RIO TINTO PLC Form 425 June 30, 2008

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Subject Company: Rio Tinto plc

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June/July 2008 Investor Presentation

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any
contract
or
investment
decision,
nor
does
it
constitute
proposal
to
make
a
takeover
bid
or
the
solicitation
of
any
vote
or
approval
in
any
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from
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timing of development projects, future production volumes, increases in production and infrastructure capacity, the identificati
and, without limitation, other statements typically containing words such as "intends", "expects", "anticipates", "targets", "plan
statements
speak
only
as
at
the
date
of
this
presentation.
These
statements
are
based
on current
current
expectations
and
beliefs

and, by their nature,

are
subject
to
a
number
of
known
and
unknown
risks and uncertainties that could cause actual results, performance and achievements to differ materially from any expected fu
by such forward-looking statements. The forward-looking statements are based on numerous assumptions regarding BHP Bill
in which BHP Billiton and Rio Tinto will operate in the future and such assumptions may or may not prove to be correct.
There
are
a
number
of
factors
that
could
cause
actual
results
or
performance
to
differ
materially
from
those
expressed
or
implied
in .
the
forward-looking
statements.
Factors
that
could
cause
actual results or performance to differ materially from those described in the forward-looking statements include, but are not li
businesses
of
ВНР
Billiton
and
Rio
Tinto
and
ana

to realise

or the listing

expected
synergies
from
that
combination,
the
presence
of
a
competitive
proposal
relation
to
Rio
Tinto,
satisfaction
of
any
conditions
any proposed transaction, including the receipt of required regulatory and anti-trust approvals, Rio Tinto s willingness to ente
transaction, as well as additional factors such as changes in global, political, economic, business, competitive, market or regular
rates, future business combinations or dispositions and the outcome of litigation and government actions. Additional risks and
from those described in the forward-looking statements can be found in BHP Billiton's filings with the US Securities and Exch
on Form 20-F for the fiscal year-ended June 30, 2007, and Rio Tinto s filings with the SEC, including Rio Tinto s Annual Re
which are available at the SEC's
website (http://www.sec.gov). Other unknown or unpredictable factors could cause actual results to differ materially from thos
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the
rules
of
the
UK
Listing
Authority
and
the
London
Stock
Exchange,
the
UK
Takeover Takeover
Panel,

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Slide 3 Disclaimer (continued) None of the statements

concerning expected cost savings, revenue benefits (and resulting incremental EBITDA) and **EPS** accretion in presentation should be interpreted to mean that the future earnings per share of the enlarged BHP Billiton group for current and future financial years will necessarily match or exceed the historical or published earnings per share of Billiton, and the actual estimated cost savings and revenue benefits (and resulting EBITDA enhancement) may be materially g Information Relating

to
the
US
Offer
for
Rio
Tinto
plc
BHP Billiton plans to register the offer and sale of securities it would issue to Rio Tinto plc US shareholders and Rio Tinto plc Registration Statement), which will contain a prospectus (Prospectus), as well as other relevant materials. No such materials
any
Registration
Statement
or .
Prospectus
that DIP
BHP
Billiton
may
file
with
the open
SEC.
U.S.
INVESTORS
AND U.S.
HOLDERS
OF
RIO
TINTO
PLC
SECURITIES
AND
ALL
HOLDERS
OF
RIO
TINTO
PLC
ADSs
ARE
URGED
TO
READ
ANY
REGISTRATION
STATEMENT,
PROSPECTUS AND ANY OTHER DOCUMENTS MADE AVAILABLE TO THEM AND/OR FILED WITH THE SEC RI
AMENDMENTS AND SUPPLEMENTS TO THOSE DOCUMENTS, WHEN THEY BECOME AVAILABLE BECAUSE T

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Investors
and
security
holders
will
be
able
to
obtain
a
free
copy
of
the
Registration
Statement
and
the
Prospectus
well
as at the second
other
relevant
documents
filed
with
the open
SEC
at
the open
SEC's
website
(http://www.sec.gov), once such documents are filed with the SEC. Copies of such documents may also be obtained from BH
Information
for
US
Holders
of
Rio
Tinto
Limited
Shares
ВНР
Billiton
Limited
is
not
required
to,

and does not plan to, prepare and file with the **SEC** registration statement respect of the Rio Tinto Limited Offer. Accordingly, Rio Tinto Limited shareholders should carefully consider the following: The Rio Tinto Limited Offer will be an exchange offer made for the securities of a foreign company. Such offer is subject to d those of the United States. Financial statements included in the document will be prepared accordance with foreign accounting standards that may

not be comparable to the financial statements of United States companies. Information Relating to the US Offer for Rio Tinto plc and the Rio Tinto Limited Offer for Rio Tinto shareholders located in the US It may be difficult for you to enforce your rights and any claim you may have arising under

the

U.S.

federal

securities

laws,

since

the

issuers

are

located

in

a

foreign

country,

and

some

or

all of

their

officers

and

directors

may

be

residents

of

foreign

countries.

You

may

not

be

able

to

sue

a

foreign

company

or

its

officers

or

directors

in

a

foreign

court

for

violations

of

the

U.S.

securities

laws.

It

may

be

difficult

to

compel

a

foreign

company

and

its

affiliates

to

subject

themselves

to

a

U.S.

court's

judgement.

You

should

be

aware

that

BHP

Billiton

may

purchase

securities

of

either

Rio

Tinto

plc

or

Rio Tinto

Limited

otherwise

than

under

the

exchange

offer,

such

as

in open market or privately negotiated purchases. References in this presentation to \$ are to United States dollars unless otherwise specified.

BHP Billiton Offer for Rio Tinto

Slide 4
The largest mining company by market capitalisation
*Rio Tinto Market Cap = Market Cap of Rio Tinto Plc + 62.6% of Market Cap of Rio Tinto Ltd (due to Rio Tinto Plc s
approximate
37.4%
holding

of Rio Tinto Ltd, as per www.riotinto.com/investors/590_data_book.asp) **Market value may be unreliable due to high percentage of non free-float shares. Sources: Datastream, Bloomberg Market Capitalisation as at 20 June 2008 US\$bn **BHP BILLITON** 0 20 40 60 80 100 120 140 160 180 200 220 240

Slide 5
BHP Billiton s business is truly global in scope and scale
Stainless Steel Materials
Nickel
Iron Ore
Iron Ore
Manganese

Manganese Ore, Manganese Alloy

Metallurgical Coal

Coking Coal, Thermal Coal

Base Metals

Copper, Lead, Silver, Uranium, Zinc

Aluminium

Alumina, Aluminium

Energy Coal

Thermal Coal

Petroleum

Oil, Gas, NGL

Diamonds & Specialty Products

Diamonds, Titanium Minerals

Note: Location of dots indicative only

Aluminium

Base Metals

Diamonds & Specialty Products

Energy Coal

Iron Ore

Manganese

Metallurgical Coal

Petroleum

Stainless Steel Materials

Offices

Slide 6 Core strategy is unchanged Focus on value creation

People

Run current assets at

full potential

Accelerate development projects

Create future options

People

Licence to Operate

World Class Assets

The BHP Billiton Way

(Value Added Processes)

Financial Strength

and Discipline

Project Pipeline

Growth

Options

People

Licence to Operate

World Class Assets

The BHP Billiton Way

(Value Added Processes)

Financial Strength

and Discipline

Project Pipeline

Growth

Options

Slide 7 Highlights Half year ended December 2007

Strong operating and financial results

Cost control focus

is yielding excellent results

Project delivery

first production from seven new projects

Healthy volume growth from new production expected in FY 2008

A further four projects approved

Interim dividend increased 45% to 29 US cents per share

Longer term fundamentals remain strong

```
Slide 8
2006
Underlying EBIT by Customer Sector Group
Half year ended December (US$m)
Petroleum
1,972
1,612
+22
Aluminium
680
840
-19
Base Metals (including Uranium)
3,367
2,889
+17
Diamonds & Specialty Products
72
78
-8
Stainless Steel Materials
1,427
-44
Iron Ore
1,673
1,404
+19
Manganese
431
105
+311
Metallurgical Coal
```

523

657
-20
Energy Coal
277
242
+15
Group & Unallocated Items
(1)
(171)
(120)
BHP Billiton (Total)
9,623
9,134
+5
(1) Includes Technology

% Change

Slide 9

Declining rate of cost increase

H1 FY2005 and H2 FY2005 are shown on the basis of UKGAAP.

Other

periods are calculated under IFRS. All periods excluded third party trading.

4.0%

2.2%

3.0% 1.7% 5.5% 8.4% 5.9% 4.5% 4.3% 5.8% 6.7% 5.6% 4.9% 3.9% 0% 1% 2% 3% 4% 5% 6% 7% 8% 9% H1 FY2005 H2 FY2005 H1 FY2006 H2 FY2006

Total

Excl Non-Cash

H1 FY2007 H2 FY2007 H1 FY2008

Operating cost increase relative to preceding half year

Slide 10

Outlook

long term fundamentals strong, shorter term more fluid

0

1,000

2,000

3,000

4,000

5,000

India

China

40

42

44

46

48

50

52

32

54 56

58

Jan-07

Apr-07

Jul-07

Oct-07

Gross domestic product (US\$bn) ISM purchasing manufacturers index

Source: International Monetary Fund

Source: Thomson Financial

Slide 11
China s growth driven by domestic demand
Asian export
markets more important than the US
Source: CEIC Data Co. Ltd (February 2008), BHP Billiton Estimates for CY2007
Composition of Chinese GDP
(RMB trillions)

Destination of Chinese exports 24%46%21% 9% Europe Other North America Asia 0 5 10 15 20 25 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006

2007F

Consumption Investment Inventories Net Exports

Slide 12
Can Chinese consumption growth offset the shorter term slow down in the US?
Share of Consumption
(2007, %)
China Share of Incremental Demand
(1997-2007, %)

0 10 20 30 40 50 60 70 80 90 100 Iron Ore Copper Energy Sources of data: CRU Quarterly Reports (January 2008); IISI Steel Statistical Yearbook (December 2007); BP Statistical Review of World Energy June 2007 0 10 20 30 40 50 60 70 80 90 100 Iron Ore Copper Energy China India USA

Europe

Slide 13

A unique balance across high margin CSM, non ferrous and energy commodities

0%

10%

20%

30%

40%

50%

60%

70%

80%

Diamonds

Aluminium

Nickel

Copper

Ag/Pb/Zn

Energy Coal

Petroleum

Met Coal

Manganese

Iron Ore

Note: EBITDA margin excludes third party trading.

EBITDA excluded third party trading and Group and Unallocated.

EBITDA margin H1 FY 2008

EBITDA H1 FY 2008

(Total = US\$11.4bn)

CSM

Energy

Non Ferrous

Other

49%

24%

26% 1%

Non Ferrous

CSM

Energy Other

Slide 14

Boffa/Santou

Refinery

As at 2 May 2008

Proposed capital expenditure

<\$500m

\$501m-\$2bn

\$2bn+

SSM

Energy Coal

D&SP

Iron Ore

Base Metals

Petroleum

Met Coal

CSG

Manganese

Aluminium

Pyrenees

Samarco

Neptune

Shenzi

Alumar

Atlantis

North

Klipspruit

GEMCO

Zamzama

Phase 2

Guinea

Alumina Worsley E&G Perseverance Deeps Maruwai Stage 1 Douglas-Middelburg Mt Arthur Coal UG Cliffs Newcastle Third Port **NWS** Angel Nimba Ekati Canadian Potash WA Iron Ore Quantum 2 CW Africa Exploration Angola & DRC WA Iron Ore RGP 5 WA Iron Ore Quantum 1 Macedon Turrum CMSA Heap Leach 1 **NWS CWLH** Peak Downs Exp DRC Smelter Mad Dog West **KNS** Exp Hallmark Corridor Sands 1 Puma Cerrejon Opt Exp

_	aga. i migritio i iii o i
Angostura	
Gas	
NWS	
T5	
Maintenance of a deep diversified inv	ventory of growth options
	entory of growth options
Navajo	
Sth	
Bakhuis	
Maruwai	
Stage 2	
NWS Nth	
Rankin B	
WA Iron Ore	
RGP 4	
Kipper	
Antamina	
Exp	
Goonyella	
Expansions	
Olympic Dam	
Expansion 3	
Corridor	
Sands 2	
Knotty	
Head	
Maya	
Nickel	
Gabon	
Daunia	
RBM	
Olympic Dam	
Expansion 2	
Browse	
LNG	
Resolution	
Saraji	
Thebe	
CMSA	
Pyro Expansion	
Cannington Life Ext	
SA Mn	
Ore Exp	
Wards	
Well	
Eastern	
Indonesian	
Facility	
NWS	
WFGH	

Blackwater

UG

Olympic Dam

Expansion 1

CMSA Heap

Leach 2

Escondida

3rd Conc

Red Hill

UG

GEMCO

Exp

Samarco 4

Shenzi

Nth

Neptune

Nth

Scarborough

Caroona

Kennedy

MKO

Talc

2010

2008

Execution

2013

Feasibility

Future Options

Slide 15

Development spend in high margin businesses

Note:

Represents pipeline projects in execution, feasibility does not include pre-feasibility projects.

EBITDA

margins

for

•
business
in
12
months
to
31
December
2007
not
for
individual
projects.
EBITDA margin excluded third party trading.
Source: BHP Billiton estimates.
0%
10%
20%
30%
40%
50%
60%
70%
80%
Petroleum
Iron Ore
Aluminium
Development pipeline capex
(Total US\$16.1bn)
EBITDA margins
(12 months to December 2007)
Petroleum
Aluminium
Iron Ore
Other
24%
33%
28%

15%

Slide 16 Strong cash flow delivering value to shareholders 0 2,000 4,000 6,000

8,000 10,000 12,000 14,000 16,000 18,000 FY2002 FY2003 FY2004 FY2005 FY2006 FY2007 FY2008 H1 H2 0 1500 3000 4500 6000 7500 9000 FY2002 FY2003 FY2004 FY2005 FY2006 FY2007 FY2008 Organic Growth (US\$m)Return to Shareholders (US\$m)(1) Capital and Exploration FY expenditures (exclude acquisitions). Dividends paid and share buy-backs. (3) FY2005, FY2006, FY2007 and H1 FY2008 have

been calculated

```
on
the
basis
of
the
IFRS.
Prior periods have been calculated on the basis of UKGAAP.
1500
3000
4500
6000
7500
9000
FY2002
FY2003
FY2004
FY2005
FY2006
FY2007
FY2008
Available Cash Flow
(US$m)
1
```

2

Slide 17 Summary

Continued excellent operating and financial results

Unique portfolio balance provides stability

Project pipeline and global footprint to support future growth

Longer term outlook for global growth remains robust

BHP Billiton s offer to acquire Rio Tinto

Slide 19 Background to the offer

Early 2007: BHP Billiton discussed a merger of equals. This concept was rejected by Rio Tinto

1 November 2007: BHP Billiton made a confidential proposal to combine the

companies.
Rio
Tinto
rejected
the
proposal
and
refused
to
enter
discussions
uiscussions
8 November 2007: BHP Billiton confirmed it had approached Rio Tinto with a proposal
12
November
2007:
ВНР
Billiton
announced
the
proposal
following
market
speculation.
Since then:
once then.
Global roadshow has indicated a clear understanding of the industrial logic of the
combination
Rio Tinto has refused to engage to discuss the proposal
21
December
2007:
ВНР
Billiton
required
to
put
up
or
shut
up
by
6

6 February 2008: BHP Billiton announced offers for all of the outstanding shares of Rio Tinto

February 2008

BHP Billiton Offer for Rio Tinto

Slide 20 BHP Billiton offer for Rio Tinto Rio Tinto plc Offer:

Rio Tinto plc shareholders will receive 3.4 BHP Billiton shares for every Rio Tinto plc share held

80% in BHP Billiton Plc shares

20% in BHP Billiton Ltd shares

Separate US offer (which forms part of the Rio Tinto plc Offer) to:

US resident shareholders of Rio Tinto plc shares

All holders of Rio Tinto plc ADRs

Rio Tinto Ltd Offer:

Rio Tinto Ltd shareholders will receive 3.4 BHP Billiton Ltd shares for every Rio Tinto

Ltd share held

With a mix and match

facility

Notes:

a)

To

reach

the

compulsory

acquisition

thresholds

in

respect

of

Rio

Tinto

Ltd,

some

or

all

of

the Rio

Tinto

plc

holding

in

Rio

Tinto

Ltd

will

need

to be

accepted

into

the

Rio

Tinto Ltd Offer by Rio

Tinto

plc

or

ASIC

will

need

to

provide

relief

from the Australian Corporations Act. ASIC has indicated that it would consider an application for this relief, if it becomes ap BHP Billiton Offer for Rio Tinto

Slide 21 BHP Billiton offer for Rio Tinto

Offers are inter-conditional

Subject to pre-conditions relating to certain anti-trust clearances in the EU, the US, Australia,

Canada and South Africa and FIRB approval in Australia

Conditional on more than 50% acceptances in respect of publicly-held shares

Subject to BHP Billiton shareholder approval and other terms and

conditions

set

out

in

the

offer

announcement

Maintenance of BHP Billiton s progressive dividend policy

Proposed initial share buyback of up to US\$30bn following completion if the offer is successful

(a)

Buyback

and

any

refinancing

of

Rio

Tinto s

borrowings

to

be

funded

through

a

combination

of

a

US\$55bn

committed

bank

financing

facility,

cash

flow
from
operations,
asset disposal proceeds and, if required, debt financing
Target single A credit rating
DLC structure maintained
BHP Billiton Offer for Rio Tinto
Notes:
i.e.
if
ВНР
Billiton
acquires
100%
of
the
shares in
Rio
Tinto
Limited
and
Rio
Tinto plc
on
the
3.4:1
offer
terms
announced

offer terms.

Slide 22 Unlocking value Why a combination with Rio Tinto?

Combined entity will have a unique portfolio of tier 1 assets

Enhanced ability to optimise

and high-grade portfolio

Greater diversity and reduced value at risk

Combination makes sense in both a rising and a falling market

Uniquely

positioned

to

meet

the

growing

demands

of

the

global

economy

largely

driven

by

China

growth

Expected

material

quantifiable

synergies

and

financial

benefits

unique

to

this

combination

(a)

US\$1.7bn nominal per annum from cost savings

US\$2.0bn additional nominal per annum primarily from volume acceleration

Other combination benefits

Broader stakeholders will benefit

Customers

more product, more quickly and more efficiently

Communities, employees and developing countries BHP Billiton Offer for Rio Tinto

Notes:

a) Estimated incremental EBITDA based on publicly available information. To be read in conjunction with the notes in Ap

Slide 23
Indicative timetable
Event
Date
Satisfaction of regulatory approval pre-conditions
Second half of 2008
Posting of offer documents for Rio Tinto plc Offer and

Rio Tinto Ltd Offer to shareholders

Day 0

(Within 28 days after the pre-conditions

are satisfied)

Last date for fulfilment of minimum acceptance condition in Rio Tinto

plc Offer

Day 60

Last date for fulfilment of all conditions to the Rio Tinto plc Offer and all conditions to the Rio Tinto Ltd Offer (because offers

are inter-conditional)

Day 81

First date for delivery of consideration under the offers

Within 14 days after the offers become wholly

unconditional

BHP Billiton Offer for Rio Tinto

Appendix

```
Financial highlights
Revenue
25,539
22,113
+15
Underlying
EBITDA
11,167
10,494
+6
Underlying
EBIT
9,623
9,134
+5
Attributable
profit
(excluding
exceptionals)
5,995
6,168
-3
Attributable
profit
6,017
6,168
-2
Net operating cash flows
7,870
7,116
+11
EPS (excluding exceptionals) (US cents)
106.8
```

Slide 25

103.9

+3
Dividends per share (US cents)
29
20
+45
2006
% Change
2007
Half year ended December (US\$m)

Slide 26 Cash flow Operating cash flow and dividends (1) 11,600 10,188 Net interest paid (313)(231)Tax paid (2) (3,417)(2,841)Net operating cash flow 7,870 7,116 Capital expenditure (3,753)(3,466)Exploration expenditure (598)(312)Purchases of investments (153)(31)Proceeds from sale of fixed assets & investments 134 298 Net cash flow before dividends and funding 3,500 3,605 Dividends paid

(3)

(1,571)
(1,122)
Net cash flow before funding & buy-backs
1,929
2,483
2007
2006
Half year ended December (US\$m)
(1)
Operating cash flow includes dividends received.
(2)
Includes royalty related taxes paid.

Includes dividends paid to minority interests.

Slide 27

Return on capital and margins

- (1)
- H1 2008 is calculated on an annualised basis.
- (2)

FY2005, FY2006, FY2007 and H1 2008 are shown on the basis of Underlying EBIT. Prior periods are calculated under UKGAAP. All periods excluded third party trading.

35% 38% 30% 44% 48% 44% 29% 21% 13% 11% 40% 30%

20% 0%

24%

10% 20%

30%

40% 50%

60%

FY 2002

FY 2003

FY 2004

FY 2005

FY 2006

FY 2007

H1 2008

Return on Capital

EBIT Margin

(2)

(1)

Slide 28 2006 Underlying EBIT by Customer Sector Group 2007 Half year ended December (US\$m)

Record half year EBIT

% Change

Record half year production from global continuing operations

Cash costs flat with comparative half

Three major new projects on line in first half: Stybarrow, Atlantis and Genghis Khan

Exploration successful drilling of Thebe and acreage captured in Gulf of Mexico and Falklands Shenzi Petroleum 1,972 1,612 +22.3 Slide 29 2006 Underlying EBIT by Customer Sector Group 2007

Production at record levels

Softer prices for metals and cost impacted by weaker US\$

South African power situation will impact metal production Half year ended December (US\$m)

Record copper concentrate production

Contribution of 96,000 tonnes from new projects

Olympic Dam pre-feasibility study progressing well Mozal Olympic Dam

Production and sales volumes improved second quarter

Ravensthorpe ramping up as expected

Nickel West

Aluminium

680

840

-19.0

Base Metals

3,367

2,889

+16.5

Stainless Steel Materials

799

1,427

-44.0 % Change

Slide 30 2006 % Change Underlying EBIT by Customer Sector Group 2007 Half year ended December (US\$m)

Record Half Year EBIT

Record production and shipments

RGP3 commissioned and RGP4 on schedule

Record production and shipments

Groote Eylandt expansion approved lifting capacity to 4.2mtpa of ore and concentrate

Record shipments benefiting from expanded Hay Point Terminal

EBIT impacted by lower prices

Severe flooding in Queensland will impact production

TEMCO

BMA

Mount Newman

Metallurgical Coal

523

657

-20.4

Manganese

431

105

+310.5

Iron Ore

1,673 1,404

+19.2

```
Slide 31
2006
% Change
Underlying EBIT by Customer Sector Group
2007
```

Higher export prices driven by strong demand

Record annual production at Hunter Valley and Cerrejon

Approval

of

Klipspruit

(+1.8mtpa

export

coal)

and

Newcastle

third port

Half year ended December (US\$m)

BECSA

Koala Underground completed ahead of schedule and budget

Increased exploration activity on diamond targets in Angola and potash opportunity in Canada

Ekati

Energy Coal

277

242

+14.5

Diamonds & Specialty Products

72

78

Slide 32

0%

10%

20%

30%

40%

50%

60%

70%

Petroleum

Aluminium

Base Metals

Diamonds

& Specialty

Products

Stainless

Steel

Materials

Iron Ore

Manganese

Met Coal

Energy

Coal

2005

2006

2007

H1 2008

EBIT margin

(1)

by Customer Sector Group

(1)

All periods excluded third party trading.

Slide 33 Underlying EBIT analysis Half year ended Dec 2007 vs Dec 2006 3,000 4,000 5,000 6,000

7,000 8,000 9,000 10,000 11,000 12,000 Dec-06 Net Price Volume Exchange Inflation Cash Costs Non Cash Costs Exploration & Bus. Dev Other Dec-07 US\$m 9,134 1,635 461 (506)(206)(199)(61) (222)(413)9,623 (1) Including \$154m of price-linked costs impact. Including \$324m due to increase in volume from new operations.

(1) (2)

Slide 34

- -250
- -150
- -50
- 50
- 150
- 250

350 450 Impact of major volume changes Half year ended Dec 2007 vs Dec 2006 US\$m Total volume (1) variance US\$461 million Copper 387 Met Coal 83 Iron Ore 81 Aluminium/ Alumina 44 D&SP 24 Energy Coal (9) Petroleum (25)Nickel (226)Other 102

(1) Volume variances calculated using previous year margin and including \$324m due to increase in volume from new operations.

Slide 35 Impact of major commodity price Half year ended Dec 2007 vs Dec 2006 -200 -100 0 100

200 300 400 500 Total price variance US\$1,635 million (1) US\$m Petroleum 466 Base Metals 350 Manganese 346 Iron Ore 333 Energy Coal 308 SSM 97 Diamonds (23) Aluminium (44) Met Coal (198)(1) Including \$154m of price-linked costs impact.

```
Slide 36
Developing world metals demand to show significant growth
US$ expenditure
(per capita)
10
20
30
40
50
GDP per capita (US$ 000)*
10
20
30
40
Aluminium
Copper
Iron Ore
Coking Coal
* 1 January 2008 real US dollars
Sources
```

of

data:
CRU
Quarterly
Reports
(January
2008);
Brook

Aluminium

Metal

Hunt

Service

(February

2008);

IISI

Steel

Statistical

Yearbook

(December

2007); World Bank (World Development Indicators Online Database, February 2008); BHP Billiton analysis

China: \$2,000 per capita

```
Slide 37
But, the dollar value of oil intensity per capita is 10 times
that of non ferrous metals
US$ Expenditure
(per capita)
100
200
300
400
500
GDP per capita (US$ 000)*
10
20
30
40
Crude Oil
Aluminium/Copper
China: $2,000 per capita
* 1 January 2008 real US dollars
```

Sources

of

data:

CRU

Quarterly

Reports

(January

2008);

Brook

Hunt

Aluminium

Metal

Service

(February

2008);

IISI

Steel

Statistical Yearbook (December 2007); World Bank (World Development Indicators Online Database, February 2008); BP Statistical Review of World Energy June 2007; BHP Billiton analysis

Slide 38

0

500

1,000

1,500

2,000

2,500

3,000

3,500

4,000

4,500

5,000

5,500

FY02

H1 03

H2 03

H1 04

H2 04

H1 05 H2 05

H1 06

H2 06

H1 07

H2 07

H1 08

Petroleum

Aluminium

Base Metals

Iron Ore

Met Coal

Manganese

Energy Coal

SSM

Other

China

Diversification remains for sales into China

Currently 20% of total company revenues

US\$m

431

785

1,075

1,357

371

1,588

Europe

Japan

Other Asia

Nth

America

China

ROW

Australia

2,407

2,946

3,611

3,999 5,293 5,013

Slide 39 But so is Metallurgical coal

Leading position in the seaborne market

100% BMA owned Hay Point limits impact of infrastructure constraints

Significant growth options Iron Ore is an important part of the mix Geographic proximity to the growing Asian market Record H1 production and shipments Plans underway to expand WAIO to 300mtpa by 2015 And Manganese is a significant contributor Largest supplier of seaborne manganese ore from high quality resource base Manganese ore and alloy assets operating at record production levels in a strong demand environment Broad exposure to carbon steel sector demand 20% 64% Total Carbon Steel Sector H1 FY 2008 **EBIT** (Total = US\$2.6bn)16% Manganese Met Coal Iron Ore

Slide 40 Source: EIA International Energy Outlook 2007 WNA Global Nuclear Fuel Market 2007 Well positioned to meet energy demand regardless of fuel mix

Energy Demand Renewables Nuclear

Gas

Oil Coal

2007 = 100

Projected world primary energy demand

Slide 41
China s copper, nickel, aluminium and iron ore demand and its percentage share of world demand
Data: CRU Copper Quarterly, January 2008
000 tonnes

Data: CRU Nickel Quarterly, January 2008

Data: Brook Hunt Aluminium Metal Service, February 2008

```
000 tonnes
million tonnes
Data: IISI
Steel Statistical Yearbook (Dec. 2007); China Customs data
(www.customs.gov.cn); CRU -
"The Iron Ore Market Service" Interim
Report, December 2007; The Tex Report (February 2008); Iron ore data
are seaborne traded, based on import statistics
Copper
Nickel
Aluminium
Iron Ore
 000 tonnes
0
500
1,000
1,500
2,000
2,500
3,000
3,500
4,000
4,500
5,000
95
96
97
98
99
00
01
02
03
04
05
06
07
0%
5%
10%
15%
20%
25%
30%
Chinese refined copper
consumption
% share of world refined copper
consumption (right hand scale)
```

2,000

```
4,000
6,000
8,000
10,000
12,000
14,000
95
96
97
98
99
00
01
02
03
04
05
06
07
0%
5%
10%
15%
20%
25%
30%
35%
Chinese aluminium
consumption
% share of global aluminium
consumption (right hand scale)
0
50
100
150
200
250
300
350
400
450
95
96
97
98
99
00
01
02
```

```
04
05
06
07
0%
5%
10%
15%
20%
25%
30%
35%
40%
45%
50%
Chinese iron ore imports
% share of global seaborne iron ore
(right hand scale)
0
50
100
150
200
250
300
350
95
96
97
98
99
00
01
02
03
04
05
06
07
0%
5%
10%
15%
20%
25%
30%
Chinese primary nickel
consumption
% share of world primary nickel
consumption (right hand scale)
```

Slide 42

China and India account for a major share of world commodity

demand

Notes: Iron ore is demand for seaborne imports. Steel data are for crude steel production. Coal includes all coal types.

Source: CRU Quarterly Reports (January 2008), Brook Hunt Aluminium Metal Service (February 2008), BP Statistical Review

World Energy June 2007, IISI

Steel Statistical Yearbook (December 2007); BP Statistical Review of World Energy June 2007

0

10

20

30

40

50

60

70

80

90

100

Al

Cu

Ni

Fe Ore

Steel

Coal

Oil

Energy

Other .

Europe

Japan

USA

India

China

Share of World Commodity Demand

2007

(%)

Slide 43
Aluminium GDP per capita vs consumption per capita
Al Consumption
(kg/capita)
0
5

10 15 20 25 30 0 5,000 10,000 15,000 20,000 25,000 30,000 35,000 40,000 45,000 50,000 GDP/Capita (Jan 2008 Constant US Dollars) China Germany India Japan Korea, Rep. **United States** Taiwan Note: Based on a project of similar growth patterns to the other nations shown Source: World Bank (World Development Indicators Online Database, February 2008); Government

Statistics for Taiwan (www.stat.gov.tw); Brook Hunt Aluminium Metal Service (February 2008)

```
Slide 44
Copper
GDP per capita vs consumption per capita
Copper consumption
(kg/capita)
0
5
```

10 15 20 0 5,000 10,000 15,000 20,000 25,000 30,000 35,000 40,000 45,000 50,000 GDP/Capita (Jan 2008 Constant US Dollars) China Germany India Japan

Korea, Rep.

United States

Taiwan

*Note: Based on a project of similar growth patterns to the other nations shown

Source: World Bank (World Development Indicators Online Database, February 2008); Government

Statistics for Taiwan (www.stat.gov.tw); CRU Copper Quarterly (January 2008)

Slide 45
Steel
GDP per capita vs consumption per capita
Finished steel consumption (kg/capita)
0
200
400

600 800 1,000 1,200 0 5,000 10,000 15,000 20,000 25,000 30,000 35,000 40,000 45,000 50,000 GDP/Capita (Jan 2008 Constant US Dollars) China Germany India Japan Korea, Rep. **United States** Taiwan *Note: Based on a project of similar growth patterns to the other nations shown Source: World Bank (World Development Indicators Online Database, February 2008); Government **Statistics** for Taiwan (www.stat.gov.tw); IISI Steel Statistical Yearbook (Dec.

2007)

Slide 46
Energy
GDP per capita vs energy use per capita
Primary energy use (toll equiv/capita)
0
2
4

```
6
8
10
0
5,000
10,000
15,000
20,000
25,000
30,000
35,000
40,000
45,000
50,000
GDP/Capita (Jan 2008 Constant US Dollars)
China
Germany
India
Japan
Korea, Rep.
United States
Taiwan
*Note: Based on a project of similar growth patterns to the other nations shown
Source:
World
Bank
World
Development
Indicators
Online
Database
(February
2008),
Government
Statistics
for
Taiwan
(www.stat.gov.tw)
```

BP Statistical Review of World Energy June 2007

Slide 47 Inventories remain at historically low levels; Real LME metal prices are still high Monthly Real LME Metal Prices and Stocks 0 20 40

Stocks (right scale)

Source: Macquarie Capital Securities Research, February 2008. *London Metal Exchange (LME) prices and stocks of Al, Cu, Stock/consumption ratios very low

Slide 48 1920-1945 Great Depression World War II High military demand Investment dries up Prices collapse

and stagnate 1975-2007 Emerging Market growth Maturing of Japan 1990: Collapse of USSR Re-birth of US economy Productivity & IT revolution Commodification Cost benefits from technology and economies of scale China s long boom Renewed call on copper resources Global Copper Prices in 1880-2007 0.00 0.50 1.00 1.50 2.00 2.50 3.00 3.50 4.00 1880 1890 1900 1910 1920 1930 1940 1950 1960 1970 1980 1990 2000 10-Year Moving Average Real Annual Cu Price 1880-1914 Second Industrial Revolution & US economic expansion Electrification Colonial/imperial raw materials networks

Rising real prices

Expansion of US copper mining

(US

CPI

Database)

China s

Boom

1970s

Oil Shocks

Inflation/recession

Demand slumps

Substitution

LME pricing

Costs and prices

fall from peaks

Vietnam

War

1950-1973

Post-war boom

Japan s

economic miracle

High demand growth

Nationalisation

in

Chile,

Peru, Mexico

and Africa

Costs and prices rise

Producer pricing

Korean

War

Slide 49

0.0

1.0

2.0

3.0

4.0

5.0

6.0 7.0 8.0 9.0 10.0 FY 2002 FY 2003 FY 2004 FY 2005 FY 2006 FY 2007 FY 2008 Exploration Sustaining Capex Growth Expenditure Capital & exploration expenditure US\$bn 9.9 7.4 6.4 4.3 3.1 3.0 3.2 Total 1.3 0.8 0.8 0.5 0.5 0.3 0.4 Exploration (1) 1.5 1.4 1.4 1.2 0.8 0.7 0.9 Sustaining & Other 7.1 5.2 4.2 2.6 1.8

2.0

1.9
Growth
2008F
2007
2006
2005
2004
2003
2002
US\$ Billion
(1)
2008 Forecast includes
US\$600m for Petroleum

Slide 50 Portfolio management US\$6.1bn of disposals 0 1,000 2,000 3,000 4,000 5,000 6,000 7,000 Sale Proceeds Base Metals D&SP **Energy Coal** SSM Petroleum Steel Other 139 Dec 2007 444 FY 2007 6,146 Total proceeds 845 FY 2002 2,472 FY 2003 (1) 277 FY 2004 1,035 FY 2005 934 FY 2006 US\$m Proceeds from sale of assets (1) Includes **BHP** Steel demerger and **BHP** Steel loans (net of cash disposed and costs)

US\$m

Slide 51
Sanctioned development projects (US\$9.6bn)
Sanctioned
Third coal berth capable
of handling an estimated
30 million tpa
End CY10

390 Energy Coal Newcastle Third Port (Australia) 35.5% Sanctioned Incremental 1.8 million tpa export coal Incremental 2.1 million tpa domestic H2 CY09 450 Energy Coal Klipspruit 100% Sanctioned Additional 1 million tpa manganese concentrate H1 CY09 110 Mn Ore GEMCO (Australia) 60 % On time and budget. Increase system capacity to 155 million tpa H1 CY10 1,850 Iron Ore Western Australia Iron Ore RGP 4 (Australia) 86.2% On time and budget. 7.6 million tpa H1 CY08 590 Iron Ore Samarco Third Pellet Plant (Brazil) 50% On time and

budget.

2 million tpa

Q2 CY09

725

Alumina

Alumar

Refinery Expansion

(Brazil)

36%

Production Capacity

(100%)

Progress

Initial

Production

Target Date

Share of

Approved

Capex

US\$m

Commodity

Minerals Projects

Slide 52
Sanctioned development projects (US\$9.6bn) cont.
On revised
schedule and
budget
150 million cubic feet gas
per day

H1 CY08 46 Gas Zamzama Phase 2 (Pakistan) 38.5% On time and budget. LNG processing capacity 4.2 million tpa Late CY08 350 LNG North West Shelf 5th Train (Australia) 16.67% On time and budget. 50,000 barrels and 50 million cubic feet gas per day Q1 CY08 405 Oil/Gas Neptune (US) 35% **Production Capacity** (100%)**Progress** Initial Production Target Date Share of Approved Capex US\$m Commodity Petroleum Projects On revised schedule and budget 45,000 tpa nickel Q1 CY08 556 Nickel Yabulu

(Australia) 100%

On time and

budget.

360,000 tpa

nickel ore

H1 CY08

139

Nickel

Cliffs (Australia)

100%

Production Capacity

(100%)

Progress

Initial

Production

Target Date

Share of

Approved

Capex

US\$m

Commodity

Minerals Projects

(cont d)

Slide 53
Sanctioned development projects (US\$9.6bn) cont.
Sanctioned
10,000 bpd condensate
and processing capacity
of 80 million cubic feet
gas per day

CY11 500 Oil/Gas Kipper (Australia)

32.5% - 50%

On time and

budget.

96,000 barrels of oil and

60 million cubic feet gas

per day

H1 CY10

1,200

Oil/Gas

Pyrenees (Australia)

71.43%

On time and

budget.

Tie-back to Atlantis South

H2 CY09

100

Oil/Gas

Atlantis North (US)

44%

On time and

budget.

100,000 barrels and 50

million cubic feet of gas

per day

Mid CY09

1,940

Oil/gas

Shenzi (US)

44%

On time and

budget.

800 million cubic feet gas

per day and 50,000 bpd

condensate

End CY08

200

Oil/Gas

North West Shelf Angel

(Australia)

16.67%

Production Capacity

(100%)

Progress

Initial

Production
Target Date
Share of
Approved
Capex
US\$m
Commodity
Petroleum Projects
(cont d)

Slide 54
Development projects in feasibility (US\$6.5bn)
3.2 million tpa
H2 CY11
1,000
Alumina
Guinea Alumina Project (Guinea)

33.3% 1 million tpa clean coal End CY08 50 Met Coal Maruwai Stage 1 (Indonesia) 100% 6.9 million tpa bauxite H2 CY09 320 Bauxite Bakhuis (Suriname) 45% Optimisation of existing reserve base H1 CY08 1,000 **Energy Coal** Douglas-Middelburg Optimisation (South Africa) 84% 5 million tpa clean coal H2 CY10 405 Met Coal Maruwai (Indonesia) 100% 1.1 million tpa End CY10 1,750 Alumina Worsley Efficiency and Growth (Australia) 86% **Project Capacity** $(100\%)^*$ Forecast Initial Production*

Estimated Share of Capex*
US\$m

Commodity
Minerals Projects
(US\$4.7bn)
*

Indicative only

Slide 55
Development projects in feasibility (US\$6.5bn) cont.
5.7 million tpa
saleable coal
End CY10
480
Energy Coal

Navajo South Mine Extension (USA) 100% Maintain Nickel West system capacity H2 CY13 500 Nickel Perseverance Deeps (Australia) 100% 7 million tpa saleable coal End CY10 475 **Energy Coal** Mt Arthur Coal UG (Australia) 100% **Project Capacity** (100%)*Forecast Initial Production* **Estimated Share** of Capex* US\$m Commodity Minerals Projects (US\$4.7bn) LNG processing capacity 2.5 million tpa H2 CY12 600 LNG NWS North Rankin B 16.67% **Project Capacity** (100%)*Forecast Initial Production* **Estimated Share** of Capex* US\$m Commodity **Petroleum Projects** (US\$600m) Indicative only

Slide 56
Development projects commissioned since July 2001
Q1 CY04
Q2 CY04
266
299
Products

& Capacity Expansion

(Australia)

85%

Q1 CY04

Q1 CY04

33

50

Cerrejon

Zona

Norte

(Colombia)

33.3%

Q4 CY03

Q4 CY03

464

464

Ohanet

(Algeria)

45%

Q4 CY03

Q2 CY04

411

449

Hillside

3

(South

Africa)

100%

Q4 CY03

Q4 CY03

380

411

Mt

Arthur

North

(Australia)

100%

Q3 CY03

Q4 CY03

171

181

Area

C

40 Zamzama (Pakistan) 38.5% Q2 CY01 Q2 CY01 752 775 Antamina (Peru) 33.75% Q4 CY02 Q2 CY03 34 50 Bream Gas Pipeline (Australia) 50% Q3 CY02 Q3 CY02 543 600 Escondida Phase IV (Chile) 57.5% Q3 CY02 Q3 CY02 143 146 San Juan Underground

(US)

100% Q2 CY02

(Australia)

85% Q2 CY03 Q3 CY03 40

Q2 CY02
120
138
Tintaya
Oxide
(Peru)
99.9%
Q3 CY01
Q3 CY01
114
128
Typhoon
(US)
50%
Mozal
2
(Mozambique)
47.1%
Project
Q2 CY03
Q4 CY03
311
405
Initial Production Date
Our Share of Capex
Actual
Budget
Actual
US\$m

Budget US\$m

Slide 57
Development projects commissioned since July 2001
Q2 CY06
Q1 CY06
188
165
Worsley

Development Capital Project (Australia) 86% Q4 CY05 Q3 CY05 33 29 Paranam Refinery Expansion (Suriname) 45% Oct 2005 Q4 CY05 251 230 Escondida Norte (Chile) 57.5% Mid CY05 Mid CY05 100 90 BMAPhase 1 (Including Broadmeadow) (Australia) 50% April 2005 Mid CY05 200 200 Dendrobium (Australia) 100% April 2005 Early CY05 139 146 Panda

Underground (Canada) 80% Jan 2005 End CY04 337 327 Angostura (Trinidad) 45% Q2 CY04 Q2 CY04 80 83 WA Iron Ore Accelerated Expansion (Australia) 85% Jan 2005 End CY04 370 368 Mad Dog (US) 23.9% Q4 CY04 Q4 CY04 132 132 GoMPipelines Infrastructure (US) 22/25% Q4 CY04 Q4 CY04 101

95 Western Australia Iron Ore **RGP** (Australia) 85% Q4 CY04 Q4 CY04 192 192 ROD (Algeria) 36% Mid CY04 Mid CY04 252 247 NWS Train (Australia) 16.7% Minerva (Australia) 90% **Project** Jan 2005 Q4 CY04 157 150 **Initial Production Date** Our Share of Capex Actual Budget Actual

US\$m Budget US\$m

Slide 58
Development projects commissioned since July 2001
Q4 CY07
Q4 CY07
144
(1)
140

Pinto Valley (USA) 100% Q4 CY07 Q4 CY07 1,300 (1) 1,300 Western Australia Iron Ore RGP3 (Australia) 86.2%Q4 CY07 Q1 CY08 2,079 (1) 2,200 Ravensthorpe (Australia) 100% End CY07 End CY07 176 200 Koala Underground (Canada) 80% Q2 CY08 Q2 CY08 380 (1) 380 Stybarrow (Australia) 50% H2 CY07

H2 CY07 1,630 (1) 1,630

162

Atlantis South (US) 44% H2 CY07 H2 CY07 365 (1) 365 Genghis Khan (US) 44% H1 CY07 Mid CY07 140 (1) 100 Blackwater Coal Preparation (Australia) 50% Q4 CY06 H2 CY06 88 (1) 88 BMAPhase 2 (Australia) 50% Q4 CY06 Q4 CY06 1,100 990 Spence (Chile) 100% Q2 CY06 H2 CY06 566 500 Escondida

Sulphide Leach (Chile)
57.5% Q2 CY06 H2 CY06 501 489 Western Australia Iron Ore RGP2 (Australia)
85% Project Initial Production Date Our Share of Capex Actual Budget Actual US\$m Budget US\$m (1) Actual cost subject to finalisation.

Key net profit sensitivities US\$1/t on iron ore price 60 US\$1/bbl on oil price US\$1/t on metallurgical coal price 25 USc1/lb on aluminium price USc1/lb on copper price US\$1/t on energy coal price USc1/lb on nickel price AUD (USc1/A\$) Operations (2) 65 RAND (0.2 Rand/US\$) Operations (2) 35 (US\$m) Approximate impact

Slide 59

(1)

on FY 2008 net profit after tax of changes of:

- (1) Assumes total volumes exposed to price.
- (2) Impact based on average exchange rate for the period.