amount equal to the value of the company at the time of the ownership change multiplied by the long-term tax exempt rate. We have recorded a valuation allowance against a portion of the deferred tax assets related to our NOLs and certain of our other deferred tax assets to reflect uncertainties that might affect the realization of such deferred tax assets, as these assets can only be realized via profitable operations.

**Table of Contents****Off-Balance Sheet Arrangements**

We had no material off-balance sheet arrangements as of June 30, 2011.

**Contractual Obligations**

On June 30, 2011, we entered into a new secured credit facility, which provides for term loans in the aggregate amount of \$1.85 billion. As of June 30, 2011, aggregate borrowings amounted to \$1.55 billion under the term loans. In connection with entering into the secured credit facility on June 30, 2011, we repaid in full all outstanding indebtedness of approximately \$1.2 billion under our former secured credit facility. The table below summarizes our aggregate long-term debt obligations as of June 30, 2011.

	Total	Payments Due by Period			Thereafter
		2011	2012-2013	2014-2015	
<b>Contractual Obligations</b>					
Long-term debt obligations	\$ 2,779,768	\$ 18,406	\$ 88,688	\$ 85,597	\$ 2,587,077

The following summarizes our principal contractual obligations as of June 30, 2011 that have changed significantly since December 31, 2010 and the effects such obligations are expected to have on our liquidity and cash flow in future periods, other than the changes described above with respect to our new secured credit facility. Other contractual obligations that were presented in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2010, but omitted below, represent those that have not changed significantly since that date.

*(a) Acquisition-related Contingent Consideration Obligations*

## Privately-owned health management business

With respect to a privately-owned health management business which we acquired in 2008, the terms of the acquisition agreement provide for contingent consideration payable upon successfully meeting certain revenue and EBITDA targets. The final earn-out was achieved during the fourth quarter of 2010, resulting in an accrual of approximately 23.9 million (\$31.8 million). A cash payment totaling 24.1 million (\$34.0 million) was made during the first quarter of 2011.

## Alere Home Monitoring

With respect to Tapestry, now known as Alere Home Monitoring Inc., or Alere Home Monitoring, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and EBITDA targets during each of the calendar years 2010 and 2011. Cash payment for the 2010 portion of the earn-out totaling \$12.7 million was paid during the first quarter of 2011. The maximum remaining amount of the earn-out payments is \$12.3 million which, if earned, will be paid in shares of our common stock.

## Alere Wellbeing

With respect to Alere Wellbeing, the terms of the acquisition agreement require us to pay an earn-out upon successfully meeting certain revenue and EBITDA targets during fiscal year 2010. A payment of approximately \$11.5 million was made during the second quarter of 2011 which was previously accrued.

## Standing Stone

With respect to, Standing Stone, Inc., or Standing Stone, the terms of the acquisition agreement require us to pay earn-outs and employee bonuses upon successfully meeting certain operational, product development and revenue targets during the period from the date of acquisition through calendar year 2013. The maximum amount of the earn-out payments is approximately \$10.9 million. The maximum amount of the employee bonuses is \$0.6 million.

*(b) Contingent Obligations*

## Agreements with Epocal

In November 2009, we entered into a distribution agreement with Epocal, Inc., or Epocal, to distribute the epoc<sup>®</sup> Blood Analysis System for blood gas and electrolyte testing for \$20.0 million, which is recorded on our accompanying consolidated balance sheet in other intangible assets, net. We also entered into a definitive agreement to acquire all of the issued and outstanding equity securities of Epocal for a total potential purchase price of up to \$255.0 million, including a base purchase price of up to \$172.5 million if Epocal achieves certain gross margin and other financial milestones on or prior to October 31, 2014, plus additional payments of up to \$82.5 million if Epocal achieves certain other milestones relating to its gross margin and product development efforts on or prior to this date.

The agreement contains a working capital adjustment whereby the purchase price is increased or decreased to the extent that Epocal's working capital at closing is more or less than a specified amount. We also agreed that, if the acquisition is consummated, we will provide \$12.5 million in management incentive arrangements, 25% of which will vest over three years and 75% of which will be payable only upon the achievement

**Table of Contents**

of certain milestones. The acquisition will also be subject to other closing conditions, including the receipt of any required antitrust or other approvals. In April 2011, we entered into a license agreement with Epocal and amended some of the terms of the definitive agreement to acquire Epocal. The license agreement provides Alere with royalty-free access to certain Epocal intellectual property for use in Alere home-use products and provided for an upfront license payment of \$18.0 million, of which \$15.0 million was paid during the second quarter of 2011 and \$3.0 million must be paid in September 2011. The amendment of the definitive agreement increased the working capital target by \$18.0 million, which may have the effect of reducing the purchase price of the acquisition. The amendment of the agreement also added an additional potential milestone payment of \$8.0 million. As a result, the maximum purchase price under the acquisition agreement increased to \$263.0 million.

**Option agreement with P&G**

In connection with the formation of SPD in May 2007, we entered into an option agreement with P&G, pursuant to which P&G had the right, for a period of 60 days commencing on May 17, 2011, to require us to acquire all of P&G's interest in SPD at fair market value, and P&G had the right, upon certain material breaches by us of our obligations to SPD, to acquire all of our interest in SPD at fair market value. No gain on the proceeds that we received from P&G through the formation of SPD were recognized in our financial statements until P&G's option to require us to purchase its interest in SPD expired. As of June 30, 2011 and December 31, 2010, the deferred gain of \$288.8 million and \$288.4 million, respectively, is presented as a current liability on our accompanying consolidated balance sheets. On July 17, 2011, P&G's option to require us to acquire their interest in SPD at fair market value expired. In connection with the expiration of the option, the deferred gain will be recognized during the third quarter of 2011.

**Standing Stone**

The terms of the acquisition agreement require us to purchase the remaining 19.08% of the issued and outstanding capital stock of Standing Stone, the holders of which are officers and employees of Standing Stone, in May 2012 for an aggregate purchase price of \$2.6 million.

**Critical Accounting Policies**

The discussion and analysis of our financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements in accordance with generally accepted accounting principles requires us to make estimates and judgments that may affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On a quarterly basis, we evaluate our estimates, including those related to revenue recognition and related allowances, bad debt, inventory, valuation of long-lived assets, including intangible assets and goodwill, income taxes, including any valuation allowance for our net deferred tax assets, contingencies and litigation, and stock-based compensation. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable, the results of which form the basis for making judgments about the carrying values of assets and liabilities. Actual results may differ from these estimates under different assumptions or conditions.

There have been no significant changes in our critical accounting policies or management estimates since the year ended December 31, 2010. A comprehensive discussion of our critical accounting policies and management estimates is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K, as amended, for the year ended December 31, 2010.

**Recent Accounting Pronouncements**

See Note 17 in the notes to the consolidated financial statements included in this Quarterly Report on Form 10-Q, regarding the impact of certain recent accounting pronouncements on our consolidated financial statements.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Our market risks, and the ways we manage them, are summarized in Part II, Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" of our 2010 Form 10-K, as amended. Market risks that were presented in our 2010 Form 10-K, as amended, but omitted below, represent those that have not changed significantly since that date. The following discussion about our market risk disclosures involves forward-looking statements. Actual results could differ materially from those discussed in the forward-looking statements.





**Table of Contents****Interest Rate Risk**

We are exposed to market risk from changes in interest rates primarily through our investing and financing activities. In addition, our ability to finance future acquisition transactions or fund working capital requirements may be impacted if we are not able to obtain appropriate financing at acceptable rates.

Our investing strategy to manage interest rate exposure is to invest in short-term, highly-liquid investments. Our investment policy also requires investment in approved instruments with an initial maximum allowable maturity of eighteen months and an average maturity of our portfolio that should not exceed six months, with at least \$500,000 cash available at all times. Currently, our short-term investments are in money market funds with original maturities of 90 days or less. At June 30, 2011, our short-term investments approximated market value.

At June 30, 2011, under the credit agreement for our secured credit facility we had (i) term loans in an aggregate outstanding principal amount of \$1.55 billion (consisting of A term loans in the aggregate outstanding principal amount of \$625.0 million and B term loans in the aggregate outstanding principal amount of \$925.0 million), (ii) subject to our continued compliance with the credit agreement, the ability to borrow delayed-draw term loans in the aggregate principal amount of \$300.0 million (no amount of which had been borrowed as of such date), and (iii) subject to our continued compliance with the credit agreement, the ability to borrow under a \$250.0 million revolving line of credit (no amount of which had been borrowed as of such date), which includes a \$50.0 million sublimit for the issuance of letters of credit. Loans can be either Base Rate Loans or Eurodollar Rate Loans at our election, and interest accrues on loans and our other Obligations under the terms of the credit agreement as follows (with the terms referenced above and below in this paragraph having the meanings given to them in the credit agreement): (i) in the case of loans that are Base Rate Loans, at a rate per annum equal to the sum of the Base Rate and the Applicable Margin, each as in effect from time to time, (ii) in the case of loans that are Eurodollar Rate Loans, at a rate per annum equal to the sum of the Eurodollar Rate and the Applicable Margin, each as in effect for the applicable Interest Period, and (iii) in the case of other Obligations, at a rate per annum equal to the sum of the Base Rate and the Applicable Margin for Revolving Loans that are Base Rate Loans, each as in effect from time to time. The Base Rate is a floating rate which approximates the U.S. prime rate as in effect from time to time. The Eurodollar Rate is equal to the LIBOR rate and is set for a period of one, two, three or six months at our election. Applicable Margins for our A term loans, delayed-draw term loans and revolving line-of-credit loans range from (i) with respect to such loans that are Base Rate Loans, 1.75% to 2.50% and (ii) with respect to such loans that are Eurodollar Rate Loans, 2.75% to 3.50%, in each case, depending upon our consolidated secured leverage ratio (as determined under the credit agreement). Applicable Margins for our B term loans range from (i) with respect to such loans that are Base Rate Loans, 2.50% to 3.25% and (ii) with respect to such loans that are Eurodollar Rate Loans, 3.50% to 4.25%, in each case, depending upon our consolidated secured leverage ratio. Interest on B term loans based on the Eurodollar Rate is subject to a 1.00% floor.

Assuming no changes in our consolidated secured leverage ratio, the effect of interest rate fluctuations on outstanding borrowings as of June 30, 2011 over the next twelve months is quantified and summarized as follows (in thousands):

	<b>Interest Expense Increase</b>
Interest rates increase by 100 basis points	\$ 15,500
Interest rates increase by 200 basis points	\$ 31,000

**Table of Contents****ITEM 4. CONTROLS AND PROCEDURES***Evaluation of Disclosure Controls and Procedures*

Our management evaluated, with the participation of our Chief Executive Officer (CEO) and Chief Financial Officer (CFO), the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our management, including the CEO and CFO, concluded that our disclosure controls and procedures were effective at that time. We and our management understand nonetheless that controls and procedures, no matter how well designed and operated, can provide only reasonable assurances of achieving the desired control objectives, and our management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. In reaching their conclusions stated above regarding the effectiveness of our disclosure controls and procedures, our CEO and CFO concluded that such disclosure controls and procedures were effective as of such date at the reasonable assurance level.

*Changes in Internal Control over Financial Reporting*

There was no change in our internal control over financial reporting that occurred during the most recent fiscal quarter covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION****ITEM 1A. RISK FACTORS**

There have been no material changes from the Risk Factors previously disclosed in Part I, Item 1A, Risk Factors, of our Annual Report on Form 10-K, as amended, for the fiscal year ending December 31, 2010, or in Part II, Item 1A, Risk Factors of any Quarterly Report filed subsequent to the Annual Report on Form 10-K. We note, however, that the risk factors relating to our substantial indebtedness and the agreements governing our indebtedness which are set forth in our Annual Report on Form 10-K, as amended, apply also to the secured credit facility we entered into on June 30, 2011. The secured credit facility provides for term loans in the aggregate amount of \$1.85 billion (consisting of A term loans in the aggregate principal amount of \$625.0 million, B term loans in the aggregate principal amount of \$925.0 million, and delayed-draw term loans in the aggregate principal amount of \$300.0 million) and, subject to our continued compliance with the secured credit facility, a \$250.0 million revolving line of credit (which revolving line of credit includes a \$50.0 million sublimit for the issuance of letters of credit). A further description of the secured credit facility can be found on page 47.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

During the period covered by this report, we issued 1,036 shares of our common stock upon the net exercise of warrants to purchase 1,600 shares of our common stock, resulting in aggregate non-cash consideration to us of \$21,664. The warrants were issued in 2002 as part of a \$20.0 million private placement. The shares issued upon exercise of the warrants were offered and sold pursuant to the exemption from registration afforded by Section 4(2) of the Securities Act of 1933, as amended, or the Securities Act.

The following table provides information regarding shares of our common stock and Series B preferred stock that we repurchased during the second quarter of 2011.

**Table of Contents****Issuer Purchases of Equity Securities**

<b>Period</b>	<b>Total Number of Shares Purchased (1)</b>	<b>Average Price Paid Per Share (2)</b>	<b>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (3)</b>	<b>Approximate Dollar Value of Shares that May Yet be Purchased Under the Plans or Programs (3)</b>
April 1, 2011 – April 30, 2011				
Series B preferred stock				
Common stock				
<b>As of April 30, 2011</b>				\$ 50,000,000
May 1, 2011 – May 31, 2011				
Series B preferred stock	150,788	\$ 285.39	150,788	
Common stock				
<b>As of May 31, 2011</b>				\$ 6,966,076
June 1, 2011 – June 30, 2011				
Series B preferred stock	24,000	\$ 277.29	24,000	
Common stock	8,300	\$ 37.14	8,300	
<b>As of June 30, 2011</b>				\$ 2,934
Second Quarter 2011				
Series B preferred stock	174,788	\$ 284.28	174,788	
Common stock	8,300	\$ 37.14	8,300	

(1) In the second quarter of 2011, we repurchased an aggregate of 174,788 shares of our Series B preferred stock and 8,300 shares of our common stock in the open market and in privately negotiated transactions. All repurchases were made pursuant to an authorized share repurchase plan that we publicly announced on March 22, 2011.

(2) Includes commission cost.

(3) On May 31, 2011, we announced that our Board of Directors had authorized the repurchase of an additional \$200.0 million of our common stock or preferred stock, subject to completion of the consent solicitation we announced that day and receipt of necessary authorizations from our senior secured lenders. We satisfied these conditions on June 30, 2011.

**Table of Contents****ITEM 6. EXHIBITS****Exhibits:**

<b>Exhibit No.</b>	<b>Description</b>
4.1	Tenth Supplemental Indenture (relating to the Record Date Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of May 12, 2009 pursuant to which the 9.000% Notes were issued, among the Company, the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
4.2	Twelfth Supplemental Indenture (relating to the Restricted Payments Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of May 12, 2009 pursuant to which the 9.000% Notes were issued, among the Company, the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
4.3	Eleventh Supplemental Indenture (relating to the Record Date Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of September 21, 2010 pursuant to which the 8.625% Notes were issued, among the Company, the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.3 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
4.4	Thirteenth Supplemental Indenture (relating to the Restricted Payments Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of September 21, 2010 pursuant to which the 8.625% Notes were issued, among the Company, the subsidiary guarantors party thereto and U.S. Bank National Association, as trustee (incorporated by reference to Exhibit 4.4 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
4.5	Twelfth Supplemental Indenture (relating to the Record Date Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of August 11, 2009 pursuant to which the 7.875% Notes were issued, among the Company, the subsidiary guarantors party thereto and the Bank of New York Mellon Trust Company, N.A., as trustee (incorporated by reference to Exhibit 4.5 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
4.6	Thirteenth Supplemental Indenture (relating to the Restricted Payments Amendments and Waivers) dated as of June 16, 2011, amending and supplementing the indenture dated as of August 11, 2009 pursuant to which the 7.875% Notes were issued, among the Company, the subsidiary guarantors party thereto and the Bank of New York Mellon Trust Company, N.A., as trustee (incorporated by reference to Exhibit 4.6 to the Company's Current Report on Form 8-K, event date June 16, 2011, filed on June 22, 2011).
10.1	Credit Agreement dated as of June 30, 2011 among Alere Inc., as Borrower, the Lenders and L/C Issuers party thereto, General Electric Capital Corporation, as Administrative Agent, Jefferies Finance LLC, as Syndication Agent, and Credit Suisse Securities (USA) LLC, Goldman Sachs Bank USA, DnB Nor Bank ASA and SunTrust Bank, as Co-Documentation Agents (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, event date June 30, 2011, filed on July 7, 2011).
10.2	

Edgar Filing: ALERE INC. - Form 10-Q

Guaranty and Security Agreement dated as of June 30, 2011 among Alere Inc., as Borrower, and each Grantor party thereto and General Electric Capital Corporation, as Administrative Agent (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, event date June 30, 2011, filed on July 7, 2011).

\*10.3 First Amendment to Credit Agreement dated as of July 27, 2011 among Alere Inc., as Borrower, the Lenders party thereto, and General Electric Capital Corporation, as Administrative Agent.

50

---

**Table of Contents**

<b>Exhibit No.</b>	<b>Description</b>
*31.1	Certification by Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
*31.2	Certification by Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
*32.1	Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
*101	Interactive Data Files regarding (a) our Consolidated Statements of Operations for the Three and Six Months Ended June 30, 2011 and 2010, (b) our Consolidated Balance Sheets as of June 30, 2011 and December 31, 2010, (c) our Consolidated Statements of Cash Flows for the Six Months Ended June 30, 2011 and 2010 and (d) the Notes to such Consolidated Financial Statements.

\* Filed herewith

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ALERE INC.

Date: August 8, 2011

/s/ David Teitel  
David Teitel  
Chief Financial Officer and an authorized  
officer

52