

GOODYEAR TIRE & RUBBER CO /OH/

Form 10-Q

April 25, 2008

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**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**FORM 10-Q**  
**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the Quarterly Period Ended March 31, 2008**  
**Commission File Number: 1-1927**  
**THE GOODYEAR TIRE & RUBBER COMPANY**  
(Exact Name of Registrant as Specified in Its Charter)

**Ohio**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**34-0253240**  
(I.R.S. Employer  
Identification No.)

**1144 East Market Street, Akron, Ohio**  
(Address of Principal Executive Offices)

**44316-0001**  
(Zip Code)

**(330) 796-2121**  
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐ No ☐

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock,  
Without Par Value, Outstanding at March 31, 2008:

240,562,789

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
**(Unaudited)**

|                                                                                    | <b>Three Months Ended<br/>March 31,</b> |                  |
|------------------------------------------------------------------------------------|-----------------------------------------|------------------|
|                                                                                    | <b>2008</b>                             | <b>2007</b>      |
| <i>(In millions, except per share amounts)</i>                                     |                                         |                  |
| <b>NET SALES</b>                                                                   | <b>\$ 4,942</b>                         | <b>\$ 4,499</b>  |
| Cost of Goods Sold                                                                 | 3,961                                   | 3,741            |
| Selling, Administrative and General Expense                                        | 635                                     | 663              |
| Rationalizations (Note 2)                                                          | 13                                      | 15               |
| Interest Expense                                                                   | 89                                      | 125              |
| Other (Income) and Expense (Note 3)                                                | (6)                                     | (20)             |
| Income (Loss) from Continuing Operations before Income Taxes and Minority Interest | 250                                     | (25)             |
| United States and Foreign Taxes                                                    | 77                                      | 63               |
| Minority Interest                                                                  | 26                                      | 22               |
| Income (Loss) from Continuing Operations                                           | 147                                     | (110)            |
| Discontinued Operations                                                            |                                         | (64)             |
| <b>NET INCOME (LOSS)</b>                                                           | <b>\$ 147</b>                           | <b>\$ (174)</b>  |
| <b>Income (Loss) Per Share Basic</b>                                               |                                         |                  |
| Income (Loss) from Continuing Operations                                           | \$ 0.61                                 | \$ (0.61)        |
| Discontinued Operations                                                            |                                         | (0.35)           |
| <b>Net Income (Loss) Per Share Basic</b>                                           | <b>\$ 0.61</b>                          | <b>\$ (0.96)</b> |
| Weighted Average Shares Outstanding (Note 4)                                       | 240                                     | 180              |
| <b>Income (Loss) Per Share Diluted</b>                                             |                                         |                  |
| Income (Loss) from Continuing Operations                                           | \$ 0.60                                 | \$ (0.61)        |
| Discontinued Operations                                                            |                                         | (0.35)           |
| <b>Net Income (Loss) Per Share Diluted</b>                                         | <b>\$ 0.60</b>                          | <b>\$ (0.96)</b> |
| Weighted Average Shares Outstanding (Note 4)                                       | 244                                     | 180              |

*The accompanying notes are an integral part of these consolidated financial statements.*



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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**(Unaudited)**

| <i>(In millions)</i>                                                                  | <b>March 31,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---------------------------------------------------------------------------------------|---------------------------|----------------------------------|
| <b>Assets:</b>                                                                        |                           |                                  |
| <b>Current Assets:</b>                                                                |                           |                                  |
| Cash and Cash Equivalents                                                             | \$ 2,216                  | \$ 3,463                         |
| Restricted Cash                                                                       | 190                       | 191                              |
| Accounts Receivable, less Allowance \$88 (\$88 in 2007)                               | 3,629                     | 3,103                            |
| Inventories:                                                                          |                           |                                  |
| Raw Materials                                                                         | 576                       | 591                              |
| Work in Process                                                                       | 159                       | 147                              |
| Finished Products                                                                     | 2,797                     | 2,426                            |
|                                                                                       | 3,532                     | 3,164                            |
| Prepaid Expenses and Other Current Assets                                             | 257                       | 251                              |
| <b>Total Current Assets</b>                                                           | <b>9,824</b>              | <b>10,172</b>                    |
| Goodwill                                                                              | 783                       | 713                              |
| Intangible Assets                                                                     | 165                       | 167                              |
| Deferred Income Tax                                                                   | 81                        | 83                               |
| Other Assets                                                                          | 439                       | 458                              |
| Property, Plant and Equipment less Accumulated Depreciation \$8,586 (\$8,329 in 2007) | 5,808                     | 5,598                            |
| <b>Total Assets</b>                                                                   | <b>\$ 17,100</b>          | <b>\$ 17,191</b>                 |
| <b>Liabilities:</b>                                                                   |                           |                                  |
| <b>Current Liabilities:</b>                                                           |                           |                                  |
| Accounts Payable-Trade                                                                | \$ 2,513                  | \$ 2,422                         |
| Compensation and Benefits                                                             | 925                       | 897                              |
| Other Current Liabilities                                                             | 752                       | 753                              |
| United States and Foreign Taxes                                                       | 246                       | 196                              |
| Notes Payable and Overdrafts (Note 7)                                                 | 300                       | 225                              |
| Long Term Debt and Capital Leases due within one year (Note 7)                        | 92                        | 171                              |
| <b>Total Current Liabilities</b>                                                      | <b>4,828</b>              | <b>4,664</b>                     |
| Long Term Debt and Capital Leases (Note 7)                                            | 3,684                     | 4,329                            |
| Compensation and Benefits                                                             | 3,327                     | 3,404                            |
| Deferred and Other Noncurrent Income Taxes                                            | 295                       | 274                              |
| Other Long Term Liabilities                                                           | 662                       | 667                              |
| Minority Equity in Subsidiaries                                                       | 1,087                     | 1,003                            |
| <b>Total Liabilities</b>                                                              | <b>13,883</b>             | <b>14,341</b>                    |

Commitments and Contingent Liabilities (Note 10)

**Shareholders Equity:**

Preferred Stock, no par value:

Authorized, 50 shares, unissued

Common Stock, no par value:

Authorized, 450 shares, Outstanding shares 241 (240 in 2007) after deducting

10 treasury shares (10 in 2007) 241 240

Capital Surplus 2,668 2,660

Retained Earnings 1,749 1,602

Accumulated Other Comprehensive Loss (1,441) (1,652)

**Total Shareholders Equity 3,217 2,850**

**Total Liabilities and Shareholders Equity \$ 17,100 \$ 17,191**

*The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(Unaudited)**

| <i>(In millions)</i>                                                                                                                                                                                                   | <b>Three Months Ended</b> |               |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------|
|                                                                                                                                                                                                                        | <b>March 31,</b>          |               |
|                                                                                                                                                                                                                        | <b>2008</b>               | <b>2007</b>   |
| Net Income (Loss)                                                                                                                                                                                                      | \$ 147                    | \$ (174)      |
| Other Comprehensive Income:                                                                                                                                                                                            |                           |               |
| Defined benefit plans:                                                                                                                                                                                                 |                           |               |
| Prior service credit from plan amendment during period, net of minority interest of \$3 million in 2007                                                                                                                |                           | 498           |
| Decrease in net actuarial losses, net of minority interest of \$1 million in 2007                                                                                                                                      |                           | 31            |
| Amortization of prior service cost and unrecognized gains and losses included in net periodic benefit cost, net of tax of \$1 million (\$7 million in 2007) and minority interest of \$2 million (\$3 million in 2007) | 30                        | 46            |
| Immediate recognition of prior service cost and unrecognized gains and losses due to curtailments, settlements and divestitures                                                                                        |                           | 133           |
|                                                                                                                                                                                                                        | 30                        | 708           |
| Foreign currency translation gain                                                                                                                                                                                      | 186                       | 44            |
| Unrealized investment loss                                                                                                                                                                                             | (5)                       | (7)           |
| <b>Comprehensive Income</b>                                                                                                                                                                                            | <b>\$ 358</b>             | <b>\$ 571</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

|                                                                                                            | <b>Three Months Ended<br/>March 31,</b> |              |
|------------------------------------------------------------------------------------------------------------|-----------------------------------------|--------------|
| <i>(In millions)</i>                                                                                       | <b>2008</b>                             | <b>2007</b>  |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                                               |                                         |              |
| Net income (loss)                                                                                          | \$ 147                                  | \$ (174)     |
| Less: Discontinued operations                                                                              |                                         | (64)         |
| <b>Income (Loss) from Continuing Operations</b>                                                            | <b>147</b>                              | <b>(110)</b> |
| Adjustments to reconcile income (loss) from continuing operations to cash flows from operating activities: |                                         |              |
| Depreciation and amortization                                                                              | 155                                     | 154          |
| Amortization and write-off of debt issuance costs                                                          | 16                                      | 6            |
| Deferred tax provision                                                                                     | 5                                       | (2)          |
| Net rationalization charges (Note 2)                                                                       | 13                                      | 15           |
| Net gains on asset sales (Note 3)                                                                          | (33)                                    | (9)          |
| Fire loss expense                                                                                          | 2                                       | 7            |
| Minority interest and equity earnings                                                                      | 28                                      | 22           |
| Pension contributions and direct payments                                                                  | (53)                                    | (57)         |
| Rationalization payments                                                                                   | (16)                                    | (23)         |
| Insurance recoveries                                                                                       | 9                                       |              |
| Changes in operating assets and liabilities, net of asset acquisitions and dispositions:                   |                                         |              |
| Accounts receivable                                                                                        | (415)                                   | (435)        |
| Inventories                                                                                                | (296)                                   | (126)        |
| Accounts payable trade                                                                                     | 65                                      | 78           |
| U.S. and foreign taxes                                                                                     | 50                                      | 11           |
| Compensation and benefits                                                                                  |                                         | 152          |
| Other assets and liabilities                                                                               | (24)                                    | (76)         |
| <b>TOTAL OPERATING CASH FLOWS FROM CONTINUING OPERATIONS</b>                                               | <b>(347)</b>                            | <b>(393)</b> |
| Discontinued operations                                                                                    |                                         | (15)         |
| <b>TOTAL CASH FLOWS FROM OPERATING ACTIVITIES</b>                                                          | <b>(347)</b>                            | <b>(408)</b> |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                                               |                                         |              |
| Capital expenditures                                                                                       | (226)                                   | (97)         |
| Asset dispositions (Note 3)                                                                                | 33                                      | 19           |
| Asset acquisitions (Note 5)                                                                                | (46)                                    |              |
| Decrease (Increase) in restricted cash                                                                     | 1                                       | 23           |
| <b>TOTAL INVESTING CASH FLOWS FROM CONTINUING OPERATIONS</b>                                               | <b>(238)</b>                            | <b>(55)</b>  |

|                                                              |                 |                 |
|--------------------------------------------------------------|-----------------|-----------------|
| Discontinued operations                                      |                 | (4)             |
| <b>TOTAL CASH FLOWS FROM INVESTING ACTIVITIES</b>            | <b>(238)</b>    | <b>(59)</b>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>                 |                 |                 |
| Short term debt and overdrafts incurred                      | 69              | 69              |
| Short term debt and overdrafts paid                          |                 | (47)            |
| Long term debt incurred                                      | 6               | 293             |
| Long term debt paid                                          | (769)           | (1,685)         |
| Common stock issued                                          | 3               | 65              |
| Other transactions                                           |                 | (9)             |
| <b>TOTAL FINANCING CASH FLOWS FROM CONTINUING OPERATIONS</b> | <b>(691)</b>    | <b>(1,314)</b>  |
| Discontinued operations                                      |                 | (5)             |
| <b>TOTAL CASH FLOWS FROM FINANCING ACTIVITIES</b>            | <b>(691)</b>    | <b>(1,319)</b>  |
| Net Change in Cash of Discontinued Operations                |                 | 7               |
| Effect of exchange rate changes on cash and cash equivalents | 29              |                 |
| <b>Net Change in Cash and Cash Equivalents</b>               | <b>(1,247)</b>  | <b>(1,779)</b>  |
| Cash and Cash Equivalents at Beginning of the Period         | 3,463           | 3,862           |
| <b>Cash and Cash Equivalents at End of the Period</b>        | <b>\$ 2,216</b> | <b>\$ 2,083</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**NOTE 1. ACCOUNTING POLICIES**

**Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared by The Goodyear Tire & Rubber Company ( Goodyear, we, us or our ) in accordance with Securities and Exchange Commission rules and regulations and in the opinion of management contain all adjustments (including normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for the periods presented. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. These interim consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2007 (the 2007 Form 10-K ).

Operating results for the three months ended March 31, 2008 are not necessarily indicative of the results expected in subsequent quarters or for the year ending December 31, 2008.

During the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire ( EMEA ), by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units and have aligned the external presentation of results with the current management and operating structure. Prior periods have been restated for this change.

The results of operations, financial position and cash flows of our former Engineered Products business, which was previously a reportable operating segment and was sold July 31, 2007, have been reported as discontinued operations for all periods presented. Unless otherwise indicated, all disclosures in the notes to the unaudited interim consolidated financial statements relate to our continuing operations.

**Fair Value Measurement**

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements ( SFAS No. 157 ). SFAS No. 157 addresses how companies should measure fair value when they are required to use a fair value measure for recognition and disclosure purposes under generally accepted accounting principles. SFAS No. 157 requires the fair value of an asset or liability to be based on market-based measures which will reflect the credit risk of the company. SFAS No. 157 also expands disclosure requirements to include the methods and assumptions used to measure fair value and the effect of fair value measures on earnings. The adoption of SFAS No. 157 effective January 1, 2008 did not have a material impact on our consolidated financial statements.

**Valuation Hierarchy**

SFAS No. 157 establishes a three-level hierarchy for fair value measurements. The hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date.

Level 1 Valuation is based upon quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 Valuation is based upon quoted prices for similar assets and liabilities in active markets, or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 Valuation is based upon other unobservable inputs that are significant to the fair value measurement. The classification of fair value measurements within the hierarchy is based upon the lowest level of input that is significant to the measurement. Valuation methodologies used for assets and liabilities measured at fair value are as follows.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

*Investments*

Where quoted prices are available in an active market, investments are classified within Level 1 of the valuation hierarchy. Level 1 securities include highly liquid government bonds, certain mortgage products and exchange-traded equities. If quoted market prices are not available, fair values are estimated using quoted prices of securities with similar characteristics, or inputs other than quoted prices that are observable for the security and would be classified within Level 2 of the valuation hierarchy. In certain cases where there is limited activity or less transparency around inputs to the valuation, securities would be classified within Level 3 of the valuation hierarchy.

*Derivative Financial Instruments*

Exchange-traded derivative financial instruments that are valued using quoted prices would be classified within Level 1 of the valuation hierarchy. Derivative financial instruments valued using internally-developed models that use as their basis readily observable market parameters are classified within Level 2 of the valuation hierarchy. Derivative financial instruments that are valued based upon models with significant unobservable market parameters, and that are normally traded less actively, would be classified within Level 3 of the valuation hierarchy.

Refer to Note 6 for the presentation of assets and liabilities recorded at fair value in the Consolidated Balance Sheets.

We have deferred the adoption of SFAS No. 157 with respect to nonfinancial assets and liabilities in accordance with the provisions of FSP FAS 157-2, Effective Date of FASB Statement No. 157. Items in this classification include goodwill, asset retirement obligations, rationalization accruals, intangible assets with indefinite lives, guarantees and certain other items.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115 ( SFAS No. 159 ). SFAS No. 159 permits a company to choose to measure many financial instruments and other items at fair value that are not currently required to be measured at fair value. The objective is to improve financial reporting by providing a company with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. A company reports unrealized gains and losses in earnings at each subsequent reporting date on items for which the fair value option has been elected. We did not elect the fair value measurement option for any of our existing financial instruments other than those that are already being measured at fair value. The adoption of SFAS No. 159 effective January 1, 2008 did not have a material impact on our consolidated financial statements.

**Reclassifications**

Certain items previously reported in specific financial statement captions have been reclassified to conform to the current presentation.

**Recently Issued Accounting Standards**

In December 2007, the FASB issued SFAS No. 141 (Revised), Business Combinations ( SFAS No. 141 (R) ), replacing SFAS No. 141, Business Combinations ( SFAS No. 141 ), and SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an Amendment of ARB No. 51 ( SFAS No. 160 ). SFAS No. 141(R) retains the fundamental requirements of SFAS No. 141, broadens its scope by applying the acquisition method to all transactions and other events in which one entity obtains control over one or more other businesses, and requires, among other things, that assets acquired and liabilities assumed be measured at fair value as of the acquisition date, that liabilities related to contingent consideration be recognized at the acquisition date and remeasured at fair value in each subsequent reporting period, that acquisition-related costs be expensed as incurred, and that income be recognized if the fair value of the net assets acquired exceeds the fair value of the consideration transferred. SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests (i.e., minority interests) in a subsidiary, including changes in a parent's ownership interest in a subsidiary and requires, among other things, that noncontrolling interests in subsidiaries be classified as a separate component of equity. Except for the presentation and disclosure requirements of SFAS No. 160, which are to be applied retrospectively for all periods presented, SFAS No. 141 (R) and SFAS

No. 160 are to be applied prospectively in financial statements issued for fiscal years beginning after December 15, 2008. We are assessing the impact SFAS No. 141 (R) and SFAS No. 160 will have on our consolidated financial statements.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities ( SFAS No. 161 ). SFAS No. 161 requires companies with derivative instruments to disclose information that would enable financial statement users to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. The new requirements apply to derivative instruments and nonderivative instruments that are designated and qualify as hedging instruments and related hedged items accounted for under SFAS No. 133. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008; however, early application is encouraged.

**NOTE 2. COSTS ASSOCIATED WITH RATIONALIZATION PROGRAMS**

To maintain global competitiveness, we have implemented rationalization actions over the past several years to reduce excess and high-cost manufacturing capacity and to reduce associate headcount. The net rationalization charges included in Income (Loss) from Continuing Operations before Income Taxes and Minority Interest are as follows:

|                      | <b>Three Months Ended</b> |              |
|----------------------|---------------------------|--------------|
|                      | <b>March 31,</b>          |              |
| <i>(In millions)</i> | <b>2008</b>               | <b>2007</b>  |
| New charges          | \$ 14                     | \$ 17        |
| Reversals            | (1)                       | (2)          |
|                      | <b>\$ 13</b>              | <b>\$ 15</b> |

The following table shows the roll-forward of our liability between periods:

|                                         | <b>Associate-Related</b> | <b>Other Than Associate-Related</b> |              |
|-----------------------------------------|--------------------------|-------------------------------------|--------------|
| <i>(In millions)</i>                    | <b>Costs</b>             | <b>Costs</b>                        | <b>Total</b> |
| <b>Balance at December 31, 2007</b>     | <b>\$ 56</b>             | <b>\$ 6</b>                         | <b>\$ 62</b> |
| 2008 charges                            | 4                        | 10                                  | 14           |
| Incurred                                | (12)                     | (7)                                 | (19)         |
| Reversed to the statement of operations | (1)                      |                                     | (1)          |
| <b>Balance at March 31, 2008</b>        | <b>\$ 47</b>             | <b>\$ 9</b>                         | <b>\$ 56</b> |

During 2008, \$13 million (\$13 million after-tax or \$0.05 per share) of net charges were recorded. New charges of \$14 million represent \$2 million for plans initiated in 2008 to exit certain unprofitable retail stores in our EMEA business unit, and \$12 million for plans initiated in 2007 and prior years, primarily related to North American Tire, including the elimination of tire production at the Tyler tire plant and a warehouse closure.

The accrual balance of \$56 million at March 31, 2008 consists of \$47 million for associate severance costs that are expected to be substantially utilized within the next twelve months and \$9 million primarily for long term non-cancelable lease costs.

Accelerated depreciation charges were recorded in 2007 for fixed assets that were taken out of service primarily in connection with the elimination of tire production at our Valleyfield and Tyler tire plants in the North American Tire Segment. No accelerated depreciation was recorded in the first quarter of 2008. In the first quarter of 2007, \$17 million of accelerated depreciation was recorded as Cost of Goods Sold.

During 2007, \$15 million (\$14 million after-tax or \$0.08 per share) of net charges were recorded. New charges of \$17 million represented \$5 million for plans initiated in 2007 and \$12 million for plans initiated in 2006.

Approximately 5,400 associates will be released under programs initiated in 2006 and 2007, of which approximately 4,700 were released by March 31, 2008.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**NOTE 3. OTHER (INCOME) AND EXPENSE**

|                                                             | <b>Three Months Ended March<br/>31,</b> |                |
|-------------------------------------------------------------|-----------------------------------------|----------------|
| <i>(In millions)</i>                                        | <b>2008</b>                             | <b>2007</b>    |
| Net gains on asset sales                                    | \$ (33)                                 | \$ (9)         |
| Interest income                                             | (29)                                    | (30)           |
| Financing fees                                              | 53                                      | 11             |
| Insurance fire loss expense                                 | 2                                       | 7              |
| Foreign currency exchange                                   | 8                                       | 2              |
| General & product liability discontinued products (Note 10) | 5                                       | 4              |
| Equity in earnings of affiliates                            |                                         | (2)            |
| Miscellaneous                                               | (12)                                    | (3)            |
|                                                             | <b>\$ (6)</b>                           | <b>\$ (20)</b> |

Other income and expense was \$6 million of income in the first quarter of 2008, a decrease of \$14 million compared to \$20 million of income in the first quarter of 2007. Higher financing fees in 2008 included \$43 million related to the redemption of \$650 million of senior secured notes due 2011, of which \$33 million was cash premiums paid on the redemption and \$10 million was the write-off of deferred financing fees and unamortized discount. Asset sales in 2008 included gains on the sale of certain land and property in Europe, Middle East and Africa Tire of \$18 million, Asia Pacific Tire of \$10 million, and Latin American Tire of \$5 million. Included in asset sales in the first quarter of 2007 was a gain of \$7 million on the sale of property in Asia Pacific Tire.

**NOTE 4. PER SHARE OF COMMON STOCK**

Basic earnings per share are computed based on the weighted average number of common shares outstanding.

There are contingent conversion features included in the indenture governing our 4% convertible senior notes due 2034 (the convertible notes), issued on July 2, 2004. On December 10, 2007, \$346 million of convertible notes were exchanged for approximately 28.7 million shares of Goodyear common stock plus a cash payment. If all of the remaining \$4 million of convertible notes outstanding are surrendered for conversion, the aggregate number of shares of common stock issuable would be approximately 0.3 million.

The following table presents the number of incremental weighted average shares used in computing diluted per share amounts:

|                                             | <b>Three Months Ended March<br/>31,</b> |             |
|---------------------------------------------|-----------------------------------------|-------------|
| <i>(In millions)</i>                        | <b>2008</b>                             | <b>2007</b> |
| Weighted average shares outstanding basic   | 240                                     | 180         |
| Stock options and other dilutive securities | 4                                       |             |
| Weighted average shares outstanding diluted | 244                                     | 180         |

Weighted average shares outstanding diluted for the three months ended March 31, 2007 exclude the effects of approximately 29 million contingently issuable shares and approximately 13 million equivalent shares related to options with exercise prices less than the average market price of our common shares (i.e., in-the-money options), as their inclusion would have been anti-dilutive due to the loss from continuing operations for the period.

Additionally, weighted average shares outstanding diluted exclude approximately 8 million equivalent shares related to options with exercise prices greater than the average market price of our common shares (i.e., underwater options), for both 2008 and 2007.

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**NOTE 5. INVESTMENTS*****Investments***

In March 2008, we acquired an additional 6.12% ownership of our tire manufacturing subsidiary in Poland by purchasing outstanding shares held by minority shareholders for \$46 million. As a result of the acquisition, we recorded goodwill totaling \$28 million.

***Statement of Cash Flows***

Investing activities in the first quarter of 2008 exclude \$90 million of capital expenditures that remain unpaid and accrued for at March 31, 2008.

**NOTE 6. FAIR VALUE MEASUREMENTS**

The following table presents information about assets and liabilities recorded at fair value at March 31, 2008 on the Consolidated Balance Sheet:

|                                  | Total<br>Carrying<br>Value in<br>the<br>Consolidated<br>Balance<br>Sheet | Quoted<br>Prices in<br>Active<br>Markets for<br>Identical<br>Assets/Liabilities<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) |
|----------------------------------|--------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|
| <i>(In millions)</i>             |                                                                          |                                                                                              |                                                           |                                                    |
| <b>Assets:</b>                   |                                                                          |                                                                                              |                                                           |                                                    |
| Investments                      | \$ 48                                                                    | \$ 48                                                                                        | \$                                                        | \$                                                 |
| Derivative Financial Instruments | 23                                                                       |                                                                                              | 15                                                        | 8                                                  |
| Total Assets at Fair Value       | \$ 71                                                                    | \$ 48                                                                                        | \$ 15                                                     | \$ 8                                               |
| <b>Liabilities:</b>              |                                                                          |                                                                                              |                                                           |                                                    |
| Derivative Financial Instruments | \$ 11                                                                    | \$                                                                                           | \$ 11                                                     | \$                                                 |
| Total Liabilities at Fair Value  | \$ 11                                                                    | \$                                                                                           | \$ 11                                                     | \$                                                 |

Derivative financial instrument valuations classified as Level 3 include an embedded currency derivative in long-dated operating leases. The valuation is based on an extrapolation of forward rates to the assumed expiration of the leases. Other (income) and expense in the three months ended March 31, 2008 included a gain of \$2 million resulting from the change in the fair value of the embedded derivative from December 31, 2007.

The following table presents supplemental fair value information about long term fixed rate debt, including capital leases, at March 31, 2008 and December 31, 2007.

**March 31,**

|                           |  |             | <b>December<br/>31,<br/>2007</b> |
|---------------------------|--|-------------|----------------------------------|
| <i>(In millions)</i>      |  | <b>2008</b> |                                  |
| Carrying amount liability |  | \$ 1,528    | \$ 2,074                         |
| Fair value liability      |  | 1,558       | 2,172                            |

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The fair value was estimated using quoted market prices or discounted future cash flows. The fair value exceeded the carrying amount at March 31, 2008 and December 31, 2007 due primarily to lower market interest rates.

The following table presents supplemental fair value information about long term variable rate debt at March 31, 2008 and December 31, 2007.

| <i>(In millions)</i>      | <b>March 31,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---------------------------|---------------------------|----------------------------------|
| Carrying amount liability | \$ 2,548                  | \$ 2,651                         |
| Fair value liability      | 2,418                     | 2,594                            |

The fair value was estimated using quoted market prices or discounted future cash flows. At March 31, 2008, the carrying amount of our variable rate debt exceeds the fair value due to the current conditions impacting the credit markets. The fair value of our variable rate debt at December 31, 2007 approximated its carrying amount.

**NOTE 7. FINANCING ARRANGEMENTS**

At March 31, 2008, we had credit arrangements totaling \$6,766 million, of which \$2,204 million were unused, compared to \$7,392 million and \$2,169 million, respectively, at December 31, 2007.

**Notes Payable and Overdrafts, Long Term Debt and Capital Leases due Within One Year and Short Term Financing Arrangements**

At March 31, 2008, we had short term committed and uncommitted credit arrangements totaling \$604 million, of which \$304 million were unused, compared to \$564 million and \$339 million, respectively, at December 31, 2007.

These arrangements are available primarily to certain of our international subsidiaries through various banks at quoted market interest rates. There are no commitment fees associated with these arrangements.

The following table presents amounts due within one year:

| <i>(In millions)</i>                                              | <b>March<br/>31,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|-------------------------------------------------------------------|-------------------------------|----------------------------------|
| <b>Notes payable and overdrafts</b>                               | <b>\$ 300</b>                 | <b>\$ 225</b>                    |
| <br>Weighted average interest rate                                | <br>6.82%                     | <br>6.90%                        |
| <br><b>Long term debt and capital leases due within one year:</b> |                               |                                  |
| 6 3/8% due 2008                                                   | \$                            | \$ 100                           |
| Other domestic and international debt (including capital leases)  | 92                            | 71                               |
|                                                                   | <b>\$ 92</b>                  | <b>\$ 171</b>                    |
| <br>Weighted average interest rate                                | <br>6.38%                     | <br>6.57%                        |
| <b>Total obligations due within one year</b>                      | <b>\$ 392</b>                 | <b>\$ 396</b>                    |

**Long Term Debt and Capital Leases and Financing Arrangements**

At March 31, 2008, we had long term credit arrangements totaling \$6,162 million, of which \$1,900 million were unused, compared to \$6,828 million and \$1,830 million, respectively, at December 31, 2007.



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The following table presents long term debt and capital leases, net of unamortized discounts, and interest rates:

| <i>(In millions)</i>                                  | <b>March 31, 2008</b> |                      | <b>December 31, 2007</b> |                      |
|-------------------------------------------------------|-----------------------|----------------------|--------------------------|----------------------|
|                                                       | <b>Amount</b>         | <b>Interest Rate</b> | <b>Amount</b>            | <b>Interest Rate</b> |
| Notes:                                                |                       |                      |                          |                      |
| 6 3/8% due 2008                                       | \$                    |                      | \$ 100                   | 6 3/8%               |
| Floating rate notes due 2009                          | 497                   | 8.66%                | 497                      | 8.66%                |
| 7 6/7% due 2011                                       | 650                   | 7 6/7%               | 650                      | 7 6/7%               |
| 8.625% due 2011                                       | 325                   | 8.625%               | 325                      | 8.625%               |
| Floating rate notes due 2011                          |                       |                      | 200                      | 13.71%               |
| 11% due 2011                                          |                       |                      | 449                      | 11.25%               |
| 9% due 2015                                           | 260                   | 9%                   | 260                      | 9%                   |
| 7% due 2028                                           | 149                   | 7%                   | 149                      | 7%                   |
| 4% convertible senior notes due 2034                  | 4                     | 4%                   | 4                        | 4%                   |
| Bank term loans:                                      |                       |                      |                          |                      |
| \$1.2 billion second lien term loan facility due 2014 | 1,200                 | 6.43%                | 1,200                    | 6.43%                |
| Pan-European accounts receivable facility due 2009    | 437                   | 5.60%                | 403                      | 5.75%                |
| Other domestic and international debt <sup>(1)</sup>  | 214                   | 7.92%                | 223                      | 7.65%                |
|                                                       | 3,736                 |                      | 4,460                    |                      |
| Capital lease obligations                             | 40                    |                      | 40                       |                      |
|                                                       | 3,776                 |                      | 4,500                    |                      |
| Less portion due within one year                      | (92)                  |                      | (171)                    |                      |
|                                                       | <b>\$ 3,684</b>       |                      | <b>\$ 4,329</b>          |                      |

(1) Interest rate for both March 31, 2008 and December 31, 2007, is the weighted average interest rate.

**NOTES****\$650 Million Senior Secured Notes**

On March 3, 2008, we redeemed \$450 million in aggregate principal amount of our 11% senior secured notes due 2011 at a redemption price of 105.5% of the principal amount thereof and \$200 million in aggregate principal amount of our senior secured floating rate notes due 2011 at a redemption price of 104% of the principal amount thereof, plus in each case accrued and unpaid interest to the redemption date.

**CREDIT FACILITIES****\$1.5 Billion Amended and Restated First Lien Revolving Credit Facility due 2013**

On April 20, 2007, we amended and restated our first lien revolving credit facility. This facility is available in the form of loans or letters of credit, with letter of credit availability limited to \$800 million. Subject to the consent of the lenders whose commitments are to be increased, we may request that the facility be increased by up to \$250 million. Our obligations under the facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries. Our obligations under the facility and our subsidiaries' obligations under the related guarantees are secured by first priority security interests in a variety of collateral.

At March 31, 2008, there were no borrowings and \$514 million of letters of credit issued under the revolving credit facility. At December 31, 2007, there were no borrowings under the revolving credit facility and \$526 million of letters of credit were issued under the revolving credit facility.

*\$1.2 Billion Amended and Restated Second Lien Term Loan Facility due 2014*

On April 20, 2007, we amended and restated our second lien term loan facility. Our obligations under this facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries and are secured by second priority security interests

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in the same collateral securing the \$1.5 billion first lien revolving credit facility. At March 31, 2008 and December 31, 2007, this facility was fully drawn.

**505 Million Amended and Restated Senior Secured European and German Revolving Credit Facilities due 2012**

On April 20, 2007, we amended and restated our facilities, which now consist of a 350 million European revolving credit facility, with a 50 million letter of credit sublimit, and a 155 million German revolving credit facility. Goodyear and its domestic subsidiaries that secure our U.S. facilities provide unsecured guarantees to support the European revolving credit facilities. Goodyear Dunlop Tires Europe B.V. (GDTE) and certain of its subsidiaries in the United Kingdom, Luxembourg, France and Germany also provide guarantees. GDTE's obligations under the facilities and the obligations of its subsidiaries under the related guarantees are secured by first priority security interests in a variety of collateral. As of March 31, 2008 and December 31, 2007, there were \$12 million of letters of credit issued and no borrowings under the European revolving credit facility. As of March 31, 2008 and December 31, 2007, there were no borrowings under the German revolving credit facility.

**International Accounts Receivable Securitization Facilities (On-Balance Sheet)**

GDTE and certain of its subsidiaries are party to a five-year pan-European accounts receivable securitization facility. The facility provides 275 million of funding and is subject to customary annual renewal of back-up liquidity lines.

The facility involves the twice-monthly sale of substantially all of the trade accounts receivable of certain GDTE subsidiaries to a bankruptcy-remote French company controlled by one of the liquidity banks in the facility. These subsidiaries retained servicing responsibilities.

As of March 31, 2008 and December 31, 2007, the amount available and fully utilized under this program totaled \$437 million and \$403 million, respectively. The program did not qualify for sale accounting pursuant to the provisions of SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, and accordingly, this amount is included in Long-term debt and capital leases.

In addition to the pan-European accounts receivable securitization facility discussed above, subsidiaries in Australia have accounts receivable programs totaling \$79 million and \$78 million at March 31, 2008 and December 31, 2007, respectively. These amounts are included in Notes payable and overdrafts.

For a description of the collateral securing the facilities described above as well as the covenants applicable to them, please refer to the Note to Consolidated Financial Statements No. 11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

**Debt Maturities**

Updates to our debt maturities as disclosed in our 2007 Form 10-K are provided below and reflect the redemption of our \$650 million senior secured notes due 2011 as well as the maturity and repayment of our \$100 million 6 3/8% notes.

| (In millions) | Twelve Months Ending December 31, |               |              |               |              |
|---------------|-----------------------------------|---------------|--------------|---------------|--------------|
|               | 2008                              | 2009          | 2010         | 2011          | 2012         |
| Domestic      | \$ 4                              | \$ 500        | \$ 3         | \$ 977        | \$ 3         |
| International | 67                                | 465           | 16           | 2             | 59           |
|               | <b>\$ 71</b>                      | <b>\$ 965</b> | <b>\$ 19</b> | <b>\$ 979</b> | <b>\$ 62</b> |

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**NOTE 8. STOCK COMPENSATION PLANS**

Our Board of Directors granted 1.4 million stock options and 1.0 million performance share units during the first quarter of 2008 under our 2005 Performance Plan. The 2005 Performance Plan will expire on April 26, 2008. The weighted average exercise price per share and weighted average fair value per share of these stock options was \$26.74 and \$13.35, respectively. The expected term was estimated using the simplified method, as historical data was not sufficient to provide a reasonable estimate. We estimated the fair values using the following assumptions in our Black-Scholes model:

Expected term: 6.25 years

Interest rate: 3.21%

Volatility: 47.0%

Dividend yield: Nil

Additionally, we also granted 0.1 million reload options during the first quarter of 2008.

We recognized stock-based compensation expense of \$6 million (\$6 million after-tax) and \$15 million (\$14 million after-tax) during the first quarter of 2008 and 2007, respectively. As of March 31, 2008, unearned compensation cost related to the unvested portion of all stock-based awards was approximately \$92 million and is expected to be recognized over the remaining vesting period of the respective grants, through March 31, 2012.

On April 8, 2008, our shareholders approved the adoption of our 2008 Performance Plan. The 2008 Performance Plan, which replaces the 2005 Performance Plan, expires on April 8, 2018, and permits the grant of stock options and stock appreciation rights and the making of restricted stock or restricted stock unit grants, performance grants, other stock-based grants and awards, and cash-based grants and awards. A maximum of 8 million shares of our common stock may be issued under the 2008 Performance Plan. Any shares of common stock that are subject to awards of stock options or stock appreciation rights will be counted as one share for each share granted for purposes of the aggregate share limit and any shares of common stock that are subject to any other awards will be counted as 1.61 shares for each share granted for purposes of the aggregate share limit.

**NOTE 9. PENSION, SAVINGS AND OTHER POSTRETIREMENT BENEFIT PLANS**

We provide employees with defined benefit pension or defined contribution savings plans. In addition, we provide substantially all domestic employees and employees at certain non-U.S. subsidiaries with health care benefits upon retirement. We also provide certain domestic employees with life insurance benefits upon retirement.

As announced in 2007, we will freeze our U.S. salaried pension plans effective December 31, 2008 and will implement improvements to our defined contribution savings plan effective January 1, 2009. As a result of these actions, we recognized a curtailment charge of \$64 million during the first quarter of 2007. In 2007, we also announced changes to our U.S. salaried other postretirement benefit plans effective January 1, 2008, including increasing the amounts that salaried retirees contribute toward the cost of their medical benefits, redesigning retiree medical benefit plans to minimize the cost impact on premiums, and discontinuing company-paid life insurance for retirees.

In 2007, we announced an agreement to sell our Engineered Products business, which resulted in the recognition of curtailment and termination charges for both pensions and other post retirement benefit plans during the first quarter of 2007 of \$72 million and a curtailment gain of \$43 million for the salaried other postretirement benefit plan during the third quarter of 2007 upon completion of the sale. These amounts were included in Discontinued Operations. Under the terms of the Purchase and Sale Agreement for Engineered Products, we retained our obligations for pension and other postretirement benefits under our U.S. plans for Engineered Products existing retirees and employees eligible to retire as of July 31, 2007. Obligations for benefits under certain non-U.S. plans were not retained. For 2007, a portion of U.S. net periodic cost for active employees of Engineered Products, and net periodic cost for certain non-U.S. plans was included in Discontinued Operations.

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Pension cost follows:

|                                                | U.S.                            |               | Non-U.S.                        |              |
|------------------------------------------------|---------------------------------|---------------|---------------------------------|--------------|
|                                                | Three Months Ended<br>March 31, |               | Three Months Ended<br>March 31, |              |
| (In millions)                                  | 2008                            | 2007          | 2008                            | 2007         |
| Service cost benefits earned during the period | \$ 18                           | \$ 23         | \$ 9                            | \$ 9         |
| Interest cost on projected benefit obligation  | 79                              | 77            | 43                              | 36           |
| Expected return on plan assets                 | (93)                            | (86)          | (37)                            | (31)         |
| Amortization of: prior service cost            | 9                               | 13            | 1                               | 1            |
| net losses                                     | 11                              | 15            | 13                              | 19           |
| Net periodic pension cost                      | <b>24</b>                       | <b>42</b>     | <b>29</b>                       | <b>34</b>    |
| Curtailments/settlements                       |                                 | 64            |                                 |              |
| Total pension cost                             | <b>\$ 24</b>                    | <b>\$ 106</b> | <b>\$ 29</b>                    | <b>\$ 34</b> |

We expect to contribute approximately \$350 million to \$400 million to our funded U.S. and non-U.S. pension plans in 2008. For the three months ended March 31, 2008, we contributed \$39 million to our non-U.S. plans. No contributions were made or required to be made for our domestic plans.

Substantially all employees in the U.S. and employees of certain non-U.S. locations are eligible to participate in a defined contribution savings plan. The expenses recognized for our contributions to these plans for the three months ended March 31, 2008 and 2007 were \$9 million and \$8 million, respectively.

The Medicare Prescription Drug Improvement and Modernization Act provides plan sponsors a federal subsidy for certain qualifying prescription drug benefits covered under the sponsor's postretirement health care plans. Our postretirement benefit costs are presented net of this subsidy.

Postretirement benefit cost follows:

|                                                | Three Months Ended<br>March 31, |              |
|------------------------------------------------|---------------------------------|--------------|
| (In millions)                                  | 2008                            | 2007         |
| Service cost benefits earned during the period | \$ 3                            | \$ 5         |
| Interest cost on projected benefit obligation  | 26                              | 31           |
| Amortization of: prior service cost            | (3)                             | 5            |
| net losses                                     | 2                               | 3            |
| Net periodic postretirement benefit cost       | <b>\$ 28</b>                    | <b>\$ 44</b> |

**NOTE 10. COMMITMENTS AND CONTINGENT LIABILITIES**

At March 31, 2008, we had binding commitments for raw materials and investments in land, buildings and equipment of approximately \$1,481 million, and off-balance-sheet financial guarantees written and other commitments totaling \$36 million.

**Environmental Matters**

We have recorded liabilities totaling \$45 million and \$46 million at March 31, 2008 and December 31, 2007, respectively, for anticipated costs related to various environmental matters, primarily the remediation of numerous waste disposal sites and certain properties sold by us. Of these amounts, \$11 million was included in Other Current

Liabilities at March 31, 2008 and December 31, 2007. The costs include legal and consulting fees, site studies, the design and implementation of remediation plans, post-remediation monitoring and related activities, and will be paid over several years. The amount of our ultimate liability in respect of these matters may be affected by several uncertainties, primarily the ultimate cost of required remediation and the extent to which other responsible parties contribute.

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**Workers Compensation**

We have recorded liabilities, on a discounted basis, totaling \$280 million and \$276 million for anticipated costs related to workers compensation at March 31, 2008 and December 31, 2007, respectively. Of these amounts, \$83 million and \$86 million were included in Current Liabilities as part of Compensation and Benefits at March 31, 2008 and December 31, 2007, respectively. The costs include an estimate of expected settlements on pending claims, defense costs and a provision for claims incurred but not reported. These estimates are based on our assessment of potential liability using an analysis of available information with respect to pending claims, historical experience, and current cost trends. The amount of our ultimate liability in respect of these matters may differ from these estimates.

**General and Product Liability and Other Litigation**

We have recorded liabilities totaling \$457 million and \$467 million, including related legal fees expected to be incurred, for potential product liability and other tort claims presently asserted against us at March 31, 2008 and December 31, 2007, respectively. Of these amounts, \$265 million and \$270 million were included in Other Current Liabilities at March 31, 2008 and December 31, 2007, respectively. The amounts recorded were estimated on the basis of an assessment of potential liability using an analysis of available information with respect to pending claims, historical experience and, where available, recent and current trends. We have recorded insurance receivables for potential product liability and other tort claims of \$71 million at March 31, 2008 and December 31, 2007. Of these amounts, \$8 million was included in Current Assets as part of Accounts Receivable at March 31, 2008 and December 31, 2007. We have restricted cash of \$170 million and \$172 million at March 31, 2008 and December 31, 2007, respectively, to fund certain of these liabilities.

**Asbestos.** We are a defendant in numerous lawsuits alleging various asbestos-related personal injuries purported to result from alleged exposure to certain asbestos products manufactured by us or present in certain of our facilities. Typically, these lawsuits have been brought against multiple defendants in state and Federal courts. To date, we have disposed of approximately 49,600 claims by defending and obtaining the dismissal thereof or by entering into a settlement. The sum of our accrued asbestos-related liability and gross payments to date, including legal costs, totaled approximately \$302 million through March 31, 2008 and \$297 million through December 31, 2007.

A summary of approximate asbestos claims activity in recent years follows. Because claims are often filed and disposed of by dismissal or settlement in large numbers, the amount and timing of settlements and the number of open claims during a particular period can fluctuate significantly from period to period.

|                                     | <b>Three Months<br/>Ended<br/>March 31, 2008</b> | <b>Year Ended<br/>December 31,<br/>2007</b> |
|-------------------------------------|--------------------------------------------------|---------------------------------------------|
| <i>(Dollars in millions)</i>        |                                                  |                                             |
| Pending claims, beginning of period | 117,400                                          | 124,000                                     |
| New claims filed                    | 1,100                                            | 2,400                                       |
| Claims settled/dismissed            | (500)                                            | (9,000)                                     |
| Pending claims, end of period       | 118,000                                          | 117,400                                     |
| Payments (1)                        | \$ 4                                             | \$ 22                                       |

(1) Represents  
amount spent by  
us and our  
insurers on

asbestos  
litigation  
defense and  
claim  
resolution.

We engaged an independent asbestos valuation firm, Bates White, LLC ( Bates ), to review our existing reserves for pending claims, provide a reasonable estimate of the liability associated with unasserted asbestos claims, and estimate our receivables from probable insurance recoveries.

We had recorded gross liabilities for both asserted and unasserted claims, inclusive of defense costs, totaling \$127 million at March 31, 2008 and December 31, 2007. The portion of the liability associated with unasserted asbestos claims and related defense costs was \$72 million and \$76 million at March 31, 2008 and December 31, 2007, respectively. Our liability with respect to asserted claims and related defense costs was \$55 million at March 31, 2008 and \$51 million at December 31, 2007. At March 31, 2008, we estimate that it is reasonably possible that our gross liabilities could exceed our recorded reserve by \$20 to \$30 million, approximately 50% of which would be recoverable by our accessible policy limits.

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Based upon a model employed by Bates, as of March 31, 2008 and as of December 31, 2007, (i) we had recorded a receivable related to asbestos claims of \$71 million, and (ii) we expect that approximately 50% of asbestos claim related losses would be recoverable up to our accessible policy limits through the period covered by the estimated liability. Of these amounts, \$8 million was included in Current Assets as part of Accounts Receivable at March 31, 2008 and December 31, 2007, respectively. The receivable recorded consists of an amount we expect to collect under coverage-in-place agreements with certain primary carriers as well as an amount we believe is probable of recovery from certain of our excess coverage insurance carriers.

We believe that at March 31, 2008, we had at least \$180 million in aggregate limits of excess level policies potentially applicable to indemnity payments for asbestos products claims, in addition to limits of available primary insurance policies. Some of these excess policies provide for payment of defense costs in addition to indemnity limits. A portion of the availability of the excess level policies is included in the \$71 million insurance receivable recorded at March 31, 2008. We also had approximately \$15 million in aggregate limits for products claims, as well as coverage for premise claims on a per occurrence basis and defense costs available with our primary insurance carriers through coverage-in-place agreements at March 31, 2008.

**Heatway (Entran II).** We have entered into a court approved amended settlement agreement that was intended to address the claims arising out of a number of Federal, state and Canadian actions filed against us involving a rubber hose product used in hydronic radiant heating systems, known as Entran II. We had recorded liabilities related to Entran II claims totaling \$192 million at March 31, 2008 and \$193 million at December 31, 2007. We have made cash contributions to the settlement fund totaling \$130 million through 2007 and will make additional contributions of \$20 million in 2008. In addition to these annual payments, we previously contributed approximately \$174 million received from insurance contributions to the settlement fund pursuant to the terms of the settlement agreement. We do not expect to receive any additional insurance reimbursements for Entran II related matters. We expect that except for liabilities associated with actions in which we have received adverse judgments and sites that have opted-out of the amended settlement, our liability with respect to Entran II matters has been addressed by the amended settlement.

**Other Actions.** We are currently a party to various claims and legal proceedings in addition to those noted above. If management believes that a loss arising from these matters is probable and can reasonably be estimated, we record the amount of the loss, or the minimum estimated liability when the loss is estimated using a range, and no point within the range is more probable than another. As additional information becomes available, any potential liability related to these matters is assessed and the estimates are revised, if necessary. Based on currently available information, management believes that the ultimate outcome of these matters, individually and in the aggregate, will not have a material adverse effect on our financial position or overall trends in results of operations. However, litigation is subject to inherent uncertainties, and unfavorable rulings could occur. An unfavorable ruling could include monetary damages or an injunction prohibiting us from selling one or more products. If an unfavorable ruling were to occur, there exists the possibility of a material adverse impact on the financial position and results of operations of the period in which the ruling occurs, or future periods.

**Tax Matters**

The calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax regulations. We recognize liabilities for anticipated tax audit issues based on our estimate of whether, and the extent to which, additional taxes will be due. If we ultimately determine that payment of these amounts is unnecessary, we reverse the liability and recognize a tax benefit during the period in which we determine that the liability is no longer necessary. We also recognize tax benefits to the extent that it is more likely than not that our positions will be sustained when challenged by the taxing authorities. We derecognize tax benefits when based on new information we determine that it is no longer more likely than not that our position will be sustained. To the extent we prevail in matters for which liabilities have been established, or determine we need to derecognize tax benefits recorded in prior periods, or that we are required to pay amounts in excess of our liabilities, our effective tax rate in a given period could be materially affected. An unfavorable tax settlement would require use of our cash and result in an increase in our effective tax rate

in the year of resolution. A favorable tax settlement would be recognized as a reduction in our effective tax rate in the year of resolution.

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**(Unaudited)**

**VEBA Litigation**

On December 28, 2006, members of the United Steelworkers ( USW ) ratified the terms of a new master labor agreement ending a strike that began on October 5, 2006. In connection with the master labor agreement, we also entered into a memorandum of understanding with the USW regarding the establishment of an independent Voluntary Employees Beneficiary Association ( VEBA ) intended to provide healthcare benefits for current and future USW retirees. The establishment of the VEBA is conditioned upon District Court approval of a settlement of a declaratory judgment action. On July 3, 2007, the USW and several retirees filed a required class action lawsuit regarding the establishment of the VEBA in the U.S. District Court for the Northern District of Ohio. On October 29, 2007, the parties filed the signed settlement agreement with the District Court, and on December 14, 2007, the District Court preliminarily approved the settlement agreement and established the date for a fairness hearing regarding the settlement. We have committed to contribute \$1 billion to the VEBA. We plan to make our contributions to the VEBA entirely in cash following the District Court's approval of the settlement. In the event that the VEBA is not approved by the District Court (or if the approval of the District Court is subsequently reversed), the master labor agreement may be terminated by either us or the USW, and negotiations may be reopened on the entirety of the master labor agreement.

**Guarantees**

We are a party to various agreements under which we have undertaken obligations resulting from the issuance of certain guarantees. Guarantees have been issued on behalf of certain of our affiliates and customers. Normally there is no separate premium received by us as consideration for the issuance of guarantees. Our performance under these guarantees would normally be triggered by the occurrence of one or more events as provided in the specific agreements. Collateral and recourse provisions available to us under these agreements were not significant.

**NOTE 11. BUSINESS SEGMENTS**

In the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units. Prior year amounts have been restated for this change. As a result, we now operate our business through four operating segments representing our regional tire businesses: North American Tire; Europe, Middle East and Africa Tire; Latin American Tire; and Asia Pacific Tire.

|                                             | <b>Three Months Ended March<br/>31,</b> |                 |
|---------------------------------------------|-----------------------------------------|-----------------|
| <i>(In millions)</i>                        | <b>2008</b>                             | <b>2007</b>     |
| <b>Sales:</b>                               |                                         |                 |
| North American Tire                         | \$ 1,997                                | \$ 2,017        |
| Europe, Middle East and Africa Tire         | 1,950                                   | 1,688           |
| Latin American Tire                         | 530                                     | 410             |
| Asia Pacific Tire                           | 465                                     | 384             |
| <b>Net Sales</b>                            | <b>\$ 4,942</b>                         | <b>\$ 4,499</b> |
| <br><b>Segment Operating Income (Loss):</b> |                                         |                 |
| North American Tire                         | \$ 32                                   | \$ (20)         |
| Europe, Middle East and Africa Tire         | 172                                     | 139             |
| Latin American Tire                         | 114                                     | 78              |
| Asia Pacific Tire                           | 49                                      | 29              |

|                                                                                           |               |                |
|-------------------------------------------------------------------------------------------|---------------|----------------|
| <b>Total Segment Operating Income</b>                                                     | <b>367</b>    | <b>226</b>     |
| Rationalizations                                                                          | (13)          | (15)           |
| Accelerated depreciation                                                                  |               | (17)           |
| Interest expense                                                                          | (89)          | (125)          |
| Corporate incentive and stock based compensation plans                                    | (4)           | (16)           |
| Intercompany profit elimination                                                           | (9)           | (17)           |
| Curtailment                                                                               |               | (64)           |
| Retained net expenses of discontinued operations                                          |               | (4)            |
| Other income and (expense)                                                                | 6             | 18             |
| Other                                                                                     | (8)           | (11)           |
| <b>Income (Loss) from Continuing Operations before Income Taxes and Minority Interest</b> | <b>\$ 250</b> | <b>\$ (25)</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

Rationalizations, as described in Note 2, Costs Associated with Rationalization Programs, and Asset Sales, as described in Note 3, Other (Income) and Expense, are not charged (credited) to the strategic business units ( SBU's ) for performance evaluation purposes, but were attributable to the SBUs as follows:

| <i>(In millions)</i>                          | <b>Three Months Ended March</b> |               |
|-----------------------------------------------|---------------------------------|---------------|
|                                               | <b>31,</b>                      |               |
|                                               | <b>2008</b>                     | <b>2007</b>   |
| <b>Rationalizations:</b>                      |                                 |               |
| North American Tire                           | \$ 9                            | \$ 6          |
| Europe, Middle East and Africa Tire           | 5                               | 5             |
| Latin American Tire                           | (1)                             | 2             |
| <b>Total Segment Rationalizations</b>         | <b>\$ 13</b>                    | <b>\$ 13</b>  |
| Corporate                                     |                                 | 2             |
|                                               | <b>\$ 13</b>                    | <b>\$ 15</b>  |
| <br><b>Net (Gains) Losses on Asset Sales:</b> |                                 |               |
| Europe, Middle East and Africa Tire           | \$ (18)                         | \$ (1)        |
| Latin American Tire                           | (5)                             | (1)           |
| Asia Pacific Tire                             | (10)                            | (7)           |
| <b>Total Segment Asset Sales</b>              | <b>\$ (33)</b>                  | <b>\$ (9)</b> |

**NOTE 12. INCOME TAXES**

For the first three months of 2008, we recorded tax expense of \$77 million on income from continuing operations before income taxes and minority interest of \$250 million. We record taxes based on overall estimated annual effective tax rates. Due to our projected marginal profitability in the United States, the estimated annual U.S. effective tax rate is subject to wide variability requiring us to record our U.S. taxes on a discrete item basis for the first three months of 2008. For the first quarter of 2007, we recorded income tax expense of \$63 million on a loss from continuing operations before income taxes and minority interest of \$25 million. The difference between our effective tax rate and the U.S. statutory rate was primarily attributable to continuing to maintain a full valuation allowance against our net Federal and state deferred tax assets.

Our losses in certain foreign locations in recent periods represented sufficient negative evidence to require us to maintain a full valuation allowance against our net deferred tax assets in these foreign locations. However, it is reasonably possible that sufficient positive evidence required to release all, or a portion, of these valuation allowances within the next 12 months will exist, resulting in one-time tax benefits of up to \$70 million (\$60 million, net of minority interest).

At March 31, 2008, we had unrecognized tax benefits of \$179 million that if recognized, would have a favorable impact on our tax expense of \$167 million. We report interest and penalties as income taxes and have accrued interest of \$13 million as of March 31, 2008. If not favorably settled, \$62 million of the unrecognized tax benefits and \$13 million of accrued interest would require the use of cash.

Generally, years beginning after 2002 are still open to examination by foreign taxing authorities, including several major taxing jurisdictions. In Germany, we are open to examination from 1998 onward. In the United States, we are open to examination from 2004 forward. We are also involved in a United States/Canada Competent Authority

resolution process that deals with transactions between our operations in these countries from 1997 through 2003. This proceeding is expected to be concluded within the next 18 months.

It is expected that the amount of unrecognized tax benefits will also change for other reasons in the next 12 months; however, we do not expect that change to have a significant impact on our financial position or results of operations.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
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**NOTE 13. CONSOLIDATING FINANCIAL INFORMATION**

Certain of our subsidiaries have guaranteed Goodyear's obligations under the \$260 million outstanding principal amount of 9% senior notes due 2015 and the \$825 million outstanding principal amount of senior notes (consisting of \$325 million outstanding principal amount of 8.625% senior notes due 2011 and \$500 million outstanding principal amount of senior floating rate notes due 2009) (collectively, the "notes"). The following presents the condensed consolidating financial information separately for:

- (i) The Goodyear Tire & Rubber Company (the "Parent Company"), the issuer of the guaranteed obligations;
- (ii) Guarantor subsidiaries, on a combined basis, as specified in the indentures related to Goodyear's obligations under the notes;
- (iii) Non-guarantor subsidiaries, on a combined basis;
- (iv) Consolidating entries and eliminations representing adjustments to (a) eliminate intercompany transactions between or among the Parent Company, the guarantor subsidiaries and the non-guarantor subsidiaries, (b) eliminate the investments in our subsidiaries, and (c) record consolidating entries; and
- (v) The Goodyear Tire & Rubber Company and Subsidiaries on a consolidated basis.

Each guarantor subsidiary is 100% owned by the Parent Company at the date of each balance sheet presented. The notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary. Each entity in the consolidating financial information follows the same accounting policies as described in the consolidated financial statements, except for the use by the Parent Company and Guarantor subsidiaries of the equity method of accounting to reflect ownership interests in subsidiaries which are eliminated upon consolidation.

Certain non-guarantor subsidiaries of the Parent Company are restricted from remitting funds to it by means of dividends, advances or loans due to required foreign government and/or currency exchange board approvals or restrictions in credit agreements or other debt instruments of those subsidiaries.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
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**(Unaudited)**

**Consolidating Balance Sheet**

**March 31, 2008**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|-------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------------------|---------------------|
| <b>Assets:</b>                                        |                           |                                   |                                            |                                                       |                     |
| <b>Current Assets:</b>                                |                           |                                   |                                            |                                                       |                     |
| Cash and cash equivalents                             | \$ 1,357                  | \$ 50                             | \$ 809                                     | \$                                                    | \$ 2,216            |
| Restricted cash                                       | 176                       |                                   | 14                                         |                                                       | 190                 |
| Accounts receivable                                   | 849                       | 198                               | 2,582                                      |                                                       | 3,629               |
| Accounts receivable from affiliates                   |                           | 917                               |                                            | (917)                                                 |                     |
| Inventories                                           | 1,522                     | 295                               | 1,795                                      | (80)                                                  | 3,532               |
| Prepaid expenses and other current assets             | 90                        | 12                                | 154                                        | 1                                                     | 257                 |
| <b>Total Current Assets</b>                           | <b>3,994</b>              | <b>1,472</b>                      | <b>5,354</b>                               | <b>(996)</b>                                          | <b>9,824</b>        |
| Goodwill                                              |                           | 25                                | 516                                        | 242                                                   | 783                 |
| Intangible Assets                                     | 110                       | 14                                | 55                                         | (14)                                                  | 165                 |
| Deferred Income Tax                                   |                           | 16                                | 81                                         | (16)                                                  | 81                  |
| Other Assets                                          | 202                       | 48                                | 189                                        |                                                       | 439                 |
| Investments in Subsidiaries                           | 5,195                     | 669                               | 3,345                                      | (9,209)                                               |                     |
| Property, Plant and Equipment                         | 1,985                     | 215                               | 3,593                                      | 15                                                    | 5,808               |
| <b>Total Assets</b>                                   | <b>\$ 11,486</b>          | <b>\$ 2,459</b>                   | <b>\$ 13,133</b>                           | <b>\$ (9,978)</b>                                     | <b>\$ 17,100</b>    |
| <b>Liabilities:</b>                                   |                           |                                   |                                            |                                                       |                     |
| <b>Current Liabilities:</b>                           |                           |                                   |                                            |                                                       |                     |
| Accounts payable-trade                                | \$ 636                    | \$ 74                             | \$ 1,803                                   | \$                                                    | \$ 2,513            |
| Accounts payable to affiliates                        | 886                       |                                   | 31                                         | (917)                                                 |                     |
| Compensation and benefits                             | 530                       | 35                                | 360                                        |                                                       | 925                 |
| Other current liabilities                             | 472                       | 12                                | 268                                        |                                                       | 752                 |
| United States and foreign taxes                       | 64                        | 17                                | 174                                        | (9)                                                   | 246                 |
| Notes payable and overdrafts                          |                           |                                   | 300                                        |                                                       | 300                 |
| Long term debt and capital leases due within one year | 2                         |                                   | 90                                         |                                                       | 92                  |
| <b>Total Current Liabilities</b>                      | <b>2,590</b>              | <b>138</b>                        | <b>3,026</b>                               | <b>(926)</b>                                          | <b>4,828</b>        |
| Long Term Debt and Capital Leases                     | 3,101                     |                                   | 583                                        |                                                       | 3,684               |
| Compensation and Benefits                             | 1,997                     | 220                               | 1,110                                      |                                                       | 3,327               |
| Deferred and Other Noncurrent Income Taxes            | 78                        | 23                                | 204                                        | (10)                                                  | 295                 |
| Other Long Term Liabilities                           | 503                       | 41                                | 118                                        |                                                       | 662                 |
| Minority Equity in Subsidiaries                       |                           |                                   | 837                                        | 250                                                   | 1,087               |
| <b>Total Liabilities</b>                              | <b>8,269</b>              | <b>422</b>                        | <b>5,878</b>                               | <b>(686)</b>                                          | <b>13,883</b>       |

Commitments and Contingent  
Liabilities

**Shareholders' Equity:**

|                                                       |                  |                 |                  |                   |                  |
|-------------------------------------------------------|------------------|-----------------|------------------|-------------------|------------------|
| Preferred Stock                                       |                  |                 |                  |                   |                  |
| Common Stock                                          | 241              | 617             | 4,516            | (5,133)           | 241              |
| Capital Surplus                                       | 2,668            | 5               | 786              | (791)             | 2,668            |
| Retained Earnings                                     | 1,749            | 1,667           | 2,565            | (4,232)           | 1,749            |
| Accumulated Other Comprehensive<br>Loss               | (1,441)          | (252)           | (612)            | 864               | (1,441)          |
| <b>Total Shareholders' Equity</b>                     | <b>3,217</b>     | <b>2,037</b>    | <b>7,255</b>     | <b>(9,292)</b>    | <b>3,217</b>     |
| <b>Total Liabilities and<br/>Shareholders' Equity</b> | <b>\$ 11,486</b> | <b>\$ 2,459</b> | <b>\$ 13,133</b> | <b>\$ (9,978)</b> | <b>\$ 17,100</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
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(Unaudited)

**Consolidating Balance Sheet**

**December 31, 2007**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|-------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------------------|---------------------|
| <b>Assets:</b>                                        |                           |                                   |                                            |                                                       |                     |
| <b>Current Assets:</b>                                |                           |                                   |                                            |                                                       |                     |
| Cash and cash equivalents                             | \$ 2,516                  | \$ 25                             | \$ 922                                     | \$                                                    | \$ 3,463            |
| Restricted cash                                       | 178                       |                                   | 13                                         |                                                       | 191                 |
| Accounts receivable                                   | 837                       | 207                               | 2,059                                      |                                                       | 3,103               |
| Accounts receivable from affiliates                   |                           | 920                               | 69                                         | (989)                                                 |                     |
| Inventories                                           | 1,356                     | 296                               | 1,575                                      | (63)                                                  | 3,164               |
| Prepaid expenses and other current assets             | 97                        | 12                                | 145                                        | (3)                                                   | 251                 |
| <b>Total Current Assets</b>                           | <b>4,984</b>              | <b>1,460</b>                      | <b>4,783</b>                               | <b>(1,055)</b>                                        | <b>10,172</b>       |
| Goodwill                                              |                           | 25                                | 487                                        | 201                                                   | 713                 |
| Intangible Assets                                     | 110                       | 18                                | 56                                         | (17)                                                  | 167                 |
| Deferred Income Tax                                   |                           | 16                                | 82                                         | (15)                                                  | 83                  |
| Other Assets                                          | 221                       | 44                                | 193                                        |                                                       | 458                 |
| Investments in Subsidiaries                           | 4,842                     | 622                               | 3,298                                      | (8,762)                                               |                     |
| Property, Plant and Equipment                         | 1,967                     | 228                               | 3,389                                      | 14                                                    | 5,598               |
| <b>Total Assets</b>                                   | <b>\$ 12,124</b>          | <b>\$ 2,413</b>                   | <b>\$ 12,288</b>                           | <b>\$ (9,634)</b>                                     | <b>\$ 17,191</b>    |
| <b>Liabilities:</b>                                   |                           |                                   |                                            |                                                       |                     |
| <b>Current Liabilities:</b>                           |                           |                                   |                                            |                                                       |                     |
| Accounts payable-trade                                | \$ 680                    | \$ 79                             | \$ 1,663                                   | \$                                                    | \$ 2,422            |
| Accounts payable to affiliates                        | 989                       |                                   |                                            | (989)                                                 |                     |
| Compensation and benefits                             | 552                       | 35                                | 310                                        |                                                       | 897                 |
| Other current liabilities                             | 520                       | 18                                | 215                                        |                                                       | 753                 |
| United States and foreign taxes                       | 66                        | 13                                | 123                                        | (6)                                                   | 196                 |
| Notes payable and overdrafts                          |                           |                                   | 225                                        |                                                       | 225                 |
| Long term debt and capital leases due within one year | 102                       |                                   | 69                                         |                                                       | 171                 |
| <b>Total Current Liabilities</b>                      | <b>2,909</b>              | <b>145</b>                        | <b>2,605</b>                               | <b>(995)</b>                                          | <b>4,664</b>        |
| Long Term Debt and Capital Leases                     | 3,750                     |                                   | 579                                        |                                                       | 4,329               |
| Compensation and Benefits                             | 2,053                     | 232                               | 1,119                                      |                                                       | 3,404               |
| Deferred and Other Noncurrent                         |                           |                                   |                                            |                                                       |                     |
| Income Taxes                                          | 76                        | 22                                | 187                                        | (11)                                                  | 274                 |
| Other Long Term Liabilities                           | 486                       | 42                                | 139                                        |                                                       | 667                 |
| Minority Equity in Subsidiaries                       |                           |                                   | 773                                        | 230                                                   | 1,003               |
| <b>Total Liabilities</b>                              | <b>9,274</b>              | <b>441</b>                        | <b>5,402</b>                               | <b>(776)</b>                                          | <b>14,341</b>       |

Commitments and Contingent  
Liabilities

**Shareholders' Equity:**

|                                                       |                  |                 |                  |                   |                  |
|-------------------------------------------------------|------------------|-----------------|------------------|-------------------|------------------|
| Preferred Stock                                       |                  |                 |                  |                   |                  |
| Common Stock                                          | 240              | 617             | 4,512            | (5,129)           | 240              |
| Capital Surplus                                       | 2,660            | 5               | 786              | (791)             | 2,660            |
| Retained Earnings                                     | 1,602            | 1,644           | 2,379            | (4,023)           | 1,602            |
| Accumulated Other Comprehensive<br>Loss               | (1,652)          | (294)           | (791)            | 1,085             | (1,652)          |
| <b>Total Shareholders' Equity</b>                     | <b>2,850</b>     | <b>1,972</b>    | <b>6,886</b>     | <b>(8,858)</b>    | <b>2,850</b>     |
| <b>Total Liabilities and<br/>Shareholders' Equity</b> | <b>\$ 12,124</b> | <b>\$ 2,413</b> | <b>\$ 12,288</b> | <b>\$ (9,634)</b> | <b>\$ 17,191</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Consolidating Statement of Operations**  
**Three Months Ended March 31, 2008**

| <i>(In millions)</i>                                                                                                   | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------------------|---------------------|
| <b>NET SALES</b>                                                                                                       | <b>\$ 1,943</b>           | <b>\$ 466</b>                     | <b>\$ 5,006</b>                            | <b>\$ (2,473)</b>                                     | <b>\$ 4,942</b>     |
| Cost of Goods Sold                                                                                                     | 1,718                     | 404                               | 4,338                                      | (2,499)                                               | 3,961               |
| Selling, Administrative and General Expense                                                                            | 206                       | 46                                | 383                                        |                                                       | 635                 |
| Rationalizations                                                                                                       | 7                         | 1                                 | 5                                          |                                                       | 13                  |
| Interest Expense                                                                                                       | 79                        | 6                                 | 72                                         | (68)                                                  | 89                  |
| Other (Income) and Expense                                                                                             | (32)                      | (2)                               | (82)                                       | 110                                                   | (6)                 |
| Income (Loss) from Continuing Operations before Income Taxes, Minority Interest and Equity in Earnings of Subsidiaries | (35)                      | 11                                | 290                                        | (16)                                                  | 250                 |
| United States and Foreign Taxes                                                                                        | 7                         | 4                                 | 68                                         | (2)                                                   | 77                  |
| Minority Interest                                                                                                      |                           |                                   | 26                                         |                                                       | 26                  |
| Equity in Earnings of Subsidiaries                                                                                     | 189                       | 18                                |                                            | (207)                                                 |                     |
| <b>NET INCOME (LOSS)</b>                                                                                               | <b>\$ 147</b>             | <b>\$ 25</b>                      | <b>\$ 196</b>                              | <b>\$ (221)</b>                                       | <b>\$ 147</b>       |

**Three Months Ended March 31, 2007**

| <i>(In millions)</i>                                                                                                   | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|------------------------------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-------------------------------------------------------|---------------------|
| <b>NET SALES</b>                                                                                                       | <b>\$ 1,886</b>           | <b>\$ 462</b>                     | <b>\$ 4,333</b>                            | <b>\$ (2,182)</b>                                     | <b>\$ 4,499</b>     |
| Cost of Goods Sold                                                                                                     | 1,733                     | 430                               | 3,783                                      | (2,205)                                               | 3,741               |
| Selling, Administrative and General Expense                                                                            | 278                       | 43                                | 340                                        | 2                                                     | 663                 |
| Rationalizations                                                                                                       | 3                         | 5                                 | 7                                          |                                                       | 15                  |
| Interest Expense                                                                                                       | 119                       | 9                                 | 62                                         | (65)                                                  | 125                 |
| Other (Income) and Expense                                                                                             | (84)                      | (3)                               | (53)                                       | 120                                                   | (20)                |
| Income (Loss) from Continuing Operations before Income Taxes, Minority Interest and Equity in Earnings of Subsidiaries | (163)                     | (22)                              | 194                                        | (34)                                                  | (25)                |

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|                                          |                 |                |               |                 |                 |
|------------------------------------------|-----------------|----------------|---------------|-----------------|-----------------|
| United States and Foreign Taxes          | 9               | 3              | 54            | (3)             | 63              |
| Minority Interest                        |                 |                | 22            |                 | 22              |
| Equity in Earnings of Subsidiaries       | 62              | 9              |               | (71)            |                 |
| Income (Loss) from Continuing Operations | (110)           | (16)           | 118           | (102)           | (110)           |
| Discontinued Operations                  | (64)            |                | 9             | (9)             | (64)            |
| <b>NET INCOME (LOSS)</b>                 | <b>\$ (174)</b> | <b>\$ (16)</b> | <b>\$ 127</b> | <b>\$ (111)</b> | <b>\$ (174)</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Condensed Consolidating Statement of Cash Flows**  
**Three Months Ended March 31, 2008**

| <i>(In millions)</i>                                         | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries<br/>and<br/>Eliminations</b> | <b>Consolidated</b> |
|--------------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-----------------------------------------------------------|---------------------|
| <b>Cash Flows from Operating Activities:</b>                 |                           |                                   |                                            |                                                           |                     |
| <b>Total Cash Flows from Operating Activities</b>            | <b>\$ (307)</b>           | <b>\$ 30</b>                      | <b>\$ (52)</b>                             | <b>\$ (18)</b>                                            | <b>\$ (347)</b>     |
| <b>Cash Flows from Investing Activities:</b>                 |                           |                                   |                                            |                                                           |                     |
| Capital expenditures                                         | (107)                     | (4)                               | (113)                                      | (2)                                                       | (226)               |
| Asset dispositions                                           |                           |                                   | 33                                         |                                                           | 33                  |
| Asset acquisitions                                           |                           |                                   | (46)                                       |                                                           | (46)                |
| Decrease (increase) in restricted cash                       | 2                         |                                   | (1)                                        |                                                           | 1                   |
| <b>Total Cash Flows from Investing Activities</b>            | <b>(105)</b>              | <b>(4)</b>                        | <b>(127)</b>                               | <b>(2)</b>                                                | <b>(238)</b>        |
| <b>Cash Flows from Financing Activities:</b>                 |                           |                                   |                                            |                                                           |                     |
| Short term debt and overdrafts incurred                      |                           | 1                                 | 68                                         |                                                           | 69                  |
| Long term debt incurred                                      |                           |                                   | 6                                          |                                                           | 6                   |
| Long term debt paid                                          | (750)                     |                                   | (19)                                       |                                                           | (769)               |
| Common stock issued                                          | 3                         |                                   |                                            |                                                           | 3                   |
| Dividends paid                                               |                           |                                   | (20)                                       | 20                                                        |                     |
| <b>Total Cash Flows from Financing Activities</b>            | <b>(747)</b>              | <b>1</b>                          | <b>35</b>                                  | <b>20</b>                                                 | <b>(691)</b>        |
| Effect of exchange rate changes on cash and cash equivalents |                           | (2)                               | 31                                         |                                                           | 29                  |
| <b>Net Change in Cash and Cash Equivalents</b>               | <b>(1,159)</b>            | <b>25</b>                         | <b>(113)</b>                               |                                                           | <b>(1,247)</b>      |
| Cash and Cash Equivalents at Beginning of the Period         | 2,516                     | 25                                | 922                                        |                                                           | 3,463               |
|                                                              | <b>\$ 1,357</b>           | <b>\$ 50</b>                      | <b>\$ 809</b>                              | <b>\$</b>                                                 | <b>\$ 2,216</b>     |

**Cash and Cash Equivalents at  
End of the Period**

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Condensed Consolidating Statement of Cash Flows**  
**Three Months Ended March 31, 2007**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries<br/>and<br/>Eliminations</b> | <b>Consolidated</b> |
|-------------------------------------------------------|---------------------------|-----------------------------------|--------------------------------------------|-----------------------------------------------------------|---------------------|
| <b>Cash Flows from Operating Activities:</b>          |                           |                                   |                                            |                                                           |                     |
| Total Operating Cash Flows from Continuing Operations | \$ (266)                  | \$ 26                             | \$ (9)                                     | \$ (144)                                                  | \$ (393)            |
| Discontinued operations                               | (16)                      |                                   | 3                                          | (2)                                                       | (15)                |
| <b>Total Cash Flows from Operating Activities</b>     | <b>(282)</b>              | <b>26</b>                         | <b>(6)</b>                                 | <b>(146)</b>                                              | <b>(408)</b>        |
| <b>Cash Flows from Investing Activities:</b>          |                           |                                   |                                            |                                                           |                     |
| Capital expenditures                                  | (38)                      | (1)                               | (58)                                       |                                                           | (97)                |
| Asset dispositions                                    |                           |                                   | 19                                         |                                                           | 19                  |
| Decrease (increase) in restricted cash                | 24                        |                                   | (1)                                        |                                                           | 23                  |
| Total Investing Cash Flows from Continuing Operations | (14)                      | (1)                               | (40)                                       |                                                           | (55)                |
| Discontinued operations                               | (2)                       |                                   | (2)                                        |                                                           | (4)                 |
| <b>Total Cash Flows from Investing Activities</b>     | <b>(16)</b>               | <b>(1)</b>                        | <b>(42)</b>                                |                                                           | <b>(59)</b>         |
| <b>Cash Flows from Financing Activities:</b>          |                           |                                   |                                            |                                                           |                     |
| Short term debt and overdrafts incurred               | 21                        |                                   | 48                                         |                                                           | 69                  |
| Short term debt and overdrafts paid                   |                           | (3)                               | (44)                                       |                                                           | (47)                |
| Long term debt incurred                               | 249                       |                                   | 44                                         |                                                           | 293                 |
| Long term debt paid                                   | (1,423)                   |                                   | (262)                                      |                                                           | (1,685)             |
| Common Stock Issued                                   | 65                        |                                   |                                            |                                                           | 65                  |
| Other Transactions                                    | (1)                       |                                   | (144)                                      | 136                                                       | (9)                 |
| Total Financing Cash Flows from Continuing Operations | (1,089)                   | (3)                               | (358)                                      | 136                                                       | (1,314)             |
| Discontinued operations                               | (2)                       |                                   | (13)                                       | 10                                                        | (5)                 |

|                                                              |                 |              |               |            |                 |
|--------------------------------------------------------------|-----------------|--------------|---------------|------------|-----------------|
| <b>Total Cash Flows from Financing Activities</b>            | <b>(1,091)</b>  | <b>(3)</b>   | <b>(371)</b>  | <b>146</b> | <b>(1,319)</b>  |
| Net Change in Cash of Discontinued Operations                |                 |              | 7             |            | 7               |
| Effect of exchange rate changes on cash and cash equivalents |                 |              |               |            |                 |
| <b>Net Change in Cash and Cash Equivalents</b>               | <b>(1,389)</b>  | <b>22</b>    | <b>(412)</b>  |            | <b>(1,779)</b>  |
| Cash and Cash Equivalents at Beginning of the Period         | 2,626           | 37           | 1,199         |            | 3,862           |
| <b>Cash and Cash Equivalents at End of the Period</b>        | <b>\$ 1,237</b> | <b>\$ 59</b> | <b>\$ 787</b> | <b>\$</b>  | <b>\$ 2,083</b> |

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

*(All per share amounts are diluted)*

**OVERVIEW**

The Goodyear Tire & Rubber Company is one of the world's leading manufacturers of tires, with one of the most recognizable brand names in the world and operations in most regions of the world. We have a broad global footprint with 64 manufacturing facilities in 25 countries, including the United States. We operate our business through four operating segments representing our regional tire businesses: North American Tire; Europe, Middle East and Africa Tire; Latin American Tire; and Asia Pacific Tire. During the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire ( EMEA ), by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units and have aligned the external presentation of our results with the current management and operating structure. The new EMEA strategic business unit is our largest in terms of geography and our second largest, after North American Tire, in terms of annual net sales. For additional information on the restatements of segment information for prior periods, refer to Exhibit 99.

As a result of the sale of substantially all of our Engineered Products business on July 31, 2007, we have reported the results of that segment as discontinued operations. Unless otherwise indicated, all disclosures in Management's Discussion and Analysis of Financial Condition and Results of Operations relate to continuing operations.

We have been implementing strategies to drive top-line growth, reduce costs, improve our capital structure and focus on core businesses where we can achieve profitable growth. During the first quarter of 2008, we continued to make progress in implementing these strategies by continuing to introduce innovative new products and focusing on marketing initiatives to support those products. We continued to accelerate investments to improve our ability to produce premium products while also taking actions to reduce our cost structure. We took additional steps to improve our capital structure by calling for early optional redemption \$650 million of high cost senior secured notes, and repaying \$100 million of 6 3/8% senior notes at their maturity. Despite recent weakness in many of our markets, particularly in North America, we continue to believe our strategies will result in further opportunities for our business.

In the first quarter of 2008, we recorded net income of \$147 million compared to a net loss of \$174 million in the comparable period of 2007. Income from continuing operations in the first quarter of 2008 was \$147 million compared to a loss from continuing operations of \$110 million in the comparable period of 2007. The loss from continuing operations in the first quarter of 2007 was negatively impacted by our recovery from the United Steelworkers strike, and included a curtailment charge of \$64 million related to benefit plan changes. Discontinued operations in the first quarter of 2007 also included curtailment and termination charges of \$72 million related to the retention of certain benefit obligations in connection with the sale of our Engineered Products business. Net sales in the first three months of 2008 increased to \$4,942 million from \$4,499 million in the comparable period of 2007.

In the first quarter of 2008, our total segment operating income was \$367 million compared to \$226 million in the first quarter of 2007. See Result of Operations Segment Information for additional information. Total segment operating income in the first quarter of 2007 was negatively impacted by the United Steelworkers strike.

Raw material costs rose in the first quarter of 2008 and were approximately \$13 million, or 1%, higher than the comparable period in 2007. All of our businesses were successful in offsetting higher raw material costs with price and mix improvements. In addition, we expect raw material costs in 2008 to be up between 7% and 9% compared to 2007, with most of the increase occurring in later quarters, which is unchanged from our previous forecast.

With respect to our four-point cost savings plan which includes continuous improvement programs, reducing high-cost manufacturing capacity, leveraging our global position by increasing low-cost country sourcing, and reducing selling, administrative and general expense, we expect to achieve between \$1.8 billion and \$2 billion of aggregate gross cost savings from 2006 through 2009. The expected cost reductions consist of:

from \$1.25 billion to \$1.4 billion of estimated savings related to continuous improvement initiatives, including safety programs, business process improvements, such as six sigma and lean manufacturing, product

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reformulations, and ongoing savings that we expect to achieve from our master labor agreement with the United Steelworkers ( USW ) (through March 31, 2008, we estimate we have achieved more than \$800 million in savings under these initiatives);

over \$150 million of estimated savings from the reduction of high-cost manufacturing capacity by over 25 million units (we estimate that announced reductions to date will result in approximately \$135 million of savings when complete);

between \$200 million to \$300 million of estimated savings related to our sourcing strategy of increasing our procurement of tires, raw materials, capital equipment and indirect materials from low-cost countries (through March 31, 2008, we estimate we have achieved nearly \$120 million in savings under this strategy);

from \$200 million to \$250 million of estimated savings from reductions in selling, administrative and general expense related to initiatives including benefit plan changes, back-office and warehouse consolidations and headcount reductions (through March 31, 2008, we estimate we have achieved more than \$200 million in savings under these efforts).

Execution of our four-point cost savings plan and realization of the projected savings is critical to our success.

In order to support our new product pipeline and strategy of focusing on core businesses where we can achieve profitable growth, we intend to make investments to increase our production capacity of high-value-added tires by 50% by 2012, which represents an increase from our prior 40% target. Concurrently, we plan to make investments in our existing facilities to increase our production capacity in low-cost countries. These investments are part of our strategy to have 50% of our manufacturing capacity in low-cost locations by 2012.

We have updated our 2008 industry volume estimates for North America and Europe. Our estimates are as follows: In North America we estimate consumer OE volume will be down 7% to 10%, and commercial OE volume will be up 10% to 15% reflecting a current uncertain environment, which is expected to improve in the second half of 2008. North American commercial replacement volume is expected to be flat to up 2%, while consumer replacement volume is expected to be flat to down 1%. For Europe, consumer OE volume is expected to be up 1% to 3%, and commercial OE volume is expected to be up 5% to 10%. We expect consumer replacement volume to be flat to down 1% and commercial replacement volume to be flat to down 2%. For Eastern Europe, we expect robust demand in consumer and commercial markets.

As we are faced with uncertain economic conditions and are expecting slowing growth in many countries, as well as escalating raw material costs, we will continue to focus on contingency planning.

**RESULTS OF OPERATIONS**

**CONSOLIDATED**

Net sales in the first quarter of 2008 were \$4,942 million, increasing \$443 million or 9.8% from \$4,499 million in the first quarter of 2007. We recorded income from continuing operations of \$147 million, or \$0.60 per share, in the first quarter of 2008 compared to a loss from continuing operations of \$110 million, or \$0.61 per share, in the first quarter of 2007. Net income of \$147 million, or \$0.60 per share, was recorded in the first quarter of 2008, compared to a net loss of \$174 million, or \$0.96 per share, in the first quarter of 2007.

Net sales in the first quarter of 2008 were favorably impacted by foreign currency translation of \$341 million, improved price and product mix of \$244 million, mainly in North American Tire and EMEA and increase in other tire related business' sales of \$113 million, primarily in North American Tire. These were partially offset by decreased volume of \$101 million primarily in North American Tire, and a decrease due to the 2007 divestiture of our Tire & Wheel Assembly operations, which had revenue of \$150 million in the first quarter of 2007.

Worldwide tire unit sales in the first quarter of 2008 were 47.9 million units, a decrease of 1.3 million units, or 2.5% compared to the 2007 period. The change was driven by a decrease of 1.4 million units, or 9.1%, in OE units, primarily in North American Tire's consumer units due to lower vehicle production. The decrease was partially offset by a slight increase in worldwide consumer replacement units.

Cost of goods sold ( CGS ) in the first quarter of 2008 was \$3,961 million, an increase of \$220 million, or 5.9%, compared to \$3,741 million in the first quarter of 2007, while decreasing as a percentage of sales to 80.1% from 83.2% in the 2007 period. CGS in the first quarter of 2008 increased due to unfavorable foreign currency translation of \$269 million, primarily in Europe, and product mix-related manufacturing cost increases of \$86 million. CGS was also negatively impacted by increased conversion costs of \$55 million, increased transportation costs of \$14 million, higher raw material

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costs of \$13 million, and higher costs in other tire related businesses of \$126 million in the first quarter of 2008, primarily in North American Tire. These were partially offset by decreased volume of approximately \$89 million, largely in our North American Tire Segment. CGS also benefited from decreased costs related to the 2007 divestiture of our Tire & Wheel Assembly operations, which had costs of \$147 million in the first quarter of 2007, lower accelerated depreciation of \$17 million, and savings from rationalization plans of approximately \$24 million. In addition, CGS was lower in the first quarter of 2008 by approximately \$28 million when compared to the first quarter of 2007 due to incremental USW strike related costs in 2007. Also included in 2007 was a pension plan curtailment charge of approximately \$27 million related to the benefit plan changes announced in the first quarter.

Selling, administrative and general expense ( SAG ) was \$635 million in the first quarter of 2008, compared to \$663 million in 2007, a decrease of \$28 million or 4.2%. SAG as a percentage of sales was 12.8% in the first quarter 2008, compared to 14.7% in the 2007 period. We continue to take actions to control and reduce SAG across the organization. The decrease in SAG was primarily driven by a \$37 million curtailment charge for the benefit plan changes announced in the first quarter of 2007, decreased stock-based incentive compensation expense of \$9 million, lower advertising expenses of \$8 million, primarily in our North American Tire Segment, a decrease in wages and benefits of \$5 million, and a reduction in expenses related to business development programs of \$4 million. These decreases were partially offset by unfavorable foreign currency translation of \$45 million.

Interest expense was \$89 million in the first quarter of 2008, a decrease of \$36 million compared to \$125 million in the first quarter of 2007. The decrease related primarily to lower average debt levels due to the repayment of the \$300 million term loan due March 2011, \$175 million of the 8.625% notes due December 2011, and \$140 million of the 9% senior notes due July 2015 during the last three quarters of 2007. Also, decreasing interest expense was the conversion of \$346 million of our 4% convertible notes in the fourth quarter of 2007.

Other income and expense was \$6 million of income in the first quarter of 2008, a decrease of \$14 million compared to \$20 million of income in the first quarter of 2007. Higher financing fees in 2008 included \$43 million related to the redemption of \$650 million of senior secured notes due 2011, of which \$33 million was cash premiums paid on the redemption and \$10 million represented the write-off of deferred financing fees and unamortized discount. Asset sales in 2008 included gains on the sale of certain land and property in EMEA of \$18 million, Asia Pacific Tire of \$10 million, and Latin American Tire of \$5 million. Included in asset sales in the first quarter of 2007 was a gain of \$7 million on the sale of property in Asia Pacific Tire.

For the first quarter of 2008, we recorded tax expense of \$77 million on income from continuing operations before income taxes and minority interest of \$250 million. We record taxes based on overall estimated annual effective tax rates. Due to our projected marginal profitability in the United States, the estimated annual U.S. effective tax rate is subject to wide variability requiring us to record our U.S. taxes on a discrete item basis for the first three months of 2008. The difference between our effective tax rate and the U.S. statutory rate was primarily attributable to continuing to maintain a full valuation allowance against our net Federal and state deferred tax assets. For the first quarter of 2007, we recorded tax expense of \$63 million on a loss from continuing operations before income taxes and minority interest of \$25 million.

Our losses in certain foreign locations in recent periods represented sufficient negative evidence to require us to maintain a full valuation allowance against our net deferred tax assets in these foreign locations. However, it is reasonably possible that sufficient positive evidence required to release all or a portion of these valuation allowances within the next 12 months will exist, resulting in one-time tax benefits of up to \$70 million (\$60 million net of minority interest).

### **Rationalization Activity**

During 2008, \$13 million (\$13 million after-tax or \$0.05 per share) of net charges were recorded. New charges of \$14 million represent \$2 million for plans initiated in 2008 to exit certain unprofitable retail stores in our EMEA business unit, and \$12 million for plans initiated in 2007 and prior, primarily related to North American Tire, including the elimination of tire production at the Tyler tire plant and a warehouse closure.

For further information, refer to the Note 2, Costs Associated with Rationalization Programs.

### **Discontinued Operations**

Discontinued operations recorded a net loss of \$64 million, or \$0.35 per share, in 2007, which included a curtailment charge of \$72 million.

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**Table of Contents****SEGMENT INFORMATION**

Segment information reflects our strategic business units ( SBU ), which are organized to meet customer requirements and global competition. The Tire businesses are segmented on a regional basis. As previously mentioned, during the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire, by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units. For additional information on the restatements of segment information for prior periods, refer to Exhibit 99.

Results of operations are measured based on net sales to unaffiliated customers and segment operating income. Segment operating income is computed as follows: Net Sales less CGS (excluding certain accelerated depreciation and asset impairment charges) and SAG (including certain allocated corporate administrative expenses).

Total segment operating income was \$367 million in the first quarter of 2008, increasing from \$226 million in the first quarter of 2007. Total segment operating margin (total segment operating income divided by segment sales) in the first quarter of 2008 was 7.4%, compared to 5.0% in the first quarter of 2007.

Management believes that total segment operating income is useful because it represents the aggregate value of income created by our SBUs and excludes items not directly related to the SBUs for performance evaluation purposes. Total segment operating income is the sum of the individual SBUs' segment operating income. Refer to the Note 11, Business Segments, for further information and for a reconciliation of total segment operating income to Income from Continuing Operations before Income Taxes and Minority Interest.

**North American Tire**

|                         | <b>Three Months Ended March 31,</b> |             |               |                          |
|-------------------------|-------------------------------------|-------------|---------------|--------------------------|
| <i>(In millions)</i>    | <b>2008</b>                         | <b>2007</b> | <b>Change</b> | <b>Percentage Change</b> |
| Tire Units              | 17.8                                | 19.3        | (1.5)         | (7.6)%                   |
| Net Sales               | \$ 1,997                            | \$ 2,017    | \$ (20)       | (1.0)%                   |
| Operating Income (Loss) | 32                                  | (20)        | 52            | 260.0%                   |
| Operating Margin        | 1.6%                                | (1.0)%      |               |                          |

North American Tire unit sales in the first quarter of 2008 decreased 1.5 million units or 7.6% from the 2007 period. The decrease was primarily related to a decline in consumer OE volume of 1.1 million units or 18.2% as a result of lower vehicle production. Consumer replacement volume also decreased slightly during the first three months of 2008 when compared to the same period in 2007.

Net sales decreased \$20 million or 1.0% in the first quarter of 2008 from the 2007 period due primarily to the 2007 divestiture of our Tire & Wheel Assembly operations, which had revenue of \$150 million in the first quarter of 2007, and decreased volume of approximately \$105 million. These decreases were partially offset by favorable price and product mix of approximately \$130 million, an increase in other tire related businesses of \$88 million and favorable foreign currency translation of \$16 million.

Operating income for the first quarter of 2008 was \$32 million compared to an operating loss of \$20 million for the first quarter of 2007, an improvement of \$52 million. Operating income was favorably impacted by price and product mix of \$67 million and lower SAG expenses of \$10 million. The 2008 period was unfavorably impacted by lower volume of \$19 million, higher raw material costs of \$5 million, decreased operating income from other tire related businesses of \$18 million, and higher conversion costs of \$12 million. The higher conversion costs were caused by higher plant changeover costs, lower production volume, costs associated with new workers, and general inflation which were partially offset by savings from plant closures, reduced employee benefit costs, and lower average labor rates. Operating income improved in 2008 by approximately \$34 million as a result of returning to more normal sales and production levels following the USW strike which negatively impacted the first quarter of 2007.

Operating income did not include first quarter net rationalization charges of \$9 million and \$6 million in 2008 and 2007, respectively. Also, operating income in 2007 did not include approximately \$17 million of accelerated depreciation primarily related to the elimination of tire production at the Tyler, Texas and Valleyfield, Quebec facilities.



**Table of Contents****Europe, Middle East and Africa Tire**

|                      | <b>Three Months Ended March 31,</b> |             |               | <b>Percentage</b> |
|----------------------|-------------------------------------|-------------|---------------|-------------------|
| <i>(In millions)</i> | <b>2008</b>                         | <b>2007</b> | <b>Change</b> | <b>Change</b>     |
| Tire Units           | 20.0                                | 20.1        | (0.1)         | (0.8)%            |
| Net Sales            | \$ 1,950                            | \$ 1,688    | \$ 262        | 15.5%             |
| Operating Income     | 172                                 | 139         | 33            | 23.7%             |
| Operating Margin     | 8.8%                                | 8.2%        |               |                   |

Europe, Middle East and Africa Tire unit sales in the first quarter of 2008 decreased 0.1 million units or 0.8% from the comparable period in 2007. The decrease was primarily attributable to a decrease in OE volume of 0.2 units or 4.7%, offset by an increase in consumer replacement unit sales of 0.1 million units, or 0.9%.

Net sales in the first quarter of 2008 increased \$262 million or 15.5% compared to the first quarter of 2007. Favorably impacting the 2008 period was foreign currency translation of \$225 million as well as favorable price and product mix of \$55 million. Partially offsetting these items was lower volume of approximately \$15 million.

For the first quarter of 2008, operating income increased \$33 million or 23.7% compared to 2007 due to favorable price and product mix of \$40 million and favorable foreign currency translation of \$16 million. Operating income was adversely impacted by increased transportation costs of \$9 million, higher conversion costs of \$8 million, increased raw material costs of \$4 million, and lower volume of \$3 million.

Operating income did not include first quarter net rationalization charges of \$5 million in 2008 and \$5 million in 2007. Operating income also did not include first quarter net gains on asset sales of \$18 million in 2008 and \$1 million in 2007.

**Latin American Tire**

|                      | <b>Three Months Ended March 31,</b> |             |               | <b>Percentage</b> |
|----------------------|-------------------------------------|-------------|---------------|-------------------|
| <i>(In millions)</i> | <b>2008</b>                         | <b>2007</b> | <b>Change</b> | <b>Change</b>     |
| Tire Units           | 5.2                                 | 5.3         | (0.1)         | (1.0)%            |
| Net Sales            | \$ 530                              | \$ 410      | \$ 120        | 29.3%             |
| Operating Income     | 114                                 | 78          | 36            | 46.2%             |
| Operating Margin     | 21.5%                               | 19.0%       |               |                   |

Latin American Tire unit sales in the first quarter of 2008 remained relatively consistent with the 2007 period. OE volume decreased 0.1 million units or 8.2%, offset by a slight increase in replacement unit sales.

Net sales in the first quarter of 2008 increased \$120 million or 29.3% from the same period in 2007. Net sales increased in 2008 due to favorable foreign currency translation, mainly in Brazil, of \$51 million, favorable price and product mix of \$50 million, and increased sales in other tire related businesses of \$21 million. The increase in sales was partially offset by lower volume of \$3 million.

Operating income in the first quarter of 2008 increased \$36 million, or 46.2%, from the same period in 2007. Operating income in 2008 increased due to favorable price and product mix of \$37 million and favorable foreign currency translation of \$6 million. Operating income in 2008 also included a gain of \$12 million related to the favorable settlement of a transactional excise tax case. The increases in operating income were partially offset by increased conversion costs of \$10 million, and higher SAG expenses of \$3 million.

Operating income did not include first quarter net rationalization credits of \$1 million in 2008 and charges of \$2 million in 2007. Operating income also did not include net gains on asset sales of \$5 million in 2008 and \$1 million in 2007.

**Table of Contents****Asia Pacific Tire**

| <i>(In millions)</i> | <b>Three Months Ended March 31,</b> |             |               |                          |
|----------------------|-------------------------------------|-------------|---------------|--------------------------|
|                      | <b>2008</b>                         | <b>2007</b> | <b>Change</b> | <b>Percentage Change</b> |
| Tire Units           | 4.9                                 | 4.5         | 0.4           | 9.2%                     |
| Net Sales            | \$ 465                              | \$ 384      | \$ 81         | 21.1%                    |
| Operating Income     | 49                                  | 29          | 20            | 69.0%                    |
| Operating Margin     | 10.5%                               | 7.6%        |               |                          |

Asia Pacific Tire unit sales in the first quarter of 2008 increased 0.4 million units or 9.2% from the 2007 period. Replacement unit sales increased 0.2 million units or 7.9% and OE unit sales increased 0.2 million units or 11.8%.

Net sales in the first quarter of 2008 increased \$81 million or 21.1% compared to the same period in 2007 primarily due to favorable foreign currency translation of \$49 million, increased volume of \$21 million, favorable price and product mix of \$9 million, and increased sales in other tire related businesses of \$4 million.

Operating income in the first quarter of 2008 increased \$20 million or 69.0% compared to 2007 primarily due to improved price and product mix of \$13 million, higher volume of \$5 million, favorable foreign currency translation of \$3 million, and lower SAG expenses. The increase in operating income was partially offset by higher raw material costs of \$4 million.

Operating income did not include first quarter net gains on asset sales of \$10 million and \$7 million in 2008 and 2007, respectively.

**LIQUIDITY AND CAPITAL RESOURCES**

At March 31, 2008, we had \$2,216 million in cash and cash equivalents as well as \$2,204 million of unused availability under our various credit agreements, compared to \$3,463 million and \$2,169 million, respectively, at December 31, 2007. Cash and cash equivalents decreased primarily due to the early redemption of our \$650 million senior secured notes due 2011 and the maturity and repayment of our \$100 million 6 3/8% notes. Also decreasing cash were capital expenditures of \$226 million and increased working capital requirements, driven by an increase in inventories due to strike-reduced 2007 levels, a normal seasonal increase, as well as lower than expected sales levels in 2008. Cash and cash equivalents do not include restricted cash. Restricted cash primarily consists of our contributions made to a trust related to the settlement of the Entran II litigation and proceeds received pursuant to insurance settlements. In addition, we will, from time to time, maintain balances on deposit at various financial institutions as collateral for borrowings incurred by various subsidiaries, as well as cash deposited in support of trade agreements and performance bonds.

**OPERATING ACTIVITIES**

Net cash used in operating activities from continuing operations in the first quarter of 2008 was \$347 million, improving from \$393 million in the first quarter of 2007. The improvement was due primarily to improved operating results. Cash flows from operating activities in 2008 were impacted adversely by working capital requirements for inventories, as noted above.

**INVESTING ACTIVITIES**

Net cash used in investing activities from continuing operations was \$238 million during the first quarter of 2008, compared to \$55 million in the first quarter of 2007. Capital expenditures were \$226 million and \$97 million in the first quarter of 2008 and 2007, respectively. Investing activities in the first quarter of 2008 exclude \$90 million of capital expenditures that remain unpaid and accrued for at March 31, 2008. Cash flow from investing activities in 2008 included an outflow of \$46 million for the acquisition of approximately 6% of the outstanding shares of our tire manufacturing subsidiary in Poland and \$33 million of net proceeds from the sale of assets in Morocco, New Zealand and Argentina.

**FINANCING ACTIVITIES**

Net cash used in financing activities from continuing operations was \$691 million in the first quarter of 2008 compared to \$1,314 million in the first quarter of 2007. Financing activities in 2008 included the repayment of our \$650 million senior secured notes due 2011 and our \$100 million 6 3/8% notes due 2008.



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### **Credit Sources**

In aggregate, we had credit arrangements of \$6,766 million available at March 31, 2008, of which \$2,204 million were unused, compared to \$7,392 million available at December 31, 2007, of which \$2,169 million were unused.

### **Outstanding Notes**

At March 31, 2008, we had \$1,885 million of outstanding notes as compared to \$2,634 million at December 31, 2007.

On March 3, 2008, we redeemed \$450 million in aggregate principal amount of our 11% senior secured notes due 2011 at a redemption price of 105.5% of the principal amount thereof and \$200 million in aggregate principal amount of our floating rate senior secured notes due 2011 at a redemption price of 104% of the principal amount thereof, plus in each case accrued and unpaid interest to the redemption date.

On March 17, 2008, we repaid our \$100 million 6 3/8% senior notes at their maturity.

For additional information on our outstanding notes, refer to the Note to Consolidated Financial Statements No. 7, Financing Arrangements, above, and Note to Consolidated Financial Statements No.11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

### **\$1.5 Billion Amended and Restated First Lien Revolving Credit Facility due 2013**

Our \$1.5 billion first lien revolving credit facility is available in the form of loans or letters of credit, with letter of credit availability limited to \$800 million. Our obligations under these facilities are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries. Our obligations under this facility and our subsidiaries' obligations under the related guarantees are secured by first priority security interests in a variety of collateral.

As of March 31, 2008, there were no borrowings and \$514 million of letters of credit issued under the revolving credit facility. At December 31, 2007, there were no borrowings under the revolving credit facility and \$526 million of letters of credit were issued under the revolving credit facility.

### **\$1.2 Billion Amended and Restated Second Lien Term Loan Facility due 2014**

Our obligations under this facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries and are secured by second priority security interests in the same collateral securing the \$1.5 billion first lien revolving credit facility. At March 31, 2008 and December 31, 2007, this facility was fully drawn.

### **\$505 Million Amended and Restated Senior Secured European and German Revolving Credit Facilities due 2012**

These amended and restated facilities consist of a \$350 million European revolving credit facility, with a \$50 million letter of credit sublimit, and a \$155 million German revolving credit facility. Goodyear and its domestic subsidiaries that secure our U.S. facilities provide unsecured guarantees to support the European revolving credit facilities. Goodyear Dunlop Tires Europe B.V. ( "GDTE" ) and certain of its subsidiaries in the United Kingdom, Luxembourg, France and Germany also provide guarantees. GDTE's obligations under the facilities and the obligations of its subsidiaries under the related guarantees are secured by first priority security interests in various collateral. As of March 31, 2008 and December 31, 2007, there were \$12 million of letters of credit issued and no borrowings under the European revolving credit facility. As of March 31, 2008 and December 31, 2007, there were no borrowings under the German revolving credit facility.

Each of these facilities have customary representations and warranties including, as a condition to borrowing, material adverse change representations in our financial condition since December 31, 2006. For a description of the collateral securing the above facilities as well as the covenants applicable to them, please refer to the Note to Consolidated Financial Statements No. 11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

### **Covenant Compliance**

As of March 31, 2008, we were in compliance with the material covenants imposed by our principal credit facilities.

**Table of Contents****EBITDA (Per our Amended and Restated Credit Facilities)**

Our amended and restated credit facilities state that we may only incur additional debt or make restricted payments that are not otherwise expressly permitted if, after giving effect to the debt incurrence or the restricted payment, our ratio of EBITDA (as defined in those facilities) (Covenant EBITDA) to Consolidated Interest Expense (as defined in those facilities) for the prior four fiscal quarters would exceed 2.0 to 1.0. Certain of our senior note indentures have substantially similar limitations on incurring debt and making restricted payments. In addition, if the amount of availability under our first lien revolving credit facility plus our Available Cash (as defined in that facility) is less than \$150 million, we may not permit our ratio of Covenant EBITDA to Consolidated Interest Expense to be less than 2.0 to 1.0 for any period of four consecutive fiscal quarters.

Covenant EBITDA is a non-GAAP financial measure that is presented not as a measure of operating results but rather as a measure of these limitations imposed under our credit facilities. Covenant EBITDA should not be construed as an alternative to either (i) income from operations or (ii) cash flows from operating activities. Our failure to comply with the financial covenants in our credit facilities could have a material adverse effect on our liquidity and operations. As a limitation on our ability to incur debt in accordance with our credit facilities could affect our liquidity, we believe that the presentation of Covenant EBITDA provides investors with important information.

The following table presents a calculation of EBITDA and the calculation of Covenant EBITDA in accordance with the definitions in our amended and restated credit facilities for the three month periods ended March 31, 2008 and 2007. Other companies may calculate similarly titled measures differently than we do. Certain line items are presented as defined in the credit facilities and do not reflect amounts as presented in our Consolidated Statement of Operations. Those line items also include discontinued operations.

|                                                         | <b>Three Months Ended March<br/>31,</b> |                 |
|---------------------------------------------------------|-----------------------------------------|-----------------|
| <i>(In millions)</i>                                    | <b>2008</b>                             | <b>2007</b>     |
| <b>Net Income (Loss)</b>                                | <b>\$ 147</b>                           | <b>\$ (174)</b> |
| Consolidated Interest Expense                           | 89                                      | 127             |
| United States and Foreign Taxes                         | 77                                      | 67              |
| Depreciation and Amortization Expense                   | 155                                     | 163             |
| <b>EBITDA</b>                                           | <b>468</b>                              | <b>183</b>      |
| <b>Credit Facilities Adjustments:</b>                   |                                         |                 |
| Other Adjustments to Net Income (Loss) <sup>(1)</sup>   |                                         | 41              |
| Minority Interest in Net Income of Subsidiaries         | 26                                      | 22              |
| Other Non-Cash Items                                    | 18                                      | 2               |
| Capitalized Interest and Other Interest Related Expense | 7                                       | 5               |
| Rationalization Charges                                 | 13                                      | 24              |
| <b>Covenant EBITDA</b>                                  | <b>\$ 532</b>                           | <b>\$ 277</b>   |

(1) Includes  
estimated strike  
related losses of  
approximately  
\$34 million for  
North American  
Tire and  
approximately

\$6 million for  
Engineered  
Products in  
2007.

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**Table of Contents****Other Foreign Credit Facilities**

At March 31, 2008, we had short term committed and uncommitted bank credit arrangements totaling \$604 million, of which \$304 million were unused, compared to \$564 million and \$339 million at December 31, 2007. The continued availability of these arrangements is at the discretion of the relevant lender, and a portion of these arrangements may be terminated at any time.

**International Accounts Receivable Securitization Facilities (On-Balance Sheet)**

On December 10, 2004, GDTE and certain of its subsidiaries entered into a five-year pan-European accounts receivable securitization facility. The facility provides 275 million of funding and is subject to customary annual renewal of back-up liquidity lines.

As of March 31, 2008, the amount available and fully utilized under this program was \$437 million compared to \$403 million as of December 31, 2007.

In addition to the pan-European accounts receivable securitization facility discussed above, subsidiaries in Australia have accounts receivable securitization programs totaling \$79 million and \$78 million at March 31, 2008 and December 31, 2007, respectively.

**Accounts Receivable Factoring Facilities (Off-Balance Sheet)**

Various subsidiaries sold certain of their trade receivables under off-balance sheet programs during 2008 and 2007. The receivable financing programs of these subsidiaries did not utilize a special purpose entity (SPE). At March 31, 2008 and December 31, 2007, the gross amount of receivables sold was \$101 million and \$152 million, respectively.

**Credit Ratings**

Our credit ratings as of the date of this report are presented below:

|                                                                                            | <b>S&amp;P</b> | <b>Moody's</b> |
|--------------------------------------------------------------------------------------------|----------------|----------------|
| \$1.5 Billion First Lien Credit Facility                                                   | BB+            | Baa3           |
| \$1.2 Billion Second Lien Credit Facility                                                  | BB             | Ba1            |
| European Facilities                                                                        | BB+            | Baa3           |
| Floating Rate Senior Unsecured Notes, due 2009 and 8.625% Senior Unsecured Notes, due 2011 | BB-            | Ba3            |
| 9% Senior Unsecured Notes, due 2015                                                        | BB-            | Ba3            |
| All other Senior Unsecured                                                                 | BB-            | B2             |
| Corporate Rating (implied)                                                                 | BB-            | Ba3            |
| Outlook                                                                                    | Positive       | Positive       |

Although we do not request ratings from Fitch, the rating agency rates our secured debt facilities (BB+) and our unsecured debt (B+).

A rating reflects only the view of a rating agency, and is not a recommendation to buy, sell or hold securities. Any rating can be revised upward or downward at any time by a rating agency if such rating agency decides that circumstances warrant such a change.

**Voluntary Employees Beneficiary Association**

On December 28, 2006, the USW ratified the terms of a new master labor agreement ending a strike by the USW. In connection with the master labor agreement, we entered into a memorandum of understanding with the USW regarding the establishment of a VEBA intended to provide healthcare benefits for current and future USW retirees. The establishment of the VEBA is conditioned upon receiving District Court approval of a settlement of a declaratory judgment action. On July 3, 2007, the USW and several retirees filed a required class action lawsuit regarding the establishment of the VEBA in the U.S. District Court for the Northern District of Ohio. On October 29, 2007, the parties filed the signed settlement agreement within the District Court, and on December 14, 2007, the District Court preliminarily approved the settlement agreement and

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established the date for a fairness hearing regarding the settlement. We plan to make our contributions to the VEBA entirely in cash following the U.S. District Court's approval of the settlement. In addition, we expect to remove our liability for USW retiree healthcare benefits from our balance sheet when this settlement has received final judicial approval (including exhaustion of all appeals, if any) and we have made our contributions to the VEBA. We expect to use cash on hand and generated from operating activities, unused availability under our various credit agreements and/or proceeds received from the sale of our Engineered Products business to fund the VEBA. We do not expect our VEBA funding commitment or our inability to immediately remove our liability for USW retiree healthcare benefits from our balance sheet to have a significant impact on our liquidity or cash position. Furthermore, we do not expect our plan to fund the VEBA entirely in cash to have a significant impact on our operations or liquidity.

### ***Potential Future Financings***

In addition to our previous financing activities, we may seek to undertake additional financing actions that could include restructuring bank debt or a capital markets transaction, possibly including the issuance of additional debt or equity. Given the challenges that we face and the uncertainties of the market conditions, access to the capital markets cannot be assured.

Future liquidity requirements also may make it necessary for us to incur additional debt. However, a substantial portion of our assets is already subject to liens securing our indebtedness. As a result, we are limited in our ability to pledge our remaining assets as security for additional secured indebtedness. In addition, no assurance can be given as to our ability to raise additional unsecured debt.

### ***Asset Acquisitions and Dispositions***

In March 2008, we acquired an additional 6.12% ownership of our tire manufacturing subsidiary in Poland by purchasing outstanding shares held by minority shareholders for \$46 million. As a result of the acquisition, we recorded goodwill totaling \$28 million. We have agreed to use our reasonable best efforts to announce, between March 2008 and August 2009, a tender offer for the remaining outstanding shares that we do not already own of TC Debica, a tire manufacturer in Poland, provided that such tender offer can be accomplished without the use of substantial cash financing from Goodyear. We also have agreed to support and cooperate with TC Debica to increase its daily commercial truck tire production to meet increasing demand in Europe, dependent upon TC Debica obtaining appropriate tax incentives.

The restrictions on asset sales imposed by our material indebtedness have not affected our strategy of divesting non-core businesses, and those divestitures have not affected our ability to comply with those restrictions.

### ***Recently Adopted Accounting Standards***

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements ( SFAS No. 157 ). SFAS No. 157 addresses how companies should measure fair value when they are required to use a fair value measure for recognition and disclosure purposes under generally accepted accounting principles. SFAS No. 157 requires the fair value of an asset or liability to be based on market-based measures which will reflect the credit risk of the company. SFAS No. 157 also expands disclosure requirements to include the methods and assumptions used to measure fair value and the effect of fair value measures on earnings. The adoption of SFAS No. 157 effective January 1, 2008 did not have a material impact on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115 ( SFAS No. 159 ). SFAS No. 159 permits a company to choose to measure many financial instruments and other items at fair value that are not currently required to be measured at fair value. The objective is to improve financial reporting by providing a company with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. A company reports unrealized gains and losses in earnings at each subsequent reporting date on items for which the fair value option has been elected. We did not elect the fair value measurement option for any of our existing financial instruments other than those that are already being measured at fair value. The adoption of SFAS No. 159 effective January 1, 2008 did not have a material impact on our consolidated financial statements.



**Table of Contents****Recently Issued Accounting Standards**

In December 2007, the FASB issued SFAS No. 141 (Revised), Business Combinations ( SFAS No. 141 (R) ), replacing SFAS No. 141, Business Combinations ( SFAS No. 141 ), and SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements – an Amendment of ARB No. 51 ( SFAS No. 160 ). SFAS No. 141(R) retains the fundamental requirements of SFAS No. 141, broadens its scope by applying the acquisition method to all transactions and other events in which one entity obtains control over one or more other businesses, and requires, among other things, that assets acquired and liabilities assumed be measured at fair value as of the acquisition date, that liabilities related to contingent consideration be recognized at the acquisition date and remeasured at fair value in each subsequent reporting period, that acquisition-related costs be expensed as incurred, and that income be recognized if the fair value of the net assets acquired exceeds the fair value of the consideration transferred. SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests (i.e., minority interests) in a subsidiary, including changes in a parent's ownership interest in a subsidiary and requires, among other things, that noncontrolling interests in subsidiaries be classified as a separate component of equity. Except for the presentation and disclosure requirements of SFAS No. 160, which are to be applied retrospectively for all periods presented, SFAS No. 141 (R) and SFAS No. 160 are to be applied prospectively in financial statements issued for fiscal years beginning after December 15, 2008. We are assessing the impact SFAS No. 141 (R) and SFAS No. 160 will have on our consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities ( SFAS No. 161 ). SFAS No. 161 requires companies with derivative instruments to disclose information that would enable financial statement users to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. The new requirements apply to derivative instruments and nonderivative instruments that are designated and qualify as hedging instruments and related hedged items accounted for under SFAS No. 133. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008; however, early application is encouraged.

**COMMITMENTS AND CONTINGENT LIABILITIES****Contractual Obligations**

Updates to our contractual obligations and commitments to make future payments as disclosed in our 2007 Form 10-K have been provided below. Items not included below can be found in the Commitments and Contractual Obligations Table in the 2007 Form 10-K.

**Payment Due by Period as of December 31, 2007**

|                                      |         |             |             |             |             |             | After   |
|--------------------------------------|---------|-------------|-------------|-------------|-------------|-------------|---------|
| (In millions)                        | Total   | 1st<br>Year | 2nd<br>Year | 3rd<br>Year | 4th<br>Year | 5th<br>Year | 5 Years |
| Notes Payable and Long Term Debt (1) | \$3,936 | \$291       | \$959       | \$13        | \$975       | \$56        | \$1,642 |

(1) Notes payable and long term debt payments reflect our maturities as of December 31, 2007 updated to reflect the redemption of our \$650 million

senior secured  
notes due 2011  
as well as the  
maturity and  
repayment of  
our  
\$100 million 6  
3/8% notes.

In addition, the following contingent contractual obligations are not included in the table above:

The terms and conditions of our global alliance with Sumitomo Rubber Industries, Ltd. ( SRI ), as set forth in the Umbrella Agreement between SRI and us, provide for certain minority exit rights available to SRI commencing in 2009. In addition, the occurrence of certain other events enumerated in the Umbrella Agreement, including certain

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bankruptcy events or changes in our control, could trigger a right of SRI to require us to purchase their interests in the global alliance immediately. SRI's exit rights, in the unlikely event of the occurrence of a triggering event and the subsequent exercise of SRI's exit rights, could require us to make a substantial payment to acquire SRI's interests in the global alliance. The Umbrella Agreement provides that the payment amount would be based on the fair value of SRI's 25% minority shareholder's interest in each of Goodyear Dunlop Tires Europe B.V. and Goodyear Dunlop Tires North America, Ltd. and the book value of net assets of the Japanese joint ventures. The payment amount would be determined through a negotiation process where, if no mutually agreed amount was determined, a binding arbitration process would determine that amount. As of March 31, 2008, the amount of this contingent contractual obligation cannot reasonably be estimated. For further information regarding our global alliance with Sumitomo, see Item 1. Business. Description of Goodyear's Business Global Alliance in our 2007 Form 10-K.

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**FORWARD-LOOKING INFORMATION    SAFE HARBOR STATEMENT**

Certain information set forth herein (other than historical data and information) may constitute forward-looking statements regarding events and trends that may affect our future operating results and financial position. The words estimate, expect, intend and project, as well as other words or expressions of similar meaning, are intended to identify forward-looking statements. You are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this Form 10-Q. Such statements are based on current expectations and assumptions, are inherently uncertain, are subject to risks and should be viewed with caution. Actual results and experience may differ materially from the forward-looking statements as a result of many factors, including:

if economic conditions deteriorate significantly in any of our major markets, our operating results and financial condition may be materially adversely affected;

if we do not achieve projected savings from various cost reduction initiatives or successfully implement other strategic initiatives our operating results and financial condition may be materially adversely affected;

a significant aspect of our master labor agreement with the USW is subject to court approval, which, if not received, could result in the termination and renegotiation of the agreement;

we face significant global competition, increasingly from lower cost manufacturers, and our market share could decline;

our pension plans are underfunded and further increases in the underfunded status of the plans could significantly increase the amount of our required contributions and pension expenses;

higher raw material and energy costs may materially adversely affect our operating results and financial condition;

continued pricing pressures from vehicle manufacturers may materially adversely affect our business;

pending litigation relating to our 2003 restatement could have a material adverse effect on our financial condition;

our long term ability to meet current obligations and to repay maturing indebtedness is dependent on our ability to access capital markets in the future and to improve our operating results;

we have a substantial amount of debt, which could restrict our growth, place us at a competitive disadvantage or otherwise materially adversely affect our financial health;

any failure to be in compliance with any material provision or covenant of our secured credit facilities could have a material adverse effect on our liquidity and our results of operations;

our capital expenditures may not be adequate to maintain our competitive position and may not be implemented in a timely or cost-effective manner;

our variable rate indebtedness subjects us to interest rate risk, which could cause our debt service obligations to increase significantly;

we may incur significant costs in connection with product liability and other tort claims;

our reserves for product liability and other tort claims and our recorded insurance assets are subject to various uncertainties, the outcome of which may result in our actual costs being significantly higher than the amounts

recorded;

we may be required to deposit cash collateral to support an appeal bond if we are subject to a significant adverse judgment, which may have a material adverse effect on our liquidity;

we are subject to extensive government regulations that may materially adversely affect our operating results;

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our international operations have certain risks that may materially adversely affect our operating results;

we have foreign currency translation and transaction risks that may materially adversely affect our operating results;

the terms and conditions of our global alliance with SRI provide for certain exit rights available to SRI in 2009 or thereafter, upon the occurrence of certain events, which could require us to make a substantial payment to acquire SRI's interest in certain of our joint venture alliances (which include much of our operations in Europe);

if we are unable to attract and retain key personnel, our business could be materially adversely affected;

work stoppages, financial difficulties or supply disruptions at our suppliers or our major OE customers could harm our business; and

we may be impacted by economic and supply disruptions associated with events beyond our control, such as war, acts of terror, political unrest, public health concerns, labor disputes or natural disasters.

It is not possible to foresee or identify all such factors. We will not revise or update any forward-looking statement or disclose any facts, events or circumstances that occur after the date hereof that may affect the accuracy of any forward-looking statement.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.**

#### **Commodity Price Risk**

The raw material costs to which our operations are principally exposed include the cost of natural rubber, synthetic rubber, carbon black, fabrics, steel cord and other petrochemical-based commodities. Approximately two-thirds of our raw materials are oil-based derivatives, whose cost may be affected by fluctuations in the price of oil. We currently do not hedge commodity prices. We do, however, use various strategies to partially offset cost increases for raw materials, including centralizing purchases of raw materials through our global procurement organization in an effort to leverage our purchasing power and expand our capabilities to substitute lower-cost raw materials.

#### **Interest Rate Risk**

We continuously monitor our fixed and floating rate debt mix. Within defined limitations, we manage the mix using refinancing and unleveraged interest rate swaps. We will enter into fixed and floating interest rate swaps to alter our exposure to the impact of changing interest rates on consolidated results of operations and future cash outflows for interest. Fixed rate swaps are used to reduce our risk of increased interest costs during periods of rising interest rates, and are normally designated as cash flow hedges. Floating rate swaps are used to convert the fixed rates of long term borrowings into short term variable rates, and are normally designated as fair value hedges. Interest rate swap contracts are thus used to separate interest rate risk management from debt funding decisions. At March 31, 2008, 63% of our debt was at variable interest rates averaging 6.92% compared to 56% at an average rate of 7.46% at December 31, 2007. The decrease in the average variable interest rate was driven by decreases in the index rates associated with our variable rate debt. We also have from time to time entered into interest rate lock contracts to hedge the risk-free component of anticipated debt issuances. As a result of credit rating actions and other related events, our access to these instruments may be limited. There were no contracts outstanding at March 31, 2008 or 2007.

The following table presents fixed rate debt information at March 31:

*(In millions)*

| <b>Fixed Rate Debt</b>         | <b>2008</b> | <b>2007</b> |
|--------------------------------|-------------|-------------|
| Carrying amount liability      | \$1,528     | \$2,717     |
| Fair value liability           | 1,558       | 3,434       |
| Pro forma fair value liability | 1,608       | 3,508       |

The pro forma information assumes a 100 basis point decrease in market interest rates at March 31, 2008 and 2007, respectively, and reflects the estimated fair value of fixed rate debt outstanding at that date under that assumption.



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The sensitivity of our fixed rate debt to changes in interest rates was determined with a valuation model based upon net modified duration analysis. The model assumes a parallel shift in the interest rate yield curve. The precision of the model decreases as the assumed change in interest rates increases.

**Foreign Currency Exchange Risk**

We enter into foreign currency contracts in order to reduce the impact of changes in foreign exchange rates on consolidated results of operations and future foreign currency-denominated cash flows. These contracts reduce exposure to currency movements affecting existing foreign currency-denominated assets, liabilities, firm commitments and forecasted transactions resulting primarily from trade receivables and payables, equipment acquisitions, intercompany loans and royalty agreements and forecasted purchases and sales. Contracts hedging short-term trade receivables and payables normally have no hedging designation.

The following table presents foreign currency forward contract information at March 31:

| <i>(In millions)</i>             | <b>2008</b> | <b>2007</b> |
|----------------------------------|-------------|-------------|
| Fair value asset                 | \$ 12       | \$ 2        |
| Pro forma decrease in fair value | (73)        | (59)        |
| Contract maturities              | 4/08-10/19  | 4/07-10/19  |

We were not a party to any foreign currency option contracts at March 31, 2008 or 2007.

The pro forma decrease in fair value assumes a 10% decrease in foreign exchange rates at March 31 of each year, and reflects the estimated change in the fair value of contracts outstanding at that date under that assumption. The sensitivity of our foreign currency positions to changes in exchange rates was determined using current market pricing models.

Fair values are recognized on the Consolidated Balance Sheet at March 31 as follows:

| <i>(In millions)</i> | <b>2008</b> | <b>2007</b> |
|----------------------|-------------|-------------|
| Asset (liability):   |             |             |
| Current asset        | \$ 17       | \$ 3        |
| Long term asset      | 6           | 3           |
| Current liability    | (11)        | (4)         |
| Long term liability  |             |             |

**ITEM 4. CONTROLS AND PROCEDURES.*****Management's Evaluation of Disclosure Controls and Procedures***

We maintain disclosure controls and procedures which, consistent with Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended, we define to mean controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and to ensure that such information is accumulated and communicated to our management, including our principal executive and financial officers, as appropriate, to allow timely decisions regarding required disclosure.

Our management, with the participation of our principal executive and financial officers, has evaluated the effectiveness of our disclosure controls and procedures. Based on such evaluation, our principal executive and financial officers have concluded that such disclosure controls and procedures were effective as of March 31, 2008 (the end of the period covered by this Quarterly Report on Form 10-Q).

***Changes in Internal Control Over Financial Reporting***

There have been no changes in our internal control over financial reporting during the quarter ended March 31, 2008, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents**PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS*****Asbestos Litigation***

As reported in our 2007 Form 10-K, we were one of numerous defendants in legal proceedings in certain state and Federal courts involving approximately 117,000 claimants relating to their alleged exposure to materials containing asbestos in products allegedly manufactured by us or asbestos materials present in our facilities. During the first quarter of 2008, approximately 1,100 new claims were filed against us and approximately 500 were settled or dismissed. The amount expended on asbestos defense and claim resolution by Goodyear and its insurance carriers during the first quarter of 2008 was \$4 million. At March 31, 2008, there were approximately 118,000 asbestos claims pending against us. The plaintiffs are seeking unspecified actual and punitive damages and other relief. See Note 10, Commitments and Contingent Liabilities in this Form 10-Q for additional information on asbestos litigation.

Reference is made to Item 3 of Part I of our 2007 Form 10-K for additional discussion of legal proceedings.

**ITEM 1A. RISK FACTORS**

Our 2007 Form 10-K includes a detailed discussion of our risk factors.

**ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table presents information with respect to repurchases of common stock made by us during the three months ended March 31, 2008. These shares were delivered to us by employees as payment for the exercise price of stock options as well as the withholding taxes due upon the exercise of the stock options or the vesting or payment of stock awards.

| Period         | Total Number<br>of<br>Shares<br>Purchased | Average Price<br>Paid<br><br>Per Share | Total<br>Number of<br>Shares<br>Purchased as<br>Part of<br>Publicly<br>Announced<br>Plans or<br>Programs | Maximum<br>Number<br>of Shares<br>that May<br>Yet Be<br>Purchased<br>Under the<br>Plans or<br>Programs |
|----------------|-------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
| 1/1/08-1/31/08 |                                           |                                        |                                                                                                          |                                                                                                        |
| 2/1/08-2/29/08 | 5,794                                     | \$ 24.85                               |                                                                                                          |                                                                                                        |
| 3/1/08-3/31/08 | 118,808                                   | \$ 26.01                               |                                                                                                          |                                                                                                        |
| Total          | 124,602                                   | \$ 25.95                               |                                                                                                          |                                                                                                        |

**Table of Contents****ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

Goodyear's Annual Meeting of Shareholders was held on April 8, 2008 (the "Annual Meeting"). Proxies for the Annual Meeting were solicited pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended, there was no solicitation in opposition to the eleven nominees of the Board of Directors listed in Goodyear's Proxy Statement, dated March 6, 2008 (the "Proxy Statement"), and all eleven nominees were elected.

The following matters were acted upon by Goodyear shareholders at the Annual Meeting, at which 215,523,573 shares of common stock, without par value, or approximately 89.7% of the 240,218,355 shares of common stock outstanding and entitled to vote at the Annual Meeting, were present in person or by proxies:

**1. Election of Directors.** Eleven persons were nominated by the Board of Directors for election as directors of Goodyear, each to hold office for a one year term expiring at the 2009 annual meeting and until his or her successor is duly elected and qualified. Each nominee was an incumbent director, no other person was nominated, and each nominee was elected. The votes cast for, or withheld or abstained with respect to, each nominee were as follows:

| Name of Director     | Shares of<br>Common<br>Stock Voted For | Shares of Common<br>Stock<br>Withheld or<br>Abstained |
|----------------------|----------------------------------------|-------------------------------------------------------|
| James C. Boland      | 162,814,568                            | 52,709,005                                            |
| James A. Firestone   | 210,338,429                            | 5,185,144                                             |
| Robert J. Keegan     | 162,477,491                            | 53,046,082                                            |
| W. Alan McCollough   | 210,221,799                            | 5,301,774                                             |
| Steven A. Minter     | 163,174,626                            | 52,348,947                                            |
| Denise M. Morrison   | 163,472,903                            | 52,050,670                                            |
| Rodney O. Neal       | 158,268,159                            | 57,255,414                                            |
| Shirley D. Peterson  | 163,295,833                            | 52,227,740                                            |
| G. Craig Sullivan    | 158,571,479                            | 56,952,094                                            |
| Thomas H. Weidemeyer | 163,665,219                            | 51,858,354                                            |
| Michael R. Wessel    | 162,798,534                            | 52,725,039                                            |

**2. Proposal to Approve the Adoption of the 2008 Performance Plan.** A resolution that the shareholders approve the adoption of the 2008 Performance Plan of The Goodyear Tire & Rubber Company was submitted to, and voted upon by, the shareholders. There were 171,804,675 shares of common stock voted in favor of, and 14,743,007 shares of common stock voted against, said resolution. The holders of 2,848,073 shares of common stock abstained and there were 26,127,818 broker non-votes. The resolution, having received the affirmative vote of the holders of a majority of the shares of common stock outstanding and entitled to vote at the Annual Meeting, was adopted.

**3. Proposal to Approve the Adoption of the Management Incentive Plan.** A resolution that the shareholders approve the adoption of The Goodyear Tire & Rubber Company Management Incentive Plan was submitted to, and voted upon by, the shareholders. There were 185,069,179 shares of common stock voted in favor of, and 26,896,774 shares of common stock voted against, said resolution. The holders of 3,557,620 shares of common stock abstained and there were no broker non-votes. The resolution, having received the affirmative vote of the holders of a majority of the shares of common stock outstanding and entitled to vote at the Annual Meeting, was adopted.

**4. Ratification of Appointment of Independent Registered Public Accounting Firm.** A resolution that the shareholders ratify the action of the Audit Committee in selecting and appointing PricewaterhouseCoopers LLP as the independent registered public accounting firm for Goodyear for the year ending December 31, 2008 was submitted to, and voted upon by, the shareholders. There were 210,310,613 shares of common stock voted in favor of, and 3,124,204 shares of common stock voted against, said resolution. The holders of 2,088,756 shares of common stock abstained and there were no broker non-votes. The resolution, having received the affirmative vote of the holders of a majority of the shares of common stock outstanding and entitled to vote at the Annual Meeting, was adopted.

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**ITEM 6. EXHIBITS.**

See the Index of Exhibits at page E-1, which is by specific reference incorporated into and made a part of this Quarterly Report on Form 10-Q.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE GOODYEAR TIRE & RUBBER COMPANY

(Registrant)

Date: April 25, 2008

By /s/ Richard J. Noechel

Richard J. Noechel, Vice President and  
Controller

(Signing on behalf of the Registrant as a duly  
authorized officer of the Registrant and  
signing as the principal accounting officer of  
the Registrant.)

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**THE GOODYEAR TIRE & RUBBER COMPANY**  
**Quarterly Report on Form 10-Q**  
**For the Quarter Ended March 31, 2008**  
**INDEX OF EXHIBITS**

| <b>Exhibit<br/>Table<br/>Item<br/>No.</b> | <b>Description of<br/>Exhibit</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>Exhibit<br/>Number</b> |
|-------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| <b>3</b>                                  | <b>Articles of Incorporation and By-Laws</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                           |
| (a)                                       | Certificate of Amended Articles of Incorporation of The Goodyear Tire & Rubber Company, dated December 20, 1954, Certificate of Amendment to Amended Articles of Incorporation of the Company, dated April 6, 1993, Certificate of Amendment to Amended Articles of Incorporation of the Company, dated June 4, 1996, and Certificate of Amendment to Amended Articles of Incorporation of the Company, dated April 20, 2006, four documents comprising the Company's Articles of Incorporation, as amended (incorporated by reference, filed as Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 1-1927). |                           |
| (b)                                       | Code of Regulations of The Goodyear Tire & Rubber Company, adopted November 22, 1955, and amended April 5, 1965, April 7, 1980, April 6, 1981, April 13, 1987, May 7, 2003, April 26, 2005, and April 11, 2006 (incorporated by reference, filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 1-1927).                                                                                                                                                                                                                                                                                              |                           |
| <b>4</b>                                  | <b>Instruments Defining the Rights of Security Holders, Including Indentures</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                           |
| (a)                                       | Specimen Nondenominational Certificate for Shares of the Common Stock, Without Par Value, of the Company (incorporated by reference, filed as Exhibit 4.1 to the Company's Current Report on Form 8-K, filed May 9, 2007, File No. 1-1927).                                                                                                                                                                                                                                                                                                                                                                                                                         |                           |
| (b)                                       | Indenture, dated as of March 15, 1996, between the Company and Chemical Bank (now Wells Fargo Bank, N.A.), as Trustee, as supplemented on March 16, 1998, in respect of the Company's 7% Notes due 2028 (incorporated by reference, filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998, File No. 1-1927).                                                                                                                                                                                                                                                                                                     |                           |
| (c)                                       | Indenture, dated as of March 1, 1999, between the Company and The Chase Manhattan Bank (now Wells Fargo Bank, N.A.), as Trustee (incorporated by reference, filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2000, File No. 1-1927), as supplemented on August 15, 2001, in respect of the Company's 7.857% Notes due 2011 (incorporated by reference, filed as Exhibit 4.3 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2001, File No. 1-1927).                                                                                                                           |                           |

- (d) Indenture, dated as of June 23, 2005, among the Company, the subsidiary guarantors party thereto and Wells Fargo Bank, N.A., as Trustee, in respect of the Company's 9% Senior Notes due 2015 (incorporated by reference, filed as Exhibit 4.2 to the Company's Current Report on Form 8-K filed June 24, 2005, File No. 1-1927).
- (e) Amended and Restated General Master Purchase Agreement dated December 10, 2004, as amended and restated on May 23, 2005 and August 26, 2005, between Ester Finance Titrisation, as Purchaser, Eurofactor, as Agent, Calyon, as Joint Lead Arranger and as Calculation Agent, Natexis Banques Populaires, as Joint Lead Arranger, Goodyear Dunlop Tires Finance Europe B.V., as Centralising Unit, the Sellers listed therein and Goodyear Dunlop Tires Germany GmbH (incorporated by reference, filed as Exhibit 4.1 to the Company's Registration Statement on Form S-4, File No. 333-128932).
- (f) Amended and Restated Master Subordinated Deposit Agreement dated December 10, 2004, as amended and restated on May 23, 2005 and August 26, 2005, between Eurofactor, as Agent, Calyon, as Calculation Agent, Ester Finance Titrisation, as Purchaser, and Goodyear Dunlop Tires Finance Europe B.V., as Subordinated Depositor or Centralising Unit (incorporated by reference, filed as Exhibit 4.2 to the Company's Registration Statement on Form S-4, File No. 333-128932).

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| <b>Item<br/>No.</b> | <b>Description of<br/>Exhibit</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>Exhibit<br/>Number</b> |
|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| (g)                 | Master Complementary Deposit Agreement dated December 10, 2004 between Eurofactor, as Agent, Calyon, as Calculation Agent, Ester Finance Titrisation, as Purchaser, and Goodyear Dunlop Tires Finance Europe B.V., as Complementary Depositor or Centralising Unit (incorporated by reference, filed as Exhibit 4.3 to the Company's Annual Report on Form 10-K for the year ended December 31, 2004, File No. 1-1927).                                                                                       |                           |
| (h)                 | Indenture, dated as of July 2, 2004, between the Company and Wells Fargo Bank, N.A., as Trustee, in respect of the Company's 4% Convertible Senior Notes due 2034 (incorporated by reference, filed as Exhibit 4.4 to the Company's Form 10-Q for the quarter ended September 30, 2004, File No. 1-1927).                                                                                                                                                                                                     |                           |
| (i)                 | Indenture, dated as of November 21, 2006, among the Company, the subsidiary guarantors party thereto and Wells Fargo Bank, N.A., as Trustee, in respect of the Company's 8.625% Senior Notes due 2011 and Senior Floating Rate Notes due 2009 (incorporated by reference, filed as Exhibit 4.2 to the Company's Current Report on Form 8-K filed November 22, 2006, File No. 1-1927).                                                                                                                         |                           |
|                     | In accordance with Item 601(b)(4)(iii) of Regulation S-K, certain instruments defining the rights of holders of long-term debt of the Company and its consolidated subsidiaries pursuant to which the total amount of securities authorized thereunder does not exceed 10% of the total assets of the Company and its subsidiaries on a consolidated basis are not filed herewith. The Company hereby agrees to furnish a copy of any such instrument to the Securities and Exchange Commission upon request. |                           |
| <b>10</b>           | <b>Material Contracts</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                           |
| (a)*                | 2008 Performance Plan of The Goodyear Tire & Rubber Company (incorporated by reference, filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).                                                                                                                                                                                                                                                                                                             |                           |
| (b)*                | The Goodyear Tire & Rubber Company Management Incentive Plan (incorporated by reference, filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).                                                                                                                                                                                                                                                                                                            |                           |
| (c)*                | Form of Non-Qualified Stock Option Grant Agreement (incorporated by reference, filed as Exhibit 10.3 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).                                                                                                                                                                                                                                                                                                                      |                           |
| (d)*                | Form of Non-Qualified Stock Option with Tandem Stock Appreciation Rights Grant Agreement (incorporated by reference, filed as Exhibit 10.4 to                                                                                                                                                                                                                                                                                                                                                                 |                           |

the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).

- (e)\* Form of Incentive Stock Option Grant Agreement (incorporated by reference, filed as Exhibit 10.5 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).
- (f)\* Form of Performance Share Grant Agreement (incorporated by reference, filed as Exhibit 10.6 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).
- (g)\* Form of Restricted Stock Purchase Agreement (incorporated by reference, filed as Exhibit 10.7 to the Company's Current Report on Form 8-K filed April 11, 2008, File No. 1-1927).

## 12 **Statement re Computation of Ratios**

- (a) Statement setting forth the Computation of Ratio of Earnings to Fixed Charges. 12.1

## 23 **Consent of Experts**

- (a) Consent of Bates White, LLC 23.1

## 31 **302 Certifications**

- (a) Certificate of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. 31.1
- (b) Certificate of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. 31.2

## 32 **906 Certifications**

- (a) Certificate of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. 32.1

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**Exhibit**

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**Item  
No.**

**Description of  
Exhibit**

**Exhibit  
Number**

|     |                                                                                                            |      |
|-----|------------------------------------------------------------------------------------------------------------|------|
| 99  | <b>Segment Information</b>                                                                                 |      |
| (a) | Restated Segment Information for the Quarterly Periods Ending June 30, September 30, and December 31, 2007 | 99.1 |
| (b) | Restated Segment Information for the Year-To-Date Periods Ending June 30, and September 30, 2007           | 99.2 |
| (c) | Restated Segment Information for the Year-To-Date Periods Ending December 31, 2007 and 2006                | 99.3 |
| (d) | Restated Segment Information for the Year-To-Date Periods Ending December 31, 2007 and 2006                | 99.4 |

\* Indicates management contract or compensatory plan or arrangement.