

ESTERLINE TECHNOLOGIES CORP  
Form 10-Q  
August 09, 2016  
UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 1, 2016.

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-6357

ESTERLINE TECHNOLOGIES CORPORATION

(Exact name of registrant as specified in its charter)

Delaware  
(State or other Jurisdiction  
of incorporation or organization)

13-2595091  
(I.R.S. Employer  
Identification No.)

500 108th Avenue N.E., Bellevue, Washington 98004

(Address of principal executive offices)(Zip Code)

Registrant's telephone number, including area code (425) 453-9400

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☐ No ☐

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of August 5, 2016, 29,396,333 shares of the issuer's common stock were outstanding.

## PART I – FINANCIAL INFORMATION

## Item 1. Financial Statements

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED BALANCE SHEET

As of July 1, 2016 and October 2, 2015

(In thousands, except share amounts)

|  | July 1,<br>2016<br>(Unaudited) | October 2,<br>2015 |
|--|--------------------------------|--------------------|
| <b>ASSETS</b>  |                                |                    |
| Current Assets   |                                |                    |
| Cash and cash equivalents                                      | \$ 237,845                     | \$ 191,355         |
| Cash in escrow   | 1,125                          | -                  |
| Accounts receivable, net of allowances of \$8,608 and \$10,050 | 393,632                        | 380,748            |
| Inventories  |                                |                    |
| Raw materials and purchased parts                              | 180,957                        | 169,153            |
| Work in progress   | 176,316                        | 181,187            |
| Finished goods   | 109,702                        | 96,428             |
|  | 466,975                        | 446,768            |
| Income tax refundable  | 4,957                          | 12,575             |
| Deferred income tax benefits                                   | -                              | 41,082             |
| Prepaid expenses   | 20,611                         | 23,008             |
| Other current assets   | 5,370                          | 5,427              |
| Current assets of businesses held for sale                     | 18,034                         | 27,851             |
| Total Current Assets   | 1,148,549                      | 1,128,814          |
| Property, Plant and Equipment                                  | 778,044                        | 729,317            |
| Accumulated depreciation                                       | 451,269                        | 419,918            |
|  | 326,775                        | 309,399            |
| Other Non-Current Assets                                       |                                |                    |
| Goodwill   | 1,027,873                      | 1,041,991          |
| Intangibles, net   | 405,531                        | 452,040            |
| Deferred income tax benefits                                   | 69,259                         | 28,979             |
| Other assets   | 15,395                         | 14,348             |

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|  |             |             |
|--|-------------|-------------|
| Non-current assets of businesses held for sale | 10,735      | 24,917      |
| Total Assets                                   | \$3,004,117 | \$3,000,488 |

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED BALANCE SHEET

As of July 1, 2016 and October 2, 2015

(In thousands, except share amounts)

|   | July 1,<br>2016<br>(Unaudited) | October 2,<br>2015 |
|---|--------------------------------|--------------------|
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>   |                                |                    |
| <b>Current Liabilities</b>  |                                |                    |
| Accounts payable  | \$ 128,635                     | \$ 117,976         |
| Accrued liabilities   | 246,967                        | 259,734            |
| Current maturities of long-term debt  | 16,340                         | 13,376             |
| Federal and foreign income taxes  | 6,322                          | 2,404              |
| Current liabilities of businesses held for sale   | 12,283                         | 17,106             |
| <b>Total Current Liabilities</b>  | <b>410,547</b>                 | <b>410,596</b>     |
| <b>Long-Term Liabilities</b>  |                                |                    |
| Credit facilities   | 170,000                        | 160,000            |
| Long-term debt, net of current maturities   | 688,753                        | 701,457            |
| Deferred income tax liabilities   | 57,690                         | 73,849             |
| Pension and post-retirement obligations   | 73,653                         | 75,019             |
| Other liabilities   | 24,868                         | 29,367             |
| Non-current liabilities of businesses held for sale   | 1,222                          | 2,409              |
| <b>Shareholders' Equity</b>   |                                |                    |
| Common stock, par value \$.20 per share, authorized 60,000,000 shares,<br>issued 32,532,260 and 32,378,185 shares | 6,506                          | 6,476              |
| Additional paid-in capital  | 700,124                        | 682,479            |
| Treasury stock at cost, repurchased 3,135,927 and 2,831,350 shares  | (308,514 )                     | (289,780 )         |
| Retained earnings   | 1,496,533                      | 1,447,120          |
| Accumulated other comprehensive loss  | (328,101 )                     | (308,828 )         |
| <b>Total Esterline Shareholders' Equity</b>   | <b>1,566,548</b>               | <b>1,537,467</b>   |
| Noncontrolling interests  | 10,836                         | 10,324             |
| <b>Total Shareholders' Equity</b>   | <b>1,577,384</b>               | <b>1,547,791</b>   |
| <b>Total Liabilities and Shareholders' Equity</b>   | <b>\$3,004,117</b>             | <b>\$3,000,488</b> |

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED STATEMENT OF OPERATIONS AND

## COMPREHENSIVE INCOME (LOSS)

For the Three and Nine Month Periods Ended July 1, 2016 and June 26, 2015

(Unaudited)

(In thousands, except per share amounts)

|  | Three Months Ended |                              | Nine Months Ended |                              |
|--|--------------------|------------------------------|-------------------|------------------------------|
|  | July 1,<br>2016    | June 26,<br>2015<br>(Recast) | July 1,<br>2016   | June 26,<br>2015<br>(Recast) |
| Net Sales  | \$517,092          | \$484,723                    | \$1,448,879       | \$1,457,544                  |
| Cost of Sales  | 343,508            | 319,433                      | 981,403           | 963,996                      |
|  | 173,584            | 165,290                      | 467,476           | 493,548                      |
| Expenses   |                    |                              |                   |                              |
| Selling, general & administrative                            | 96,769             | 92,028                       | 293,283           | 289,549                      |
| Research, development and engineering                        | 22,211             | 26,401                       | 72,760            | 75,075                       |
| Restructuring charges  | 559                | 1,135                        | 2,430             | 6,062                        |
| Other (income) expense                                       | -                  | -                            | -                 | (12,744 )                    |
| Total Expenses   | 119,539            | 119,564                      | 368,473           | 357,942                      |
| Operating Earnings from Continuing Operations                | 54,045             | 45,726                       | 99,003            | 135,606                      |
| Interest Income  | (30 )              | (87 )                        | (211 )            | (406 )                       |
| Interest Expense   | 7,659              | 10,393                       | 22,169            | 24,409                       |
| Loss on Extinguishment of Debt                               | -                  | 329                          | -                 | 329                          |
| Earnings from Continuing Operations Before Income Taxes      | 46,416             | 35,091                       | 77,045            | 111,274                      |
| Income Tax Expense (Benefit)                                 | 7,975              | 6,744                        | 11,358            | 23,430                       |
| Earnings from Continuing Operations Including                |                    |                              |                   |                              |
| Noncontrolling Interests                                     | 38,441             | 28,347                       | 65,687            | 87,844                       |
| Loss (Earnings) Attributable to Noncontrolling Interests     | (395 )             | (125 )                       | (781 )            | (216 )                       |
| Earnings from Continuing Operations Attributable to          |                    |                              |                   |                              |
| Esterline, Net of Tax  | 38,046             | 28,222                       | 64,906            | 87,628                       |
| Loss from Discontinued Operations Attributable to            |                    |                              |                   |                              |
| Esterline, Net of Tax  | (8,690 )           | (558 )                       | (15,493 )         | (21,034 )                    |
| Net Earnings Attributable to Esterline                       | \$29,356           | \$27,664                     | \$49,413          | \$66,594                     |
| Earnings (Loss) Per Share Attributable to Esterline - Basic: |                    |                              |                   |                              |
| Continuing operations  | \$1.30             | \$0.92                       | \$2.19            | \$2.81                       |
| Discontinued operations                                      | (0.30 )            | (0.02 )                      | (0.52 )           | (0.67 )                      |
| Earnings (Loss) Per Share - Basic                            | \$1.00             | \$0.90                       | \$1.67            | \$2.14                       |

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|  |           |          |           |             |
|--|-----------|----------|-----------|-------------|
| Earnings (Loss) Per Share Attributable to Esterline - Diluted: |           |          |           |             |
| Continuing operations  | \$1.28    | \$0.90   | \$2.18    | \$2.76      |
| Discontinued operations  | (0.29 )   | (0.02 )  | (0.52 )   | (0.66 )     |
| Earnings (Loss) Per Share - Diluted                            | \$0.99    | \$0.88   | \$1.66    | \$2.10      |
| Net Earnings   | \$29,356  | \$27,664 | \$49,413  | \$66,594    |
| Change in Fair Value of Derivative Financial Instruments       | 888       | 13,408   | 16,989    | (5,339 )    |
| Income Tax Expense (Benefit)                                   | 68        | 3,234    | 4,562     | (2,448 )    |
|  | 820       | 10,174   | 12,427    | (2,891 )    |
| Change in Pension and Post-Retirement Obligations              | 1,163     | 19       | 3,351     | (607 )      |
| Income Tax Expense (Benefit)                                   | (47 )     | 137      | 793       | (175 )      |
|  | 1,210     | (118 )   | 2,558     | (432 )      |
| Currency Translation Adjustment                                | (26,044 ) | 31,598   | (34,259 ) | (140,998 )  |
| Comprehensive Income (Loss)                                    | \$5,342   | \$69,318 | \$30,139  | \$(77,727 ) |

## ESTERLINE TECHNOLOGIES CORPORATION

## CONSOLIDATED STATEMENT OF CASH FLOWS

For the Nine Month Periods Ended July 1, 2016 and June 26, 2015

(Unaudited)

(In thousands)

|   | July 1,<br>2016 | June 26,<br>2015<br>(Recast) |
|---|-----------------|------------------------------|
| Cash Flows Provided (Used) by Operating Activities  |                 |                              |
| Net earnings including noncontrolling interests   | \$50,194        | \$66,810                     |
| Adjustments to reconcile net earnings including noncontrolling interests to net cash provided (used) by operating activities: |                 |                              |
| Depreciation and amortization   | 73,272          | 76,118                       |
| Deferred income taxes   | (17,545 )       | (15,701 )                    |
| Share-based compensation  | 12,501          | 8,744                        |
| Gain on release of non-income tax liability   | -               | (15,656 )                    |
| Loss on assets held for sale  | 7,895           | 15,763                       |
| Working capital changes, net of effect of acquisitions:   |                 |                              |
| Accounts receivable   | (14,435 )       | (731 )                       |
| Inventories   | (18,249 )       | (14,781 )                    |
| Prepaid expenses  | 1,886           | (1,055 )                     |
| Other current assets  | 8               | (587 )                       |
| Accounts payable  | 9,554           | (3,566 )                     |
| Accrued liabilities   | (11,296 )       | 14,128                       |
| Federal and foreign income taxes  | 11,264          | 2,370                        |
| Other liabilities   | 737             | 1,971                        |
| Other, net  | 12,826          | (16,601 )                    |
|   | 118,612         | 117,226                      |
| Cash Flows Provided (Used) by Investing Activities  |                 |                              |
| Purchase of capital assets  | (58,547 )       | (36,355 )                    |
| Escrow deposit  | (1,125 )        | -                            |
| Proceeds from sale of discontinued operations   | 3,654           | 9,791                        |
| Acquisition of businesses, net of cash acquired   | -               | (171,070)                    |
|   | (56,018 )       | (197,634)                    |
| Cash Flows Provided (Used) by Financing Activities  |                 |                              |
| Proceeds provided by stock issuance under employee stock plans  | 4,679           | 15,114                       |
| Excess tax benefits from stock option exercises   | 496             | 2,459                        |
| Shares repurchased  | (18,735 )       | (185,164)                    |
| Repayment of long-term credit facilities  | (20,000 )       | (330,000)                    |
| Repayment of long-term debt   | (9,331 )        | (169,284)                    |



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|   |           |           |
|---|-----------|-----------|
| Proceeds from issuance of long-term credit facilities         | 30,000    | 365,000   |
| Proceeds from issuance of long-term debt                      | -         | 356,532   |
| Proceeds from government assistance                           | -         | 3,239     |
|   | (12,891 ) | 57,896    |
| Effect of Foreign Exchange Rates on Cash and Cash Equivalents | (3,213 )  | (14,228 ) |
| Net Increase (Decrease) in Cash and Cash Equivalents          | 46,490    | (36,740 ) |
| Cash and Cash Equivalents - Beginning of Year                 | 191,355   | 213,251   |
| Cash and Cash Equivalents - End of Period                     | \$237,845 | \$176,511 |
| Supplemental Cash Flow Information:                           |           |           |
| Cash paid for interest  | \$23,684  | \$13,815  |
| Cash paid for taxes   | 13,521    | 27,054    |

ESTERLINE TECHNOLOGIES CORPORATION

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

For the Three and Nine Month Periods Ended July 1, 2016 and June 26, 2015

Note 1 – Basis of Presentation

The consolidated balance sheet as of July 1, 2016, the consolidated statement of operations and comprehensive income (loss) for the three and nine month periods ended July 1, 2016, and June 26, 2015, and the consolidated statement of cash flows for the nine month periods ended July 1, 2016, and June 26, 2015, are unaudited but, in the opinion of management, all of the necessary adjustments, consisting of normal recurring accruals, have been made to present fairly the financial statements referred to above in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, the above statements do not include all of the footnotes required for complete financial statements. The results of operations and cash flows for the interim periods presented are not necessarily indicative of results that can be expected for the full year.

The notes to the consolidated financial statements in the Company's Transition Report on Form 10-K for the eleven months ended October 2, 2015, provide a summary of significant accounting policies and additional financial information that should be read in conjunction with this Form 10-Q.

The timing of the Company's revenues is impacted by the purchasing patterns of customers and, as a result, revenues are not generated evenly throughout the year. Moreover, the Company's first fiscal quarter, October through December, includes significant holiday periods in both Europe and North America.

Note 2 – Change in Fiscal Year End

On June 5, 2014, the Company's board of directors authorized a change in the Company's fiscal year end to the last Friday of September from the last Friday in October. The Company reported its financial results for the 11-month transition period of November 1, 2014, through October 2, 2015, on the Transition Report on Form 10-K and thereafter will file its annual report for each 12-month period ending the last Friday of September of each year, beginning with the 12-month period ending September 30, 2016. Refer to the Transition Report on Form 10-K for the eleven months ended October 2, 2015, for additional information regarding the Company's fiscal year change.

The prior year Consolidated Statement of Operations and Comprehensive Income (Loss) for the three and nine month period ended June 26, 2015, and the Consolidated Statement of Cash Flows for the nine month period ended June 26, 2015, have been recast to align to the Company's new quarter end.

Note 3 – Recent Accounting Pronouncements

In March 2016, the Financial Accounting Standards Board (FASB) issued new guidance simplifying certain aspects of accounting for share-based payments. The key provision of the new standard requires that excess tax benefits and shortfalls be recorded as income tax benefit or expense in the income statement, rather than in equity. The Company is evaluating the effect the updated standard will have on the Company's consolidated financial statements and related disclosures. The new guidance is effective for the Company in fiscal year 2018, with early adoption permitted.

In February 2016, the FASB issued a new lease accounting standard, which provides revised guidance on accounting for lease arrangements by both lessors and lessees. The central requirement of the new standard is that lessees must recognize lease related assets and liabilities for all leases with a term longer than 12 months. The Company is evaluating the effect the standard will have on the Company's consolidated financial statements and related disclosures. The new standard is effective for the Company in fiscal year 2020, with early adoption permitted.

In November 2015, the FASB issued new guidance requiring all deferred tax assets and liabilities to be classified as noncurrent on the balance sheet instead of separating those balances into current and noncurrent amounts. The new guidance is effective for the Company in fiscal year 2018, with early adoption permitted. The Company adopted this guidance prospectively on April 1, 2016, and reclassified the current portion of net deferred tax assets and liabilities to net noncurrent deferred tax assets and liabilities. No prior periods were retrospectively adjusted.

In May 2014, the FASB amended requirements for an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The updated standard will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective, and permits the use of either the retrospective or cumulative effect transition method. Early adoption is permitted. The updated standard becomes effective for the Company in the first fiscal quarter of 2019.

The Company has not yet selected a transition method, and is currently evaluating the effect that the updated standard will have on consolidated financial statements and related disclosures.

#### Note 4 – Earnings Per Share and Shareholders' Equity

Basic earnings per share is computed on the basis of the weighted average number of shares outstanding during the year. Diluted earnings per share includes the dilutive effect of stock options, restricted stock units and share units related to the Company's performance share plan to the extent that performance share plan objectives are met. Common shares issuable from stock options excluded from the calculation of diluted earnings per share because they were anti-dilutive were 858,000 and 745,067 in the three and nine month periods ending July 1, 2016, respectively. Common shares issuable from stock options excluded from the calculation of diluted earnings per share because they were anti-dilutive were 261,150 and 218,633 in the three and nine month periods ending June 26, 2015, respectively. Shares used for calculating earnings per share are disclosed in the following table:

| In Thousands                               | Three Months             |                              | Nine Months              |                              |
|--|--------------------------|------------------------------|--------------------------|------------------------------|
|  | Ended<br>July 1,<br>2016 | June 26,<br>2015<br>(Recast) | Ended<br>July 1,<br>2016 | June 26,<br>2015<br>(Recast) |
| Shares used for basic earnings per share   | 29,381                   | 30,831                       | 29,517                   | 31,183                       |
| Shares used for diluted earnings per share | 29,601                   | 31,322                       | 29,788                   | 31,702                       |

The authorized capital stock of the Company consists of 25,000 shares of preferred stock (\$100 par value), 475,000 shares of serial preferred stock (\$1.00 par value), each issuable in series, and 60,000,000 shares of common stock (\$.20 par value). As of July 1, 2016, and October 2, 2015, there were no shares of preferred stock or serial preferred stock outstanding.

On June 19, 2014, the Company's board of directors approved a \$200 million share repurchase program. In March 2015, the Company's board of directors approved an additional \$200 million for the share repurchase program. Under the program, the Company is authorized to repurchase up to \$400 million of outstanding shares of common stock from time to time, depending on market conditions, share price and other factors. Repurchases may be made in the open market or through private transactions, in accordance with SEC requirements. The Company may enter into a Rule 10(b)5-1 plan designed to facilitate the repurchase of all or a portion of the repurchase amount. The program does not require the Company to acquire a specific number of shares. Common stock repurchased can be reissued, and accordingly, the Company accounts for repurchased stock under the cost method of accounting.

During the three months ended July 1, 2016, the Company repurchased 102,267 shares under this program at an average price per share of \$65.10, for an aggregate purchase price of \$6.7 million. During the three months ended June 26, 2015, the Company repurchased 581,977 shares under this program at an average price per share of \$99.22, for an aggregate purchase price of \$57.7 million. During the nine months ended July 1, 2016, the Company repurchased 304,577 shares under this program at an average price paid per share of \$61.51, for an aggregate purchase

price of \$18.7 million. During the nine months ended June 26, 2015, the Company repurchased 1,749,709 shares under this program at an average price paid per share of \$105.83, for an aggregate purchase price of \$185.2 million. Since the program began, the Company has repurchased 3,135,927 shares for an aggregate purchase price of \$308.5 million, leaving \$91.5 million for shares to be repurchased in the future.

Changes in issued and outstanding common shares are summarized as follows:

|  | Nine<br>Months<br>Ended<br>July 1,<br>2016 | Year Ended<br>October 2,<br>2015 |
|--|--|----------------------------------|
| Shares Issued:                                     |  |                                  |
| Balance, beginning of year                         | 32,378,185                                 | 32,123,717                       |
| Shares issued under share-based compensation plans | 154,075                                    | 254,468                          |
| Balance, end of current period                     | 32,532,260                                 | 32,378,185                       |
| Treasury Stock:                                    |  |                                  |
| Balance, beginning of year                         | (2,831,350 )                               | (269,228 )                       |
| Shares purchased                                   | (304,577 )                                 | (2,562,122 )                     |
| Balance, end of current period                     | (3,135,927 )                               | (2,831,350 )                     |
| Shares outstanding, end of period                  | 29,396,333                                 | 29,546,835                       |

The components of Accumulated Other Comprehensive Gain (Loss):

| In Thousands                                   | July 1,<br>2016 | October 2,<br>2015 |
|--|-----------------|--------------------|
| Unrealized gain (loss) on derivative contracts | \$(5,952 )      | \$(22,941 )        |
| Tax effect                                     | 1,474           | 6,036              |
|  | (4,478 )        | (16,905 )          |
| Pension and post-retirement obligations        | (96,373 )       | (99,724 )          |
| Tax effect                                     | 32,982          | 33,775             |
|  | (63,391 )       | (65,949 )          |
| Currency translation adjustment                | (260,232)       | (225,974)          |
| Accumulated other comprehensive gain (loss)    | \$(328,101)     | \$(308,828)        |

#### Note 5 – Retirement Benefits

The Company's pension plans principally include a U.S. pension plan maintained by Esterline and a non-U.S. plan maintained by CMC Electronics, Inc. (CMC). The Company also sponsors a number of other non-U.S. defined benefit pension plans, primarily in Belgium, France and Germany. In fiscal 2014, the Company offered vested terminated participants of its U.S. pension plan a one-time opportunity to elect a lump-sum payment from the plan in lieu of a lifetime annuity. In the first fiscal quarter of 2015, the Company made a \$16.6 million lump-sum payment to vested terminated pension plan participants from the plan, which resulted in an actuarial settlement charge of \$3.0 million. The charge was recorded in selling, general and administrative expenses. Components of periodic pension cost consisted of the following:

| In Thousands                          | Three Months             |                  |                 |                  |
|---------------------------------------|--------------------------|------------------|-----------------|------------------|
|                                       | Ended<br>July 1,<br>2016 | June 26,<br>2015 | July 1,<br>2016 | June 26,<br>2015 |
|                                       |                          | (Recast)         | (Recast)        | (Recast)         |
| Components of Net Periodic Cost       |                          |                  |                 |                  |
| Service cost                          | \$2,871                  | \$2,841          | \$8,773         | \$8,286          |
| Interest cost                         | 4,412                    | 4,192            | 13,052          | 12,643           |
| Expected return on plan assets        | (6,060)                  | (6,407)          | (17,964)        | (19,123)         |
| Settlement                            | -                        | -                | -               | 2,991            |
| Amortization of prior service cost    | 119                      | 17               | 345             | 51               |
| Amortization of actuarial (gain) loss | 1,580                    | 1,135            | 4,639           | 3,451            |
| Net periodic cost (benefit)           | \$2,922                  | \$1,778          | \$8,845         | \$8,299          |

The Company amortizes prior service cost and actuarial gains and losses from accumulated other comprehensive income to expense over the remaining service period.

#### Note 6 – Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value hierarchy has been established that prioritizes the inputs to valuation techniques used to measure fair value. An asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. The hierarchy of fair value measurements is described below:

Level 1 – Valuations are based on quoted prices that the Company has the ability to obtain in actively traded markets for identical assets and liabilities. Since valuations are based on quoted prices that are readily and regularly available in an active market or exchange traded market, a valuation of these instruments does not require a significant degree of judgment.

Level 2 – Valuations are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – Valuations are based on model-based techniques for which some or all of the assumptions are obtained from indirect market information that is significant to the overall fair value measurement and which require a significant degree of management judgment.

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The following table sets forth the Company's financial assets and liabilities that were measured at fair value on a recurring basis by level within the fair value hierarchy at July 1, 2016, and October 2, 2015.

| In Thousands   | Level 2         |                       |
|--|-----------------|-----------------------|
|  | July 1,<br>2016 | October<br>2,<br>2015 |
| Assets:  |                 |                       |
| Derivative contracts designated as hedging instruments     | \$3,882         | \$1,386               |
| Derivative contracts not designated as hedging instruments | 67              | 189                   |
| Embedded derivatives                                       | 2,035           | 3,992                 |
| Liabilities:   |                 |                       |
| Derivative contracts designated as hedging instruments     | \$10,173        | \$24,660              |
| Derivative contracts not designated as hedging instruments | 7,699           | 2,324                 |
| Embedded derivatives                                       | 2,116           | 380                   |

| In Thousands                   | Level 3            |                       |
|--------------------------------|--------------------|-----------------------|
|                                | July<br>1,<br>2016 | October<br>2,<br>2015 |
| Liabilities:                   |                    |                       |
| Contingent purchase obligation | \$-                | \$3,750               |

The Company's embedded derivatives are the result of entering into sales or purchase contracts that are denominated in a currency other than the Company's functional currency or the supplier's or customer's functional currency. The fair value is determined by calculating the difference between quoted exchange rates at the time the contract was entered into and the period-end exchange rate. These contracts are categorized as Level 2 in the fair value hierarchy.

From time to time, the Company's derivative contracts consist of foreign currency exchange contracts and interest rate swap agreements. These derivative contracts are over the counter, and their fair value is determined using modeling techniques that include market inputs such as interest rates, yield curves, and currency exchange rates. These contracts are categorized as Level 2 in the fair value hierarchy.

The Company's contingent purchase obligation consisted of additional contingent consideration in connection with the acquisition of Sunbank Family of Companies, LLC (Sunbank) of \$3.75 million as of October 2, 2015, which was paid in the second fiscal quarter of 2016 upon achievement of the performance objectives. The value recorded on the balance sheet at October 2, 2015, was derived from the estimated probability that the performance objectives will be met. The contingent purchase obligation was categorized as Level 3 in the fair value hierarchy.

Note 7 – Derivative Financial Instruments



The Company uses derivative financial instruments in the form of foreign currency forward exchange contracts and interest rate swap contracts for the purpose of minimizing exposure to changes in foreign currency exchange rates on business transactions and interest rates, respectively. The Company's policy is to execute such instruments with banks the Company believes to be creditworthy and not to enter into derivative financial instruments for speculative purposes. These derivative financial instruments do not subject the Company to undue risk, as gains and losses on these instruments generally offset gains and losses on the underlying assets, liabilities, or anticipated transactions that are being hedged.

All derivative financial instruments are recorded at fair value in the Consolidated Balance Sheet. For a derivative that has not been designated as an accounting hedge, the change in the fair value is recognized immediately through earnings. For a derivative that has been designated as an accounting hedge of an existing asset or liability (a fair value hedge), the change in the fair value of both the derivative and underlying asset or liability is recognized immediately through earnings. For a derivative designated as an accounting hedge of an anticipated transaction (a cash flow hedge), the change in the fair value is recorded on the Consolidated Balance Sheet in Accumulated Other Comprehensive Income (AOCI) to the extent the derivative is effective in mitigating the exposure related to the anticipated transaction. The change in the fair value related to the ineffective portion of the hedge, if any, is immediately recognized in earnings. The amount recorded within AOCI is reclassified into earnings in the same period during which the underlying hedged transaction affects earnings.

The fair value of derivative instruments is presented on a gross basis, as the Company does not have any derivative contracts which are subject to master netting arrangements. At July 1, 2016, and October 2, 2015, the Company did not have any hedges with credit-risk-related contingent features or that required the posting of collateral. The cash flows from derivative contracts are recorded in operating activities in the Consolidated Statement of Cash Flows.

## Foreign Currency Forward Exchange Contracts

The Company transacts business in various foreign currencies, which subjects the Company's cash flows and earnings to exposure related to changes in foreign currency exchange rates. These exposures arise primarily from purchases or sales of products and services from third parties. Foreign currency forward exchange contracts provide for the purchase or sale of foreign currencies at specified future dates at specified exchange rates, and are used to offset changes in the fair value of certain assets or liabilities or forecasted cash flows resulting from transactions denominated in foreign currencies. At July 1, 2016, and October 2, 2015, the Company had outstanding foreign currency forward exchange contracts principally to sell U.S. dollars with notional amounts of \$449.9 million and \$402.9 million, respectively. These notional values consist primarily of contracts for the European euro, British pound sterling and Canadian dollar, and are stated in U.S. dollar equivalents at spot exchange rates at the respective dates.

## Interest Rate Swaps

The Company manages its exposure to interest rate risk by maintaining an appropriate mix of fixed and variable rate debt, which over time should moderate the costs of debt financing. When considered necessary, the Company may use financial instruments in the form of interest rate swaps to help meet this objective.

## Embedded Derivative Instruments

The Company's embedded derivatives are the result of entering into sales or purchase contracts that are denominated in a currency other than the Company's functional currency or the supplier's or customer's functional currency.

## Net Investment Hedge

In April 2015, the Company issued €330.0 million in 3.625% Senior Notes due April 2023 (2023 Notes) and requiring semi-annual interest payments in April and October each year until maturity. The Company designated the 2023 Notes and accrued interest as a hedge of the investment of certain foreign business units. The foreign currency gain or loss that is effective as a hedge is reported as a component of other comprehensive income (loss) in shareholders' equity. To the extent that this hedge is ineffective, the foreign currency gain or loss is recorded in earnings. There was no ineffectiveness of the hedge since inception.

## Fair Value of Derivative Instruments

Fair value of derivative instruments in the Consolidated Balance Sheet at July 1, 2016, and October 2, 2015, consisted of:

| In Thousands                                 | Classification       | Fair Value      |                       |
|--|----------------------|-----------------|-----------------------|
|  |                      | July 1,<br>2016 | October<br>2,<br>2015 |
| Foreign Currency Forward Exchange Contracts: |                      |                 |                       |
|  | Other current assets | \$ 1,586        | \$ 1,527              |
|  | Other assets         | 2,363           | 48                    |
|  | Accrued liabilities  | 13,968          | 20,688                |
|  | Other liabilities    | 3,904           | 6,296                 |

Embedded Derivative Instruments:

|                      |         |         |
|----------------------|---------|---------|
| Other current assets | \$1,589 | \$2,913 |
| Other assets         | 446     | 1,079   |
| Accrued liabilities  | 1,694   | 351     |
| Other liabilities    | 422     | 29      |

The effect of derivative instruments on the Consolidated Statement of Operations and Comprehensive Income (Loss) for the three and nine month periods ended July 1, 2016, and June 26, 2015, consisted of:

Fair Value Hedges and Embedded Derivatives

We recognized the following gains (losses) on contracts designated as fair value hedges and embedded derivatives:

| In Thousands          | Three Months |               | Nine Months |               |
|-----------------------|--------------|---------------|-------------|---------------|
|                       | Ended        | Ended         | Ended       | Ended         |
|                       | July         |               | July        |               |
| Gain (Loss)           | 1, 2016      | June 26, 2015 | 1, 2016     | June 26, 2015 |
|                       |              | (Recast)      |             | (Recast)      |
| Embedded derivatives: |              |               |             |               |
| Recognized in sales   | \$818        | \$(3,928)     | \$(2,858)   | \$1,715       |

## Cash Flow Hedges

We recognized the following gains (losses) on contracts designated as cash flow hedges:

| In Thousands<br>Gain (Loss)                  | Three Months<br>Ended |                              | Nine Months Ended |                              |
|--|-----------------------|------------------------------|-------------------|------------------------------|
|  | July 1,<br>2016       | June 26,<br>2015<br>(Recast) | July 1,<br>2016   | June 26,<br>2015<br>(Recast) |
| Foreign currency forward exchange contracts: |                       |                              |                   |                              |
| Recognized in AOCI (effective portion)       | \$3,528               | \$19,238                     | \$32,212          | \$11,835                     |
| Reclassified from AOCI into sales            | (2,640)               | (5,830)                      | (15,223)          | (17,174)                     |

## Net Investment Hedges

We recognized the following gains (losses) on contracts designated as net investment hedges:

| In Thousands<br>Gain (Loss)      | Three Months<br>Ended |                              | Nine Months<br>Ended |                              |
|----------------------------------|-----------------------|------------------------------|----------------------|------------------------------|
|                                  | July 1,<br>2016       | June 26,<br>2015<br>(Recast) | July 1,<br>2016      | June 26,<br>2015<br>(Recast) |
| 2023 Notes and Accrued Interest: |                       |                              |                      |                              |
| Recognized in AOCI               | \$8,336               | \$(11,991)                   | \$2,084              | \$(11,991)                   |

During the first nine months of fiscal 2016 and 2015, the Company recorded a loss of \$7.6 million and a gain of \$0.1 million, respectively, on foreign currency forward exchange contracts that have not been designated as accounting hedges. These foreign currency exchange gains and losses are included in selling, general and administrative expense.

There was no significant impact to the Company's earnings related to the ineffective portion of any hedging instruments during the first nine months of fiscal 2016 and 2015. In addition, there was no significant impact to the Company's earnings when a hedged firm commitment no longer qualified as a fair value hedge or when a hedged forecasted transaction no longer qualified as a cash flow hedge during the first nine months of fiscal 2016 and 2015.

Amounts included in AOCI are reclassified into earnings when the hedged transaction settles. The Company expects to reclassify approximately \$8.0 million of net loss into earnings over the next 12 months. The maximum duration of the Company's foreign currency cash flow hedge contracts at July 1, 2016, is 24 months.

## Note 8 – Income Taxes

The effective tax rates for the three and nine months ended July 1, 2016, were 17.2% and 14.7%, respectively. The effective tax rates for the three and nine months ended June 26, 2015, were 19.2% and 21.1%, respectively. The effective tax rates were lower than the U.S. federal statutory rate due to various tax credits, certain foreign interest expense deductions and lower income tax rates on permanently invested foreign sourced income.

The decrease in the three and nine months ended July 1, 2016, effective tax rate compared to prior year periods was primarily due to an adjustment for non-deductible expense from the Consent Agreement with DDTC. As noted in Note 10 – Commitments and Contingencies, the Consent Agreement required a payment of \$20 million, \$10 million of which was suspended and eligible for offset credit based on verified expenditures for past and future remedial compliance measures. The \$10 million penalty and qualifying expenditures up to \$10 million were non-deductible for income tax purposes. In the three months ended June 26, 2015, the Company recognized a \$0.7 million tax expense related to non-deductible compliance expense. In the nine months ended June 26, 2015, the Company recognized a \$2.0 million tax expense related to non-deductible compliance expense and a return to provision adjustment of \$1.6 million expense.

It is reasonably possible that within the next twelve months approximately \$2.7 million of tax benefits that are currently unrecognized could be recognized as a result of settlement of examinations and/or the expiration of applicable statutes of limitations. The release is not expected to have a material impact on the statement of financial position or operations.

#### Note 9 – Debt

##### U.S. Credit Facility

On April 9, 2015, the Company amended its secured credit facility to extend the maturity to April 9, 2020, increase the amount available for borrowing under the secured revolving credit facility to \$500 million, and provide for a delayed-draw term loan facility of \$250 million (U.S. Term Loan, due 2020). The Company recorded \$2.3 million in debt issuance costs. The credit facility is secured by substantially all the Company's assets, and interest is based on standard inter-bank offering rates. The interest rate ranges

from LIBOR plus 1.25% to LIBOR plus 2.00%. At July 1, 2016, the Company had \$165.0 million outstanding under the secured credit facility at an interest rate of LIBOR plus 1.75%, which was 2.2%. Additionally, the Company had \$5.0 million outstanding under the secured credit facility at an initial interest rate of prime plus 0.75%, which was 4.25%. Subsequent to July 1, 2016, the interest rate on the \$5.0 million borrowing was reduced to LIBOR plus 1.75%.

#### U.S. Term Loan, due July 2016

In April 2013, the Company amended the secured credit facility to provide for a \$175.0 million term loan (U.S. Term Loan, due 2016). On April 8, 2015, the Company paid off the U.S. Term Loan, due 2016. In connection with the repayment, the Company wrote off \$0.3 million in unamortized debt issuance costs as a loss on extinguishment of debt in the third fiscal quarter of 2015.

#### U.S. Term Loan, due April 2020

On August 3, 2015, the Company borrowed \$250 million under the U.S. Term Loan, due 2020, provided for under the amended secured credit facility. The interest rate on the U.S. Term Loan, due 2020, ranges from LIBOR plus 1.25% to LIBOR plus 2.00%. At July 1, 2016, the interest rate was LIBOR plus 1.75%, which equaled 2.2%. The loan amortizes at 1.25% of the original principal balance quarterly through March 2020, with the remaining balance due in April 2020.

#### 7% Senior Notes, due August 2020

In August 2010, the Company issued \$250.0 million in 7% Senior Notes, due August 2020 (2020 Notes) and which require semi-annual interest payments in March and September of each year until maturity.

On August 4, 2015, the proceeds from the U.S. Term Loan, due August 2020, were used to redeem all of the 7% 2020 Notes. As part of the redemption, the Company incurred an \$8.75 million redemption premium and wrote off \$2.4 million in unamortized debt issuance costs as a loss on extinguishment of debt in the fourth fiscal quarter of 2015.

#### 3.625% Senior Notes, due April 2023

In April 2015, the Company issued €330.0 million in 3.625% Notes, due 2023 requiring semi-annual interest payments in April and October of each year until maturity. The net proceeds from the sale of the notes, after deducting \$5.9 million of debt issuance costs, were \$350.8 million. The 2023 Notes are general unsecured senior obligations of the Company. The 2023 Notes are unconditionally guaranteed on a senior basis by the Company and certain subsidiaries of the Company that are guarantors under the Company's existing secured credit facility. The 2023 Notes are subject to redemption at the option of the Company at any time prior to April 15, 2018, at a price equal to 100% of the principal amount, plus any accrued interest to the date of redemption and a make-whole provision. The Company may also redeem up to 35% of the 2023 Notes before April 15, 2018, with the net cash proceeds from equity offerings. The 2023 Notes are also subject to redemption at the option of the Company, in whole or in part, on or after April 15, 2018, at redemption prices starting at 102.719% of the principal amount plus accrued interest during the

period beginning April 15, 2018, and declining annually to 100% of principal and accrued interest on or after April 15, 2021.

Based on quoted market prices, the fair value of the Company's 2023 Notes was \$346.5 million as of July 1, 2016, and \$347.7 million as of October 2, 2015. The carrying amount of the secured credit facility and the U.S. Term Loan, due 2020, approximate fair value. The estimate of fair value for the 2023 Notes is based on Level 2 inputs as defined in the fair value hierarchy described.

Government refundable advances consist of payments received from the Canadian government to assist in research and development related to commercial aviation. The requirement to repay this advance is solely based on year-over-year commercial aviation revenue growth at CMC beginning in 2014. Imputed interest on the advance was 3.7% at July 1, 2016. The debt recognized was \$45.3 million and \$43.3 million as of July 1, 2016, and October 2, 2015, respectively.

In April 2015, FASB amended requirements related to the presentation of debt issuance costs. The updated standard requires debt issuance costs related to a recognized debt liability to be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability instead of being presented as an asset. The recognition and measurement of debt issuance costs are not affected by this amendment. The Company adopted this updated standard during the first fiscal quarter of 2016. The Company reclassified \$6.5 million of debt issuance costs from other non-current assets to a reduction of the Company's current maturities of long-term debt of \$0.2 million and a reduction of the Company's long-term debt of \$6.3 million as of October 2, 2015.

#### Note 10 – Commitments and Contingencies

The Company is party to various lawsuits and claims, both as a plaintiff and defendant, and has contingent liabilities arising from the conduct of business, none of which, in the opinion of management, is expected to have a material effect on the Company's financial position or results of operations. The Company believes that it has made appropriate and adequate provisions for contingent liabilities.

As of July 1, 2016, and October 2, 2015, the Company had a liability of \$0.7 million and \$1.6 million, respectively, related to environmental remediation at a previously sold business for which the Company provided indemnification.

On March 5, 2014, the Company entered into a Consent Agreement with the U.S. Department of State's Directorate of Defense Trade Controls Office of Defense Trade Controls Compliance (DTCC) to resolve alleged International Traffic in Arms Regulations (ITAR) civil violations. The Consent Agreement settled the pending ITAR compliance matter with the DTCC previously reported by the Company that resulted from voluntary reports the Company filed with DTCC that disclosed possible technical and administrative violations of the ITAR. The Consent Agreement has a three-year term and provided for: (i) a payment of \$20 million, \$10 million of which is suspended and eligible for offset credit based on verified expenditures for past and future remedial compliance measures; (ii) the appointment of an external Special Compliance Official to oversee compliance with the Consent Agreement and the ITAR; (iii) two external audits of the Company's ITAR compliance program; and (iv) continued implementation of ongoing remedial compliance measures and additional remedial compliance measures related to automated systems and ITAR compliance policies, procedures and training. The \$10 million portion of the settlement that is not subject to suspension is to be paid in installments, with \$8 million already paid over fiscal years 2014, 2015 and 2016, and the remaining \$2 million to be paid in March 2017. As of the quarter ended July 1, 2016, the DTCC approved costs incurred by the Company for the remedial compliance measures to fully offset the \$10 million suspended payment.

#### Note 11 – Employee Stock Plans

As of July 1, 2016, the Company had three share-based compensation plans, which are described below. The compensation cost that has been charged against income for those plans was \$12.5 million and \$8.7 million for the first nine months of fiscal 2016 and 2015, respectively. During the first nine months of fiscal 2016 and 2015, the Company issued 154,075 and 300,235 shares, respectively, under its share-based compensation plans. During the third fiscal quarter of 2016 and 2015, the Company issued 50,446 and 69,235 shares, respectively.

#### Employee Stock Purchase Plan (ESPP)

The ESPP is a “safe-harbor” designed plan whereby shares are purchased by participants at a discount of 5% of the market value on the purchase date and, therefore, compensation cost is not recorded.

#### Employee Sharesave Scheme

The Company offers shares under its employee sharesave scheme for U.K. employees. This plan allows participants the option to purchase shares at a 5% discount of the market price of the stock as of the beginning of the offering period. The term of these options is three years. The sharesave scheme is not a “safe-harbor” design, and therefore, compensation cost is recognized on this plan. Under the sharesave scheme, option exercise prices are equal to the fair market value of the Company's common stock on the date of grant. The Company granted 70,673 and 25,984 options in the nine month periods ended July 1, 2016, and June 26, 2015, respectively. The weighted-average grant date fair value of options granted during the nine month periods ended July 1, 2016, and June 26, 2015, was \$16.65 and \$24.31 per share, respectively.

The fair value of the awards under the employee share-save scheme was estimated using a Black-Scholes pricing model which uses the assumptions noted in the following table. The risk-free rate for the contractual life of the options is based on the U.S. Treasury zero coupon issues in effect at the time of grant.

Nine Months  
Ended



|                         | July 1,<br>2016 | June<br>26,<br>2015 |
|-------------------------|-----------------|---------------------|
| Volatility              | 33.21 %         | 25.80 %             |
| Risk-free interest rate | 1.19 %          | 0.93 %              |
| Expected life (years)   | 3               | 3                   |
| Dividends               | 0               | 0                   |

#### Equity Incentive Plan

Under the equity incentive plan, option exercise prices are equal to the fair market value of the Company's common stock on the date of grant. The Company granted 221,200 and 192,700 options to purchase shares in the nine month periods ended July 1, 2016, and June 26, 2015, respectively. The weighted-average grant date fair value of options granted during the nine month periods ended July 1, 2016, and June 26, 2015, was \$35.69 and \$48.48 per share, respectively.

The fair value of each option granted by the Company was estimated using a Black-Scholes pricing model, which uses the assumptions noted in the following table. The Company uses historical data to estimate volatility of the Company's common stock and option exercise and employee termination assumptions. The risk-free rate for the contractual life of the option is based on the U.S. Treasury zero coupon issues in effect at the time of the grant.

|                         | Nine Months Ended |                  |
|-------------------------|-------------------|------------------|
|                         | July 1,<br>2016   | June 26,<br>2015 |
| Volatility              | 33.06 - 40.52%    | 40.73 - 41.89%   |
| Risk-free interest rate | 1.61 - 2.24%      | 1.43 - 2.00%     |
| Expected life (years)   | 5 - 9             | 5 - 9            |
| Dividends               | 0                 | 0                |

The Company granted 36,000 and 22,000 restricted stock units in the nine month periods ended July 1, 2016, and June 26, 2015, respectively. The weighted-average grant date fair value of restricted stock units granted during the nine month periods ended July 1, 2016, and June 26, 2015, was \$85.33 and \$112.53 per share, respectively. The fair value of each restricted stock unit granted by the Company is equal to the fair market value of the Company's common stock on the date of grant.

The Company granted 56,200 and 34,000 performance share plan shares in the nine month periods ended July 1, 2016, and June 26, 2015, respectively. The total shares granted in each period equaled the number of shares participants would receive if the Company achieves target performance over the relevant period and is therefore at risk if the Company does not achieve the target level of the performance. The grant date fair value of performance share plan shares granted during the nine month periods ended July 1, 2016, and June 26, 2015, was \$79.31 and \$117.53, respectively. The fair value of each performance share plan share granted by the Company is equal to the fair market value of the Company's common stock on the date of grant.

#### Note 12 – Acquisitions

On January 31, 2015, the Company acquired the defense, aerospace and training display (DAT) business of Belgium-based Barco N.V. (Barco) for €150 million, or approximately \$171 million, in cash before a working capital adjustment of approximately \$15 million. The Company incurred a \$2.9 million foreign currency exchange loss in the funding of the acquisition in fiscal 2015. Acquisition related costs of \$3.4 million were recognized as selling, general and administrative expense in fiscal 2015. The Company financed the acquisition primarily using international cash reserves, with the balance funded by borrowings under its existing credit facility. The DAT business develops and manufactures visualization solutions for a variety of demanding defense and commercial aerospace applications and is included in our Avionics & Controls segment.

The following summarizes the allocation of the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition. The fair value adjustment for inventory was \$7.0 million, which was recognized as cost of goods sold over eight months, the estimated inventory turnover. The fair value of acquired programs represented the

value of visualization solutions sold under long-term supply agreements with aerospace companies, military contractors, and OEM manufacturers using similar technology. The valuation of the program included the values of program-specific technology, the backlog of contracts, and the relationship with customers which lead to potential future contracts. The valuation of the programs was based upon the discounted cash flow at a market-based discount rate. The purchase price includes the value of existing technologies, the introduction of new technologies, and the addition of new customers. These factors resulted in recording goodwill of \$46.6 million. A substantial portion of the amount allocated to goodwill is not deductible for income tax purposes.

In Thousands  
As of January 31, 2015

|   |           |
|---|-----------|
| Current assets                            | \$82,319  |
| Property, plant and equipment             | 6,206     |
| Intangible assets subject to amortization |           |
| Programs (15 year average useful life)    | 56,455    |
| Programs (3 year average useful life)     | 677       |
| Trade name (3 year average useful life)   | 226       |
| Goodwill                                  | 46,618    |
| Other assets                              | 3,401     |
| Total assets acquired                     | 195,902   |
| Current liabilities assumed               | 34,006    |
| Long-term liabilities assumed             | 5,921     |
| Net assets acquired                       | \$155,975 |

To take advantage of synergies across the Company, DAT will be further integrated with existing businesses. As a result of these integration activities, the Company incurred \$2.8 million and \$10.5 million of integration expenses in the three and nine months ended July 1, 2016, respectively.

#### Note 13 – Restructuring

On December 5, 2013, the Company announced the acceleration of its plans to consolidate certain facilities and create cost efficiencies through shared services in sales, general and administrative and support functions. The costs are for exit and relocation of facilities, losses on the write off of certain property, plant and equipment, and severance.

In the third fiscal quarter of 2016, restructuring expense totaled \$1.5 million. In the first nine months of fiscal 2016, restructuring expense totaled \$4.9 million, as more fully described in the following table:

| In Thousands          | Exit &<br>Relocation<br>of<br>Facilities | Write Off<br>of<br>Property,<br>Plant &<br>Equipment | Severance | Total   |
|-----------------------|--|--|-----------|---------|
| Cost of sales         | \$ 2,258                                 | \$ 27  | \$ 150    | \$2,435 |
| Restructuring charges | 2,011                                    | -  | 419       | 2,430   |
| Total                 | \$ 4,269                                 | \$ 27  | \$ 569    | \$4,865 |

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In the recast third fiscal quarter of 2015, restructuring expense totaled \$2.5 million. In the recast first nine months of fiscal 2015, restructuring expense totaled \$11.7 million, as more fully described in the following table:

| In Thousands          | Exit &<br>Relocation<br>of<br>Facilities | Write Off<br>of<br>Property,<br>Plant &<br>Equipment | Severance | Total    |
|-----------------------|--|--|-----------|----------|
| Cost of sales         | \$ 4,359                                 | \$ 791   | \$ 529    | \$5,679  |
| Restructuring charges | 4,255                                    | 43   | 1,764     | 6,062    |
| Total                 | \$ 8,614                                 | \$ 834   | \$ 2,293  | \$11,741 |

The Company has recorded an accrued liability of \$5.8 million and \$5.2 million for these activities as of July 1, 2016, and October 2, 2015, respectively.

Note 14 – Discontinued Operations

The Company's board of directors previously approved the plan to sell certain non-core business units including Eclipse Electronic Systems, Inc. (Eclipse), a manufacturer of embedded communication intercept receivers for signal intelligence applications; Wallop Defence Systems, Ltd. (Wallop), a manufacturer of flare countermeasure devices; Pacific Aerospace and Electronics Inc. (PA&E), a manufacturer of hermetically sealed electrical connectors; a small distribution business and a small manufacturing business.

On June 5, 2015, the Company sold Eclipse for \$7.9 million and retained ownership of the land, building and building improvements, which are held for sale. In addition, on July 20, 2015, the Company sold PA&E for \$23.4 million. Under the terms of the stock purchase agreements for the sale of Eclipse and PA&E, the Company agreed to indemnify the buyer for certain breaches of the Company's representations and warranties and certain other items for up to \$2.8 million and \$3.9 million, respectively. An escrow account in the amount of \$1.1 million was established at closing of the sale of PA&E to partially cover the Company's indemnification obligations. A claim against the escrow amount, if paid, would result in a corresponding decrease in the purchase price for the sale of PA&E.

During the third fiscal quarter of 2016 and 2015, the Company incurred a loss of \$8.7 million and \$0.6 million, respectively, on discontinued operations. Included in the loss of \$8.7 million for the third fiscal quarter of 2016 is a loss on assets held for sale at Avionics & Controls and Advanced Materials of \$2.4 million and \$1.9 million, respectively. The loss at Avionics & Controls was principally due to a reduction of estimated selling price. The loss at Advanced Materials was principally due to the effect of changes in foreign currency exchange rates on the estimated sale price and Wallop's assets held for sale. Principal assumptions used in measuring the estimated loss on assets held for sale included estimated selling price of the discontinued business and discount rates.

During the first nine months of fiscal 2016 and 2015, the Company incurred a loss of \$15.5 million and \$21.0 million, respectively. Included in the loss of \$15.5 million for the first nine months of fiscal 2016 is a loss on assets held for sale at Advanced Materials and Avionics & Controls of \$5.5 million and \$2.4 million, respectively. The loss at Advanced Materials was principally due to the effect of changes in foreign currency exchange rates on the estimated sale price and Wallop's assets held for sale. The loss at Avionics & Controls was principally due to a reduction of estimated selling price. Principal assumptions used in measuring the estimated loss on assets held for sale included estimated selling price of the discontinued business and discount rates.

During the first nine months of fiscal 2015, the Company recorded a \$1.7 million increase in a liability related to environmental remediation at a previously sold business for which the Company provided indemnification. A loss of \$1.1 million, net of tax, is reflected in discontinued operations.

The operating results of the discontinued operations for the three month period ended July 1, 2016, consisted of the following:

| In Thousands                                  | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Other   | Total     |
|---|---------------------------|-------------------------|-----------------------|---------|-----------|
| Net Sales                                     | \$3,577                   | \$ -                    | \$ 456                | \$-     | \$4,033   |
| Operating earnings (loss)                     | (1,184 )                  | (71 )                   | (5,908 )              | (251 )  | (7,414)   |
| Tax expense (benefit)                         | 570                       | (83 )                   | 876                   | (87 )   | 1,276     |
| Income (loss) from discontinued<br>operations | \$(1,754 )                | \$ 12                   | \$(6,784 )            | \$(164) | \$(8,690) |
| Included in Operating Earnings (Loss):        |                           |                         |                       |         |           |
| Loss on net assets held for sale              | \$(2,411 )                | \$ -                    | \$ (1,912 )           | \$-     | \$(4,323) |

The operating results of the discontinued operations for the nine month period ended July 1, 2016, consisted of the following:

| In Thousands                                  | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Other   | Total      |
|---|---------------------------|-------------------------|-----------------------|---------|------------|
| Net Sales                                     | \$ 13,638                 | \$ -                    | \$ 5,229              | \$-     | \$ 18,867  |
| Operating earnings (loss)                     | 785                       | (378 )                  | (14,775 )             | (262)   | (14,630)   |
| Tax expense (benefit)                         | 1,256                     | (83 )                   | (223 )                | (87 )   | 863        |
| Income (loss) from discontinued<br>operations | \$(471 )                  | \$(295 )                | \$(14,552 )           | \$(175) | \$(15,493) |
| Included in Operating Earnings (Loss):        |                           |                         |                       |         |            |
| Loss on net assets held for sale              | \$(2,355 )                | \$ -                    | \$(5,540 )            | \$-     | \$(7,895 ) |

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The operating results of the discontinued operations for the recast three month period ended June 26, 2015, consisted of the following:

| In Thousands   | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Other | Total      |
|--|---------------------------|-------------------------|-----------------------|-------|------------|
| Net Sales  | \$ 11,248                 | \$ 7,577                | \$ 2,583              | \$ -  | \$ 21,408  |
| Operating earnings (loss)  | (1,196 )                  | 1,352                   | (1,687 )              | 9     | (1,522 )   |
| Tax expense (benefit)  | (869 )                    | (56 )                   | (39 )                 | -     | (964 )     |
| Income (loss) from discontinued<br>operations  | \$(327 )                  | \$ 1,408                | \$(1,648 )            | \$ 9  | \$(558 )   |
| Included in Operating Earnings (Loss):<br>Gain (loss) on net assets<br>held for sale | \$ 323                    | \$(622 )                | \$(1,017 )            | \$ -  | \$(1,316 ) |

The operating results of the discontinued operations for the recast nine month period ended June 26, 2015, consisted of the following:

| In Thousands   | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Other     | Total      |
|--|---------------------------|-------------------------|-----------------------|-----------|------------|
| Net Sales  | \$38,839                  | \$19,834                | \$8,733               | \$-       | \$67,406   |
| Operating earnings (loss)  | (12,591)                  | 3,101                   | (12,908 )             | (1,683)   | (24,081)   |
| Tax expense (benefit)  | (958 )                    | 616                     | (2,115 )              | (590 )    | (3,047 )   |
| Income (loss) from discontinued<br>operations                              | \$(11,633)                | \$2,485                 | \$(10,793 )           | \$(1,093) | \$(21,034) |
| Included in Operating Earnings (Loss):<br>Loss on net assets held for sale | \$(11,116)                | \$(622 )                | \$(4,025 )            | \$-       | \$(15,763) |

Assets and Liabilities Held for Sale within the Consolidated Balance Sheet at July 1, 2016, are comprised of the following:



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| In Thousands   | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Total           |
|--|---------------------------|-------------------------|-----------------------|-----------------|
| Accounts receivable, net                                       | \$3,032                   | \$ -                    | \$ 4,309              | \$7,341         |
| Inventories  | 8,956                     | -                       | 295                   | 9,251           |
| Prepaid expenses   | 145                       | -                       | 202                   | 347             |
| Deferred income tax benefits                                   | -                         | -                       | -                     | -               |
| Income tax refundable  | -                         | -                       | 1,095                 | 1,095           |
| <b>Current Assets of Businesses Held<br/>for Sale</b>          | <b>12,133</b>             | <b>-</b>                | <b>5,901</b>          | <b>18,034</b>   |
| Net property, plant and equipment                              | 5,349                     | -                       | 2,689                 | 8,038           |
| Intangibles, net   | -                         | -                       | 1,759                 | 1,759           |
| Deferred income tax benefits                                   | (392 )                    | -                       | -                     | (392 )          |
| Other assets   | -                         | -                       | 1,330                 | 1,330           |
| <b>Non-Current Assets of Businesses<br/>Held for Sale</b>      | <b>4,957</b>              | <b>-</b>                | <b>5,778</b>          | <b>10,735</b>   |
| Accounts payable   | 251                       | -                       | 1,486                 | 1,737           |
| Accrued liabilities  | 7,666                     | -                       | 2,880                 | 10,546          |
| <b>Current Liabilities of Businesses<br/>Held for Sale</b>     | <b>7,917</b>              | <b>-</b>                | <b>4,366</b>          | <b>12,283</b>   |
| Deferred income tax liabilities                                | -                         | -                       | 902                   | 902             |
| Other liabilities  | -                         | -                       | 320                   | 320             |
| <b>Non-Current Liabilities of<br/>Businesses Held for Sale</b> | <b>-</b>                  | <b>-</b>                | <b>1,222</b>          | <b>1,222</b>    |
| <b>Net Assets of Businesses Held for<br/>Sale</b>              | <b>\$9,173</b>            | <b>\$ -</b>             | <b>\$ 6,091</b>       | <b>\$15,264</b> |

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Assets and Liabilities Held for Sale within the Consolidated Balance Sheet at October 2, 2015, were comprised of the following:

| In Thousands   | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Total    |
|--|---------------------------|-------------------------|-----------------------|----------|
| Accounts receivable, net                               | \$5,360                   | \$ -                    | \$ 1,546              | \$6,906  |
| Inventories  | 14,763                    | -                       | 5,841                 | 20,604   |
| Prepaid expenses                                       | 156                       | -                       | 185                   | 341      |
| Current Assets of Businesses Held<br>for Sale          | 20,279                    | -                       | 7,572                 | 27,851   |
| Net property, plant and equipment                      | 5,474                     | -                       | 12,199                | 17,673   |
| Intangibles, net                                       | 945                       | -                       | 4,928                 | 5,873    |
| Deferred income tax benefits                           | (147 )                    | -                       | -                     | (147 )   |
| Other assets   | -                         | -                       | 1,518                 | 1,518    |
| Non-Current Assets of Businesses<br>Held for Sale      | 6,272                     | -                       | 18,645                | 24,917   |
| Accounts payable                                       | 1,878                     | -                       | 4,837                 | 6,715    |
| Accrued liabilities                                    | 8,340                     | -                       | 2,051                 | 10,391   |
| Current Liabilities of Businesses<br>Held for Sale     | 10,218                    | -                       | 6,888                 | 17,106   |
| Deferred income tax liabilities                        | -                         | -                       | 194                   | 194      |
| Other liabilities                                      | 2,215                     | -                       | -                     | 2,215    |
| Non-Current Liabilities of<br>Businesses Held for Sale | 2,215                     | -                       | 194                   | 2,409    |
| Net Assets of Businesses Held for<br>Sale              | \$14,118                  | \$ -                    | \$ 19,135             | \$33,253 |

Note 15 – Business Segment Information

Business segment information for continuing operations includes the segments of Avionics & Controls, Sensors & Systems and Advanced Materials.

| In Thousands        | Three Months Ended |                              | Nine Months Ended |                              |
|---------------------|--------------------|------------------------------|-------------------|------------------------------|
|                     | July 1,<br>2016    | June 26,<br>2015<br>(Recast) | July 1,<br>2016   | June 26,<br>2015<br>(Recast) |
| Sales               |                    |                              |                   |                              |
| Avionics & Controls | \$222,583          | \$200,078                    | \$607,493         | \$594,025                    |

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|                    |           |           |             |             |
|--------------------|-----------|-----------|-------------|-------------|
| Sensors & Systems  | 186,337   | 175,544   | 514,836     | 529,976     |
| Advanced Materials | 108,172   | 109,101   | 326,550     | 333,543     |
|                    | \$517,092 | \$484,723 | \$1,448,879 | \$1,457,544 |

Earnings from Continuing Operations

Before Income Taxes

|                     |          |          |          |          |
|---------------------|----------|----------|----------|----------|
| Avionics & Controls | \$28,517 | \$16,836 | \$40,579 | \$62,096 |
| Sensors & Systems   | 27,942   | 22,968   | 61,670   | 56,682   |
| Advanced Materials  | 15,512   | 24,514   | 51,710   | 65,538   |
| Segment Earnings    | 71,971   | 64,318   | 153,959  | 184,316  |

|                                |           |           |           |           |
|--------------------------------|-----------|-----------|-----------|-----------|
| Corporate expense              | (17,926 ) | (18,592 ) | (54,956 ) | (61,454 ) |
| Other income                   | -         | -         | -         | 12,744    |
| Interest income                | 30        | 87        | 211       | 406       |
| Interest expense               | (7,659 )  | (10,393 ) | (22,169 ) | (24,409 ) |
| Loss on extinguishment of debt | -         | (329 )    | -         | (329 )    |
|                                | \$46,416  | \$35,091  | \$77,045  | \$111,274 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

On June 5, 2014, we changed the Company's fiscal year end to the last Friday of September from the last Friday in October. We reported our financial results for the 11-month transition period of November 1, 2014, through October 2, 2015, on our Transition Report on Form 10-K, and thereafter we will file our annual report for the 12-month period ending the last Friday of September of each year, beginning with the 12-month period ending September 30, 2016. Prior year results have been recast on a calendar quarter basis. Refer to the Transition Report on Form 10-K for the eleven months ended October 2, 2015, for additional information regarding our fiscal year change.

Overview

We operate our businesses in three segments: Avionics & Controls, Sensors & Systems and Advanced Materials. Our segments are structured around our technical capabilities. Sales in all segments include domestic, international, defense and commercial customers.

The Avionics & Controls segment includes avionics systems, control and communication systems, and interface technologies capabilities. The Sensors & Systems segment includes power systems, connection technologies and advanced sensors capabilities. The Advanced Materials segment includes engineered materials and defense technologies capabilities.

Our current business and strategic plan focuses on the continued development of our products principally for aerospace and defense markets and operational excellence. We are concentrating our efforts to expand our capabilities in these markets, to anticipate the global needs of our customers and to continually improve our operational performance. These efforts focus on continuous research and new product development, acquisitions and strategic realignments of operations to offer more comprehensive solutions across our product offerings and the implementation of the principles of our operating system to become a supplier of choice for our customers.

In March 2014, we entered into a Consent Agreement with the U.S. Department of State's Directorate of Defense Trade Controls Office of Defense Trade Controls Compliance (DDTC) to resolve alleged International Traffic in Arms Regulations (ITAR) civil violations. Among other things, the Consent Agreement required us to pay a \$20 million penalty, of which \$10 million was suspended and eligible for offset credit. Compliance expense associated with these measures was \$8.2 million in the first nine months of fiscal 2016 and \$11.3 million in the prior-year period. As of the quarter ended July 1, 2016, the DTCC approved costs we incurred to implement compliance measures to fully offset the \$10 million suspended payment. More information about the Consent Agreement is set forth in Note 10 to the Consolidated Financial Statements included in Part 1, Item 1 of this report.

Total sales for the third fiscal quarter of 2016 increased by \$32.4 million, or 6.7%, over the prior-year period to \$517.1 million, mainly reflecting higher sales volume of Avionics & Controls and Sensors & Systems due to higher demand and the favorable effect of changes in foreign currency exchange rates relative to the U.S. dollar. Avionics & Controls sales volume increased by \$18 million or 9%, Sensors & Systems increased by \$8 million or 4%, and Advanced Materials sales were even with the prior-year period. The favorable effect of changes in foreign currency exchange rates relative to the U.S. dollar compared with the prior-year period was \$6 million.

Earnings from continuing operations in the third fiscal quarter of 2016 were \$38.0 million, or \$1.28 per diluted share, compared with \$28.2 million, or \$0.90 per diluted share, in the prior-year period. Loss from discontinued operations in the third fiscal quarter of 2016 was \$8.7 million, or \$0.29 per diluted share, compared with \$0.6 million, or \$0.02 per diluted share, in the prior-year period. Net income in the third fiscal quarter of 2016 was \$29.4 million, or \$0.99 per diluted share, compared with \$27.7 million, or \$0.88 per diluted share, in the prior-year period.

Total sales for the first nine months of fiscal 2016 of \$1.5 billion were flat compared with the prior-year period. Incremental sales from the DAT acquisition of \$52 million were offset by lower sales volumes at Avionics &

Controls and Sensors & Systems and the effect of changes in foreign currency exchange rates relative to the U.S. dollar. Avionics & Controls sales volumes decreased by \$30 million or 5%, Sensors & Systems decreased by \$6 million or 1%, and Advanced Materials sales volumes were even with the prior-year period. Additionally, the effect of changes in foreign currency exchange rates compared with the prior-year period reduced sales by \$22 million.

Earnings from continuing operations in the first nine months of fiscal 2016 were \$64.9 million, or \$2.18 per diluted share, compared with \$87.6 million, or \$2.76 per diluted share, in the prior-year period. Loss from discontinued operations in the first nine months of fiscal 2016 was \$15.5 million, or \$0.52 per diluted share, compared with \$21.0 million, or \$0.66 per diluted share, in the prior-year period. Net income in the first nine months of fiscal 2016 was \$49.4 million, or \$1.66 per diluted share, compared with \$66.6 million, or \$2.10 per diluted share, in the prior-year period.

Cash flows from operating activities were \$118.6 million in the first nine months of fiscal 2016 compared with \$117.2 million in the prior-year period.

Our sales, gross margin and earnings results for the three and nine month period ended July 1, 2016, compared with the prior-year period included a number of significant items which are summarized in the tables below.

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The following is a roll forward of sales and gross margin from the recast three month period ended June 26, 2015, to the three month period ended July 1, 2016:

| In Thousands                            | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Total     |
|---|---------------------------|-------------------------|-----------------------|-----------|
| <b>Sales:</b>                           |                           |                         |                       |           |
| Three month period ended June 26, 2015  | \$200,078                 | \$175,544               | \$109,101             | \$484,723 |
| Foreign currency gain (loss)            | 2,134                     | 993                     | (1,584 )              | 1,543     |
| Forward contract gain (loss)            | 2,210                     | 2,051                   | -                     | 4,261     |
| Sales volume                            | 18,161                    | 7,749                   | 655                   | 26,565    |
| Three month period ended July 1, 2016   | \$222,583                 | \$186,337               | \$108,172             | \$517,092 |
| <b>Gross Margin:</b>                    |                           |                         |                       |           |
| Three month period ended June 26, 2015  | 65,154                    | 64,310                  | 35,826                | 165,290   |
| Foreign currency gain (loss)            | 2,670                     | (78 )                   | (308 )                | 2,284     |
| Forward contract gain (loss)            | 2,146                     | 2,051                   | -                     | 4,197     |
| DAT purchase accounting adjustment      | 2,721                     | -                       | -                     | 2,721     |
| DAT integration                         | (1,291 )                  | -                       | -                     | (1,291 )  |
| Volume/mix                              | (341 )                    | 5,040                   | 146                   | 4,845     |
| Lower (higher) manufacturing costs      | 198                       | (4,244 )                | (2,631 )              | (6,677 )  |
| Cost initiatives                        | -                         | 674                     | (336 )                | 338       |
| Inventory cost and EAC adjustment       | 3,278                     | 180                     | -                     | 3,458     |
| Defense Technologies energetic incident | -                         | -                       | (1,581 )              | (1,581 )  |
| Three month period ended July 1, 2016   | \$74,535                  | \$67,933                | \$31,116              | \$173,584 |

The following is a roll forward of sales and gross margin from the recast nine month period ending June 26, 2015, to the nine month period ended July 1, 2016:

| In Thousands                          | Avionics<br>&<br>Controls | Sensors<br>&<br>Systems | Advanced<br>Materials | Total       |
|---------------------------------------|---------------------------|-------------------------|-----------------------|-------------|
| <b>Sales:</b>                         |                           |                         |                       |             |
| Nine month period ended June 26, 2015 | \$594,025                 | \$529,976               | \$333,543             | \$1,457,544 |
| Foreign currency gain (loss)          | (8,139 )                  | (11,655 )               | (5,021 )              | (24,815 )   |
| Forward contract gain (loss)          | 157                       | 2,286                   | -                     | 2,443       |
| DAT incremental                       | 51,734                    | -                       | -                     | 51,734      |
| Sales volume                          | (30,284 )                 | (5,771 )                | (1,972 )              | (38,027 )   |
| Nine month period ended July 1, 2016  | \$607,493                 | \$514,836               | \$326,550             | \$1,448,879 |
| <b>Gross Margin:</b>                  |                           |                         |                       |             |
| Nine month period ended June 26, 2015 | 199,901                   | 187,295                 | 106,352               | 493,548     |
| Foreign currency gain (loss)          | (3,461 )                  | (1,654 )                | (1,162 )              | (6,277 )    |
| Forward contract gain (loss)          | (16 )                     | 2,286                   | -                     | 2,270       |
| DAT purchase accounting adjustment    | 4,536                     | -                       | -                     | 4,536       |
| DAT incremental                       | 20,962                    | -                       | -                     | 20,962      |

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|   |           |           |          |           |
|---|-----------|-----------|----------|-----------|
| DAT integration                         | (3,420 )  | -         | -        | (3,420 )  |
| Volume/mix                              | (23,145 ) | (4,228 )  | 2,925    | (24,448 ) |
| Lower (higher) manufacturing costs      | (6,926 )  | (7,632 )  | (9,346 ) | (23,904 ) |
| Cost initiatives                        | 67        | 3,376     | 123      | 3,566     |
| Inventory cost and EAC adjustment       | 2,224     | -         | -        | 2,224     |
| Defense Technologies energetic incident | -         | -         | (1,581 ) | (1,581 )  |
| Nine month period ended July 1, 2016    | \$190,722 | \$179,443 | \$97,311 | \$467,476 |

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The following table shows the average foreign exchange rates for the U.K. pound, Canadian dollar and euro relative to the U.S. dollar for the three and nine month periods ended July 1, 2016, and June 26, 2015.

|            | Three Months Ended |               |        | Nine Months Ended |               |        |
|------------|--------------------|---------------|--------|-------------------|---------------|--------|
|            | July 1, 2016       | June 26, 2015 | Change | July 1, 2016      | June 26, 2015 | Change |
| GBP to USD | 1.4329             | 1.5249        | (6.0)% | 1.4556            | 1.5446        | (5.8)% |
| CAD to USD | 0.7786             | 0.8093        | (3.8)% | 0.7545            | 0.8312        | (9.2)% |
| EUR to USD | 1.1277             | 1.1074        | 1.8%   | 1.1040            | 1.1628        | (5.1)% |

The following tables show the impact of changes in the foreign currency exchange rates for the U.K. pound, Canadian dollar and euro relative to the U.S. dollar on operating earnings during the three month period ended July 1, 2016, compared with the prior-year period.

| In Thousands                        | Avionics & Controls | Sensors & Systems | Advanced Materials | Total    |
|-------------------------------------|---------------------|-------------------|--------------------|----------|
| Foreign currency gain (loss)        | \$ 3,541            | \$ 1,236          | \$ 1,651           | \$ 6,428 |
| Forward contract gain (loss)        | 1,723               | 1,510             | (5,290 )           | (2,057)  |
| Impact on Operating Earnings (Loss) | \$ 5,264            | \$ 2,746          | \$ (3,639 )        | \$ 4,371 |

The following tables show the impact of changes in the foreign currency exchange rates for the U.K. pound, Canadian dollar and euro relative to the U.S. dollar on operating earnings during the nine month period ended July 1, 2016, compared with the prior-year period.

| In Thousands                        | Avionics & Controls | Sensors & Systems | Advanced Materials | Total    |
|-------------------------------------|---------------------|-------------------|--------------------|----------|
| Foreign currency gain (loss)        | \$(3,386 )          | \$ 1,275          | \$ 1,166           | \$(945 ) |
| Forward contract gain (loss)        | (545 )              | 7,836             | (4,653 )           | 2,638    |
| Impact on Operating Earnings (Loss) | \$(3,931 )          | \$ 9,111          | \$ (3,487 )        | \$ 1,693 |



For further explanation, please see the roll forward table of sales, gross margin and the analysis of the impact of changes in foreign currency exchange rates at the end of the Overview section.

Three Month Period Ended July 1, 2016, Compared with Three Month Period Ended June 26, 2015

Total sales for the third fiscal quarter increased by \$32.4 million, or 6.7%, over the prior-year period. Sales by segment were as follows:

| In Thousands        | Increase (Decrease)<br>From Prior Year | Three Months Ended |                              |
|---------------------|--|--------------------|------------------------------|
|                     |  | July 1,<br>2016    | June 26,<br>2015<br>(Recast) |
| Avionics & Controls | 11.2%                                  | \$222,583          | \$200,078                    |
| Sensors & Systems   | 6.1%                                   | 186,337            | 175,544                      |
| Advanced Materials  | (0.9)%                                 | 108,172            | 109,101                      |
| Total Net Sales     |  | \$517,092          | \$484,723                    |

The \$22.5 million increase in Avionics & Controls sales over the prior-year period mainly reflected the following:

- Higher sales volumes of \$9 million due to higher sales of displays for defense applications
- Higher sales volumes of \$9 million mainly due to higher sales of interface technologies for industrial applications
- A favorable effect of changes in foreign currency exchange rates of \$4 million

The \$10.8 million increase in Sensor & Systems sales over the prior-year period principally reflected the following:

- Higher sales of connection technologies of \$4 million for defense and commercial aviation applications
- Higher sales of advanced sensors of \$3 million for OEM and aftermarket
- Favorable effect of changes in foreign currency exchange rates of \$3 million

The \$0.9 million decrease in sales in Advanced Materials over the prior-year period reflected flat sales in both defense technologies and engineered materials. Defense technologies sales volumes were impacted by an energetic incident at one of our operations in May 2016 that resulted in injury to a few employees, some damage to the building and the destruction of inventory and certain equipment. Operations at the factory were halted through July 2016 for investigation of the incident, repairs to the building and equipment and implementation of process and facility improvements. Engineered materials sales from our U.K. business were impacted by the decrease in the GBP relative to the U.S. dollar resulting from Britain's referendum vote to exit from the European Union.

Overall, gross margin was 33.6% and 34.1% for the third fiscal quarter of 2016 and 2015, respectively. Gross profit was \$173.6 million and \$165.3 million for the third fiscal quarter of 2016 and 2015, respectively. Gross profit was impacted by \$1.0 million and \$1.3 million in restructuring expense in the third fiscal quarter of 2016 and 2015, respectively. Gross profit and gross margin percentage by segment were as follows:

| In Thousands            | Increase (Decrease)<br>From Prior Year | Three Months Ended |                              |
|-------------------------|--|--------------------|------------------------------|
|                         |  | July 1,<br>2016    | June 26,<br>2015<br>(Recast) |
| Avionics & Controls     | 14.4%                                  | \$74,535           | \$65,154                     |
| Sensors & Systems       | 5.6%                                   | 67,933             | 64,310                       |
| Advanced Materials      | (13.1)%                                | 31,116             | 35,826                       |
| Total Gross Profit      |  | \$173,584          | \$165,290                    |
| Avionics & Controls     | 0.9%                                   | 33.5               | % 32.6                       |
| Sensors & Systems       | (0.1)%                                 | 36.5               | % 36.6                       |
| Advanced Materials      | (4.0)%                                 | 28.8               | % 32.8                       |
| Gross Margin Percentage |  | 33.6               | % 34.1                       |

Avionics & Controls segment gross margin was 33.5% and 32.6% for the third fiscal quarter of 2016 and 2015, respectively. Segment gross profit was \$74.5 million compared with \$65.2 million in the prior-year period. The \$9 million increase in gross profit mainly reflected the following:

- A \$3 million favorable settlement on a long-term contract for an upgrade for a military transport aircraft
- A \$5 million favorable effect of changes in foreign currency exchange rates
- A \$3 million favorable effect of a DAT fair value inventory adjustment recorded in the prior year period
- Partially offset by DAT integration expense of \$1 million

At July 1, 2016, our avionics systems business has \$6.7 million in outstanding accounts receivable on a long-term contract to upgrade avionics on a military transport aircraft. The final payment is due upon contract completion requiring a solution to a radio frequency tuning anomaly which is being tested on the aircraft. During the third quarter of fiscal 2016, testing was inconclusive. Management believes a satisfactory solution to the anomaly will be achieved and the outstanding receivable is probable of collection.

Sensors & Systems segment gross margin was 36.5% and 36.6% for the third fiscal quarter of 2016 and 2015, respectively. Segment gross profit was \$67.9 million compared with \$64.3 million in the prior-year period. The \$4 million increase in gross profit principally reflected the following:

- A \$5 million increase in volume/mix mainly from higher OEM and aftermarket sales of advanced sensors
- A \$2 million favorable effect of changes in foreign exchange rates
- Partially offset by a \$4 million unfavorable impact from production inefficiencies due to factory closures and transfers to a low cost country

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Advanced Materials segment gross margin was 28.8% and 32.8% for the third fiscal quarter of 2016 and 2015, respectively. Segment gross profit was \$31.1 million compared with \$35.8 million in the prior-year period. The \$5 million decrease in Advanced Materials gross profit principally reflected the following:

- A \$2 million expense due to an energetic incident at our countermeasure operation
- A \$3 million decrease in recovery of fixed overhead mainly due to lower sales of metal insulation for commercial aviation

Selling, general and administrative expenses (which include corporate expenses) totaled \$96.8 million, or 18.7% of sales, and \$92.0 million, or 19.0% of sales, for the third fiscal quarter of 2016 and 2015, respectively. The \$5 million increase in selling, general and administrative expense mainly reflected the following:

- A \$2 million increase due to the effect of changes in foreign exchange rates
- A \$2 million increase due to higher pension and stock option expense

Research, development and engineering spending was \$22.2 million, or 4.3% of sales, for the third fiscal quarter of 2016 compared with \$26.4 million, or 5.4% of sales, for the third fiscal quarter of 2015. The \$4 million decrease in research, development and engineering principally reflected the following:

- A \$2 million increase in customer funding of non-recurring engineering for DAT developments
- A \$2 million decrease in spending for control and communication systems developments

Total restructuring expenses were \$1.5 million, or 0.3% of sales, in the third fiscal quarter of 2016, of which \$0.6 million is reported separately as restructuring expenses and \$0.9 million is included in cost of goods sold. Total restructuring expenses were \$2.5 million, or 0.5% of sales, in the third fiscal quarter of 2015, of which \$1.1 million is reported separately as restructuring expenses and \$1.4 million is included in cost of goods sold.

Segment earnings (operating earnings excluding corporate expenses and other income or expense) for the third fiscal quarter of 2016 totaled \$72 million, or 13.9% of sales, compared with \$64.3 million, or 13.3% of sales, for the third fiscal quarter in 2015. Segment earnings by segment were as follows:

| In Thousands                |         | Three Months                           |                       |
|-----------------------------|---------|--|-----------------------|
|                             |         | Increase (Decrease)<br>From Prior Year | Ended<br>July 1, 2016 |
| Avionics & Controls         | 69.4%   | \$28,517                               | \$16,836              |
| Sensors & Systems           | 21.7%   | 27,942                                 | 22,968                |
| Advanced Materials          | (36.7)% | 15,512                                 | 24,514                |
| Total Segment Earnings      |         | \$71,971                               | \$64,318              |
| Avionics & Controls         | 4.4%    | 12.8                                   | 8.4                   |
| Sensors & Systems           | 1.9%    | 15.0                                   | 13.1                  |
| Advanced Materials          | (8.2)%  | 14.3                                   | 22.5                  |
| Segment Earnings Percentage |         | 13.9                                   | 13.3                  |

Avionics & Controls segment earnings were \$28.5 million, or 12.8% of sales, in the third fiscal quarter of 2016 and \$16.8 million, or 8.4% of sales, in the third fiscal quarter of 2015. The \$12 million increase in Avionics & Controls segment earnings mainly reflected the following:

- A \$9 million increase in gross profit

- A \$3 million reduction in research, development and engineering mainly due to increased customer funding of non-recurring engineering developments

Sensors & Systems segment earnings were \$27.9 million, or 15.0% of sales, for the third fiscal quarter of 2016 compared with \$23.0 million, or 13.1% of sales, for the third fiscal quarter of 2015. The \$5 million increase in Sensors & Systems segment earnings principally reflected the following:

- A \$4 million increase in gross profit
- A \$1 million decrease in research, development and engineering on mainly power systems developments

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Advanced Materials segment earnings were \$15.5 million, or 14.3% of sales, for the third fiscal quarter of 2016 compared with \$24.5 million, or 22.5% of sales, for the third fiscal quarter of 2015. The \$9 million decrease in Advanced Materials segment earnings mainly reflected the following:

- A \$5 million decrease in gross profit
- A \$4 million increase in selling, general and administrative expense mainly due to an unfavorable effect of foreign exchange rates

Interest expense for the third fiscal quarter of 2016 was \$7.7 million compared with \$10.4 million for the third fiscal quarter of 2015. The decrease in interest expense reflected lower interest from our refinancing in April 2015 of our \$250 million 7% Senior Notes with our €330 million 3.625% Senior Notes.

The income tax rate was 17.2% in the third fiscal quarter of 2016 compared with 19.2% in the prior-year period. The decrease in the income tax rate over the prior-year period principally reflected the following:

- The decrease was due to a \$0.7 million adjustment for the non-deductible expense from the Consent Agreement with DDTC in the prior-year period. As noted in the Overview section, the Consent Agreement required a payment of \$20 million, \$10 million of which was suspended and eligible for offset credit based on verified expenditures for past and future remedial compliance measures. The \$10 million penalty and qualifying expenditures up to \$10 million were non-deductible for income tax purposes.
- Both years benefited from various tax credits, certain foreign interest deductions and lower income taxes on permanently invested foreign sourced income.

Nine Month Period Ended July 1, 2016, Compared with Nine Month Period Ended June 26, 2015

Total sales for the first nine months of fiscal 2016 decreased by \$8.7 million, or 0.6%, over the prior-year period. Sales by segment were as follows:

| In Thousands        | Increase (Decrease)<br>From Prior Year | Nine Months Ended |                              |
|---------------------|--|-------------------|------------------------------|
|                     |  | July 1,<br>2016   | June 26,<br>2015<br>(Recast) |
| Avionics & Controls | 2.3%                                   | \$607,493         | \$594,025                    |
| Sensors & Systems   | (2.9)%                                 | 514,836           | 529,976                      |
| Advanced Materials  | (2.1)%                                 | 326,550           | 333,543                      |
| Total Net Sales     |  | \$1,448,879       | \$1,457,544                  |

The \$13.5 million increase in Avionics & Controls sales over the prior-year period mainly reflected the following:

- Incremental sales from DAT of \$52 million
- Substantially offset by the following
- Decreased sales volume of \$30 million
- Lower sales volumes of avionics systems of \$20 million due to a decline of \$12 million in sales for certain defense and commercial aviation programs and a decline of \$8 million resulting from defense programs nearing completion, including a \$2 million decrease on the T6-B military trainer program for the U.S. Navy
- Lower sales volumes of communications and control systems of \$22 million due to decreased sales of headset communication devices for defense applications primarily reflecting a delay in shipments in the first nine month period of fiscal 2016 and higher sales in the prior-year period due to shipment of delinquent orders and a strong October 2014. The last Friday in October 2014 was our previous year-end and in changing our year-end from the last Friday in October to the last Friday in September, October 2014 was included in our first fiscal quarter of 2015.
- Partially offset by increased sales volumes of displays of \$12 million

· Unfavorable effect of changes in foreign currency exchange rates of \$8 million

The \$15 million decrease in Sensors & Systems sales over the prior-year period principally reflected the following:

· Decreased sales volumes of \$6 million primarily driven by

· Lower sales of power systems of \$9 million due to shipment delays relating to export control compliance requirements

· Lower sales of advanced sensors of \$3 million due to a strong October 2014

· Partially offset by increased sales volume of \$6 million for connection systems from higher demand for commercial aviation and solar applications

· Unfavorable effect of foreign currency exchange rates of \$9 million

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The \$7 million decrease in Advanced Materials sales over the prior-year period mainly reflected the following:

- Decreased sales volumes of mainly engineered materials for metal insulation applications of \$2 million
- Unfavorable effect of foreign currency exchange rates of \$5 million

Overall, gross margin was 32.3% and 33.9% for the first nine months of fiscal 2016 and 2015, respectively. Gross profit was \$467.5 million and \$493.5 million for the first nine months of fiscal 2016 and 2015, respectively. Gross profit was impacted by \$2.4 million and \$5.7 million in restructuring expense in the first nine months of fiscal 2016 and 2015, respectively. Gross margin by segment was as follows:

| In Thousands            | Increase (Decrease)<br>From Prior Year | Nine Months Ended |   |                              |   |
|-------------------------|--|-------------------|---|------------------------------|---|
|                         |  | July 1,<br>2016   |   | June 26,<br>2015<br>(Recast) |   |
| Avionics & Controls     | (4.6)%                                 | \$190,722         |   | \$199,901                    |   |
| Sensors & Systems       | (4.2)%                                 | 179,443           |   | 187,295                      |   |
| Advanced Materials      | (8.5)%                                 | 97,311            |   | 106,352                      |   |
| Total Gross Profit      |  | \$467,476         |   | \$493,548                    |   |
| Avionics & Controls     | (2.3)%                                 | 31.4              | % | 33.7                         | % |
| Sensors & Systems       | (0.4)%                                 | 34.9              | % | 35.3                         | % |
| Advanced Materials      | (2.1)%                                 | 29.8              | % | 31.9                         | % |
| Gross Margin Percentage |  | 32.3              | % | 33.9                         | % |

Avionics & Controls segment gross margin was 31.4% and 33.7% for the first nine months of fiscal 2016 and 2015, respectively. Segment gross profit was \$190.7 million compared with \$199.9 million in the prior-year period. The \$9 million decrease in Avionics & Controls segment gross profit principally reflected the following:

- A \$23 million decrease due to sales volume/mix driven by
  - An \$11 million decrease on lower sales of avionics systems
    - A \$15 million decrease on lower sales of control and communication systems
  - Partially offset by a \$3 million increase on higher sales of interface technologies
- \$7 million in higher manufacturing costs primarily resulting from
  - Expenses from a factory layout event (Kaikaku) of \$2 million
  - Production inefficiencies of \$5 million
  - \$3 million in DAT integration expense
- A \$3 million unfavorable effect of changes in foreign currency exchange rates
- Partially offset by
  - \$21 million in incremental gross margin from the DAT acquisition
  - \$2 million in favorable inventory cost and estimated at completion adjustments
  - \$4 million in a DAT fair value of inventory adjustment recorded in the prior-year period

Sensors & Systems segment gross margin was 34.9% and 35.3% for the first nine months of fiscal 2016 and 2015, respectively. Segment gross profit was \$179.4 million compared with \$187.3 million in the prior-year period. The \$8 million decrease in Sensors & Systems segment gross profit mainly reflected the following:

- A \$4 million decrease in volume/mix mainly due to lower sales of power systems



- \$8 million in higher manufacturing cost mainly due to factory closures and transfers to a low cost country
- Partially offset by a \$3 million decrease in restructuring expense for advanced sensors and connection technologies operations

Advanced Materials segment gross margin was 29.8% and 31.9% for the first nine months of fiscal 2016 and 2015, respectively. Segment gross profit was \$97.3 million compared with \$106.4 million in the prior-year period. The \$9 million decrease in Advanced Materials segment gross profit principally reflected the following:

- A \$9 million increase in higher manufacturing expense mainly due to engineered materials manufacturing inefficiencies and lower sales volumes of metallic insulation
- A \$2 million increase in expense due to an energetic incident at one of our defense technologies operations described further above
- Partially offset by a \$3 million increase in volume/mix of engineered materials for defense applications

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Selling, general and administrative expenses (which include corporate expenses) totaled \$293.3 million, or 20.2% of sales, and \$289.5 million, or 19.9% of sales, for the first nine months of fiscal 2016 and 2015, respectively. The \$4 million increase in selling, general and administrative expense mainly reflected the following:

- An \$11 million increase due to incremental DAT expenses
- \$4 million in DAT integration expenses
- A \$6 million increase due to higher pension and stock option expenses
- Partially offset by
  - A \$7 million decrease in corporate expense due to DAT acquisition expenses of \$4 million and a \$3 million pension settlement recorded in the prior-year period
  - A \$6 million favorable effect of foreign currency rates
  - A \$3 million decrease in incentive compensation expense
  - A \$2 million write-off of fixed assets due to an avionics systems program realignment in the prior-year

Research, development and engineering spending was \$72.8 million, or 5.0% of sales, for the first nine months of fiscal 2016 compared with \$75.1 million, or 5.2% of sales, for the prior-year period. The \$2.3 million decrease in research, development and engineering principally reflected the following:

- Decreased spending of \$7 million for mainly power systems developments
- Partially offset by
  - Incremental expense from DAT of \$7 million
  - Increased customer funding of non-recurring engineering for DAT developments of \$2 million

Total restructuring expenses were \$4.9 million, or 0.3% of sales, in the first nine months of 2016, of which \$2.4 million is reported separately as restructuring expenses and \$2.5 million is included in cost of goods sold. Total restructuring expenses were \$11.7 million, or 0.8% of sales, in the first nine months of 2015, of which \$6.1 million is reported separately as restructuring expenses and \$5.6 million is included in cost of goods sold.

Segment earnings (operating earnings excluding corporate expenses and other income or expense) for the first nine months of fiscal 2016 totaled \$154.0 million, or 10.6% of sales, compared with \$184.3 million, or 12.6% of sales, for the first nine months of 2015. Segment earnings by segment were as follows:

| In Thousands                |         | Nine Months Ended                      |                 |                              |      |
|-----------------------------|---------|--|-----------------|------------------------------|------|
|                             |         | Increase (Decrease)<br>From Prior Year | July 1,<br>2016 | June 26,<br>2015<br>(Recast) |      |
| Avionics & Controls         | (34.7)% |  | \$40,579        | \$62,096                     |      |
| Sensors & Systems           | 8.8%    |  | 61,670          | 56,682                       |      |
| Advanced Materials          | (21.1)% |  | 51,710          | 65,538                       |      |
| Total Segment Earnings      |         |  | \$153,959       | \$184,316                    |      |
| Avionics & Controls         | (3.8)%  |  | 6.7             | %                            | 10.5 |
| Sensors & Systems           | 1.3%    |  | 12.0            | %                            | 10.7 |
| Advanced Materials          | (3.8)%  |  | 15.8            | %                            | 19.6 |
| Segment Earnings Percentage |         |  | 10.6            | %                            | 12.6 |

Avionics & Controls segment earnings were \$40.6 million, or 6.7% of sales, in the first nine months of fiscal 2016 and \$62.1 million, or 10.5% of sales, in the first nine months of 2015. The \$22 million decrease in Avionics & Controls segment earnings mainly reflected the following:

- A \$9 million decrease in gross profit
- A \$13 million increase in DAT incremental operating expenses
- A \$7 million increase in DAT integration expenses
- Partially offset by
- A \$4 million decrease in research, development and engineering and selling, general and administrative expenses
- A \$2 million write-off of fixed assets due to an avionics systems program realignment in the prior-year

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Sensors & Systems segment earnings were \$61.7 million, or 12.0% of sales, for the first nine months of fiscal 2016 compared with \$56.7 million, or 10.7% of sales, for the first nine months of 2015. The \$5 million increase in Sensors & Systems segment earnings principally reflected the following:

- An \$8 million favorable effect of changes in foreign currency exchange rates
- A \$2 million decrease in restructuring expense
- A \$4 million decrease in research, development and engineering
- Partially offset by an \$8 million decrease in gross profit

Advanced Materials segment earnings were \$51.7 million, or 15.8% of sales, for the first nine months of fiscal 2016 compared with \$65.5 million, or 19.6% of sales, for the first nine months of 2015. The \$13.8 million decrease in Advanced Materials segment earnings mainly reflected the following:

- A \$9 million decrease in gross profit
- A \$2 million unfavorable effect of changes in foreign currency exchange rates
- A \$2 million increase in selling, general and administrative expense

Interest expense for the first nine months of fiscal 2016 was \$22.2 million compared with \$24.4 million for the first nine months of 2015. The decrease in interest expense reflected lower interest from our refinancing in April 2015 of our \$250 million 7% Senior Notes with our €330 million 3.625% Senior Notes.

The income tax rates were 14.7% and 21.1% for the first nine months of fiscal 2016 and 2015, respectively. The decrease in the income tax rate principally reflected the following:

- The decrease was due to a \$2.0 million adjustment for the non-deductible expense from the Consent Agreement with DDTC and a return to provision adjustment in the prior-year period. As noted in the Overview section, the Consent Agreement required a payment of \$20 million, \$10 million of which was suspended and eligible for offset credit based on verified expenditures for past and future remedial compliance measures. The \$10 million penalty and qualifying expenditures up to \$10 million were non-deductible for income tax purposes.
- In the nine month period ended June 26, 2015, we recognized a return to provision adjustment of \$1.6 million expense.
- Both years benefited from various tax credits, certain foreign interest deductions and lower income tax rates on permanently invested foreign sourced income.

It is reasonably possible that within the next twelve months approximately \$2.7 million of tax benefits that are currently unrecognized could be recognized as a result of settlement of examinations and/or the expiration of applicable statutes of limitations.

New orders for the first nine months of fiscal 2016 were \$1.6 billion compared with \$1.5 billion in the prior-year period, reflecting an increase in all three segments. Backlog was \$1.4 billion at July 1, 2016, \$1.2 billion at June 26, 2015, and \$1.2 billion at October 2, 2015.

## Liquidity and Capital Resources

Cash and cash equivalents at July 1, 2016, totaled \$237.8 million, an increase of \$46.5 million from October 2, 2015. Net working capital increased to \$738.0 million at July 1, 2016, from \$718.2 million at October 2, 2015. Sources and uses of cash flows from operating activities principally consisted of cash received from the sale of products and cash payments for material, labor and operating expenses.

Cash flows provided by operating activities were \$118.6 million and \$117.2 million in the first nine months of fiscal 2016 and 2015, respectively.

Cash flows used by investing activities were \$56.0 million and \$197.6 million in the first nine months of fiscal 2016 and 2015, respectively.

- Cash flows used by investing activities in the first nine months of fiscal 2016 were primarily capital expenditures of \$58.5 million, including the purchase of a building for our DAT operation

- Cash flows used by investing activities in the first nine months of fiscal 2015 were primarily capital expenditures of \$36.4 million and cash paid for an acquisition of \$171.1 million, net of cash acquired

Cash flows used by financing activities were \$12.9 million in the first nine months of fiscal 2016, mainly reflecting:

- \$20.0 million repayment of long-term credit facilities

- \$9.3 million repayment of long-term debt

- \$18.7 million in shares repurchased

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- Partially offset by:
- \$30.0 million in proceeds from our long-term credit facilities
- \$4.7 million in proceeds from the issuance of common stock under our employee stock plans

Cash flows provided by financing activities were \$57.9 million in the first nine months of fiscal 2015 and mainly reflected:

- \$365.0 million in proceeds from our long-term credit facilities
- \$356.5 million in proceeds from the issuance of the 2023 Notes
- \$15.1 million in proceeds from the issuance of common stock under our employee stock plans
- Partially offset by:
- \$185.2 million in shares repurchased
- \$330.0 million repayment of long-term credit facilities
  - \$169.3 million repayment of long-term debt

Capital expenditures, consisting of building, machinery, equipment and computers, are anticipated to be approximately \$70 million during fiscal 2016, including the purchase of a building for our DAT operation, compared with \$49.3 million expended in the eleven-month fiscal 2015 (excluding acquisitions). Capital expenditures in fiscal 2016 are higher compared with the prior year due to the purchase of a building for our DAT operation.

Total debt at July 1, 2016, was \$875.1 million and consisted of \$239.8 million of the U.S. Term Loan, due 2020, \$362.6 million (€330.0 million) of the 2023 Notes, \$170.0 million in borrowings under our secured credit facility, \$45.3 million in government refundable advances, \$57.2 million under capital lease obligations, and \$0.2 million under our various foreign currency debt agreements and other debt agreements.

We believe cash on hand and funds generated from operations and borrowing capacity available under our debt facilities are sufficient to fund operating cash requirements and capital expenditures through the next twelve months.

### Forward-Looking Statements

This quarterly report on Form 10-Q contains forward-looking statements. These statements relate to future events or our future financial performance. In some cases you can identify forward-looking statements by terminology such as “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “might,” “plan,” “potential,” “predict,” “sh” negative of such terms or other comparable terminology. These statements are only predictions and involve known and unknown risks, uncertainties and other factors, including the risk factors set forth in “Forward-Looking Statements” and “Risk Factors” in our Transition Report on Form 10-K for the fiscal year ended October 2, 2015, that may cause our or the industry’s actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. You should not place undue reliance on these forward-looking statements. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, performance or achievements. Given these risks and uncertainties, you are cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements included or incorporated by reference into this report are made only as of the date hereof. We do not undertake and specifically decline any obligation to update any such statements or to publicly announce the results of any revisions to any such statements to reflect future events or developments.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no significant changes in our exposure to market risk during the first three months of fiscal 2016. A discussion of our exposure to market risk is provided in the Company's Transition Report on Form 10-K for the fiscal year ended October 2, 2015.

Item 4. Controls and Procedures

Our principal executive and financial officers evaluated our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of July 1, 2016. Based upon that evaluation, they concluded as of July 1, 2016, that our disclosure controls and procedures were effective to ensure that information we are required to disclose in the reports that we file under the Exchange Act is recorded, processed, summarized and reported within time periods specified in Securities and Exchange Commission rules and forms. In addition, our principal executive and financial officers concluded as of July 1, 2016, that our disclosure controls and procedures are also effective to ensure that information required to be disclosed in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including to our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

During the time period covered by this report, there were no changes in our internal control over financial reporting that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II – OTHER INFORMATION

## Item 1. Legal Proceedings

From time to time we are involved in legal proceedings arising in the ordinary course of business. We believe that adequate reserves for these liabilities have been made and that there is no litigation pending that could have a material adverse effect on our results of operations and financial condition.

See Note 10 to the Consolidated Financial Statements included in Part 1, Item 1 of this report for information regarding legal proceedings.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Not applicable.

(b) Not applicable.

(c) Purchases of Equity Securities by the Issuer and Affiliated Purchasers

| Period                          | Total<br>Number<br>of Shares<br>Repurchased | Average<br>Price<br>Paid<br>Per<br>Share | Total<br>Number of<br>Shares<br>Purchased<br>as Part of<br>Publicly<br>Announced<br>Plans<br>or<br>Programs | Dollar<br>Value<br>of Shares<br>That May<br>Yet<br>Be<br>Purchased<br>Under the<br>Plans<br>or Programs |
|---------------------------------|---|--|---|---|
| April 2, 2016 to April 29, 2016 | 102,267                                     | \$ 65.10                                 | 3,135,927   | \$91,485,852  |
| April 30, 2016 to May 27, 2016  | -   | -  | 3,135,927   | 91,485,852  |
| May 28, 2016 to July 1, 2016    | -   | -  | 3,135,927   | 91,485,852  |
| Total                           | 102,267                                     |  |   |   |

On June 19, 2014, our board of directors authorized a share repurchase program for the repurchase of up to an aggregate of \$200 million of the Company's outstanding common stock. On March 11, 2015, our board of directors authorized an additional \$200 million for the repurchase of the Company's outstanding common stock. All of the repurchases in the table above were made through that program.



Item 6. Exhibits

| Exhibit Number | Exhibit Index  |
|----------------|--|
| 11             | Schedule setting forth computation of basic and diluted earnings per share for the three and nine month periods ended July 1, 2016, and June 26, 2015. |
| 31.1           | Certification of Chief Executive Officer.  |
| 31.2           | Certification of Chief Financial Officer.  |
| 32.1           | Certification (of Curtis C. Reusser) pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.         |
| 32.2           | Certification (of Robert D. George) pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.          |
| 101.INS        | XBRL Instance Document   |
| 101.SCH        | XBRL Taxonomy Extension Schema   |
| 101.CAL        | XBRL Taxonomy Extension Calculation Linkbase   |
| 101.DEF        | XBRL Taxonomy Extension Definition Linkbase  |
| 101.LAB        | XBRL Taxonomy Extension Label Linkbase   |
| 101.PRE        | XBRL Taxonomy Extension Presentation Linkbase  |

\* Indicates management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ESTERLINE TECHNOLOGIES CORPORATION  
(Registrant)

Dated: August 9, 2016 By: /s/ Robert D. George  
Robert D. George  
Executive Vice President, Chief Financial Officer, and  
Corporate Development  
(Principal Financial Officer)